

**NOTICE OF MEETING**

**ORDINARY COUNCIL**

Members of Council are advised that a meeting will be held in the Council Chambers 83 Mandurah Terrace, Mandurah and via eMeeting on:

**Tuesday 22 June 2021 at 5.30pm**



**Allan Claydon**  
Acting Chief Executive Officer  
17 June 2021

# AGENDA

**1. OPENING OF MEETING AND ANNOUNCEMENT OF VISITORS**

**2. ACKNOWLEDGEMENT OF COUNTRY**

**3. APOLOGIES**

**4. IMPORTANT NOTE:**

Members of the public are advised that any decisions made at the meeting tonight, can be revoked, pursuant to the *Local Government Act 1995*. Therefore, members of the public should not rely on any decisions until formal notification in writing by Council has been received.

**5. ANSWERS TO QUESTIONS TAKEN ON NOTICE**

Refer Attachment 5.1 (Pages 1 - 5)

**6. PUBLIC QUESTION TIME**

Public Question time provides an opportunity for members of the public to ask a question of Council. For more information regarding Public Question Time please visit the City's website [mandurah.wa.gov.au](http://mandurah.wa.gov.au) or telephone 9550 3787.

**7. ANNOUNCEMENTS**

Modification to *Standing Orders Local Law 2016* - electronic attendance at meeting.

**8. PUBLIC STATEMENT TIME**

Any person or group wishing to make a Public Statement to Council regarding a matter concerning local government must complete an application form. For more information regarding Public Statement Time please visit the City's website [mandurah.wa.gov.au](http://mandurah.wa.gov.au) or telephone 9550 3787.

**9. LEAVE OF ABSENCE REQUESTS**

Councillor J Green: 1 – 9 August, 2021 inclusive

**10. PETITIONS**

Councillor Pember: Lakes Road Pedestrian Crossing

**11. PRESENTATIONS**

**12. DEPUTATIONS**

Any person or group wishing to make a Deputation to Council regarding a matter listed on this agenda for consideration must complete an application form. For more information regarding making a deputation please visit the City's website *mandurah.wa.gov.au* or telephone 9550 3787.

**13. CONFIRMATION OF MINUTES:**

13.1 Ordinary Council Meeting: 25 May 2021

Minutes available on the City's website via [mandurah.wa.gov.au/council/council-meetings/agendas-and-minutes](http://mandurah.wa.gov.au/council/council-meetings/agendas-and-minutes)

**14. ANNOUNCEMENTS BY THE PRESIDING MEMBER (WITHOUT DISCUSSION)**

**15. DECLARATIONS OF FINANCIAL, PROXIMITY AND IMPARTIALITY INTERESTS**

15.1 Councillor P Rogers: Lease and Funding Agreement: Mandurah Performing Arts Inc.

15.2 Mayor R Williams: Lease and Funding Agreement: Mandurah Performing Arts Inc.

15.3 Chief Executive Officer, M Newman: Lease and Funding Agreement: Mandurah Performing Arts Inc.

**16. QUESTIONS FROM ELECTED MEMBERS (WITHOUT DISCUSSION)**

16.1 Questions of which due notice has been given

16.2 Questions of which notice has not been given

**17. BUSINESS LEFT OVER FROM PREVIOUS MEETING**

**18. RECOMMENDATIONS OF COMMITTEES****18.1 Adoption of Recommendations of the Committee of Council Meeting: 8 June 2021**

| <b><i>Minute</i></b> | <b><i>Item</i></b>                                                 | <b><i>Page No</i></b> | <b><i>Interests Declared / Additional Information</i></b> |
|----------------------|--------------------------------------------------------------------|-----------------------|-----------------------------------------------------------|
| CC.3/6/21            | Mandurah Terrace Alfresco and Streetscape Improvements             | 6 – 27                | Deferred                                                  |
| CC.4/6/21            | Mandurah Calendar of Events 2021/2022                              | 28 - 34               |                                                           |
| CC.5/6/21            | Lease: Stage Door Restaurant                                       | 35 – 39               |                                                           |
| CC.6/6/21            | Dog Exercise Area Proposed Dog Prohibited Area                     | 40 - 46               |                                                           |
| CC.7/6/21            | Local Planning Policy 3: Non-Residential Uses in Residential Zones | 47 - 68               |                                                           |
| CC.8/6/21            | Lease and Funding Agreement: Mandurah Performing Arts Inc.         | 69 - 73               | Deferred and Elected Member interests declared            |
| CC.9/6/21            | Establishment of Strategic Finance Working Group                   | 74 - 79               |                                                           |
| CC.10/6/21           | Peel Street Ablutions                                              | 80 - 83               |                                                           |

**18.2 Adoption of Recommendations of the Audit and Risk Committee Meeting: 14 June 2021**

| <b><i>Minute</i></b> | <b><i>Item</i></b>                                                       | <b><i>Page No</i></b> | <b><i>Interests Declared / Additional Information</i></b> |
|----------------------|--------------------------------------------------------------------------|-----------------------|-----------------------------------------------------------|
| AR.7/6/21            | Confidential Item: Strategic Internal Audit Plan (Confidential Report 2) | 84 - 138              |                                                           |

**19. REPORTS**

| <b><i>No.</i></b> | <b><i>Item</i></b>                           | <b><i>Page No</i></b> | <b><i>Note</i></b>         |
|-------------------|----------------------------------------------|-----------------------|----------------------------|
| 1                 | City Centre Markets and Sunday Markets Trail | 139 – 145             |                            |
| 2                 | Adoption of Annual Budget for 2021/2022      | 146 - 274             | Absolute Majority Required |
| 3                 | Corporate Business Plan 2021 – 2025          | 275 – 287             | Absolute Majority Required |
| 4                 | Financial Report May 2021                    | 288 - 350             | Absolute Majority Required |
| 5                 | CEO Annual Review Process                    | 351 - 358             |                            |

**20. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN**

20.1 Councillor A Zilani: Design of Mandurah Estuary Bridge Duplication Project

**21. NOTICE OF MOTIONS FOR CONSIDERATION AT THE FOLLOWING MEETING**

**22. LATE AND URGENT BUSINESS ITEMS**

**23. CONFIDENTIAL ITEMS**

| <b><i>No.</i></b> | <b><i>Item</i></b>                | <b><i>Page No</i></b> | <b><i>Note</i></b> |
|-------------------|-----------------------------------|-----------------------|--------------------|
| 1                 | Western Foreshore Commercial Site | 359 - 375             |                    |

**24. CLOSE OF MEETING**

## ATTACHMENT 5.1

### Response to Questions Taken on Notice at the Council Meeting Held on Tuesday, 25 May 2021.

#### 6. PUBLIC QUESTION TIME

##### 6.3 L POLICE: MANDJAR MARKETS

Ms Police advised that insurances etc. associated with the Mandjar Markets fall due in June/July and asked how this could be addressed if the report on the foreshore usage is not determined until July?

##### City of Mandurah Response

*The summer markets season does not generally commence until October each year. Market operators and stall holders are required to have necessary licenses and insurances in place prior to operating. The City is working to provide clear direction to the Mandjar Markets for the 2021/22 season well in advance of the October commencement period.*

##### 6.4 N SMITH: MANDJAR MARKETS

Mr Smith asked why the markets are only able to be conducted fortnightly and who uses the site on the alternate weekends?

##### City of Mandurah Response

*The Eastern Foreshore is the most visited public space in Mandurah's City Centre. The concern that the City has is that weekly bookings made in advance on the City's prime public space for the entire summer season (October – May) risk impeding opportunities for other unique event offerings. The City is in consultation with the Mandjar Markets to ensure arrangements are in place to minimise disruption.*

#### 16. QUESTIONS FROM ELECTED MEMBERS

##### 16.1 COUNCILLOR D SCHUMACHER: MANDJAR MARKETS

- Which other events and activation opportunities have been impacted by the weekly operation of the Mandjar Markets?
- With regard to the quoted ongoing tensions between the Markets and local businesses, how many complaints have been received from how many businesses?
- What issues have arisen with the market operations in regard to other, internal and external, events and activations that were unable to occur?

#### City of Mandurah Response

*The concern that the City has is that there is a risk that the City's Eastern Foreshore area is perceived as unavailable for other events and activations over the summer period as it is booked weekly for the markets. It is acknowledged that the Mandjar Markets have worked well with other external event providers when approached, however this does not change the perception risk about availability in the first instance. The City is in consultation with Mandjar Markets to find arrangements that minimise this risk.*

*The 'ongoing tensions' referred to not only relate to markets, but also other mobile or pop up events and food providers (including licensed vendors and food truck operators). The specific complaints that have been received regarding the operations of the markets on the Eastern Foreshore are limited to businesses situated at the northern end of the precinct with two businesses and one land owner on behalf of their various tenants raising concerns. City officers have also received anecdotal comments have been received but these have not formally been lodged.*

#### **16.4 Councillor A Zilani: Mandurah Road Tree Removal**

Councillor Zilani asked if the City of Mandurah had granted approval for the removal of trees in the median strip on Mandurah Road.

#### City of Mandurah Response

*The Director Built and Natural environments advises that vegetation clearing works have commenced on Mandurah Road which is under the care, control and management of Main Roads Western Australia (MRWA). MRWA is the approval authority.*

### **RESPONSE TO QUESTIONS TAKEN ON NOTICE AT THE COMMITTEE OF COUNCIL MEETING HELD ON TUESDAY 8 JUNE 2021**

#### **5.2 MR S JORDAN: OPERATING EXPENDITURE**

Mr Jordan asked how costs could be cut when 40% of operating expenditure was for running costs of the organisation.

#### City of Mandurah Response

*The City carries out many services which includes facilities for youth, seniors, community organisations and sporting clubs to operate; volunteer fire brigade; arts and culture facilities and programs, maintenance of the \$1billion of assets that the City owns which include roads, parks, reserves, playgrounds, footpaths, buildings, property, plant and equipment; management of the Marina and waterways; protection and maintenance of environment assets; and events to name a few of the services that the City runs each year.*

*The City is always reviewing its costs to determine whether there can be any savings identified and provide the ratepayers with good value for money on their rates.*

*The City undertakes extensive community engagement in relation to areas the ratepayers believe the local government should allocate resources to and the level of service that it can be delivered at. Council make evidence based decisions on how it allocates resources by using historical data, future trends, what the level of risk is if the service is reduced, constant or increased and how a decision impacts the City in the long term and its financial sustainability.*

## **MAYOR RHYS WILLIAMS**

Could you please explain how the City of Mandurah is transparent in relation to the City's finances and its responsibility to ensure it oversees the allocation of the local government's finances.

### City of Mandurah Response

*In accordance with section 2.7 of the Local Government Act 1995, the role of Council is that it:*

- (a) governs the local government's affairs; and*
- (b) is responsible for the performance of the local government's functions.*

*The Council is to —*

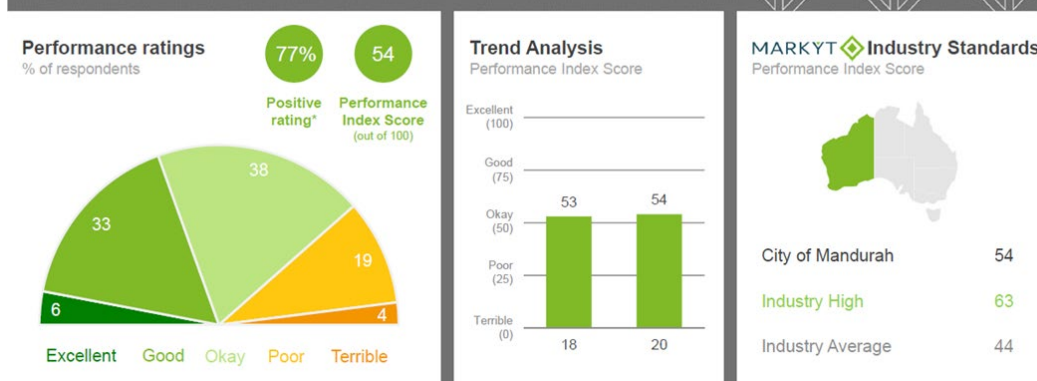
- (a) oversee the allocation of the local government's finances and resources; and*
- (b) determine the local government's policies.*

*Strong, transparent and ethical financial management is important for the following reasons:*

- 1. Public funds: Over 95% of the City's revenue is either from ratepayers, State/ Federal Government (through grants) or customers (through fees and charges). All the revenue that is received is directly related to delivering public services (free service) or services that the customer is directly benefiting from (fee for service through fees and charges). Note: In some instances, the fee for service is only a contribution towards the actual cost.*

*The Council and City officers are custodians of the ratepayers money and should always demonstrate value for money in its service delivery and spend money that is of public benefit versus private interest. The latest community survey results indicate that 77% of respondents provided a positive rating for value for money from rates:*

## Value for money from Council rates



- Limited funds: The City only has the capacity to deliver services up to its revenue capacity. As a local government, being the closest government to the people, requests for support, services and programs are frequent. Strong governance and policy in assessing requests is important to ensure spending does not exceed revenue. The City does not have to limit the ability to use technology, innovation and new initiatives to grow revenue, however each year there is a limit on how much can be spent at that point in time.*
- Reputation: The City is a government authority. The community expects that the City is transparent, accountable, ethical and there is value for the ratepayers' money. Sometimes other government entities actions impact the reputation of the City of Mandurah even though there is no connection. Examples include the State Government Department of Communities (\$22mil invoice fraud) and the City of Stirling (building works coordinator non-disclosure of interests and gifts). Any negative publicity impacts the reputation on the local government industry. A high level of trust is placed on public officers to ensure money is being spent appropriately.*

### Local governments:

- *Are not for profit organisations with legislative requirements.*
- *have a lower risk appetite, where other objectives such as environmental and social values are more desirable than exploiting, using, taking advantage of the opportunity in a market to generate a profit.*
- *Consider social and environment value as having significant weighting compared to a for profit business.*
- *Encouraged to develop Long Term Financial Plans to know the long term impacts of options/proposals. This process identifies whole of life costs and the impact of the decision for each year to determine whether the project can be funded in future years.*

*In accordance with regulation 5 of the Local Government (Financial Management) Regulations 1996, the CEO must establish efficient systems and procedures for the local government and ensure resources are effectively and efficiently managed; assist Council in reviewing fees and charges at least once a year; and reviews of the appropriateness and effectiveness of financial management systems and procedures (every 3 years).*

*Finance has the greatest scrutiny in local government. The City is required to have an annual audit of its financial statements, participate in the Office of the Auditor General performance audits and carry out an external review of the financial systems and controls every three years.*

*The City is required to have its financial statements, budgets, rates information and auditor reports on its website and made available for inspection by any member of the public.*

*The City is required to submit to the Department of Local Government its annual financial statements, copy of the auditor's report and the annual budget review statements.*

*City officers provide detailed information to Council to determine the resource allocations required and the local governments actual performance against budget. The City is open and transparent of its financial performance and uses the following processes to ensure financial sustainability and transparency:*

- *Documented procedures and controls for City officers*
- *Budget and Budget Review*
- *Monthly Financial Report*
- *Monthly list of payments made by the City*
- *Annual Financial Statements*
- *External Audits*
- *Internal Audits on financial controls*
- *Improving controls to reduce strategic risks*
- *Long Term Financial Plan which includes a 10 year capital works plan, rates strategy, borrowing strategy, reserve analysis, performance ratio trends and areas for improvement*
- *Whole of life costing for capital consideration*

*The City is always continuously improving and identifying the areas that require further development. The City's focus over the next 5 years is to:*

- *Continuously improve the LTFP as more information is gathered*
- *Annual financial reporting of budget vs actuals and data analysis*
- *Review Asset Management Plans, needs assessments for community facilities/services, reviewing strategies and plans*
- *Determining good value for money measurements*
- *Obtaining data to measure past performance and service performance*
- *Community budgeting (knowing the cost of each service and what it would cost to increase service/decrease to be able to determine what the community value)*
- *Annual service level reviews to ensure know actual cost of programs within business units and staff allocation of time and changes*

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|          |                                                                                |                                                                                                                                    |
|----------|--------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|
| <b>1</b> | <b>SUBJECT:</b><br><b>DIRECTOR:</b><br><b>MEETING:</b><br><b>MEETING DATE:</b> | Mandurah Terrace Alfresco and Streetscape Improvements<br>Strategy and Economic Development<br>Committee of Council<br>8 June 2021 |
|----------|--------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|

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## Summary

Main streets in City Centres are unique places where there are generally high numbers of food and beverage businesses, unique retail offerings and other visitor related services. City Centre's with activated main streets are likely to positively impact the experiences of visitors and residents alike, generating positive sentiment which supports repeat visitation and increase spend in the area.

Mandurah's City Centre is in a unique position as its main street has both park and estuary views and high-quality public infrastructure, with further upgrades soon to be completed (Waterfront Redevelopment and Smart Street Mall Upgrade projects). This provides an 'attractive backdrop', value adding to the visitor experience as people move between public spaces and private venues.

Collectively, these spaces, together with event and activation strategies and consistent marketing, creates an overarching 'product' able to support current businesses and visitation, while also attracting new visitors and businesses over time. As a means of continuing to improve the streetscape to better link with the new Waterfront projects, the following City Centre projects have been developed and trialled over the last 2-3 years (2019-2021):

- Outdoor Place Activation - Courtyard Dining (Cnr Tuckey Street & Sholl Street)
- Alfresco Dining Upgrades / Improvement
- COVID-19 Parklet Trials

The learnings from the above projects has resulted in the following recommendations, designed to lift the alfresco dining experience within the City Centre, improve the streetscape along Mandurah Terrace and make the City Centre more functional and accessible for both pedestrians and vehicles into the future:

1. Conduct a review of the City Centre Parking Strategy with particular focus on timed parking options, signage and wayfinding, and lighting.
2. Development of a Master Plan for Mandurah Terrace between Pinjarra Road and Gibson Street to guide future alfresco and streetscape improvements.
3. Development of a clear set of guidelines with appropriate fees and charges to support business owners and operators to establish and enhance alfresco and outdoor trading areas on public land.

This report provides an overview of the City Centre projects that have been developed and trialled over the last two to three years, outlines the draft Alfresco Dining and Outdoor Trading Guidelines that have been developed and provides recommendations for further improvement projects for Council consideration.

## Disclosure of Interest

Nil

## Previous Relevant Documentation

- G.16/9/19      24 September 2019      Council endorsed the City Centre Framework 2019-2021.
- G.9/12/18      18 December 2018      Council endorsed the City Centre Project Framework and 2018/19 Projects.

- G.22/11/17 28 November 2017 Council resolved to establish of a separate business unit for the City Centre.

## Background

Alfresco dining and outdoor trading can make significant contributions to the visual appeal and atmosphere of public and private spaces within City Centres. They contribute to active vibrant streets with opportunities for social interaction and leisure, providing positive impacts on the experiences of visitors and residents alike and generating positive sentiment which supports repeat visitation and increased spends in the area. Within Mandurah, alfresco dining and outdoor trading proposals are governed by the City of Mandurah's *Local Government Property and Public Places Local Law 2016*, with 20 permits currently active across Mandurah (18 within the City Centre).

In September 2019, Council endorsed the City Centre Framework 2019-2021, which had a focus on reinvigorating the City Centre as a 'lovable social place that showcases the best of Mandurah, it's people and businesses. A key outcome of this Framework was to encourage growth in visitation numbers, dwell time and day tripper offer via the development of 'destination' level public spaces within the City Centre, with one of the projects identified being alfresco improvements.

In line with the Framework, the City has worked with a range of business owners and operators in the City Centre to develop and trial a number of small-scale alfresco projects on both public and private land with a focus on 'business-led first' approach. These projects have been supported by the City through its Business Grants Program and have led to approximately \$120,000 in business and land owner contributions, as summarised below:

### Project 1 Outdoor Place Activation - Courtyard Dining (Cnr Tuckey Street & Sholl Street)

Aim: To increase functionality and activate an identified priority City Centre area.

#### Objectives:

- To increase customer capacity numbers of a small hospitality businesses.
- To increase activity during evenings and weekends

| Year | Businesses Involved              | Business Investment | City Support | Total Project Cost |
|------|----------------------------------|---------------------|--------------|--------------------|
| 2019 | Mataya Eatery<br>Momentum Wealth | \$25,000            | \$10,000     | \$35,000           |

#### Successes:

- Problematic, underutilised area now regularly active with alfresco dining during the day and increasing Friday night and weekend events (ie. music and movie nights, weekend markets).

#### Challenges:

- Failure of the privately appointed contractor to deliver the outcomes as per the project plan resulting in time delays and changes to the original project scope.

### Project 2 Alfresco Dining Upgrades / Improvements

Aim: To increase streetscape useability and street attractiveness of Mandurah Terrace that adds value to day and night visitors.

#### Objectives:

- Increase the streetscape usability of at least 5 priority sites along Mandurah Terrace by 2022.
- Increase the percentage of the streetscape that displays a positive visual attractiveness of Mandurah Terrace between Gibson St and Pinjarra Road.

| Year | Businesses Involved                                                          | Business Investment | City Support | Total Project Cost |
|------|------------------------------------------------------------------------------|---------------------|--------------|--------------------|
| 2019 | Samudera Artisan Food & Bakehouse<br>Foreshore Café<br>Whizz Pop Candy Store | \$24,500            | \$15,000     | \$39,500           |
| 2020 | Murphy's Irish Pub                                                           | \$30,000            | \$8,700      | \$38,700           |
| 2021 | Hummingbird Cafe<br>Hummingbird Café – Plant Based<br>Wood & Stone Cafe      | \$23,377            | \$20,000     | \$43,377           |

**Successes:**

- Businesses and land owners have been engaged in the delivery of the projects with private investment contributions made.
- Activated streetscapes. Two of the businesses are now also operating at night increasing the activation of Mandurah Terrace creating street vibrancy during weekdays and weekends.
- Larger customer numbers have assisted in ticketed event trials (ie. new income streams).

**Challenges:**

- Maintaining appropriate pedestrian access widths and preventing obstructions such as furniture and signage from impacting the path of travel.
- Businesses managing delivery of the projects (design and construction) on land managed by the City.

**Project 3** COVID-19 Parklet Trials 2020-2021

**Aim:** To support food businesses sustainability during COVID19 restrictions.

**Objectives:**

1. To increase customer capacity numbers at small venue food businesses on Mandurah Terrace.
2. To increase business revenue proportionally to the customer capacity limits.

**Businesses Involved in the Trial:**

1. Botanicals Café
2. Flics Kitchen
3. Foreshore Cafe
4. Samudera Artisan Food & Bakehouse

**Alfresco Improvements developed following the trial:**

| Year | Name of Business | Business Investment | City Support | Total Project Cost |
|------|------------------|---------------------|--------------|--------------------|
| 2021 | Botanicals Café  | \$2,620             | \$2,620      | \$5,240            |
| 2021 | Foreshore Cafe   | \$4,265             | \$4,265      | \$8,530            |

**Successes:**

- Financial loss minimised during COVID restrictions.
  - Businesses estimated an additional \$800-1200 per week generated through extra seating.
- High positive customer feedback.
- Some businesses received exposure of new customers due to alfresco presence.

**Challenges:**

- Changing the perceptions of parking availability via communication with nearby businesses.

The trials were successful in activating underutilised spaces, increasing the vibrancy and amenity along Mandurah Terrace and increasing the space available for alfresco dining. The trials did however highlight a number of challenges including:

- Maintaining pedestrian access;
- A need for further guidance for proposals on City managed land;
- Inconsistencies in fees and charges between land subject to a lease or license agreement and land subject to an alfresco dining/outdoor trading license; and
- A perceived lack of parking with the City Centre.

The community were also asked to have their say on alfresco dining in Mandurah's City Centre, through an online survey. Feedback was sought on how the community felt about alfresco dining and what they felt contributed to a good alfresco dining experience. The post reached 22,800 people, with over 2,600 engagements (likes, comments and shares) and 86 people responded to the survey.

Ninety five percent of respondents were supportive of alfresco dining within the City Centre, with key reasons for enjoying alfresco dining including:

- The experience of an enjoyable atmosphere, fresh air, more space, views;
- The provision of shade;
- Good customer service and reasonable prices (business' services).

Those who were not supportive of the current alfresco dining within the City Centre stated outside factors that impacted the experience but were not opposed to outdoor dining itself. The factors impacting on negative alfresco experiences were:

- too many cars;
- not enough alfresco places;
- not enough open late;
- spaces for alfresco too limited, 'forced' into car bays';
- reduce red tape for businesses to have outdoor dining spaces.

Respondents were also asked to suggest what improvements could be made to make the alfresco dining experience more enjoyable. Suggestions provided included:

- Ensuring no smoking within and around alfresco dining areas;
- Reducing vehicles movements and road traffic along Mandurah Terrace;
- Closing Mandurah Terrace between Pinjarra Rd and Tuckey Street;
- Providing for multi-story parking options away from Mandurah Terrace;
- Allowing for more outdoor activations;
- Provision of heating in Winter;
- Providing more alfresco options e.g. beach bars.

## Comment

In order to further examine the results of the alfresco dining trials, a cross-organisational team of 12 officers from seven departments met in October 2020, assessed the Mandurah Terrace streetscape from Gibson Street to Pinjarra Road resulting in the identification of the following actions:

1. A need to review the City Centre Parking Strategy and develop a Parking Plan for the City Centre precinct with focuses on timed parking, signage and wayfinding and lighting;
2. The preparation of a Mandurah Terrace Streetscape Masterplan (Gibson St to Pinjarra Rd).
3. The preparation of Alfresco Dining and Outdoor Trading Guidelines to provide further guidance to business on the requirements of the City of Mandurah *Local Government Property and Public Places Local Law 2016*;

Draft Alfresco Dining and Outdoor Trading Guidelines have now been prepared as outlined below, and are attached for Council's consideration (*refer Attachment 1.1*). The remaining two project concepts are detailed below, however will be subject to a further report to Council.

## Alfresco Dining and Outdoor Trading Guidelines

Alfresco dining and outdoor trading permits are governed by the City of Mandurah *Local Government Property and Public Places Local Law 2016* (Local Law). Whilst the Local Law outlines the relevant considerations and minimum requirements for alfresco dining proposals, the alfresco/parklet trials highlighted a need for further guidelines to clarify the requirements of the Local Law, providing increased certainty to local businesses as to what may be considered in public spaces.

Accordingly, draft guidelines have been prepared which address the following key considerations:

- **Maintaining pedestrian access**

The Local Law requires all permit holders to maintain pedestrian access between alfresco dining areas and any abutting food business. Currently the City requires a 2 metre wide pedestrian accessway to be located adjacent to the property line, with alfresco dining and outdoor trading occurring adjacent to the kerb. The benefit of this approach is, where buildings are built up to the property boundary, a clear shoreline is provided for the pedestrian accessway, however this pedestrian accessway is often encroached upon the display of menu boards, goods and products directly outside stores, uneven surfaces created by ramps and downpipes, and by signage, and is an ongoing compliance matter.

In reviewing alfresco dining and outdoor trading approaches in other local governments, a common approach is to have two 'trading' areas, one immediately adjacent to the building (frontage zone) and one adjacent to the kerb (kerbside zone), with a 2m pedestrian access in between. This approach is considered to address some of the issues identified above, and is preferred by businesses who are undertaking outdoor trading only, as goods being displayed can be kept undercover, and directly adjacent to the building reducing the threat of theft. The frontage zone would also provide an extension to any existing outdoor dining located on privately owned land where buildings are setback from the property boundary.

Consultation was undertaken with members of the City's Access and Inclusion Committee who have advised that maintaining a consistent accessway with no intrusions is key to ensuring accessibility for all pedestrians, regardless of the approach taken.

Accordingly, the draft guidelines provide for the public space between the property boundary and the road pavement being divided into four zones in order to provide a clear and consistently unobstructed footpath for pedestrian access. These zones include:

- Frontage zone – The area of land 0.8 metre wide, immediately adjacent to the property boundary;
- Pedestrian zone – A clear 2.0 metre wide pedestrian accessway located immediately adjacent to the Frontage zone, which is required to be maintained free of any obstacles or displayed goods;
- Kerbside zone – The area of land located in between where the pedestrian zone ends and the kerb zone starts, available for alfresco dining and outdoor trading; and
- Kerb zone – The area of land 0.5m wide immediately located adjacent to the road pavement.

- **Furniture Specifications**

The Local Law requires all furniture within alfresco dining areas to be maintained in a good, clean and serviceable condition at all times. The draft guidelines provide further details on requirements for furniture (tables, chairs, umbrellas, planter boxes, heating etc) within alfresco dining and outdoor trading areas, with a focus on ensuring furniture is used according to design specifications and safety standards.

- **Semi-permanent fixtures and fittings**

Traditionally, businesses conducting alfresco dining and outdoor trading have set up and dismantled furniture at the start and close of each business day, storing all furniture within their business premises. Increasingly however, requests have been received seeking approval for the ability to fix furniture and shade structures to the footpath pavement to reduce the need to continually shift furniture and improve patron comfort.

Public and private sector utility installations such as gas mains, electricity and communications cabling, and sewerage pipes, are commonly located within footpath areas, and access to these services may be required at any time. For this reason, permanent structures are not permitted within the road reserve.

There is scope however, to allow for semi-permanent structures to be approved, subject to these structures being designed to be easily removed within 48 hours if required, such as through the use of below ground footings with plate/bolt connections. The draft guidelines provide for the approval of such structures detailing design and structural requirements which seek to balance the amenity of the alfresco space and patron comfort with the need to maintain clear sightlines for pedestrian and vehicle movements and maintain an open pedestrian friendly environment.

In addition to the preparation of the draft guidelines, a review of the fees and charges applied to alfresco dining and outdoor trading permits was undertaken. Under the City's 2020/21 Schedule of Fees and Charges, the initial application fee for an alfresco dining permit is \$120 with an annual renewal fee of \$70. This fee is substantially less than the rates applied to land subject to a Crown lease or license agreement (such as the alfresco dining leases that the City enters into) raising the perception of inconsistencies between the fees and charges for alfresco dining in areas of the City.

In order to inform proposed fees and charges, a formal valuation was obtained for alfresco dining areas along Mandurah Terrace, noting that alfresco dining permits allow for non-exclusive use of a public place, whilst land subject to a lease agreement provide for exclusive use by the leaseholder. The valuation received recommended the rates for an alfresco dining permit should range between \$20/sqm to \$40/sqm per annum dependant on the level to which the space is 'privatised' through the use of semi-permanent fixtures and fittings.

In arriving at the valuation, consideration was given to the rates charged by other jurisdictions, the amenity of alfresco areas within Mandurah and the rates applied to land subject to a lease agreement. It is proposed that fees and charges for alfresco dining and outdoor trading proposals will be considered as part of the 2022/23 review of the City's Schedule of Fees and Charges.

#### City Centre Parking Plan

The City's City Centre Parking Strategy dates back to September 2011 and provides for a range of strategies and actions to meet the anticipated car parking demand within the City Centre. This included the commitment of an annual budget towards public parking, the redevelopment of a long-term integrated transport strategy, the preparation of a business plan for the introduction of a paid parking system, the identification and establishment of consolidated decked public parking facilities and the development and implantation of TravelSmart and public transport initiatives.

Since this time, there have been significant changes within the City Centre that impact parking requirements. These changes include changes in population growth projections, the construction of the new Mandurah Bridge, the implementation of the Waterfront Project, the development of Transform Mandurah, improved technologies in way finding and parking vacancy monitoring, the viability of multi-decked car parking and paid parking, walkability and inclusion requirements and land availability within the Centre's periphery.

For this reason, an update to the overarching City Centre Parking Strategy is considered timely through the development of a City Centre Parking Plan. This work may need to be more focused in scope than the previous City Centre Parking Strategy which covered a broad area, and may be better served as a clear and direct plan for the core City Centre area. It is also timely as recent amendments to the *Planning and Development (Local Planning Scheme) Regulations 2005* require local governments to prepare a Car Parking Plan for areas that may be subject to cash-in-lieu requirements from new developments in a similar manner to a small-scale development contribution plan.

It is proposed the Parking Plan will consist of the following stages:

1. Data Collection

The review will commence with a data collection exercise utilising licence plate recognition with manual accuracy audits, which will provide an overview of current demand and vacancy rates.

2. Review Actual vs Future Requirements:

An analysis of existing parking provisions against an assessment of future car parking requirements will be undertaken based on:

- Existing parking provision (separate public and private provision) – existing uses, public spaces, events, safety and security, mobility, signage, technology
- Proposed parking provision (separate public and private provision) – future uses, public spaces redevelopment, events, safety, security, mobility, signage, technology, multideck parking – options for operation (paid/free parking)
- Public transport provision and integration
- Parking site review;
- Update to the broad scale strategy for the wider City Centre precinct;

3. Consideration of Parking Methods

An assessment into the suitability and appropriateness of available parking methods will be undertaken in consideration of factors such as human behaviour, inclusion, ACROD, mobility, revenue, safety, security, demand, business impacts and technology.

4. Community Engagement and Education Strategy

It is essential that the parking plan is inclusive of key stakeholders to ensure positive outcomes particularly from the business community. Community expectation of parking at the door is not unique to Mandurah.

The outcomes of the above process will be subject to a future report to Council.

Mandurah Terrace (Gibson St to Pinjarra Rd) Streetscape Masterplan

Approximately ten years ago, the southern part of Mandurah Terrace was reconstructed with flush (flat) kerbing, paving, lighting and street furniture improvements. Since this time, the Mandurah Bridge has been replaced, Waterfront project work has progressed and the above-mentioned outdoor dining projects have been taking place. The southern end of Mandurah Terrace is achieving a relatively high level of success with regard to current activity, but is also the most constrained, which in a City Centre context, is an important element.

In recent times, matters such as loading zones, drop off points, use of parking bays for outdoor dining, cyclist movements, intersection treatments, signage and lighting have been identified as areas that could benefit from a planned rather than reactionary approach.

Given the above matters, an integrated streetscape plan for Mandurah Terrace is recommended to be prepared. A number of matters have been workshopped by officers, however further work and detail is required for a plan to be produced.

Once complete and Council has supported the plan, if necessary (dependant on the nature of the plan), business and community engagement will be undertaken to assist in its implementation. A review of the Alfresco Dining and Outdoor Trading Guidelines will also be reviewed at this time to ensure they reflect the new Master Plan.

**Consultation**

Informal consultation has been undertaken with business owners through the implementation of the alfresco dining trials, however no formal consultation has been undertaken with regards to the draft Alfresco Dining and Outdoor Trading Guidelines.

It is proposed that the draft Alfresco Dining and Outdoor Trading Guidelines be adopted for a 12 month trial – similar to trading permit guidelines with a review to be undertaken in 12 month's time.

## **Statutory Environment**

Alfresco dining and outdoor trading permits are governed by the City of Mandurah *Local Government Property and Public Places Local Law 2016*. The Draft Alfresco Dining and Outdoor Trading Guidelines clarify the requirements of the Local Law, providing increased certainty to local businesses as to what may be considered in public spaces.

## **Policy Implications**

The Local Law provides the ability to provide policy guidelines to clarify its permit and approval requirements; and the use of a Guidelines format can assist proponents with the various stages of approvals required.

## **Financial Implications**

Alfresco improvement projects are eligible for funding through the City's Activate Now Grants 2021/22 program.

Costs to implement any outcomes from the review of the City Centre Parking Strategy and Mandurah Terrace Master Plan will be subject to future considerations as part of the Long Term Financial Plan review process.

## **Risk Analysis**

The outcomes of the associated Mandurah Terrace Streetscape Improvement projects are designed to create consistency and address long-term issues in the area such as parking and pedestrian access.

The Waterfront Projects intend to attract more residents and visitors to the City Centre, especially its main street, Mandurah Terrace. This anticipated increase will add pressure on how people move around safely during the day and night.

Commencing the work required to better plan and implement these improvements now will help minimise any negative perceptions and/or impacts associated with increased visitation and movement.

## **Strategic Implications**

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

### Economic:

- Promote and foster business investment aimed at stimulating economic growth.
- Facilitate and advocate for sustainable local job creation and industry diversification.
- Leverage partnerships with key stakeholders to achieve improved economic outcomes with due consideration to environmental impacts.

## **Conclusion**

The City Centre has and will continue to undergo transformation through public and private investments. It is important to ensure the public realm remains attractive, accessible and well connected to transport and pedestrian links.

Recent alfresco and parklet projects and an internal assessment identified three core actions to improve consistency in the streetscape while maintaining important access and links. This report outlined the

guidelines for alfresco dining and retail, as well as its associated fees and charges. This will streamline internal processes, as well as provide clarity to businesses and land owners regarding options to improve the outdoor customer experience.

In addition, the City Centre Parking Strategy and Mandurah Terrace (Gibson Street to Pinjarra Rd) Streetscape Masterplan project scopes have been presented to Council, with individual reports to be presented later in 2021 for Council consideration.

**NOTE:**

- Refer **Attachment 1.1 City of Mandurah Alfresco Dining and Outdoor Trading Guidelines**

**Officer Recommendation**

That the Committee of Council recommends that Council:

1. Note the outcomes of the various alfresco and streetscape improvement projects that have been developed and delivered over the last two to three years.
2. Acknowledge the community and business feedback received on the alfresco and streetscape improvement projects.
3. Approve the draft 'City of Mandurah Alfresco Dining and Outdoor Trading Guidelines' as detailed in Attachment 1.1; and
  - 3.1 Note that the 'City of Mandurah Alfresco Dining and Outdoor Trading Guidelines' will be used as a tool to support decision making for alfresco dining requests received.
  - 3.2 Note that the final guidelines and an associated framework for Alfresco Dining Fees and Charges will be will presented to Council in mid-2022 for consideration.
4. Commence the process of preparing a City Centre Parking Plan as part of the City's wider parking strategy and include the following key areas of focus:
  - Timed parking;
  - Signage and wayfinding;
  - Lighting; and
  - Implementation.
5. Endorse the development of a revised Master Plan for Mandurah Terrace between Pinjarra Road and Gibson Street, subject to the approval of the 2021/22 budget, to guide future alfresco and streetscapes improvements with the process to include community, business and Elected Member engagement.

**Committee Recommendation**

**That the Committee of Council defer consideration of this item to the Council meeting of 22 June 2021 with the item tabled for inclusion at the June 15 Elected Member Strategy meeting.**

# Alfresco Dining and Outdoor Trading Guidelines

June 2021 (draft)

ATTACHMENT 1.1



## Record of Adoption



| Stage                               | Version No | Document Date | Approval Date |
|-------------------------------------|------------|---------------|---------------|
| Draft – Subject to Council Adoption | 1          | June 2021     |               |
|                                     |            |               |               |
|                                     |            |               |               |

## Schedule of Modifications

| No | Description | Version No | Document Date | Approval Date |
|----|-------------|------------|---------------|---------------|
|    |             |            |               |               |
|    |             |            |               |               |
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# 1. Introduction

Alfresco Dining and Outdoor Trading can make significant contributions to the visual appeal and atmosphere of public and private spaces within centres. They contribute to active vibrant streets with opportunities for social interaction and leisure.

The purpose of this document is to provide further guidance to business owners and operators on the establishment of Outdoor Trading and alfresco areas in accordance with the ***Local Government Property and Public Places Local Law 2016 (Local Law)***.

These guidelines apply specifically to Alfresco Dining and Outdoor Trading adjacent to existing businesses on any public land that is under the care, control and management of the City of Mandurah (City), and allow for operators to expand their business beyond their property boundary.

Alfresco dining that occurs on private land, or on land that is subject to a lease or licence agreement, is not subject to these guidelines.

The objectives of the guidelines are:

- (a) To encourage the establishment of outdoor dining on paths and in public spaces in the area adjacent to restaurants/cafes;
- (b) To enrich the pedestrian experience and present an open, inviting environment that is safe and accommodating for all pedestrians;
- (c) To create an attractive, cohesive and vibrant streetscape.

*It should be noted that alfresco dining and outdoor trading permits provide approved businesses with a non-exclusive arrangement to utilise City managed public land.*

*The areas subject to the permit must remain publicly accessible and the City and/or any other service authority may give notice requiring the removal of any furniture, structure, fixtures or fittings at any time.*

*In the case of this occurring, the applicant will be responsible for the cost of removal, storage and reinstallation of these items.*

## 1.1 Definitions

|                               |                                                              |
|-------------------------------|--------------------------------------------------------------|
| <b><i>Alfresco Dining</i></b> | the provision of facilities for outdoor dining.              |
| <b><i>Outdoor Trading</i></b> | the display of goods for sale outside an adjoining business. |

## 1.2 Trading Zones

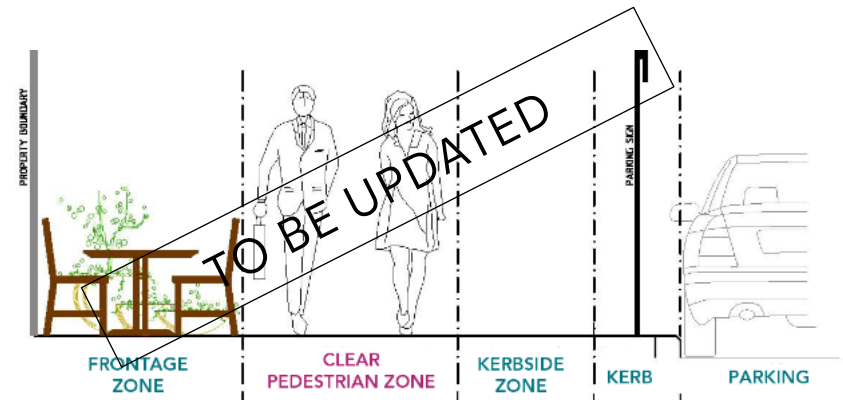
Unless otherwise identified, the public space between the property boundary and the road pavement is divided into four zones in order to provide a clear and consistently unobstructed footpath for pedestrian access.

These zones include:

- Frontage zone the area of land 0.8m wide, immediately adjacent to the property boundary;
- Pedestrian zone A clear 2.0m wide pedestrian accessway located immediately adjacent to the frontage zone, which is required to be maintained free of any obstacles or displayed goods;
- Kerbside zone the area of land located in between the pedestrian zone and the kerb zone available for Outdoor Trading; and
- Kerb zone the area of land 0.5m wide immediately located adjacent to the road pavement.

**No Alfresco Dining or Outdoor Trading is permitted within the pedestrian or kerb zones, and these areas must be maintained free of obstruction at all times.**

**Footpaths with a width of less than 2.85m may not be used for Outdoor Trading or Alfresco Dining.**



### 1.2.1 Smart Street Mall

Alfresco Dining and Outdoor Trading locations within the Smart Street Mall will be identified at the completion of the current redevelopment and may only be permitted in the identified locations.

Once complete, a plan will be included in these guidelines for clarity.



## 2. Approvals

Three tiers of approval for Outdoor Trading and Alfresco Dining proposals are provided, dependent on the type and scale of trading proposed.

### 2.1 Tier One: Outdoor Trading in Frontage Zone

Approval *is not* required for Outdoor Trading within the Frontage Zone only, subject to the following criteria being met:

- The display of goods being wholly located within the frontage trading zone and being displayed within normal business hours;
- Goods being located outside the premises to which they relate only;
- The display being secured, protected or displayed in a manner that it cannot be displaced by wind or other elements or create an unsightly display on a public thoroughfare;
- The display not being fixed to any footpath, building, asset, pole or other structure unless written approval is sought; and
- The display having a contrasting colour to its background, to assist the vision impaired.
- Public liability insurance to the minimum value of \$10 million being held and maintained by the operator. Operators are required to be able to produce proof of public liability insurance at the request of the City of Mandurah.

**NOTE:** Where the display of goods is proposed within the Kerbside Zone, Tier Two requirements will apply.

### 2.2 Tier Two: Alfresco Dining and Outdoor Trading Within Kerbside Zone

As required by the *Local Law*, a permit is required to be obtained:

- for outdoor dining in either, or both, the frontage and kerbside zones; and/or
- for the trading of goods and displays within the kerbside zone.

Where all the criteria within these guidelines have been met and there are no proposed semi-permanent fixtures or fittings, permits will be fast-tracked.

### 2.3 Tier Three: Installation of Semi-Permanent Fixtures and Fittings

Where the installation of semi-permanent fixtures or fittings are proposed, a more detailed assessment is required.

Further details regarding acceptable outcomes are provided in Section 3.7.



## 3. Assessment Criteria

### 3.1 Location

Alfresco Dining and Outdoor Trading may be approved where:

- Located on a footpath with a width greater than 2.85m;
- Located adjacent to a road with a speed limit of less than 60kph;
- The Alfresco Dining and/or Outdoor Trading area proposed does not extend beyond the frontage of the premises to which the trading relates (unless written approval is obtained in accordance with Clause 3.3).
- The Outdoor Trading or Alfresco Dining areas do not obstruct the visibility or clear sight lines for pedestrians and motorists at an intersection of thoroughfares.

### 3.2 Pedestrian Access

- A pedestrian access way must be provided, located 0.8m from the property boundary and be a minimum of 2.0m wide.
- The pedestrian accessway must be maintained free and clear of any obstruction at all times, including moveable signs, menu boards etc.
- Overhead clearance for all signs within the pedestrian accessway is to be a minimum of 2.4m.
- A one metre wide pedestrian access break may be required at suitable crossing points to allow access to premises and the pedestrian accessway from alighting vehicles and pedestrians crossing the road.

### 3.3 Extension of Alfresco Dining/Outdoor Trading areas

Should a business seek to extend their Alfresco Dining/Outdoor Trading Area across the frontage of an adjoining premises, written permission is required from:

- the trader occupying the adjacent premises; and
- the owner of the adjacent premises;

***Note: Obtaining consent from adjacent occupiers/owners, does not prejudice the final decision of the City. This approval will cease if the permission of either the owner or occupier of the neighbouring property or business is withdrawn.***

In some circumstances, the extension of Alfresco Dining areas into parking bays directly in front of an applicants' business may be considered. These requests should be made in writing to the City and will be considered on a case-by-case basis, dependent on location, road environment and feedback from consultation.

Where modifications to the footpath/road network are required, to enable the extension of dining areas into adjoining parking bays, these costs shall be met by the proponent.



## 3.4 Insurance

All businesses with an Outdoor Trading or Alfresco Dining area will be required to carry and maintain public liability insurance to the minimum value of \$10 million.

Operators are required to be able to produce proof of public liability insurance as part of the application process, and at the request of the City of Mandurah at any time.

Where a person holding an Alfresco Dining permit has been granted permission to extend the outdoor dining area across the frontage of adjoining premises, the operator must have appropriate public liability insurance to cover the entire permit area.

## 3.5 Furniture

Public safety and comfort should be considered when choosing furniture. Particular care should be taken with any sharp edges and hinges or other moving parts, to ensure that they do not present a potential hazard to their users.

Furniture should be capable of being removed and stored at the close of business, unless otherwise approved. Further details are outlined in Section 3.7.

The permit holder must remove or repair any furniture the City of Mandurah determines unsuitable.

Any damage to footpath, verge, or other street furniture caused by the placement of any furniture shall be the responsibility of the trader to repair.

### 3.5.1 Tables and Chairs

Tables and chairs must be:

- of a high standard in appearance and style, in keeping with the amenity of the area;
- constructed from high quality materials that are safe and durable;
- resistant to windy conditions (lightweight plastic furniture is not acceptable); and
- located entirely within the approved trading area, and not protrude into the pedestrian access or kerb zones.

### 3.5.2 Umbrellas

Market style umbrellas may be used to provide shade and weather protection for patrons where:

- the use of an umbrella will not interfere with or damage existing items;
- a minimum clearance of 2.4m (at the lowest point) above the ground level can be maintained;
- the canopy of any umbrella does not extend into the kerb zone or road pavement;
- they are maintained to a high standard and securely anchored in accordance to the Australian Standards AS1170 (wind loads) and/or manufacturer's specifications to ensure public safety; and
- are removed or closed in times of strong winds or storms.

***Lightweight gazebos are not considered appropriate shade shelters.***



### 3.5.3 Barriers

Barriers may be used to define Alfresco Dining and Outdoor Trading area boundaries. Where used, barriers must:

- have a maximum height of 0.9m; and
- must be adequately fixed or weighted down to prevent dislodgement.

Barriers requiring in ground sleeves/footings may be permitted subject to written approval (see Section 3.7).

These will require identification and avoidance of existing underground services (in accordance with Utility Providers Code of Practice for Western Australia).

### 3.5.4 Planter Boxes

Planter boxes may be used to further define Alfresco Dining areas, whilst providing visual interest and a vegetated setting. Where used, planter boxes shall be:

- aligned parallel to the kerb and within the permitted trading zone;
- freestanding and moveable, but may be left in place outside of trading hours if not easily moved;
- constructed of durable material adequate to meet functional requirements including resistance to vandalism and impact from pedestrians;
- maintained to a good standard, with all vegetation and material well maintained;

- a minimum height of 600mm and a maximum height of 900mm, with all components higher than 900mm designed to maintain high visual permeability of the Alfresco Dining area; and
- a minimum width of 400mm (inside planter) with a maximum length of 1.5m.

### 3.5.5 Outdoor Heaters

Portable gas heaters (suitable for outdoor use) or similar devices are permissible within Alfresco Dining areas but must be stored within the premises at the end of each day's trading.

### 3.5.6 Lighting and Electrical Installations

Adequate lighting must be provided and maintained by the permit holder to ensure the safety and amenity of both patrons and pedestrians is met outside daylight hours.

All electrical installations connected to lights, devices or appliances situated in or about the Alfresco Dining area require the prior approval of the City and are to be undertaken by a licenced electrician and a Certificate of Compliance provided to the City of Mandurah in regards to the works.

Electrical installations and power cords must not interfere with or obstruct the safe passage of pedestrians or vehicles.

### 3.6 Signage

Advertising on any item of furniture, including barriers shall be limited to the name and logo of the business or names of products sold at the premises. No third-party advertising is permitted.

Advertising is to take up no more than 25% of the surface area of these items.

No product pictures are permitted.

### 3.7 Semi-permanent Fixtures and Fittings

Public and private sector utility installations such as gas mains, electricity and communications cabling, and sewerage pipes, are commonly located within the road reserve, and access to these services may be required at any time.

For this reason, permanent structures are not permitted within the road reserve.

Approval for 'fixed' structures however, may be granted subject to written approval. This may include the installation of 'fixed' barriers, umbrellas or other shade structures.

It should be noted that any structure, fixtures or fittings may have to be removed for street improvements, utility work or emergencies and will be required to be removed upon cancellation of a permit.

In the case of this occurring, the applicant is responsible for the removal, storage and reinstallation of the structure, fixtures and fittings.

Minimum design and construction requirements apply as follows:

- Structures must be designed to be easily removed by the trader, within 48 hours upon notice, if required. Below ground footings with plate/bolt connections are required for ease of removal (posts are not to be direct buried).



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- Fixed structures requiring in ground sleeves/footings will require identification and avoidance of existing underground services (in accordance with *Utility Providers Code of Practice for Western Australia*).
- Structures are to be of heavy duty, high quality construction that is suitable for the public realm and coastal conditions.
- Structures should be visually attractive, and the use of a combination of materials to provide interest and character is encouraged.
- Heavy duty aluminium (clear anodised or powder coated) and/or hardwood timber are preferred materials for post/frame/hard roof structures.
- All fixings are to be stainless steel/tamper proof.
- Certified engineering Drawings and Certificate of Design Compliance are required for all structures. Certificate of Design Compliance and certification by a professional engineer to be sought following review of concept and detail plans/elevation and approval by the City of Mandurah.
- A minimum clearance of 2.75m is required to be maintained between any roof structure and the ground level.
- No gutters are to be installed with roof grades to direct rain to road.
- Built in screens/seating/benches can be installed to perimeter edges (café side left open) to a max. 0.9m high;
- Drop down blinds may be permitted on a maximum of two sides of the Alfresco Dining area to provide weather protection, subject to the blinds being:
  - transparent;
  - high quality and durable;
  - used only when required for protection from rain;
  - raised or removed during fine weather and after hours; and
  - maintained in good condition.



## 4. Approval Requirements

### 4.1 Tier One

Approval is not required for Outdoor Trading within the frontage zone, subject to compliance with the requirements of Section 2.1.

Where these requirements cannot be met, or where Outdoor Trading is proposed within the kerbside zone, an application should be completed in accordance with Tier Two requirements as detailed below.

### 4.2 Tier Two

An application form is required to be completed and submitted to the City of Mandurah for all Tier Two proposals. All applications must be accompanied by the following:

- Plans and specification of the proposed dining or display area at a scale of 1:50 showing:
  - The location and dimensions of the proposed dining/trading area;
  - The location of any existing street fixtures and fittings, e.g. street furniture, signs, light poles etc; and
  - The location of any proposed furniture, barriers, planter boxes, displays proposed to be provided in the dining area, and which items, if any, are to be retained within the dining area at all times.

- Details of the days and operating hours for the Alfresco Dining area.
- Number of chairs and tables to be provided.
- Details of the number and location of toilets to be made available to dining customers.
- Written particulars of arrangements made in respect of public liability insurance of not less than \$10 million.
- Payment of the applicable fee.

Permits issued will be subject to an annual licence fee as specified within the City's Annual Fees and Charges.

### 4.3 Tier Three

In addition to the above information, where semi-permanent fixtures are proposed the following additional information is required:

- Plans, elevations and sections of any structure proposed to be erected or altered;
- A detailed schedule of all finishes, including materials and colours of the proposed structures;
- Details of the proposed in ground footing and fixtures proposed; and
- Certificate of Design Compliance and certification by a professional engineer.

Permits issued will be subject to an annual licence fee as specified within the City's Annual Fees and Charges.



## 5. Conditions of Approval

Permits may be subject to conditions relating to:

- the permit holder having non-exclusive rights to establish and conduct an Alfresco Dining area in the relevant area;
- the colour, number, type, form and construction, as the case may be, of any furniture which may be used in the Alfresco Dining area;
- the care, maintenance and cleaning of any furniture used in the Alfresco Dining area;
- the removal and storage of all furniture used in the Alfresco Dining area prior to the close of business of the abutting food business on any day that the Alfresco Dining area is operating;
- the removal of all furniture and fixings used in the Alfresco Dining area for the purposes of events or other activities of the City;
- The requirement to remove any semi-permanent fixtures for street improvements, utility work, or emergencies within 48 hours of receiving notice and returning the area to its original state before the permit was issued;
- the requirement to maintain pedestrian access between the Outdoor Trading area and the abutting business;
- the Alfresco Dining or Outdoor Trading area not impeding or obstructing any City property or public place used by either pedestrians or vehicles;

- the requirement to maintain clear sight lines for vehicles entering or leaving City property, a thoroughfare or a vehicle crossing;
- the payment of costs associated with preparing any City of Mandurah property or public place for use as an Alfresco Dining area including the reshaping of footpaths and marking the boundaries of the Alfresco Dining area;
- the payment of costs associated with repair to any damage to footpath, verge, or other street furniture caused by the operation of the Alfresco Dining or Outdoor Trading area;
- the need for public liability insurance of \$10 million indemnifying the City of Mandurah from any claims that may arise out of the use of the area subject to the permit; and
- The prohibition of smoking within all outdoor dining areas.

Permits may be cancelled or suspended if:

- the Permit Holder has not complied with the conditions of the Permit.
- the Permit Holder has not complied with a provision of any written law that relates to the activity regulated by the Permit.
- there is non-payment of the applicable fees and charges.
- the City of Mandurah or a utility requires access to or near the Alfresco Dining area for the purposes of carrying out works in or near the vicinity of the Alfresco Dining area.

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|          |                      |                                            |
|----------|----------------------|--------------------------------------------|
| <b>2</b> | <b>SUBJECT:</b>      | Mandurah Calendar of Events 2021/22        |
|          | <b>DIRECTOR:</b>     | Director Strategy and Economic Development |
|          | <b>MEETING:</b>      | Committee of Council                       |
|          | <b>MEETING DATE:</b> | 8 June 2021                                |

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## Summary

During the 2020 – 2021 financial year, the City made some significant changes to its events program in order to continue to deliver events and activations in line with the COVID-19 guidelines as set by the WA Department of Health. The amended program of COVID safe events was designed to maximise intrastate visitation, activate the City Centre and result in positive community outcomes. The anecdotal feedback received so far regarding the COVID safe events program has been positive.

The COVID-19 situation has now been prominent across the world for 14 months, and all events and mass gatherings are subject to the advice and restrictions at the time of the event, and in some cases (such as high-risk events) require approval from the WA Chief Health Officer. With this in mind, officers have developed a Calendar of Events for the 2021/22 financial year that offers a range of smaller events and activations, whilst still allowing for the adequate planning required for major events such as the Mandurah Christmas Pageant, New Year's Eve Celebrations and the Mandurah Crab Fest to proceed.

Officers are seeking Council's endorsement of the proposed calendar of events, and understanding that some changes or alterations may be required for particular events to proceed, pending COVID restrictions at the time of the event.

## Disclosure of Interest

N/A

## Previous Relevant Documentation

- SP.2/11/20 30 November 2020 Noted the New Year's Eve (NYE) fireworks event was cancelled as not approved by the Chief Health Officer, approved cancellation of 2021 Crab Fest event based on WA Department of Health advice, approved re-purposing of \$252,416 (Crab Fest event budget) to deliver a number of smaller events and activations across the summer months. Approved operating expenditure decrease of \$93,820 (NYE budget) and \$100,000 (Crab Fest event budget) to reduce the City's operating deficit, noted intent to increase budget by \$70,000 for the 2022 Mandurah Crab Fest event enabling delivery of new elements.

## Background

Last year, in addition to a large number of external events that were either cancelled or postponed due the impacts of COVID – 19, the City was forced to cancel a number of its major events due to the inability to deliver them under the COVID-19 restrictions. These events included:

- Mandurah Street Party (November) – replacement event for the Mandurah Children's Festival
- Mandurah Christmas Pageant (December)
- Mandurah New Year's Eve (December)
- Mandurah Crab Fest (March)

Whilst the decision to cancel the Street Party, Christmas Pageant and Crab Fest lied with the City, the cancellation of the New Year's Eve fireworks was enforced by the Chief Health Officer due to the event

being unfenced and un-ticketed, the inability to contact trace, and the likeliness that the event will attract a large number of people.

Following the cancellation of the events, Council endorsed a budget of \$252,000 to be redirected from the Crab Fest and New Year's Eve budgets to a COVID safe events program. This program of events was focussed on adding vibrancy, activation, and an "always on" feel to the City Centre, resulting in Mandurah's Endless Long Weekends program. The program rolled out across six weekends, and these weekends were specifically selected to fill gaps in the existing events calendar.

### **Comment**

Anecdotal feedback from the COVID safe events program was that it was well received by the community. The program also allowed for a flexible and fluid approach to the City's events program which could be adapted to meet the changes to COVID event restrictions. Since that time, COVID event restrictions have not significantly changed, and require events to comply with the following:

- Events with over 500 people are subject to the 2sqm rule up to a maximum of 10,000 people (not applicable to venues and events with allocated seating).
- A COVID Event Plan must be approved by the Department of Health for all high-risk events (including the Christmas Pageant, New Year's Eve and Crab Fest).
- Alterations to the event including ticketing and fencing may be required prior to approval of the COVID Event Plan in order to ensure that the capacity limit (max 10,000) is not exceeded.

With the above in mind, and noting that COVID restrictions have not changed significantly since December 2020, officers have prepared an events calendar for the 2021/22 financial year that includes a range of events of different sizes and delivery models to allow for this fluidity to continue, whilst also maintaining the budget for the Mandurah Christmas Pageant, New Year's Eve celebrations and the Mandurah Crab Fest to proceed (noting that changes to the traditional delivery format of these events may be required).

A copy of the 2021/22 Mandurah Calendar of Events is included in Attachment 2.1.

### **Statutory Environment**

All events that are proposed in the 2021/22 draft calendar of events are subject to the COVID Event Guidelines and restrictions as set by the State Government Department of Health. Due to the changing nature of the pandemic, these guidelines may be subject to increases / decreases in restrictions at any point in time dependent on current case numbers within Western Australia.

### **Policy Implications**

N/A

### **Economic Implications**

The 2021/22 Calendar of Events will not require any further resources, with all funds proposed from the existing Festivals and Events budget.

Below is a summary of the current budget breakdown in the 2021/22 Long Term Financial Plan for City of Mandurah events and the reallocations proposed based on the delivery of the 2021/22 Mandurah Calendar of Events program that has been developed.

## Current

| Project / Event     | Net Cost         | Notes                                                                                                                                                                     | Budget           |
|---------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| Children's Festival | \$57,000         | Includes a revenue target of \$17,000<br><i>Note: The budget was reallocated in 2020/21 to the proposed Mandurah Street Party event which was subsequently cancelled.</i> | \$74,000         |
| Christmas Pageant   | \$63,000         | Includes a revenue target of \$20,000                                                                                                                                     | \$83,000         |
| New Year's Eve      | \$104,000        |                                                                                                                                                                           | \$104,000        |
| Australia Day       | \$38,000         |                                                                                                                                                                           | \$38,000         |
| Crab Fest           | \$435,000        | Includes a revenue target of \$260,000.                                                                                                                                   | \$695,000        |
| <b>Total</b>        | <b>\$697,000</b> |                                                                                                                                                                           | <b>\$994,000</b> |

## Proposed

| Project / Event   | Net Cost         | Notes                                                                                        | Budget           |
|-------------------|------------------|----------------------------------------------------------------------------------------------|------------------|
| Christmas Pageant | \$63,000         | Includes a revenue target of \$20,000.                                                       | \$83,000         |
| New Year's Eve    | \$74,000         | Includes fireworks celebrations, COVID compliance, and City Centre activations.              | \$74,000         |
| Australia Day     | \$68,000         | Includes Citizenship Ceremony & Awards and new City Centre Activations.                      | \$68,000         |
| Summer Program    | \$57,000         | Includes new Fringe Mandurah and Easter in Mandurah events and a revenue target of \$17,000. | \$74,000         |
| Crab Fest         | \$435,000        | Includes a revenue target of \$260,000.                                                      | \$695,000        |
| <b>Total</b>      | <b>\$697,000</b> |                                                                                              | <b>\$994,000</b> |

Note: An additional \$50,000 is current being held in reserve following the cancellation of Crab Fest 2021 for new event element in 2022.

## Risk Analysis

The current COVID-19 event guidelines have a maximum capacity stipulated on free events, with an increased likelihood that ticketing will be required for events above 5,000 persons. There is no guarantee that this will change within the next seven months for the New Year's Eve Celebrations, or the Channel Seven Mandurah Crab Fest. As a result, early planning is essential to ensure that the format for each event is flexible and can be scaled up or down depending on the environment surrounding COVID-19 restrictions at the time and that adequate engagement can be conducted with all event partners including the Department of Health and event sponsors.

| Risk                                                                                                                               | Consequence                                                                                                                                                   | Risk Mitigation                                                                                                                                                                                                                                                                                                               |
|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| COVID guidelines require significant changes to the delivery of City events, such as ticketing and maximum capacity on attendance. | <ul style="list-style-type: none"> <li>Financial</li> <li>Reputational</li> <li>Environmental and health</li> <li>Legal, regulatory and compliance</li> </ul> | <ul style="list-style-type: none"> <li>Agree on possible alternative ways to deliver events so that adequate time for planning can be undertaken to meet expectations.</li> <li>Discussion(s) with existing and potential sponsors surrounding possible scenarios, and determining their level of risk acceptance.</li> </ul> |

|                                                                                                                       |                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Corporate environment unwilling to be associated with large and major events due to perceptions surrounding COVID-19. | <ul style="list-style-type: none"> <li>Financial</li> <li>Reputational</li> </ul>                                           | <ul style="list-style-type: none"> <li>Early discussions with sponsors, particularly around Crab Fest to understand concerns and provide reassurance that the City has contingency plans in place.</li> <li>Development of alternative / contingent ways to deliver events such as New Year's Eve and Crab Fest, so that Officers can communicate effectively with sponsors.</li> <li>Agree on deadlines/timeframes that these scenarios will be adopted in the event that COVID-19 restrictions do not ease.</li> </ul> |
| Event and activations program does not meet community expectations.                                                   | <ul style="list-style-type: none"> <li>Reputational</li> </ul>                                                              | <ul style="list-style-type: none"> <li>City to communicate events program early, following positive community and business feedback from Mandurah's Endless Long Weekends program (purpose of this report).</li> </ul>                                                                                                                                                                                                                                                                                                   |
| Ticketing and/or maximum capacity of events results in people missing out.                                            | <ul style="list-style-type: none"> <li>Reputational</li> <li>Financial</li> </ul>                                           | <ul style="list-style-type: none"> <li>Clear understanding of expectations around COVID Safe events, and possible alternative / contingent ways to deliver.</li> </ul>                                                                                                                                                                                                                                                                                                                                                   |
| Event cancellation due to sudden lockdown                                                                             | <ul style="list-style-type: none"> <li>Financial</li> <li>Reputational</li> <li>Legal, regulatory and compliance</li> </ul> | <ul style="list-style-type: none"> <li>Make decisions early around agreed changes that may need to be made to City events to ensure they can be altered to meet COVID restrictions.</li> </ul>                                                                                                                                                                                                                                                                                                                           |

## Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

### Economic:

- Leverage partnerships with key stakeholders to achieve improved economic outcomes with due consideration to environmental impacts.

### Social:

- Facilitate opportunities that promote community led initiatives and build local capacity and capability.
- Promote and encourage community connectedness to create social interaction and a strong sense of security and belonging.
- Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in.

## Conclusion

The program of events for 2021 – 2022 combines the successful elements of the Endless Long Weekends program, with the traditional events calendar that Mandurah knows and loves. Whilst changes may be required to the major events listed including the Mandurah Christmas Pageant, New Year's Eve fireworks and Mandurah Crab Fest in order to adhere to COVID-19 restrictions at the time of the event, officers will commence planning these events and enter into discussions with the Department of Health. Outside of these major events, a fluid calendar of events will remain in place compiled of City delivered, City supported and City partnered events, with additional external events continuing to be added over time.

### NOTE:

- Refer **Attachment 2.1 2021/22 Mandurah Calendar of Events**

### Officer Recommendation

That the Committee of Council recommend that Council:

1. Endorse the 2021/22 Mandurah Calendar of Events program as detailed in Attachment 2.1.
2. Note that alterations to the traditional format and delivery method for the Mandurah Christmas Pageant, New Year's Eve celebrations and Mandurah Crab Fest may be required to adhere to COVID-19 restrictions.

### Committee Recommendation

That the Committee of Council recommend that Council:

1. **Endorse the 2021/22 Mandurah Calendar of Events program as detailed in Attachment 2.1.**
2. **Note that alterations to the traditional format and delivery method for the Mandurah Christmas Pageant, New Year's Eve celebrations and Mandurah Crab Fest may be required to adhere to COVID-19 restrictions.**

## ATTACHMENT 2.1

### 2021 – 2022 Mandurah Calendar of Events

| Campaign          | Month     | Event                                                              | Delivery Model |
|-------------------|-----------|--------------------------------------------------------------------|----------------|
| Winter Program    | July      | Mandurah Ice Skating Festival (3 weeks)                            | City Partnered |
|                   | August    | Mandurah Wine and Wander                                           | City Partnered |
|                   |           | School Surf Titles                                                 | City Supported |
| Spring Program    | September | 2021 Australian Association for Environmental Education Conference | City Delivered |
|                   | October   | Mandurah Yoga Festival                                             | City Supported |
|                   |           | Brew Fest                                                          | City Supported |
|                   |           | MACA Cancer 200 Ride for Research                                  | City Supported |
|                   |           | Teachers Games                                                     | City Supported |
|                   |           | Mandurah Boat, Caravan, 4WD and Camping Show                       | City Supported |
|                   |           | Australian Masters games – Mandurah Hub                            | City Supported |
|                   |           | Mandurah Arts Festival (including Wearable Art)                    | City Delivered |
|                   | November  | Mandurah Half Marathon                                             | City Supported |
| Christmas Program | December  | Christmas in Mandurah - Christmas Lights Trail                     | City Delivered |
|                   |           | Mandurah Christmas Pageant                                         | City Delivered |
|                   |           | Mandurah Murray Motorcycle Charity Ride                            | City Supported |
|                   |           | New Year's Eve Celebrations *                                      | City Delivered |
| Summer Program    | January   | Australia Day - Citizenship Ceremony & Activations                 | City Delivered |
|                   |           | Mandurah Masters Open Water Swim                                   | City Supported |
|                   |           | Top of the Terrace Summer Bash 4.0                                 | City Partnered |
|                   | February  | Wellness Weekend: Flow State Festival                              | City Supported |
|                   |           | Fringe Mandurah                                                    | City Partnered |
|                   |           | Peel Rod Run                                                       | City Supported |
|                   | March     | Pre-season AFL Cup                                                 | City Partnered |
|                   |           | Channel Seven Mandurah Crab Fest *                                 | City Delivered |
|                   | April     | Squeeze Music Festival                                             | City Supported |
|                   |           | Mandurah Masters Golf Tournament                                   | City Supported |
|                   |           | Action Sport Games                                                 | City Supported |
|                   |           | Mandurah Rotary Duck Race                                          | City Supported |
|                   |           | Peel Open Studios                                                  | City Delivered |
|                   |           | Easter in Mandurah                                                 | City Delivered |
| Winter Program    | May       | Mandurah Craft Brew Trail                                          | City Partnered |
|                   |           | Baseball Australia Senior League Championships                     | City Supported |
|                   | June      | Winter in Mandurah Activations                                     | City Partnered |

\* Events may be subject to changing COVID-19 restrictions and guidelines as set by the WA Department of Health. Further consideration may be required in relation to the format of the event and the structure of how it is delivered (i.e. fencing, ticketing etc).

City Delivered: The City is solely responsible for the planning, management and delivery of the event/activation.

City Partnered: The event/activation is primarily planned, managed and delivered by a third party. However, the City plays a significant role in business engagement and may provide further input to surrounding logistics and/or activations.

City Supported: The event is planned, managed and delivered solely by a third party. The City is a sponsor of the event providing financial and/or in-kind support.

|   |                                                                                |                                                                                                                         |
|---|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| 3 | <b>SUBJECT:</b><br><b>DIRECTOR:</b><br><b>MEETING:</b><br><b>MEETING DATE:</b> | Lease: Stage Door Pty Ltd Advertising and Disposal<br>Director Business Services<br>Committee of Council<br>8 June 2021 |
|---|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|

## Summary

The current lease for the Stage Door Restaurant which is held over portion of Crown Reserve 42050, by Donald McCausland & Gayle Iannetta (Stage Door) is due to expire on the 30 June 2021. The current lessee has formally requested officers approach Council with a request of support for a further lease term of five years with a five year option of renewal (5+5 years).

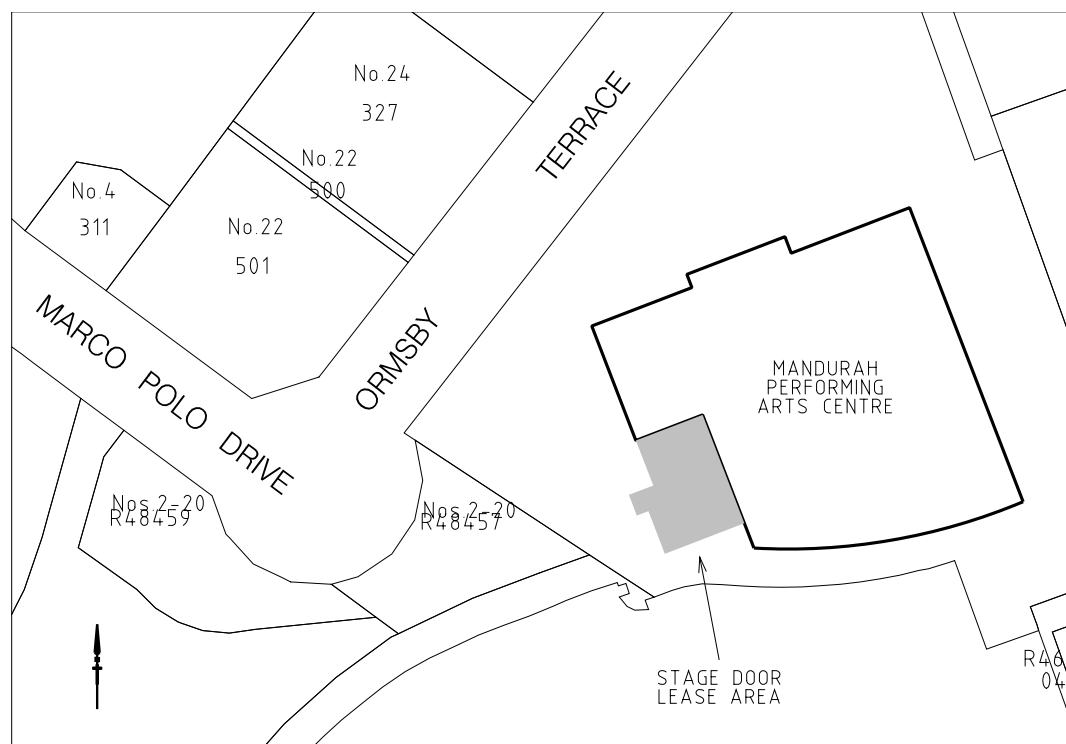
In accordance with s3.58 of the *Local Government Act 1995* (the Act) an independent valuation was required to determine the current market value for the site. The valuer was appointed to undertake the annual rental valuation which was assessed at \$97,500 per annum plus outgoings (exclusive GST). The City is also required to advertise the proposed disposal outlining the term of the lease, rental amount, lessee details and assessment of an independent valuation.

Council is requested to approve the advertising of, and if no submissions received, the disposal of a lease for a 438 square metres over portion of Reserve 42050, to Donald McCausland and Gayle Iannetta, for a term of five years with a further five year option of renewal (5+5 years), with annual rent commencing at \$97,500 per annum plus outgoings (exclusive GST), with a market rent review due at the end of the first term and Consumer Price Index (CPI) rate to be applied annually. The lease is also conditional upon the consent of the Minister for Lands.

## Disclosure of Interest

Nil

## Location



## Previous Relevant Documentation

- G.39/3/18 27 March 2018 Council approves assignment of the lease for Stage Door Waterfront Restaurant from Stage Door Pty Ltd to Donald McCausland and Gayle Iannetta
- G.38/6/16 28 June 2016 Council approves a five year renewal term and an adjustment to annual rental payments.
- G.33/2/14 25 February 2014 Council approved the assignment of the restaurant lease to Stage Door Pty Ltd.

## Background

This current lease for the Stage Door Waterfront Restaurant commenced in 2001 for a term of ten years, with two five year options of renewal with the final expiry due June 2021.

The lease was first assigned in 2013 and subsequently assigned three times with the last occurring in March 2018 when Council approved the assignment from The Stage Door Pty Ltd to the current lessee Donald McCausland and Gayle Iannetta.

The Lease is now in its final option to renew period and is due to expire on 30 June 2021.

## Comment

The current lessee has formally requested support to enter into a new lease agreement, in accordance with standard leasing practices for commercial tenancies. City officers propose a five year term with a five year renewal option (5+5 years).

In accordance with Section 3.58 of the Act, the City is required to obtain a relevant independent valuation to determine fair market rent, together with advertising the proposed disposition for a period of no less than 14 days.

The valuer has rationalised the rent determining that *“analysis of the best available rental evidence suggests a broad range of values from \$283/sqm to \$441/sqm. The lower end of this range reflected by a larger two level restaurant in the Boardwalk precedent with similar water views and upper end reflected by a smaller restaurant tenancy on Mandurah Terrace. Having regard for the attributes of the subject tenancy and current conditions we have adopted a \$300/sqm pa net as our assessed rental value rate. This equates to an annual rental of \$97,500 pa net plus GST when applied to the internal lettable area of 325sqm exclusive of the storage shed area. Our assessed rent of \$97,500 pa net plus GST equates to an overall rate of \$222/sqm on the total lettable area of 438sqm (inclusive of external dining and storage)”*.

The independent valuation has determined an approximate 18% increase in the current rental rate, but advises that this site is still lower than other comparative waterfront dining options available in the precinct.

Council is required to approve the advertising of the proposed disposal of land via a lease and if no submissions received during the advertising period, dispose of the site to Donald McCausland and Gayle Iannetta trading as Stage Door Waterfront Restaurant for a term of five years with a five year renewal option, with rent commencing at \$97,500 per annum plus outgoings (exclusive GST).

Commencing in March 2020, like many businesses Stage Door was heavily impacted by lockdowns associated with COVID-19. The restaurant was closed for a period of two months (23 March 2020 – 1 June 2020) during this time and subsequently up until the 31 March 2021, the City has waived or reduced rent and outgoings during that period in accordance with the *Commercial Tenancies (COVID-19 Response) Act 2020*.

Since July 2020, the restaurant has continued to operate in a limited capacity and the lessee has continued to pay regular weekly payments to ensure there are no outstanding balances due to the City. At the time of writing this report the tenant has no arrears due to the City, with all rent and outgoings paid in full up to the 30 June 2021.

## Consultation

Lessee – The Stage Door Pty Ltd  
Valuers – Acumentis

## Statutory Environment

Section 3.58 of the *Local Government Act 1995* – Disposal of Property  
*'Dispose' includes to sell, lease, or otherwise dispose of, whether absolutely or not.*

Section 3.58 (3) of the *Local Government Act 1995*

A local government can dispose of property other than under subsection (2) if, before agreeing to dispose of the property —

- (a) it gives local public notice of the proposed disposition —
  - (i) describing the property concerned; and
  - (ii) giving details of the proposed disposition; and
  - (iii) inviting submissions to be made to the local government before a date to be specified in the notice, being a date not less than 2 weeks after the notice is first given; and
- (b) it considers any submissions made to it before the date specified in the notice and, if its decision is made by the council or a committee, the decision and the reasons for it are recorded in the minutes of the meeting at which the decision was made.

Section 3.58 (4) of the *Local Government Act 1995*

The details of a proposed disposition that are required by subsection (3)(a)(ii) include —

- (a) the names of all other parties concerned; and
- (b) the consideration to be received by the local government for the disposition; and
- (c) the market value of the disposition —
  - (i) as ascertained by a valuation carried out not more than 6 months before the proposed disposition; or
  - (ii) as declared by a resolution of the local government on the basis of a valuation carried out more than 6 months before the proposed disposition that the local government believes to be a true indication of the value at the time of the proposed disposition.

Section 18(1)(2)(3) and (4) of the *Land Administration Act 1997* Crown land transactions that need Minister's approval.

- (1) A person must not without authorisation under subsection (7) assign, sell, transfer or otherwise deal with interests in Crown land or create or grant an interest in Crown Land;
- (2) A person must not without authorisation under subsection (7) —
  - (a) grant a lease or licence under this Act, or a licence under the *Local Government Act 1995*, in respect of Crown land in a manager reserve;
  - (b) being the holder of such a lease or licence, grant a sublease or sublicence in respect of the whole or any part of that Crown land; and
- (3) A person must not without authorisation under section (7) mortgage a lease of Crown land; and
- (4) A lessee of Crown land must not without authorisation under subsection (7) sell, transfer or otherwise dispose of the lease in whole or in part.

## Policy Implications

Nil

## Financial Implications

The City will receive rental income of \$97,500 per annum (excluding GST), with market rent review at the end of the first term, and CPI rate to be applied annually.

In accordance with the City of Mandurah 2020/21 Fees and Charges Schedule, the Lease Preparation Administration Charge of \$890.00 (Incl GST) and Council Report fee of \$580.00 (Incl GST) are to be borne by the Lessee.

All legal costs associated with the preparation of the Lease are to be borne by the lessee.

## Risk Analysis

Limited risk is associated with the disposal of this lease, the current lessee has remained up to date with all payments due and payable during what has been a difficult economic time for many businesses.

## Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

### Economic:

- Facilitate and advocate for sustainable local job creation and industry diversification.

### Social:

- Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in.

### Organisational Excellence:

- Deliver excellent governance and financial management.

## Conclusion

The current lessee has requested support for a lease renewal over the Stage Door Restaurant. City officers have undertaken the relevant requirements in obtaining an independent valuation to assess fair market rent, and the lessee has confirmed they are agreeable with the terms and conditions relating to entering into a new lease with the City

Council is requested to approve the advertising of, and if no submissions received, the disposal of a lease for a 438 square metres over portion of Reserve 42050, to Donald McCausland and Gayle Iannetta, for a term of five years with a further five year option of renewal (5+5 years), with annual rent commencing at \$97,500 per annum plus outgoings (exclusive GST), with a market rent review due at the end of the first term and Consumer Price Index (CPI) rate to be applied annually. The lease is conditional upon the consent of the Minister for Lands.

### Officer Recommendation

That the Committee of Council recommend that Council:

1. Approve the advertising and if no submissions received during the advertising period, the disposal of a 438 sq. metre portion of Reserve 42050, to Donald McCausland and Gayle Iannetta trading as Stage Door Waterfront Restaurant with the following conditions:
  - 1.1 A tenure period of five years with a further five year option of renewal, commencing after the Minister of Lands consent;
  - 1.2 Rent commencing at \$97,500 per annum (excluding GST);

- 1.3 Annual CPI to apply for the term of the agreement;
  - 1.4 Market rent review at the end of the first term;
  - 1.5 Subject to the approval from the Minister of Lands.
2. Note all legal costs associated with the preparation of the lease are to be borne by the lessee;
3. Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.

### **Committee Recommendation**

**That the Committee of Council recommend that Council:**

1. **Approve the advertising and if no submissions received during the advertising period, the disposal of a 438 sq. metre portion of Reserve 42050, to Donald McCausland and Gayle Iannetta trading as Stage Door Waterfront Restaurant with the following conditions:**
  - 1.1 **A tenure period of five years with a further five year option of renewal, commencing after the Minister of Lands consent;**
  - 1.2 **Rent commencing at \$97,500 per annum (excluding GST);**
  - 1.3 **Annual CPI to apply for the term of the agreement;**
  - 1.4 **Market rent review at the end of the first term;**
  - 1.5 **Subject to the approval from the Minister of Lands.**
2. **Note all legal costs associated with the preparation of the lease are to be borne by the lessee;**
3. **Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.**

---

|          |                      |                                                  |
|----------|----------------------|--------------------------------------------------|
| <b>4</b> | <b>SUBJECT:</b>      | Dog Exercise Area / Proposed Dog Prohibited Area |
|          | <b>DIRECTOR:</b>     | Business Services                                |
|          | <b>MEETING:</b>      | Committee of Council                             |
|          | <b>MEETING DATE:</b> | 8 June 2021                                      |

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## Summary

Following the successful breeding of the vulnerable Australian Fairy Tern at Pyramids Beach, Wannanup and the potential for this location to be an ongoing breeding site, Council is requested to support public notice being given for a period of 28 days, of its intention to specify the northern portion of the beach as dog prohibited with an amendment to the designated dog exercise area to the south providing for a transition to dog on lead.

An example of where this approach has been used was in the suburb of Lakelands, Council approved public notice being given from 4 May to 1 June 2021, to specify the use of the central and southern ovals for dog exercise after 5:00pm and before 8:00am daily, except where active sporting activity is being undertaken. Council is requested to provide final approval to this proposal for Pyramids Beach, with a report to be provided in March 2022 reviewing the effectiveness of the implemented restrictions.

## Disclosure of Interest

Nil

## Previous Relevant Documentation

G.9/3/21      23/03/2021      Dog Exercise (Off Leash) Area: Lakelands District Open Space

## Background

In 2020/21 the beach area to the north of the Port Bouvard Surf Lifesaving Club became the site of the successful breeding of the vulnerable Australian Fairy Tern. Currently dogs are permitted within this area on lead however it was noted that dogs both on lead and where illegally permitted off lead by owners, caused disturbance to the nesting site.

The beach in this area provides for extensive off lead opportunities to the south currently from the walk way adjacent to the Port Bouvard Surf Lifesaving Club. The current designations are noted in *Attachment 4.1*.

It is proposed for the current on lead area in the north to be changed to dog prohibited with a transition to dog on lead on the south side of the Port Bouvard Surf Lifesaving for a distance of 100m from the walkway entry to the beach. This aligns with the activities of the Port Bouvard Surf Lifesaving Club where nippers operate with high numbers of children. The area south of this would remain as dog exercise (dog off lead). The proposed designations are provided in *Attachment 4.2*.

The City is very generous in the extent of areas provided for dog exercise and this change, while improving the ability to protect the fairy terns from disturbance, still provides an extensive dog exercise area for dog owners.

In March 2021, Council supported the commencement of a public notice period of 28 days to formalise dog arrangements at the Lakelands District Open Pace (Lakelands Park). This public notice period has now ended. No submissions were received during the period. Council is requested to provide final approval to this designation.

*Attachment 4.3* provides the plan of the dog exercise area on the central and southern ovals for dog exercise after 5:00pm and before 8:00am daily, except where active sporting activity is being undertaken.

### **Comment**

In accordance with the *Dog Act 1976*, the proposed changes to the designations of the Pyramids Beach will provide clarity to dog owners and support enforcement efforts to protect the fairy tern nesting site. There remains extensive dog exercise (dog off lead) area to the south.

The formalisation of Lakelands District Open Space (Lakelands Park) will provide clarity to users and provide an important dog exercise opportunity for dog owners. The area will be provided with signage and dog poo bags and a Council report reviewing the effectiveness of the restrictions will be provided in March 2022.

### **MEAG Comment**

MEAG have indicated their support for changes to designations at Pyramids Beach to support the successful breeding of Fairy Terns.

### **Consultation**

Officers have consulted with the Port Bouvard Surf Life Saving Club who support the changes to the designations at Pyramids Beach.

### **Statutory Environment**

Section 31, 3A of the *Dog Act 1976* provides:

A local government may, by absolute majority, as defined in the *Local Government Act 1995* section 1.4, specify a public place, or a class of public place, that is under the care, control or management of the local government, to be a dog exercise area.

Section 3C provides that at least 28 days before specifying a place to be:

- (a) a place where dogs are prohibited at all times or at a time specified under subsection (2B); or
- (b) a dog exercise area under subsection (3A); or
- (c) a rural leashing area under subsection (3B), a local government must give local public notice as defined in the *Local Government Act 1995* section 1.7 of its intention to so specify.

### **Policy Implications**

Nil

### **Economic Implications**

There is a requirement for the installation of signage which can be accommodated within existing budgets.

City Parks staff will be required to remove dog faeces from the reserve where necessary which may add additional workload to maintenance activities.

### **Risk Analysis**

Failure to effectively manage dogs in close proximity to the Fairy Tern nesting site may impact the breeding success of this vulnerable species.

Adequate exercise and socialisation of dogs are critical elements of responsible dog ownership. The provision of designated exercise areas contributes to this.

It is important that dogs, although off lead, are effectively controlled and supervised by their owner in dog exercise areas to prevent attacks. The City is currently undertaking an active campaign to encourage the reporting of inadequately controlled dogs.

In addition, it is important that owners appropriately manage dog faeces particularly given the active sports played on the reserve and monitor the impact on the playing surface. Additional work is generated for the City Parks team in managing these issues.

## Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

### Social:

- Advocate for and facilitate the provision of diverse and environmentally sustainable places and spaces for people to enjoy an inclusive and active lifestyle.
- Promote the importance of a healthy, active lifestyle and the role the natural environment plays in preventative health, within our community.

### Environment:

- Protect and manage our local natural environment and ensure.
- Create opportunities for our community to celebrate and preserve our local natural environment.

## Conclusion

In accordance with the *Dog Act 1976*, the proposed changes to the designations at Pyramids will support the protection of the vulnerable Fairy Tern whilst still providing extensive off lead opportunity. The Lakelands District Open Space provides an opportunity to support the community of Lakelands and maximise the usage of the facility in a manner similar to other active reserves across the City.

### NOTE:

- Refer: ***Attachment 4.1 Existing Dog Act 1976 designations of Pyramids Beach***  
***Attachment 4.2 Proposed Dog Act 1976 designations of Pyramids Beach***  
***Attachment 4.3 Plan of finalised Dog Exercise Area Central and Southern Ovals of Lakelands District Open Space***

### Officer Recommendation

That the Committee of Council recommend that Council:

1. Approves the commencement of a 28 day public notice period specifying Councils intention to prohibit of dogs at Pyramids beach in accordance with *Attachment 4.2*.
2. Approves the central and southern ovals of Lakelands District Open Space as detailed in *Attachment 4.3* as dog exercise areas only after 5:00pm and before 8:00am daily, except where active sport is in progress.
3. Receives a report in March 2022 reviewing the effectiveness of the restrictions implemented Lakelands District Open Space (Lakelands Park) including feedback from the school and sporting clubs.

### **Committee Recommendation**

**That the Committee of Council recommend that Council:**

- 1. Approves the commencement of a 28 day public notice period specifying Councils intention to prohibit of dogs at Pyramids beach in accordance with *Attachment 4.2*.**
- 2. Approves the central and southern ovals of Lakelands District Open Space as detailed in *Attachment 4.3* as dog exercise areas only after 5:00pm and before 8:00am daily, except where active sport is in progress.**
- 3. Receives a report in March 2022 reviewing the effectiveness of the restrictions implemented Lakelands District Open Space (Lakelands Park) including feedback from the school and sporting clubs.**

## ATTACHMENT 4.1

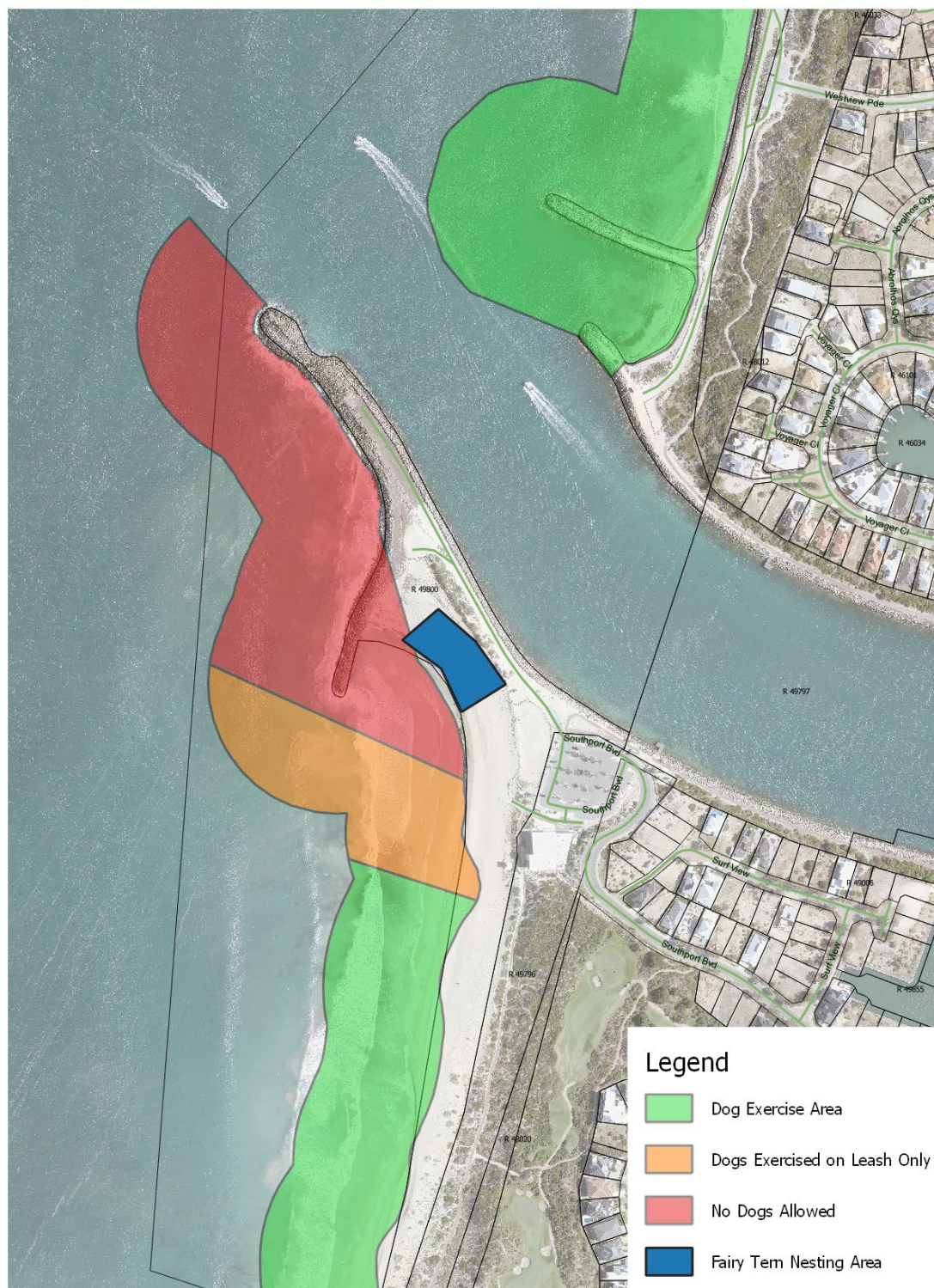
### Current *Dog Act 1976* Restrictions Pyramids Beach



### Existing Restrictions

## ATTACHMENT 4.2

### Proposed *Dog Act 1976* Restrictions Pyramids Beach



### Proposed Restrictions

## ATTACHMENT 4.3

### Dog Exercise (Off Leash) Area – Lakelands District Open Space

#### Central & Southern Ovals - Lakelands District Open Spaces



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|          |                      |                                                                        |
|----------|----------------------|------------------------------------------------------------------------|
| <b>5</b> | <b>SUBJECT:</b>      | Local Planning Policy No 3 – Non Residential Uses in Residential Zones |
|          | <b>DIRECTOR:</b>     | Business Services                                                      |
|          | <b>MEETING:</b>      | Committee of Council                                                   |
|          | <b>MEETING DATE:</b> | 8 June 2021                                                            |

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## Summary

Council is requested to consider adopting for the purposes of advertising, the draft Local Planning Policy No 3 – Non Residential Uses in Residential Zones (LPP3). This policy will consolidate three existing local planning policies relating to Medical Centres, Child Care Premises and Home Based Businesses and incorporate provisions from Town Planning Scheme No 3 (Scheme) relating to Commercial Vehicle Parking.

This review of existing local planning policies has been triggered by recent changes to the *Planning and Development (Local Planning Schemes) Regulations 2015* (the Regulations) and the anticipated finalisation of the City's Local Planning Scheme No 12 (LPS12). The definitions and exemptions within proposed LPP3 reflect these changes to the planning framework.

Local planning policies sit below the local planning scheme and provide guidance for development within the City. The proposed LPP3 will provide a framework for the assessment and approval of various non-residential land uses within residential zones, including design criteria for new development.

It is recommended that Council adopt the policy for advertising purposes.

## Disclosure of Interest

Nil

## Previous Relevant Documentation

- G.14/11/20    24 November 2020    Council requested officers to prepare for Council, consideration of a Local Planning Policy addressing Commercial Vehicles within the residential zone.
- G.10/8/20    25 August 2020    Council directed officers to provide a report outlining a review of the approval process and outcomes for the parking of Commercial Vehicles in Residential Areas.
- G.22/6/20    23 June 2020    Council resolved to support the draft Local Planning Scheme No 12 and forward the Scheme to the Western Australian Planning Commission for approval.
- G.28/10/10    26 October 2010    Council adopted for final approval Local Planning Policy No 16 – Medical Centres.
- G.51/11/09    24 November 2009    Council adopted for final approval Local Planning Policy No 12 – Home Occupation Policy and Local Planning Policy No 13 – Child Care Premises Policy.

## Background

### Changes to the Planning Framework

On 18 December 2020, amendments to the Regulations were gazetted as part of the State's planning reform agenda. These amendments came into effect on 15 February 2021 and have implications to application timeframes, advertising procedures and exempt development. With specific relevance to this report, the amendments to the Regulations exempt certain home businesses from requiring development approval.

The City's draft LPS12 was endorsed by Council on 23 June 2020 and has recently been approved by the Minister for Transport and Planning, subject to modifications. Once these changes have been made, LPS12 will be gazetted. LPS12 incorporates updated land use definitions as per the *Planning and Development (Local Planning Schemes) Regulations 2015* (Model provisions for local planning schemes), including amended definitions for commercial vehicles and home businesses. A review of the local planning policies is necessary to ensure consistency with LPS12.

### Commercial Vehicle Parking

A Notice of Motion was approved by Council at its meeting of 25 August 2020 in regards to the parking of commercial vehicles in residential areas. The motion directed officers to provide a report outlining a review of the approval process and outcomes for the parking of commercial vehicles in residential areas. On 24 November 2020, officers presented a report to Council outlining the assessment process for commercial vehicles in response to the Notice of Motion. The report concluded that a local planning policy should be prepared for consideration by Council, that provides an assessment criteria and acceptable provisions for commercial vehicle parking applications.

### State of Emergency Exemptions

In response to the current State of Emergency, a Notice of Exemption was issued on 8 April 2020 which temporarily exempts various land uses from requiring development approval. The exemptions include, but are not limited to, a home business, home occupation and commercial vehicle parking in a residential area. These exemptions will remain in effect until 90 days after the end of the State of Emergency. There remains uncertainty as to how long the State of Emergency will remain in effect.

## Comment

The proposed LPP3 will consolidate three existing local planning policies relating to Medical Centres, Child Care Premises and Home Businesses and incorporate provisions from LPS12 relating to Commercial Vehicle Parking. Local planning policies sit below the local planning scheme and provide guidance for development within the City. The proposed policy will provide a framework for the assessment and approval of various non-residential land uses within residential zones, including design criteria for new development.

### Medical Centres and Child Care Premises

The existing Local Planning Policy No 13 – Child Care Premises (LPP13) and Local Planning Policy No 16 – Medical Centres (LPP16) have operated effectively and as such, only minor changes have been proposed for consistency and clarity. The following amendments have been proposed:

- Removal of reference to commercial zones and activity centre plans from the physical location attributes given that this policy only relates to residential zones. The policy now refers to being in proximity to commercial, recreation or community nodes and/or well served by public transport.
- Inclusion of additional landscaping requirements. The Scheme currently requires 10% of the site area to be provided as landscaping, however this will not be transferred to LPS12 for residential

zones. The minimum landscaping requirements have been included in this policy, with some additional design requirements to ensure that quality landscaped areas are provided.

- Requirement for additional information and supporting reports. A traffic impact assessment, noise assessment and/or waste management plan may be required and will be determined on a case-by-case basis. Where required, the policy provides guidance on what aspects the assessment/reports should address.
- Limitation on hours of operation for child care centres. Hours of operation have previously been imposed on child care centres as a condition of development approval, however inclusion in the policy will provide additional clarity. It is considered necessary to limit the hours of operation, particularly where outdoor play areas are proposed, to ensure that neighbouring residential amenity is protected.

In summary, LPP13 and LPP16 are being proposed to be revoked if Council resolve to proceed with LPP3 once submissions have been considered, which will be presented to Council for consideration in the future.

### Commercial Vehicle Parking

Definitions and assessment criteria relating to the parking of commercial vehicles within a residential area are currently included within the Scheme. The definition of a commercial vehicle and commercial vehicle parking will be amended within LPS12, however the assessment criteria will not be carried across. As such, the existing criteria within the Scheme has been incorporated into LPP3, with the following alterations:

- Requirement for development approval when housed within an outbuilding. The Scheme currently exempts commercial vehicles from requiring approval when they are housed within a garage/outbuilding. The most significant impact of commercial vehicles is generally the noise resulting from moving the vehicle to and from the property. As such, it is proposed that all commercial vehicles should require an application and assessment regardless of whether they are stored within an outbuilding.
- Introduction of a minimum lot size. Minimum lot sizes for the parking of one or two commercial vehicles has been included as part of the assessment criteria to prevent commercial vehicles being stored on small residential lots. These lot sizes are the minimum lot sizes and do not necessarily guarantee approval, as the remaining assessment criteria will need to be complied with.
- Hours of restricted movement (commercial vehicle not to be taken to or from the site) being amended to 10pm - 7am to correlate with the *Environmental Protection (Noise) Regulations 1997* (Noise Regulations). The Scheme previously referred to 6:30am, however this was inconsistent with the Noise Regulations and could result in vehicles exceeding the permitted limits.
- Included reference to the Noise Regulations. Whilst the noise requirements are covered under separate legislation, reference has been included within the policy for clarity and to ensure that applicants are aware of the required limits. A noise assessment may be required to ensure compliance with the Noise Regulations and will be determined on a case by case basis.

### Home Based Businesses

Amendments to the deemed provisions and imminent gazettal of LPS12, have required fairly significant changes to the existing Local Planning Policy No 12 (LPP12) – Home Occupation Policy. The City previously had two categories for home based businesses, being a home office and a home business, with the latter requiring development approval. Once LPS12 is gazetted, definitions from the model provisions will be implemented with three categories of home based businesses – home office, home occupation and home business. In accordance with the changes to the deemed provisions, a home office and a home occupation are now exempt from requiring development approval.

Under LPS12, a home business is defined as:

- a dwelling or land around a dwelling used by an occupier of the dwelling to carry out a business, service or profession if the carrying out of the business, service or profession —*
- (a) does not involve employing more than 2 people who are not members of the occupier's household; and*
  - (b) will not cause injury to or adversely affect the amenity of the neighbourhood; and*
  - (c) does not occupy an area greater than 50 m<sup>2</sup>; and*
  - (d) does not involve the retail sale, display or hire of any goods unless the sale, display or hire is done only by means of the Internet; and*
  - (e) does not result in traffic difficulties as a result of the inadequacy of parking or an increase in traffic volumes in the neighbourhood; and*
  - (f) does not involve the presence, use or calling of a vehicle of more than 4.5 tonnes tare weight; and*
  - (g) does not involve the use of an essential service that is greater than the use normally required in the zone in which the dwelling is located;*

To reflect these changes, the policy will incorporate assessment criteria for home businesses only. A home business is a larger scale operation and therefore the assessment criteria is intended to ensure that these types of businesses will only be supported where there will not be an adverse impact on the amenity of the surrounding area.

LPP12 is being proposed to be revoked if Council resolve to proceed with LPP3 once submissions have been considered, which will be presented to Council for consideration in the future.

#### Enforcement of Conditions

The Scheme previously permitted the City to rescind a development approval for commercial vehicle parking or a home business where the conditions of approval were not being complied with. The deemed provisions no longer allow for a development approval to be rescinded and therefore the wording of the policy has been updated to reflect the current enforcement options. Should the City receive complaints regarding alleged non-compliance with the conditions of a development approval, an investigation will be carried out and enforcement action may be taken.

Subject to the provision of appropriate evidence, there are a range of enforcement options under the provisions of the *Planning and Development Act 2005* (Act). In accordance with Section 223 of the Act, a person who commits an offence under the provisions of the Act, is liable to a fine of a maximum of \$200,000 and, in the case of a continuing offence, a further fine of \$25,000 for each day during which the offence continues. In accordance with Regulation 42 of the *Planning and Development Regulations 2009*, infringement notices of \$500 may be issued as an enforcement option in lieu of prosecution.

#### **MEAG Comment**

This item does not have any impact on the natural environment and therefore has not been referred to Mandurah Environmental Advisory Group for comment,

#### **Consultation**

In accordance with Clause 4 of the Deemed Provisions, a local government must advertise a proposed policy for a period not less than 21 days by publishing on the City's website and by giving notice of the proposed policy in any other way the local government considers appropriate.

#### **Statutory Environment**

Local governments may prepare Local Planning Policies under Part 2, Division 2 of the Deemed Provisions for Local Planning Schemes in respect to any matter related to the planning and development of the

scheme area. Once approved, the local government must have regard to each relevant local planning policy when making a determination under the Local Planning Scheme.

### **Policy Implications**

The proposed consolidation and review of existing policies will refine and update the existing policy framework in line with the current regulations and proposed Local Planning Scheme No 12 as well as reduce the overall complexity of the framework.

### **Financial Implications**

Nil

### **Risk Analysis**

Poor management of non residential uses in residential areas can lead to amenity impacts for surrounding residents.

Excessive regulation and restriction on non residential uses in residential zones can limit entrepreneurship and business development. In some cases home based operations can be entry to a larger business operation.

### **Strategic Implications**

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

#### Economic:

- Facilitate and advocate for sustainable local job creation and industry diversification.

#### Social:

- Facilitate safe neighbourhoods and lifestyles by influencing the built form through urban design.

#### Organisational Excellence:

- Listen to and engage with our community in the decision-making process.

### **Conclusion**

The proposed Local Planning Policy No 3 – Non Residential Uses in Residential Zones seeks to consolidate three existing local planning policies relating to Medical Centres, Child Care Premises and Home Based Businesses and incorporate provisions from the Scheme relating to Commercial Vehicle Parking.

The local planning policy reflects recent amendments to the statutory planning framework and provides guidance for assessment of non-residential development within residential zones. It is recommended that Council adopt the policy for advertising purposes.

#### **NOTE:**

- Refer ***Attachment 5.1 Draft Local Planning Policy No 3 – Non Residential Uses in Residential Zones***

Officer Recommendation

That the Committee of Council recommend that Council, in accordance with Schedule 2, Part 2, Clause 4 of the Deemed Provisions for Local Planning Schemes, resolves to adopt for the purposes of advertising draft Local Planning Policy No. 3 – Non Residential Uses within Residential Zones.

**Committee Recommendation**

**That the Committee of Council recommend that Council, in accordance with Schedule 2, Part 2, Clause 4 of the Deemed Provisions for Local Planning Schemes, resolves to adopt for the purposes of advertising draft Local Planning Policy No. 3 – Non Residential Uses within Residential Zones.**

# Local Planning Policy No 3

## Non Residential Uses in Residential Zones

May 2021

ATTACHMENT 5.1



# Record of Adoption

| Stage                 | Document Version   | Approval Date |
|-----------------------|--------------------|---------------|
| Draft for advertising | Version 1 May 2021 |               |
|                       |                    |               |
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| No | Summary of Modifications | Document Version | Approval Date |
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|    |                          |                  |               |
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# 1. Introduction

## 1.1 Policy Objectives

The objectives of this Local Planning Policy are to:

- (a) Maintain the local character and amenity of residential areas;
- (b) Encourage non-residential uses to be located within close proximity to activity centres and areas that support a range of services;
- (c) Ensure that non-residential uses outside of activity centres are located on roads that can accommodate the additional traffic generated by the use;
- (d) Minimise the impacts of non-residential land uses on the amenity of surrounding landowners.

## 1.2 Background

Local Planning Policy No 3 – Non-Residential Uses in the Residential Zones replaces the following Local Planning Policies, in accordance with Clause 6(a) of the *Planning and Development (Local Planning Schemes) Regulations 2015* Deemed Provisions:

- LPP 12 – Home Occupation
- LPP 13 – Child Care Premises
- LPP 16 – Medical Centres

This policy also incorporates provisions relating to the Parking of Commercial Vehicles within the Local Planning Scheme.

## 1.3 Application of the Policy

- (a) This Local Planning Policy is prepared, advertised and adopted pursuant to Part 2 Division 2 of the Deemed Provisions for Local Planning Schemes (as set out in the Planning and Development (Local Planning Schemes) Regulations 2015 Schedule 2) (Deemed Provisions)
- (b) Clause 3(5) and Clause 67(2)(g) of the Deemed Provisions state that the local government is to have due regard to a local planning policy in making a determination under the local planning scheme and applications for development approval.
- (c) This Local Planning Policy is applicable to the Residential, Canal and Rural Residential zones (hereby defined as 'residential area')



## 2. Medical Centre

### 2.1 Definition

A Medical Centre is defined within the local planning scheme as:

*means premises other than a hospital used by 3 or more health practitioners at the same time for the investigation or treatment of human injuries or ailments and for general outpatient care.*

An application for a medical centre within a residential area is to have regard to the provisions of this policy when submitted for assessment and determination by the local government.

### 2.2 Location

2.2.1 The following locations may be appropriate for the establishment of a medical centre:

- (a) A site that fronts (through direct access or via a parallel local road) onto a Major Road, District Integrator Road or Neighbourhood Connector Road, as identified on Figure 1;
- (b) Part of or within easy walking distance of commercial, recreation or community nodes and education facilities; or
- (c) A site well served by public transport.

2.2.2 It is unlikely that an application for a medical centre where the residential density coding is 'R5' or lower will be approved, due to the potential impact on the amenity of these areas.

### 2.3 Built Form

The built form of the proposed development shall be in accordance with the following:

- (a) The design of the development shall respect the character of the area having regard to land-use, building scale, built form and boundary setbacks;
- (b) The maximum building height, street walls/fences, street setbacks and lot boundary setbacks shall be in accordance with the Residential Design Codes for a residential dwelling.
- (c) Paths allowing pedestrian and universal access should be made with durable, non-skid surfaces and continuously provided across driveways; and
- (d) Signage shall be considered in accordance with Local Planning Policy No 2 - Signage.

### 2.4 Landscaping

Landscaping is to be in accordance with the following requirements:

- (a) A minimum of 10% of the site area shall be landscaped.
- (b) The landscaped area shall include a minimum strip of 1.5 metres wide adjacent to all street boundaries.
- (c) Landscaping is to be of a high quality through the use of trees within parking areas, the street verge and around buildings, complimented by extensive low-rise native landscaping. The City's Locality Street Tree Master Plan should be considered in design of landscaping.



## 2.5 Car Parking

The minimum car parking requirement for medical centres as required by the local planning scheme is 5 bays per practitioner. Design of on-site parking shall be as follows:

- (a) Parking of vehicles shall not visually dominate the street frontage, with some or all of the required on-site parking located behind the building line or sleeved within the development;
- (b) Safe vehicular and pedestrian access be from a road that is capable of handling additional traffic volumes and can accommodate the traffic generated by the use;
- (c) Vehicles will be required to enter and exit the site in a forward gear; and
- (d) The site layout and location shall minimise the impacts of noise and headlight glare of vehicles to bedrooms and major habitable rooms for adjacent or neighbouring dwellings.

## 2.6 Traffic

A traffic impact assessment and/or traffic management report, prepared by a suitably qualified Transport Consultant, may be required to be submitted with an application for development approval. The requirement for which, will be determined where there are concerns of traffic impacts from the proposal. The assessment / report should address:

- (a) The site characteristics and surrounding area;
- (b) The proposal and its expected trip generation;
- (c) Parking requirements, including the design of parking areas, and any pick-up and drop off facilities;
- (d) Existing traffic conditions and any future changes expected to the traffic conditions;

- (e) Current road safety conditions, including an accident history in the locality;
- (f) The expected impact of the proposed development on the existing and future traffic conditions; and
- (g) The impact on surrounding verges and the management of parking overflow.

The proposed use should be approved only if it will have a minimal impact on the functionality and amenity of an area and will not create or exacerbate any unsafe conditions for pedestrians or road users.

## 2.7 Noise

A Noise Assessment, prepared by a suitably qualified Acoustic Consultant, may be required for the development of a medical centre, where it is determined that the proposal may negatively impact the surrounding properties through the generation of noise.

This requirement will be determined on a case-by-case basis, based on residential density, existing buildings, hours of operation and proposed scale of operations.

## 2.8 Waste Management

A Waste Management Plan (WMP) is required to be prepared and submitted as part of the application for development approval. The WMP shall be prepared in accordance with the City's Commercial and Industrial Development Template and shall detail how bins will be stored and serviced in a way that protects the residential amenity of the area.



## 3. Child Care Premises

### 3.1 Definition

A Child Care Premises is defined under the local planning scheme as:

*means premises where –*

- a) an education and care service as defined in the Education and Care Services National Law (Western Australia) Act 2012 section 5(1), other than a family day care service as defined in that section, is provided; or*
- b) a child care service as defined in the Child Care Services Act 2007 section 4 is provided;*

An application for a child care premises within a residential area is to have regard to the provisions of this policy when submitted for assessment and determination by the local government.

### 3.2 Location

3.2.1 The following locations may be appropriate for the establishment of a child care premises:

- (a) A site that fronts (through direct access or via a parallel local road) onto a Major Road, District Integrator Road or Neighbourhood Connector Road, as identified on Figure 1;
- (b) Part of or within easy walking distance of commercial, recreation or community nodes and education facilities (as generally identified on Figure 1);
- (c) In areas where adjoining uses are compatible with a child care premises (includes considering all permissible uses under the zoning of adjoining properties); or
- (d) A site well served by public transport.

3.2.2 Child care premises generally would not be suitable at the following locations, unless the applicant can demonstrate to the satisfaction of the local government that the following matters listed will not have a detrimental impact on the child care premises:

- (a) Access is from an arterial route or in close proximity to a major intersection, as identified on Figure 1 to an arterial route where there may be safety concerns;
- (b) Access is from a local street where there may be impacts on amenity due to traffic and parking;
- (c) The current use or any permissible use under the zoning of the adjoining premises produces unacceptable levels of noise, fumes or emissions or poses a potential hazard by reason of activities or materials stored on-site;
- (d) Noise produced by roads and railways are likely to have an adverse impact on the site;
- (e) The site may be subject to contamination, within close proximity to high-voltage electricity transmission lines, or subject to external impacts that may be harmful to the staff and children; or
- (f) A site less than 1,000 square metres in area.



### 3.3 Hours of Operation

The hours of operation for a child care premises within a residential area should be limited to the following:

|                  |                 |
|------------------|-----------------|
| Monday to Friday | 7:00am – 6:00pm |
| Saturday         | 8:00am – 5:00pm |

An application proposing to operate outside of these hours will be assessed based on the potential impact to the neighbouring residential amenity.

### 3.4 Built Form

The built form of the proposed development shall be in accordance with the following:

- (a) The design of the development shall respect the character of the area having regard to land-use, building scale, built form and boundary setbacks;
- (b) The maximum building height, street walls/fences, street setbacks and lot boundary setbacks shall be in accordance with the Residential Design Codes as for a residential dwelling;
- (c) Paths allowing pedestrian and universal access should be made with durable, non-skid surfaces and continuously provided across driveways;
- (d) Signage shall be in accordance with Local Planning Policy No 2 Signage; and
- (e) Where possible, outdoor and indoor play areas for a Child Care Centre should:
  - i. Be in a safe location on the site and away from any adjoining noise sensitive premises;

- ii. Be north facing and/or accessible to the winter sun;
- iii. Create opportunities for casual surveillance of the outdoor play area from the premises building(s), adjacent land uses and the public domain where appropriate; and
- iv. Have a regular shape in order to avoid the creation of poorly surveyed spaces.

### 3.5 Landscaping

Landscaping is to be in accordance with the following requirements:

- (a) A minimum of 10% of the site area shall be landscaped;
- (b) The landscaped area shall include a minimum strip of 1.5 metres wide adjacent to all street boundaries; and
- (c) Landscaping is to be of a high quality through the use of trees within parking areas, the street verge and around buildings, complimented by extensive low-rise native landscaping. The City's Locality Street Tree Master Plan should be considered in design of landscaping.

### 3.6 Car Parking

The minimum car parking requirement for child care centres in the local planning scheme is 4.5 parking bays per 100m<sup>2</sup> of net lettable floor area. The design of on-site parking shall be as follows:

- (a) Parking of vehicles shall not visually dominate the street frontage, with some or all of the required on-site parking located behind the building line or sleeved within the development;



- (b) Safe vehicular and pedestrian access be from a road that is capable of handling additional traffic volumes and can accommodate the traffic generated by the use;
- (c) Vehicles will be required to enter and exit the site in a forward gear; and
- (d) The site layout and location shall minimise the impacts of noise and headlight glare of vehicles to bedrooms and major habitable rooms for adjacent or neighbouring dwellings.

### 3.7 Traffic

A traffic impact assessment and/or traffic management report, prepared by a suitably qualified Transport Consultant, may be required to be submitted with an application for development approval. The requirement for which, will be determined where there are concerns of traffic impacts from the proposal. The assessment / report should address:

- (a) The site characteristics and surrounding area;
- (b) The proposal and its expected trip generation;
- (c) Parking requirements, including the design of parking areas, and any pick-up and drop off facilities;
- (d) Existing traffic conditions and any future changes expected to the traffic conditions;
- (e) Current road safety conditions, including an accident history in the locality;
- (f) The expected impact of the proposed development on the existing and future traffic conditions; and

- (g) The impact on surrounding verges and the management of parking overflow.

The proposed use should be approved only if it will have a minimal impact on the functionality and amenity of an area and will not create or exacerbate any unsafe conditions for pedestrians or road users.

### 3.8 Noise

A Noise Assessment, prepared by a suitably qualified Acoustic Consultant, may be required for the development of a child care premises, where it is determined that the proposal may negatively impact the surrounding properties through the generation of noise. This requirement will be determined on a case-by-case basis, based on residential density, existing buildings, hours of operation and proposed scale of operations.

To reduce the impact of child care premise on surrounding properties, the following should apply:

- (a) Where a child care premises is located adjacent to a noise sensitive premises, the noise generating activities of the child care premises such as the outdoor play areas, parking areas and any plant and equipment are to be located away from the noise sensitive premises;
- (b) Where, due to design limitations or safety considerations, noise generating activities such as outdoor play areas are located close to noise sensitive premises, appropriate noise attenuation measures are to be undertaken; and
- (c) The design and construction of buildings may include noise attenuation measures to reduce impact from external sources and to achieve accepted indoor noise limits.



### 3.9 Waste Management

A Waste Management Plan (WMP) is required to be prepared and submitted as part of the application for development approval.

The WMP shall be prepared in accordance with the City's Commercial and Industrial Development Template and shall detail how bins will be stored and serviced in a way that protects the residential amenity of the area.



## 4. Commercial Vehicle Parking

### 4.1 Definitions

A Commercial Vehicle is defined under the local planning scheme as:

*means a vehicle, whether licenced or not, that has a gross vehicle mass of greater than 4.5 tonnes including –*

- (a) a utility, van, truck, tractor, bus or earthmoving equipment; and*
- (b) a vehicle that is, or is designed to be an attachment to a vehicle referred to in paragraph (a).*

Commercial Vehicle Parking is defined under the local planning scheme as:

*means premises used for parking of one or 2 commercial vehicles but does not include –*

- (a) any part of a public road used for parking or for a taxi rank; or*
- (b) parking of commercial vehicles incidental to the predominant use of the land.*

### 4.2 Assessment Criteria

In assessing an application for commercial vehicle parking within a residential area, the local government shall have regard to the following assessment criteria and/or requirements:

- (a) The subject site having a lot area of at least 500m<sup>2</sup> for one commercial vehicle or at least 2000m<sup>2</sup> for two commercial vehicles;
- (b) The proposed on-site parking location being adequately screened from view from the street;

- (c) The potential impacts on neighbouring residents with respect to noise, emissions, visual appearance or any other nuisance being minimised;
- (d) A restriction of movement (the commercial vehicle not to be taken from or brought to the lot) between the hours of 10:00pm and 7:00am;
- (e) Major repairs to the commercial vehicles are not undertaken on the lot. Any minor repairs are to be carried out within an outbuilding or screened from view from the street; and
- (f) All noise from the vehicle(s) is to comply with the Environmental Protection (Noise) Regulations 1997.

### 4.3 Noise

A Noise Assessment, prepared by a suitably qualified Acoustic Consultant, may be required for the assessment of a commercial vehicle where it is determined that the proposal may negatively impact the surrounding properties through the generation of noise.

This requirement will be determined on a case-by-case basis, based on residential density, existing buildings, hours of operation and proposed scale of operations.



#### 4.4 Compliance

Should a commercial vehicle at a residential property become the subject of notice or complaint, the local government may undertake any of the following:

- (a) Ensure that conditions of any approval are being complied with, and should any conditions not be complied with:
  - i. Require the parking/operations to be altered; or
  - ii. Issue an infringement notice or alternative enforcement action.
- (b) Request a retrospective application, should the commercial vehicle be parked at a residential property without valid approval.



## 5. Home Based Businesses

### 5.1 Definitions

Home based businesses are divided into three different categories depending on the scale of operations and are defined within the local planning scheme as follows:

#### Home Office:

*means a dwelling used by an occupier of the dwelling to carry out a home occupation if the carrying out of the occupation —*

- (a) is solely within the dwelling;*
- (b) does not entail clients or customers travelling to and from the dwelling;*
- (c) does not involve the display of a sign on the premises; and*
- (d) does not require any change to the external appearance of the dwelling.*

#### Home Occupation:

*means a dwelling or land around a dwelling used by an occupier of the dwelling to carry out an occupation if the carrying out of the occupation that —*

- (a) does not involve employing a person who is not a member of the occupier's household;*
- (b) will not cause injury to or adversely affect the amenity of the neighbourhood;*
- (c) does not occupy an area greater than 20 m<sup>2</sup>;*
- (d) does not involve the display on the premises of a sign with an area exceeding 0.2 m<sup>2</sup>; and*
- (e) does not involve the retail sale, display or hire of any goods unless the sale, display or hire is done only by means of the Internet;*

- (f) does not —
  - i. require a greater number of parking spaces than normally required for a single dwelling; or*
  - ii. result in an increase in traffic volume in the neighbourhood;**
- (g) does not involve the presence, use or calling of a vehicle of more than 4.5 tonnes tare weight;*
- (h) does not include provision for the fuelling, repair or maintenance of motor vehicles; and*
- (i) does not involve the use of an essential service that is greater than the use normally required in the zone in which the dwelling is located.*

#### Home Business:

*means a dwelling or land around a dwelling used by an occupier of the dwelling to carry out a business, service or profession if the carrying out of the business, service or profession —*

- (a) does not involve employing more than 2 people who are not members of the occupier's household;*
- (b) will not cause injury to or adversely affect the amenity of the neighbourhood;*
- (c) does not occupy an area greater than 50 m<sup>2</sup>;*
- (d) does not involve the retail sale, display or hire of any goods unless the sale, display or hire is done only by means of the Internet;*
- (e) does not result in traffic difficulties as a result of the inadequacy of parking or an increase in traffic volumes in the neighbourhood;*
- (f) does not involve the presence, use or calling of a vehicle of more than 4.5 tonnes tare weight; and*  
*does not involve the use of an essential service that is greater than the use normally required.*



## 5.2 Requirement for Development Approval

In accordance with the Deemed Provisions, development approval is not required for a home office or home occupation.

An application for development approval is required for a home business.

## 5.3 Assessment Criteria

In assessing an application for a home business, the local government shall have regard to the following assessment criteria:

- (a) The nature, scale and hours of operation of the proposed home business being compatible with a residential area;
- (b) The relationship of the proposed home business with the adjoining land or on other land in the locality, including lot sizes;
- (c) The amount of traffic likely to be generated by the development, particularly in relation to the capacity of the road system in the locality and the probable effect of that traffic on the movement of traffic on that road system; and
- (d) Be compatible with its surrounds and not adversely affect the amenity of the area with respect to:
  - i. The parking of motor vehicles;
  - ii. The transporting of materials or goods to or from the dwelling;
  - iii. The hours of operation, which should generally be limited to the normal business hours of 8am to 6pm Monday to Saturday; and
  - iv. The creation of noise, vibration, electrical interference, or light emissions.

## 5.4 Administration

### 5.4.1 Advertising Procedure

Any home business that is likely to have an impact on neighbouring properties in regards to:

- (a) The creation of noise, vibration, electrical interference, or light emissions;
- (b) The parking of motor vehicles;
- (c) The transporting of materials or goods to or from the dwelling;
- (d) The hours of operation; or
- (e) Any home business associated with the repair, storage or maintenance of motor vehicles,

shall be advertised to surrounding landowners in accordance with clause 64 of the Deemed Provisions.

### 5.4.2 Compliance

Should a business that is operating from a dwelling become the subject of notice or complaint, the local government may undertake any of the following:

- (f) Ensure that conditions of any approval are being complied with, and should any conditions not be complied with:
  - i. Require business practices to be altered; or
  - ii. Issue an infringement notice or alternative enforcement action.
- (g) Request a retrospective application, should the business be operating without valid approval.

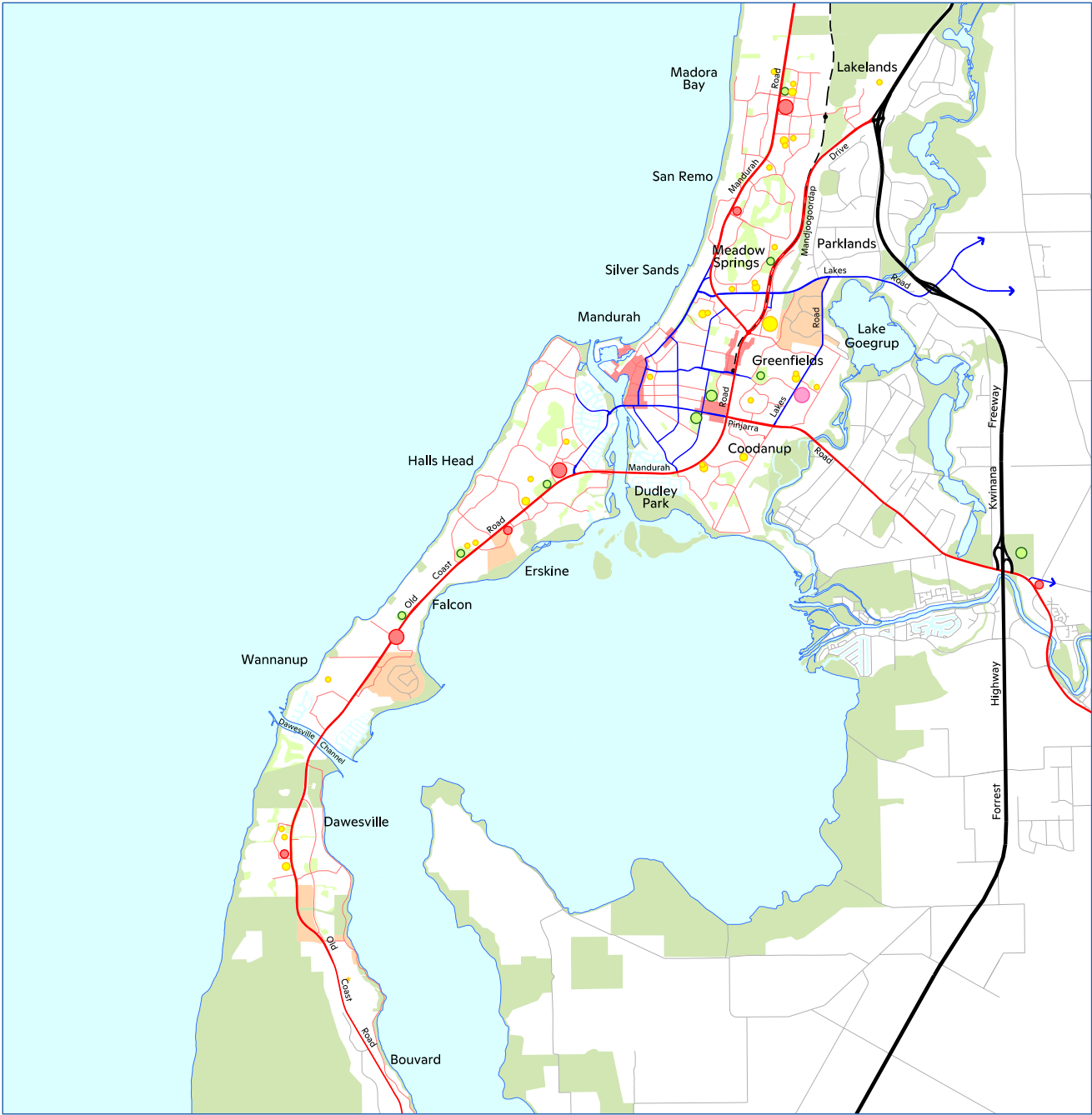
Figure 1 - Location Criteria

Road Network

- Freeway
- Major Road (Primary Distributor)
- District Integrator Road
- Neighbourhood Connector

Urban Form / Activity Centres

- Major Commercial Area (City Centre / District Centre / Neighbourhood Centre)
- Recreation Facilities (Regional / District Facilities)
- Peel Health Campus
- Education Facilities
- Residential Area with R-Code less than R5



|   |                      |                                                                                        |
|---|----------------------|----------------------------------------------------------------------------------------|
| 6 | <b>SUBJECT:</b>      | Lease and Funding Agreement: Mandurah Performing Arts Inc.<br>Portion of Reserve 42050 |
|   | <b>DIRECTOR:</b>     | Business Services/Place and Community                                                  |
|   | <b>MEETING:</b>      | Committee of Council                                                                   |
|   | <b>MEETING DATE:</b> | 8 June 2021                                                                            |

## Summary

The current lease granted to Mandurah Performing Arts Incorporated over a portion of Reserve 42050, 75 Mandurah Terrace Mandurah, known as the Mandurah Performing Arts Centre expires 30 June 2021.

With expiry pending, the Lessee has approached City officers with a request to enter into a new 20 year lease agreement over a 3229 square metre portion of Reserve 42050.

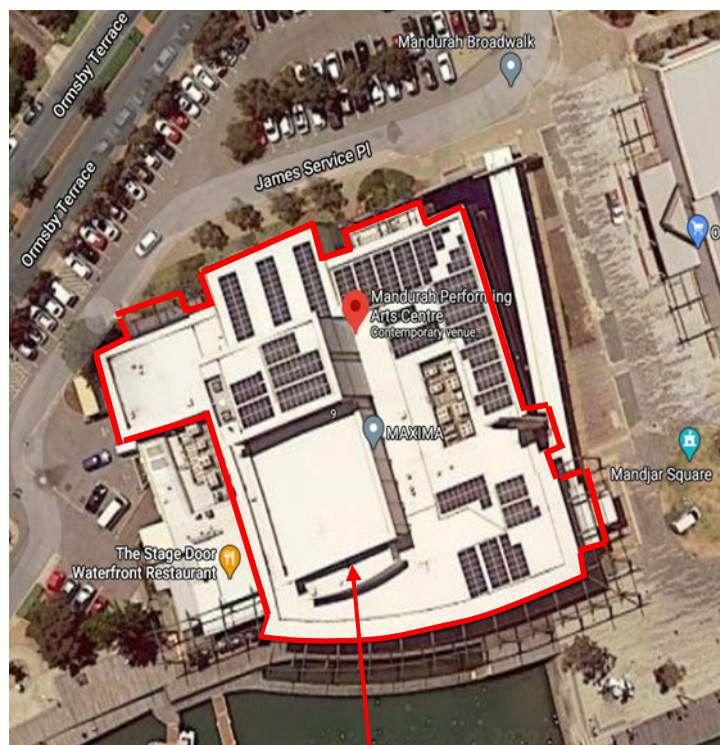
Council is requested to approve the disposal via a lease to Mandurah Performing Arts Incorporated, over a 3229 square metre portion of Reserve 42050, for a term of five years with a further three, five year options (5+5+5+5years). An annual rent in accordance with the City's approved Fees and Charges Schedule – Lease Fee Charges for Community Groups to be applied. The lease is also conditional upon the approval of the Minister for Lands.

Council is requested to authorise the Chief Executive Officer to prepare and execute a Memorandum of Understanding for a five plus five year funding agreement subject to meeting performance conditions.

## Disclosure of Interest

Nil

## Location



Lease area

## Previous Relevant Documentation

- G.29/4/08      15 April 2008      Council supported a lease agreement to Mandurah Performing Arts Incorporated for a term of four years with two renewal options, each consisting of a five year term (4+5+5years);
- G.37/5/07      15 May 2007      Council supported the implementation of 'holding over' provisions of the existing lease to continue until 30 September 2007, or until such time as Council resolves to execute a new lease agreement;
- G.50/7/01      17 July 2001      Council supported the lease renewal option to Mandurah Performing Arts Incorporated for a term of five years, commencing 1 July 2002 and expiring on the 30 June 2007;
- G.51/9/99      21 September 1999      Council supported the amendment of lease to revoke the commencement date and amend to commence on the 5 August 1997 aligning with consent from the Minister for Lands and expiry on the 30 June 2002 with a five year renewal option;
- G.8504      24 June 1997      Council supported a lease to the board of Mandurah Performing Arts Incorporated for a term of five years with a further five year option.

## Background

In early 1997, Council relinquished the management of the Mandurah Performing Arts Centre in favour of an appointed Board of Management to independently operate the Centre. A formal lease agreement was established in July 1997 for a term of five years with a five year renewal option, aligning with the consent of the Minister for Lands the lease commenced on the 5 August 1997.

Upon the expiry of the original lease on 30 June 2007, Council supported the implementation of a holding over period until such time as Council resolved to execute a new lease agreement. A new maximum 14 year lease consisting of (4+5+5years) back dated to 1 July 2007, was granted with final expiry due 30 June 2021.

## Comment

City officers contacted the Lessee in October 2020 in an attempt to gauge their position regarding the option to apply for a new lease agreement over a portion of Reserve 42050, known as the Mandurah Performing Arts Centre.

In November 2020, the Lessee confirmed their desire to enter into a new agreement, and requested support for a new lease.

Officers propose the following terms and conditions for the new lease agreement subject to the approval of Council and the Minister for Lands consent;

- Maximum 20 years lease, via four five year option terms (5+5+5+5 years)
- Total Area of 3,229 square metres acknowledging that 62 square metres comprises of a common toilet area to be shared with the Stage Door Restaurant.
- Annual rent in alignment with the City's approved Fees and Charges Schedule– Lease Fee Charges for Community Groups. Currently \$1020 per annum
- Commencement date after the approval of the Minister for Lands

The City requires funding recipients to enter into a Memorandum of Understanding outlining the City's requirements and reporting obligations during the term of the agreement. The requirements which will be conditions of funding include:

- a Strategic Plan (to be submitted every three years)
- a copy of its audited annual statement of accounts for each preceding financial year by no later than three months after the end of the financial year in each year of the Term;
- a proposed annual budget 30 days before the next financial year commences in each year of the Term;
- an annual program 30 days before the next financial year commences in each year of the Term;
- an annual report, detailing the performance against the measures identified in the Strategic Plan, KPIs and annual business plan;
- advice of any changes in its office holders or its rules of associations; and
- any information on Mandurah Performing Arts Incorporated membership or other information in relation to the management or activities of Mandurah Performing Arts Incorporated requested by the City to determine Mandurah Performing Arts Incorporated compliance with the parties Obligations.

## Consultation

CEO – Mandurah Performing Arts Incorporated

## Statutory Environment

Section 30 of the *Local Government (Functions and General) Regulations Act 1996* – Disposal of Property to which 3.58 of the *Local Government Act 1995* does not apply.

Section 30 (2) of the *Local Government (Functions and General) Regulation Act 1996*

*A disposition of land is an exempt disposition if -*

*(b) the land is disposed of to a body, whether incorporated or not –*

*(i) the objects of which are of a charitable, benevolent, religious, cultural, educational, recreational, sporting or other like nature*

Section 18 (1)(2)(3) and (4) of the *Land Administration Act 1997* *Crown land transactions that need Ministers approval.*

- (1) A person must not without authorisation under section (7) assign, sell, transfer or otherwise deal with interests in Crown land or create or grant an interest in Crown Land;*
- (2) A person must not without authorisation under subsection (7) –*
  - (a) grant a lease or licence under this Act, or licence under the Local Government Act 1995, in respect of Crown land in a manager reserve;*
  - (b) being the holder of such a lease or licence, grant a sublease or sublicence in respect of the whole or any part of that Crown land; and*
- (3) A person must not without authorisation under section (7) mortgage a lease of Crown land: and*
- (4) A lessee of Crown land must not without authorisation under subsection (7) sell, transfer or otherwise dispose of the lease in whole or in part.*

## Policy Implications

Nil

## Financial Implications

The City will receive an annual rental income in accordance with the City's approved Fees and Charges Schedule 2020/21 – Lease Fee Charges for Community Groups being \$1,020.00 (Incl GST).

The Lease Preparation Administration Fee Charge, in accordance with the City's approved Fees and Charges Schedule 2020/21 of \$610.00 (Incl GST) is to be borne by the Lessee.

Any legal costs associated with the preparation of the Lease agreement are to be borne by the Lessee.

The City will contribute \$716,335.92 per annum, increased annually by CPI, to the Mandurah Performing Arts Incorporated to operate the Mandurah Performing Arts Centre.

### **Risk Analysis**

If Council did not agree to lease the facility or enter into a Memorandum of Understanding with the Mandurah Performing Arts Incorporated then the operations would be the responsibility of the City.

The Memorandum Understanding includes adequate controls, such as regular reporting, to ensure due diligence is maintained for the life of the agreement.

### **Strategic Implications**

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

#### Social:

- Promote a positive identity and image of Mandurah and the contributions of its youth.
- Facilitate opportunities that promote community led initiatives and build local capacity and capability.
- Promote and encourage community connectedness to create social interaction and a strong sense of security and belonging.
- Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in.
- Advocate for and facilitate the provision of diverse and environmentally sustainable places and spaces for people to enjoy an inclusive and active lifestyle.

#### Organisational Excellence:

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.
- Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.

### **Conclusion**

The board of Mandurah Performing Arts Incorporated have formally requested support to enter into a new lease agreement with the City of Mandurah upon the expiry of the current renewal term which is due on the 30 June 2021.

Council is requested to approve the disposal of a lease agreement to Mandurah Performing Arts Incorporated, over a portion of Reserve 42050, 75 Mandurah Terrace, Mandurah, for a maximum 20 years via four five year terms (5+5+5+5 years). An annual rent in accordance with the City's approved Fees and Charges Schedule – Lease Fee Charges for Community Groups to be applied. The lease is also conditional upon the approval of the Minister for Lands.

Council is also requested to authorise the Chief Executive Officer to prepare and execute a Memorandum of Understanding for a five plus five year funding agreement subject to meeting performance conditions.

#### Officer Recommendation

That the Committee of Council recommend that Council:

1. Approves the disposal via a lease agreement to Mandurah Performing Arts Incorporated, over a portion of Reserve 42050 with the following terms;
  - 1.1 Term of five years with a further three, five year term options;
  - 1.2 Leased area of 3,229 square metres, of which 62 square metres is a common toilets area to be shared with the adjoining restaurant;

- 1.3 Annual rent in accordance with the City's approved Fees and Charges Schedule – Lease Fee Charges for Community commencing at \$1020 per annum;
  - 1.4 Commencement date after the approval of the Minister for Lands; and
  - 1.5 Subject to the Minister for Lands consent.
2. Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.
  3. Authorises the Chief Executive Officer to prepare and execute a Memorandum of Understanding with Mandurah Performing Arts Incorporated which includes the following:
    - 3.1 Five plus five year funding agreement for the operations of the Mandurah Performing Arts Centre of \$716,335.92 per annum, increased annually by CPI.
    - 3.2 The provision of funding is subject to the following conditions:
      - a Strategic Plan (to be reviewed every three years)
      - a copy of its audited annual statement of accounts for each preceding financial year by no later than three months after the end of the financial year in each year of the Term;
      - a proposed annual budget 30 days before the next financial year commences in each year of the Term;
      - an annual program 30 days before the next financial year commences in each year of the Term;
      - an annual report, detailing the performance against the measures identified in the Strategic Plan, KPIS and annual business plan;
      - advice of any changes in its office holders or its rules of associations; and
      - any information on Mandurah Performing Arts Incorporated membership or other information in relation to the management or activities of Mandurah Performing Arts Incorporated requested by the City to determine Mandurah Performing Arts Incorporated compliance with the Parties Obligations.

### **Committee Recommendation**

**That the Committee of Council recommend that Council defer consideration of this item to the Council meeting of 22 June 2021.**

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|          |                      |                                                  |
|----------|----------------------|--------------------------------------------------|
| <b>7</b> | <b>SUBJECT:</b>      | Establishment of Strategic Finance Working Group |
|          | <b>DIRECTOR:</b>     | Director Business Services                       |
|          | <b>MEETING:</b>      | Committee of Council                             |
|          | <b>MEETING DATE:</b> | 8 June 2021                                      |

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## Summary

Council held a strategic workshop on 17 and 18 April 2021 which included a session on the City of Mandurah's financial sustainability outlining the importance of the City remaining financially sustainable whilst ensuring there are sufficient funds to deliver statutory services and the Strategic Community Plan 2020-2040. There are various controls that can be put in place to ensure the City of Mandurah is financially sustainable, including, adoption and annual reviews of the Long Term Financial Plan (LTFP); ongoing budget management through monthly financial reporting; regularly reviewing services, programs and service levels; monitoring performance ratios and taking the necessary action; and the whole of life costs are known prior to strategies, programs and/or projects being endorsed by Council to ensure there is capacity to fund.

For Council to carry out regular reviews of services, programs and service levels that aligns to the needs of the community, analyse future revenue proposals and oversee the long term financial planning associated with future service provision and investment, it is recommended that Council endorse the establishment of a Strategic Finance Working Group and adopt the Terms of Reference, as detailed in Attachment 7.1.

## Disclosure of Interest

Nil

## Previous Relevant Documentation

Nil

## Background

Financial Sustainability in local government consists of many components being managed, which include:

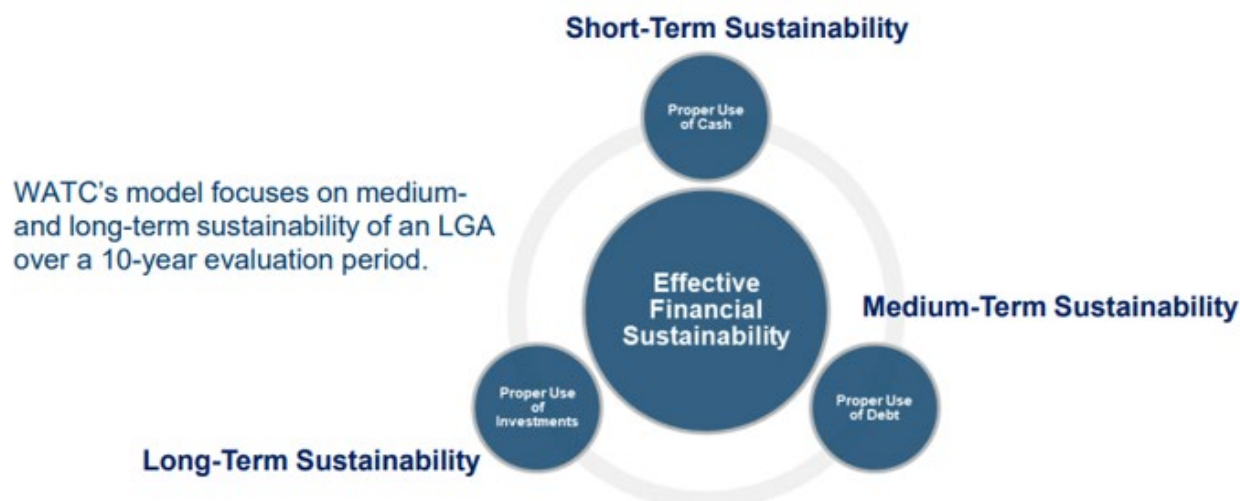
- Ability to maintain its services and assets over the long term
- If funding is withdrawn, the City can continue to operate without significant impact on services
- Whole of life costs are known prior to decision being made (capacity to fund)
- Long term positive cashflows
- Managing financial risks
- Critically and regularly review services and service levels
- Services and programs delivered in accordance with the LTFP without the need to quickly react by increasing rates or reducing services
- Funding considers intergenerational benefits and capacity to service debt (borrowing strategy)
- Achieving performance ratios

The Western Australian Treasury Corporation (WATC) describes that there are three elements to measure the financial sustainability of a local government:

## WATC Financial Sustainability

### Financial Sustainability - Overview

Three elements combine to gauge the effective financial sustainability of an LGA:



WATC state that for effective financial sustainability, a local government needs to ensure that:

- *Cash inflows (primarily supported by property rates income) are sufficient to fund operating expenses, capital expenditure programs and scheduled debt service obligations; and*
- *Its planned capital expenditure is adequate to fund the scheduled renewal of its asset base (for which depreciation can be used as a proxy).*

The LTFP was first approved by Council in March 2020 and reviewed in May 2021 and maps the cash inflows and planned capital expenditure which WATC consider imperative to effective financial sustainability. The LTFP assists the Council in making informed and evidence-based decisions. City officers will be able to demonstrate and outline the details on how these decisions affect the long term position of the City. The LTFP demonstrates a commitment to prudent fiscal management and greater transparency to the community in relation to the projects that the Council are committed to over the next 10 years. The LTFP shows the long term impact of decisions and the investment for each service, program and project it is delivering or is proposing to deliver over the next ten years.

#### Comment

The Strategic Finance Working Group is proposed to consist of the Mayor and three Councillors. The Strategic Finance Working Group will analyse proposals and reports that are presented by City officers and provide recommendations to Council in relation to the following:

- future revenue sources to ensure funds are available to deliver community programs and services;
- service and infrastructure provision that aligns to the needs of the community;
- future services and investment to be provided, and the service level standards associated with them; and
- long term financial planning associated with future service provision and investment.

The Strategic Finance Working Group has no powers delegated from Council. The Council remain the decision makers in relation to the allocation of local government resources and adoption of the LTFP and Annual Budget.

The responsibilities of the Strategic Finance Working Group include:

- Assessing and recommending to Council the current and future levels of service required to be delivered by Council;
- The strategic review of services to assess and recommend to Council the relevance of the service to Council's and community needs and the delivery models for the future;
- Investigating and recommending to Council opportunities for cost sharing or shared services arrangements with other organisations;
- Advising Council on the development and implementation of the Long Term Financial Plan and associated financial strategies such as the rating policy; and
- Recommendation to Council in relation to the timing and scope of service reviews and the creation of a five year service review plan.

The Strategic Finance Working Group Terms of Reference is included in Attachment 7.1.

### **Consultation**

Nil

### **Statutory Environment**

Nil

### **Policy Implications**

Nil

### **Financial Implications**

It is likely that there will be additional administration resources required to administer the working group.

### **Risk Analysis**

There is no impact to the financial and reputation strategic risks areas if Council did not support the establishment of the Strategic Finance Working Group as the Council would continue to operate as it is currently, where all information is presented to Council through detailed reports and workshops.

### **Strategic Implications**

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

#### Organisational Excellence:

- Demonstrate regional leadership and advocate for the needs of our community.
- Listen to and engage with our community in the decision-making process.
- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.
- Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.

### **Conclusion**

It is recommended that Council approve the establishment of the Strategic Finance Working Group and that the Mayor and three Councillors are appointed as representatives up until 15 October 2021, which is the time that the next local government election is held.

NOTE:

- Refer ***Attachment 7.1 Strategic Finance Working Group Terms of Reference***

Officer Recommendation

That the Committee of Council recommend that Council:

- 1 Approve the Strategic Finance Working Group Terms of Reference as detailed in Attachment 7.1.
- 2 Appoint the following Elected Members to the Strategic Finance Working Group up until 15 October 2021:  
Mayor R Williams  
Councillor \_\_\_\_\_  
Councillor \_\_\_\_\_  
Councillor \_\_\_\_\_

Committee Recommendation

That the Committee of Council recommend that Council:

- 1 **Approve the Strategic Finance Working Group Terms of Reference as detailed in Attachment 7.1.**
- 2 **Appoint the following Elected Members to the Strategic Finance Working Group up until 15 October 2021:**  
**Mayor R Williams**  
**Councillor D Pember**  
**Councillor C Knight**  
**Councillor P Rogers**

## ATTACHMENT 7.1

### Strategic Finance Working Group Terms of Reference

#### **1 Objectives of the Strategic Finance Working Group:**

- 1.1 Recommend to Council the future revenue sources to ensure funds are available to deliver community programs and services.
- 1.2 Align service and infrastructure provision to the needs of the community.
- 1.3 Recommend to Council the future services and investment to be provided, and the service level standards associated with them.
- 1.4 Oversee the long term financial planning associated with future service provision and investment.

#### **2 Powers of the Strategic Finance Working Group:**

- 2.1 The Working Group is a formally appointed Working Group of Council and is responsible to that body. The Working Group does not have executive powers or authority to implement actions in areas over which the Chief Executive Officer has legislative responsibility and does not have any delegated financial responsibility. The Working Group does not have any management functions and cannot involve itself in management processes or procedures.
- 2.2 The Working Group is to report to Council and provide appropriate advice and recommendations to Council on matters relative to its Terms of Reference. This is in order to facilitate informed decision-making by Council in relation to the future planning for Mandurah.

#### **3 Membership:**

- 3.1 The membership of Strategic Finance Working Group shall comprise of the Chief Executive Officer, Mayor and three Councillors, as resolved by Council.
- 3.2 The Chief Executive Officer and/or his/her nominee(s) are to attend all meetings to provide advice and guidance to the Working Group.
- 3.3 The tenure of members' appointment to the Strategic Finance Working Group is up to two years terminating on the day of the Ordinary Council elections, at which time all Elected Members will be eligible for reappointment.
- 3.4 Working Group members must declare any conflict of interests or financial interests in accordance with regulation 22 of the *Local Government (Model Code of Conduct) Regulations 2021*, in a written notice to the Chief Executive Officer before the meeting or at the meeting immediately before the matter is discussed.
- 3.5 The members who are appointed to the Strategic Finance Working Group must represent the needs of the entire district of Mandurah equitably.

#### **4      *Role of City Staff:***

- 4.1      The Chief Executive Officer will invite relevant City officers to attend Working Group meetings, in order to provide advice and guidance, discuss specific issues or reviews as and when required and take part in the discussions of the meetings.

#### **5      *Meetings:***

- 5.1      The Working Group will meet once every two months or otherwise as required. There may be times during the year that there is a requirement to meet more frequently.
- 5.2      The Working Group meetings are only open to invited persons.
- 5.3      The quorum for a meeting is at least 50% of the number of Elected Members elected to the Strategic Finance Working Group.
- 5.4      The Mayor will hold the position of Chair.

#### **6      *Reporting:***

- 6.1      Reports and recommendations of each Working Group meeting shall be presented to Council via email at the earliest convenience.
- 6.2      Council will determine the information that is contained in the report.

#### **7      *Duties and responsibilities:***

- 7.1      Assessing and recommending to Council the current and future levels of service required to be delivered by Council;
- 7.2      The strategic review of services to assess and recommend to Council the relevance of the service to Council's and community needs and the delivery models for the future;
- 7.3      Investigating and recommending to Council opportunities for cost sharing or shared services arrangements with other organisations;
- 7.4      Advising Council on the development and implementation of the Long Term Financial Plan and associated financial strategies such as the rating policy;
- 7.5      Recommendation to Council in relation to the timing and scope of service reviews and the creation of a five year service review plan.

#### **8      *Confidentiality:***

- 8.1      All Working Group members will be required to adhere to the City's confidentiality requirements. In particular, no confidential information received or generated by the Working Group will be disclosed to unauthorised persons.

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|   |                      |                                         |
|---|----------------------|-----------------------------------------|
| 8 | <b>SUBJECT:</b>      | Peel Street Ablution: Request to Remove |
|   | <b>DIRECTOR:</b>     | Built and Natural Environment           |
|   | <b>MEETING:</b>      | Committee of Council Meeting            |
|   | <b>MEETING DATE:</b> | 8 June 2021                             |

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## Summary

In 2020, City officers identified potentially significant structural defects related to the Peel Street Ablution and made the decision to close the facility, for public safety reasons, pending a more detailed investigation.

An independent consultant structural engineer was engaged to undertake an assessment of the building to determine its structural integrity and provide remediation advice. Based on this assessment, City officers consider that there are three options available with respect to the Peel Street Ablution, these are:

1. Structural repair works;
2. Remove and replace the building; or
3. Remove and not replace the building.

City officers have considered the above options and the related impacts, and request that Council approve that the Peel Street Ablution be removed and not replaced.

## Disclosure of Interest

Nil

## Location



Peel Street Ablution - Lot 310 (No. 75) Mandurah Terrace, Mandurah

- ★ Peel Street ablation
- ★ Public ablation facilities
- ★ Public ablation facilities with restricted access (City of Mandurah customers)

## Property Details

Public Ablution - Brick and concrete building on concrete slab.  
Owner: City of Mandurah

## Previous Relevant Documentation

Nil

## Background

In 2020, as part of the City's ongoing asset inspection program, City officers identified potentially significant structural defects related to the Peel Street Ablution.

City officers made the decision to close the facility, for public safety reasons, pending a more detailed investigation. Subsequently, City officers engaged structural engineering consultants to undertake an assessment of the building to determine its structural integrity and provide remediation advice.

The structural engineering consultant's assessment reaffirmed a significant degree of cracking across parts of the structure and noted potential tension cracks on the top surface of the concrete roof slab that could have led, or would lead, to water ingress into the roof slab and related corrosion to internal steel reinforcement. There was also significant corrosion along the perimeter of the roof slab with the potential risk of falling debris. The structural engineering consultants concluded that the structure was presently unsafe and presents a safety risk from falling debris. Also, that the concrete roof slab would require extensive repair and remediation and that the repair is not limited to the perimeter of the slab and that further investigation may demonstrate that the slab is not repairable.

Subsequently, City officers placed a fenced exclusion zone around the Peel Street Ablution pending a decision on the future of the building.

Based on the structural engineering consultant's advice, City officers consider that there are three are options available to the City, these are:

1. Structural repair works;
2. Remove and replace the building; or
3. Remove and not replace the building.

## Comment

The following considers the community service need for the Peel Street Ablution together with each of the options available to the City with respect to the building.

### Community Service Need

It is noted that there are four alternative public ablution facilities within 500m of the Peel Street Ablution including the Mandurah Ocean Marina, Town Beach, Keith Holmes Reserve and the Mandurah Visitor Centre.

In addition, there are two public ablutions available to the City's customers, with restricted access, which are located at the City's Main Administration Centre and Built and Natural Environment Building, and are within 100m of the Peel Street Ablution.

The City's records indicate that there have been four Customer Requests (CRMs) with respect to the Peel Street Ablution during the period of its temporary closure. It is noted that all of these requests relate to minor damage and vandalism, and none are in relation to the closure or re-opening of the facility.

Based on the above, the precinct is well serviced by alternative public ablution facilities meaning that the demand for the Peel Street Ablution is considered to be low.

#### Option 1 - Structural Repair Works

Given the significant extent of structural repairs required, it is estimated that these works would cost approximately \$50,000 to 75,000.

In addition, the existing building is not compliant with current statutory requirements, including accessibility, does not meet contemporary design standards and is due for major interior renovation. Accordingly, the upgrade works that should be considered as part of any structural repairs are estimated to cost an additional \$100,000.

Even with the above repairs and upgrade the result would most likely be a compromised solution and would not be an overall good outcome for the site.

#### Option 2 - Remove and Replace

The estimated cost of removing the existing building with a contemporary public ablution facility is approximately \$250,000, based on recent market testing of similar facilities.

#### Option 3 - Remove and Not Replace

The estimated cost of removing the existing building and associated reinstatement of landscaping is approximately \$22,500. Any further options for the site could be considered separately.

City officers have considered the community service need and options available for the Peel Street Ablution, and have formed the view that the facility is not needed to maintain a good level of service with respect to public amenities in the precinct and this, together with the high cost of repair or replacement, makes it undesirable to retain this facility. In addition, the removal of the facility will enable landscaping works to occur that are sympathetic with the Muddy Creek Wetland and will improve the visual appearance and passive surveillance of the site.

### **Consultation**

Nil

### **Statutory Environment**

Nil

### **Policy Implications**

Nil

### **Financial Implications**

Based on the recommendation of City officers to remove and not replace the Peel Street Ablution, the cost would be approximately \$22,500 for the initial works and subsequent operating savings would be approximately \$18,500 per annum.

The demolition of the existing building (\$17,500) would be funded from savings under the Infrastructure Management maintenance budget for the Peel Street Ablutions and the landscaping works (\$5,000) would be funded from the City Parks maintenance budget for the Administration and Civic Centre.

## **Risk Analysis**

The removal of the Peel Street Ablution would eliminate the public safety risk.

## **Strategic Implications**

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

### Social:

- Facilitate safe neighbourhoods and lifestyles by influencing the built form through urban design.

### Environment:

- Protect and manage our local natural environment and ensure that our actions to manage land-based assets don't adversely impact our waterways.

### Organisational Excellence:

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.

## **Conclusion**

City officers have considered the available options and related impacts with respect to the Peel Street Ablutions and request Council approve that the Peel Street Ablution is removed and not replaced.

### Officer Recommendation

That the Committee of Council recommend that Council authorise City officers to remove the Peel Street Ablution and reinstate the site with an appropriate landscaping solution.

### **Committee Recommendation**

**That the Committee of Council recommend that Council authorise City officers to remove the Peel Street Ablution and reinstate the site with an appropriate landscaping solution.**

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|          |                      |                                   |
|----------|----------------------|-----------------------------------|
| <b>1</b> | <b>SUBJECT:</b>      | Markets in Mandurah               |
|          | <b>DIRECTOR:</b>     | Strategy and Economic Development |
|          | <b>MEETING:</b>      | Council Meeting                   |
|          | <b>MEETING DATE:</b> | 22 June 2021                      |

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## Summary

Markets around the world are special places that bring diverse people together looking for unique treasures or locally sourced, homemade goods. They also have the potential to get people who are already out and about, to linger longer and shop at a nearby store or grab a bite to eat or drink before heading home. They also offer low barriers to entry for new business owners, who can use markets to test and trial new products with potential clients.

In the past, the City of Mandurah has permitted market operators to book for the summer / autumn season in public open spaces such as Mandjar Square, the Eastern Foreshore and Smart Street Mall. Currently, there is only one long-standing Market in place operating on the Eastern Foreshore. This report presents the concept of a 'Sunday Market Trail' as a new enhanced City Centre product comprising of multiple markets operating from approved locations to create a full 'market experience'.

Council is requested to endorse the Market Day in Mandurah Sunday Market Trail concept for the 2021/22 market season, with the Mandjar Markets to be approved to use the Eastern Foreshore – North site and an Expression of Interest process to be conducted for the remaining four approved public locations.

Council is also asked to consider the options on the frequency of the markets (weekly, fortnightly or monthly) and whether product restrictions should be applied, noting that a set of guidelines to manage the operations of Markets in the City Centre will be developed following the conclusion of the 2021/22 market season.

## Disclosure of Interest

N/A

## Previous Relevant Documentation

N/A

## Background

Over the last two years, the City Centre team has started to research opportunities associated with growing and developing the operations of markets as a unique product to drive the visitor experience within the City Centre. The analysis conducted identified two key areas for consideration;

1. The need for improvements to the booking and management processes for Markets operating on public land within the City Centre, specifically;
  - clear identification of new and unique spaces where markets should be permitted to operate
  - a standard application process that is consistently applied with guidelines to manage operations and the benchmark standards for event delivery
  - a set of fees and charges to manage all market stalls, with two schedules applied for local and non-local operators.
2. An opportunity exists to improve the quality and delivery of the event offering through the development of strong vision and the utilisation of an expression of interest process to help attract the best of both local and outside operators.

In July last year, City Officers engaged Elected Members to seek direction with regards to the development of guidelines to control the operations of 'Markets' on public land within the City Centre.

The key issues discussed were;

- currently there are two markets that operate each and every Sunday over summer with the space booked for the entire season and renewed annually;
  1. Mandjar Markets (Eastern Foreshore); and
  2. Boardwalk Markets (Mandjar Square) *Note no longer in operation.*
- a perception exists that the City's Eastern Foreshore area is unavailable for other events and activations over the summer period, as it is booked weekly for the markets. This area is the City's prime foreshore and public space, where a range of different events and activations should be encouraged. Whilst it is acknowledged that the Mandjar Markets in particular have worked well with other external event providers when approached, this does not change the perception about availability in the first instance.
- in addition, there are also two pop-up food vendor events that operate across the City;
  1. Food Truck Frenzy (operating fortnightly on the Western Foreshore) and
  2. Dinner @ Dusk (operating monthly in various suburbs).
- tensions between bricks and mortar food and beverage businesses within the City Centre and the food and beverage offerings that are made available at both the markets and other pop up food vendor events.

As a starting point to address these concerns, officers presented Elected Members with three options for consideration in regards to the management of Markets on public land within the City Centre.

The key considerations for Elected Members were;

- appropriate and inappropriate locations for Markets (a plan which clearly identifies the locations where markets are permitted to operate needs to be developed as part of the guidelines);
- regularity of when Markets should be permitted (weekly, fortnightly, monthly)
- food sales or restrictions? The desire of Market operators to include food options to keep people within their footprint for longer versus the impact that the Markets may have on nearby existing established food and beverage tenancies.
- desire to encourage the use of public spaces to provide community and cultural experiences, to enhance the vibrancy and community activity that flows from these activations for locals and tourists.

#### Option 1: Approvals Based – But Restricted

Modify Markets' existing arrangements as follows (could be all or a number of the following):

- reduce existing markets' frequency from weekly to fortnightly (this would enable the City or others to run programs on the alternate weekends);
- limit of two food vans with the food offer not to compete with any food businesses within 400m radius (limit excludes pre-prepared food that is not for immediate consumption ie. jams, pickles, condiments etc);
- designate an appropriate footprint for each City Centre location on a spatial plan;
- if expressions of interest increase over time from new market operators for the same locations, consideration will be given to the introduction of a process of selection using an appropriate assessment matrix.

#### Option 2: Restricted Approvals and Timing

- no more regular weekly Market bookings to be permitted by any one operator on the Eastern Foreshore, (excluding commercial and aquatic operators operating under a trading permit) with hire to be restricted to 12 times per season;
- reduce the monopoly on prime foreshore space and encourage variety;

- designate an appropriate footprint for each City Centre location on a spatial plan;
- food sales restrictions as per option 1.

### Option 3: 'Market Day in Mandurah' (City Facilitated and Promoted)

- markets only to operate one Sunday a month
- existing bookings to cease with a new approach (Expression of Interest) to commence at the start of next season (2021/22)
- no restrictions on food vendors
- a waiver of all hire fees for a trial period with a review period to assess feedback
- all markets to be held on the same day across all City Centre locations
- creation of a Market Trail with the City to assist with marketing and promotion
- designate an appropriate footprint for each City Centre location on a spatial plan
- an Expression of Interest process to be utilised for market operators to be accepted for inclusion.

Through the workshop discussion, Elected Members expressed interest in the development of the "Market Day in Mandurah" concept as an option for the future vision of what markets could provide as a product for visitors to the City Centre. Due to the disruptions on the Eastern Foreshore with the Waterfront Redevelopment occupying a large portion of the southern area and as an interim step towards the longer term Market's vision, officers offered the Mandjar Markets the following options for the 2020/21 market season;

1. Continue to operate from the Eastern Foreshore with the following restrictions in place;
  - event footprint to move further north away from the construction zone
  - fortnightly operations
  - limited take away food and beverage stalls
2. Operate from an alternative location (to be negotiated – i.e. Mewburn Gardens) with no restrictions in place.

City officers engaged with the Mandjar Markets to discuss the alternatives for the 2020/21 season where Option 1 - Eastern Foreshore was selected.

### **Comment**

Markets can be an attractive and affordable activation option for a local government, especially when it offers a range of sought-after products, a unique location and engaging entertainment. The City Centre program focuses on improving the experiences in the area in order to increase visitation and lengthen visitation times.

These benefits need to be balanced against the potential risks. Low setup costs enable vendors to price their goods and services cheaper than more established brick and mortar businesses for whom initial investment, and operating costs such as utilities and rates can make the cost of provision and sale more expensive. This risk can be exacerbated when a local government may provide locations at a low cost, in close proximity to the bricks and mortar business. In effect, this provision amounts to a subsidy that can distort competition.

In line with this approach, City officers have researched opportunities associated with growing and developing the operations of markets as a product to positively showcase Mandurah, its foreshore and Marina to residents and visitors. This work identified over 75 current market or pop up vendor activations taking place across the broader Perth metropolitan area. Of these, approximately ten are dedicated arts/crafts/specialist retail markets, 20 are steadfast growers/produce markets, four are food truck only events, five are regular swap meets and the majority of the remaining offer a combination of food and retail. Six of the most popular markets were reviewed in greater detail, with the key elements that make markets successful as an attraction being:

|                |                                                                                                           |
|----------------|-----------------------------------------------------------------------------------------------------------|
| Brand          | Established clear brand and event purpose. Their vision sets them apart from the competition.             |
| Offering       | Quality offering with a unique selling point – considered best in their industry                          |
| Venue          | Iconic or special location                                                                                |
| Management     | Professionally managed and established operating procedures that meet Council's statutory regulations     |
| Marketing      | Strong social media following                                                                             |
| Relevance      | The event connects with the place in which it exists – it genuinely fits                                  |
| Sustainability | a) Self sustainable commercial model<br>b) Financial support from the relevant local government authority |

In reviewing the markets and pop-up vendor activations that currently exist in the City Centre, the following opportunities were identified;

|                |                                                                                                                                                                                                              |
|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Brand          | Individual brands are strong. The event purpose for the Food Truck Frenzy is clear. The vision and purpose of the markets offering needs to be strengthened to set them apart from their competition.        |
| Offering       | There is an opportunity for improved diversity and 'uniqueness' with supporting activations (ie. buskers / street performers) to help create atmosphere.                                                     |
| Venue          | Mandurah has iconic public spaces for markets to operate. Locations need to be clearly identified where markets are permitted to operate.                                                                    |
| Management     | Operations are well managed, however clear guidelines and appropriate fees and charges need to be established.                                                                                               |
| Marketing      | An opportunity exists for the City to provide support with marketing and promotion through the creation of a 'Market Trail' as a strong City Centre activation leveraging its social media following.        |
| Relevance      | Developing the market product to ensure it genuinely fits will be managed by the Expression of Interest process and subsequent guidelines that are established. Achieving this outcome will take time.       |
| Sustainability | Each market provider approved to use space within the City Centre will need to be self sustainable with a degree of financial support from the City through marketing, promotion and supporting activations. |

#### 'Market Day in Mandurah'

Outlined below is an overview of the Market Day in Mandurah concept;

#### Aim:

To positively showcase Mandurah, its foreshore and Marina to residents and visitors via a City Centre visitation product (Sunday Market Trail).

#### Objectives:

1. Create a new Day-tripper offer on a Sunday;
2. Improve the Market day experience by creating a trail of diverse types and styles of Markets in the City Centre (from Mewburn Gardens and Smart St Mall through to the Marina).

#### When:

Sundays (frequency to be determined) from October to May.

#### Project Scope:

To develop a trail of Sunday Markets which harnesses current and new Market event organisers to create a larger scale unique attraction for Sunday day-trippers.

Key Deliverables:

1. Engagement with existing Market providers to discuss the path forward.
2. Develop and launch the Expression of Interest process to allocate places for Market Coordinators seeking to run Markets on public land in the City Centre.
3. Development of a 'Market Day in Mandurah' marketing campaign including new online presence (Website, Facebook and Instagram).
4. Development of a set of guidelines / framework for the management of Markets within the City Centre.
5. Engagement with potential Market providers on private land to seek their interest in being a part of the Market Trail.
6. Launch the 'Market Day in Mandurah' program.

Market Locations:

- Site 1: Mewburn Gardens (Sholl St, Mandurah)  
Site 2: Smart Street Mall  
Site 3: Eastern Foreshore – North (between Gibson & Cooper Streets)  
Site 4: Mandjar Square  
Site 5: Mandurah Ocean Marina / Keith Homes Reserve (in consultation with the Strazleki group)

The organisers of the Mandjar Markets have recently raised issues (via questions at the May Council meeting and through a public petition) about the potential impacts of the proposed Market Day in Mandurah Sunday Market Trail on their stallholders. Their primary concerns are;

- Submission of an Expression of Interest – the Mandjar markets have requested a direct approval to use the Eastern Foreshore due to their historical length of service in the area.
- Frequency – the Mandjar Markets believe that monthly operations is too limiting for local stall holders. They would prefer weekly bookings.
- Food and drink restrictions – the Mandjar Markets request that no restrictions are put on their bookings irrespective of the frequency of operations.

Based on the information provided by the operators of the Mandjar Markets, officers recommend the following steps for the introduction of the new Market Day in Mandurah Sunday Market Trail;

1. Approve the Mandjar Markets to utilise location the Eastern Foreshore – North location for the upcoming 2021/22 market season on a weekly basis, subject to availability and bookings of other events.
2. Approve the advertising of an Expression of Interest process to identify suitable market providers for the other 4 locations for the 2021/22 market season.
3. Approve the monthly operation of the Market Day in Mandurah Sunday Market Trail, noting that Council may choose to approve a more regular frequency for the operations of the Mandjar Markets.
4. Retain existing restrictions on the sale of hot food and drink for the Mandjar Markets, and undertake consultation with local proprietors to identify how comfortable "Bricks and Mortar" business would be with their sale before the start of the season in October. It is important to note that this request does not align with the Trading Permit Guidelines which does not allow individual food trucks to operate within the City Centre.
5. Undertake a review of the Market Day in Mandurah Sunday Market Trail concept following the conclusion of the 2021/22 market season with a set of guidelines and fees and charges to manage the future operations of markets on public land within the City Centre to be presented to Council for consideration.

As part of the review process, a range of targeted surveys will be conducted with market organisers, participants and businesses along the trail to inform opportunities for the continual improvement of the product.

### **Consultation**

In recent years, City officers have undertaken research to understand the opportunities to grow and develop the operations of markets as a product to positively showcase Mandurah. This involved a large number of market providers including local market operators.

City officers also engaged directly with the Mandjar Markets for the implementation of the changes that were trialled on the frequency and product limitations for the 2020/21 market season.

Following the submission of the Mandjar market's petition to Council in May 2021, City Officers met with the Chairperson to discuss and understand their concerns.

### **Statutory Environment**

N/A

### **Policy Implications**

N/A

### **Financial Implications**

The project budget for the Market Day in Mandurah Sunday Market Trail is \$40,000. These funds are listed in the City's Long Term Financial Plan in 2021/22 as part of the City Centre 'Linger Longer day' program of activities. The high level breakdown of the budget is as follows;

|          |                                                                                                                                                                                                                                                        |
|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| \$24,000 | Launch and marketing and promotion of the Market Day in Mandurah Sunday Market Trail. Includes one-off costs for reusable collateral. This cost will be significantly reduced in future years and incorporated into other City Centre/Event campaigns. |
| \$16,000 | Monthly activations to support the Sunday Market Trail such as live music, street performers and children workshops.                                                                                                                                   |

### **Risk Analysis**

All of the recommended locations for the operations of the markets are in close proximity to numerous bricks and mortar businesses. Depending on the frequency of the operations of the markets and the products that they sell (i.e. Take-away food), there is potential for some bricks and mortar business to see markets as direct competition.

Whichever option is endorsed, monitoring over the first 12 months, including consulting with the community and surrounding bricks and mortar businesses will be necessary to inform future directions appropriately.

### **Strategic Implications**

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

#### Economic:

- Promote and foster business investment aimed at stimulating economic growth.
- Facilitate and advocate for sustainable local job creation and industry diversification.

Social:

- Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in.

## **Conclusion**

Markets can bring diverse people together looking for unique products or locally sourced, homemade goods. They also have the potential to encourage people to linger longer and shop at a nearby store. In addition, they offer low barriers to entry for new business owners, who can use markets to test and trial new products with potential clients.

In the past, the City of Mandurah have booked markets for the Summer – Autumn season in public open spaces such as Mandjar Square, the Eastern Foreshore and Smart Street Mall. Currently, there is only one long-standing Markets operating on the Eastern Foreshore.

This report provides an overview of the research conducted on the operations of Markets in the broader Perth metropolitan area and presents the concept of a 'Market day in Mandurah' Sunday Markets Trail and offers options to support the continuing operation of the Mandjar Markets on the Eastern Foreshore.

## **RECOMMENDATION**

**That Council:**

1. **Endorse the Market Day in Mandurah Sunday Market Trail concept with events to operate monthly and with the City to coordinate the planning, overarching marketing campaign and activation schedule in 2021/22.**
2. **Endorse the “Markets in Mandurah” approved public locations as listed below;**
  - a. **Mewburn Gardens**
  - b. **Smart Street Mall**
  - c. **Eastern Foreshore – North**
  - d. **Mandjar Square**
  - e. **Keith Homes Reserve (Mandurah Ocean Marina)**
3. **Approve the advertising of an Expression of Interest process to identify suitable market providers for locations a, b, d and e for the 2021/22 market season (October – May).**
4. **Approve the Mandjar Markets to utilise location ‘c’ (Eastern Foreshore - North) for the upcoming 2021/22 market season.**
5. **Approves the weekly frequency of the Mandjar Markets for the 2021/22 market season.**
6. **Retain existing restrictions on the sale of food and drinks for the Mandjar Markets, and conduct consultation with local “bricks and mortar” proprietors to identify potential food and drink items that could be sold.**
7. **Note that a review of the Market Day in Mandurah Sunday Market Trail concept will be conducted following the conclusion of the 2021/22 market season, with a set of guidelines and fees and charges to manage the future operations of markets on public land within the City Centre to be presented to Council for consideration.**

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|          |                      |                                         |
|----------|----------------------|-----------------------------------------|
| <b>2</b> | <b>SUBJECT:</b>      | Adoption of Annual Budget for 2021/2022 |
|          | <b>DIRECTOR:</b>     | Business Services                       |
|          | <b>MEETING:</b>      | Council meeting                         |
|          | <b>MEETING DATE:</b> | 22 June 2021                            |

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## Summary

The 2021/2022 Annual Budget has been prepared after taking into consideration the City's Long Term Financial Plan adopted in May 2021. The presented budget for 2021/2022 contains a deficit of \$571,372. There will be a target set by Council for City officers to find savings during the financial year, to achieve a nil deficit by 30 June 2022.

It is recommended that Council approve the 2021/2022 Annual Budget as detailed in Attachment 2.1.

## Disclosure of Interest

N/A

## Previous Relevant Documentation

- Sp .1/5/21                      11 May 2021                      Adoption of rates for advertising:

## Background

The City's revised Long Term Financial Plan (LTFP) was adopted in May 2021 with the first year forming the basis of the 2021/2022 Annual Budget. City officers reviewed all capital and operating items from the LTFP and adjusted where necessary to reflect the current environment.

## Comment

The City is estimated to generate \$82.14 million in rates revenue equating to 69.57% of total operating revenue. Other operating revenues come from grants (3.97%), fees and charges (23.71%), interest (1.14%) and other income such as reimbursements (1.62%). Operating revenue is estimated to total \$118.85 million for the 2021/2022 year.

Operating expenditure totals \$138.15 million for the year comprising of employee costs (34.90%), materials and contracts (38.89%), utilities (3.25%), interest expense (0.54%), insurance (0.79%) and depreciation (21.62%). After removing non-cash items such as depreciation and disposal of assets, the City has \$11.61 million left to spend on capital and financing activities.

The Council is proposing to deliver its services and programs in line with the City of Mandurah Strategic Community Plan 2020-2040. The 2021/2022 budget includes the total level of investment in each of the key aspiration areas:

| Aspiration Areas | Investment  | Details                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|------------------|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Social           | \$9,729,682 | Includes Trolls art project, citizenship ceremonies, MARC Café and crèche, community skills building workshops, community development plans, homelessness strategy, community led initiatives, implement the Social Infrastructure Plan, NAIDOC Week, Indigenous engagement, mental health initiatives, community assistance grants, Billy Dower Youth Centre, youth leadership and programs, Mandurah, Falcon and Lakelands Libraries and programs, planning compliance, facilities cleaning costs and SES expenses. |

|                           |              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|---------------------------|--------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Health                    | \$6,875,845  | Includes Surf Life Saving beach support and lifeguard service, Mandurah Aquatic and Recreation Centre and its programs, managing access and usage of the City's hired facilities, support services to local sport clubs, public health plan implementation, BBQ cleaning, facilitate and host volunteer opportunities, community tree planting, walk and talk programs, indoor bowls and other programs.                                                                                                                                                                                                                                                                                                 |
| Economic                  | \$5,156,083  | Includes contribution to Mandurah Performing Arts Centre, Visit Mandurah and Make Place, Ready Now, Activate Now and Grow Now grant programs, Transform Mandurah CDB revitalisation project, entrepreneurship programs, economic development projects, destination planning, City Centre planning and development, the City of Mandurah's annual events program including the Mandurah Christmas Lights Trail, New Year's Eve Celebrations and Crab Fest, event attraction and support, City Centre activation programs, marketing and promotional campaigns and education projects.                                                                                                                     |
| Environment               | \$27,964,230 | Includes parks and reserves maintenance, bushland mitigation, bore monitoring and maintenance, public access way maintenance, road tree planting and maintenance, tree pruning, verge mowing and maintenance, implementation of the urban canopy strategy, environmental education programs and research partnerships, Lake Clifton project, water quality testing, waterways, maintenance and coastal erosion, waste services including residential rubbish removal, waste transfer station operations and                                                                                                                                                                                              |
| Organisational Excellence | \$50,850,134 | Includes building and planning assessments; noise management; contaminated sites, health; swimming pools; dust and food inspections; water monitoring; waste water management; off road vehicle management; bush fire mitigation; ranger services; pound management; emergency management; building, construction and planning compliance; management of City land including leasing and property management; administering local laws; governance and business support; footpaths, roads, kerb, car parks and drainage maintenance; buildings and ablution maintenance; traffic management; vandalism; asset management; landscape services; verge treatments; surveying services; contract management. |

The draft 2021/2022 budget includes \$45.10 million in capital expenditure including \$18.73 million in carry over projects from the 2020/2021 financial year funded from grants (\$8.65 million), loans (\$3.73 million) and reserves (\$4.91 million).

The remaining capital expenditure (\$26.37 million) is funded from loans (\$6.10 million), reserves (\$3.00 million), proceeds on sale of plant (\$1.11 million), external grant funding (\$9.12 million) and municipal funds (\$7.05 million).

City officers have estimated a brought forward surplus of \$700,000 from the 2020/2021 financial year. It is expected that if all revenue and expenditure is realised and other movements are made during the 2021/2022 financial year, that at 30 June 2022, there will be a closing deficit of \$571,372.

The budget includes the following major capital projects:

|                                                                                              |             |
|----------------------------------------------------------------------------------------------|-------------|
| Continued Eastern/Western Foreshore Upgrade project as part of the \$22million redevelopment | \$3,000,000 |
| Design and Planning for Dawesville Community Centre                                          | \$700,000   |
| Continuation of Leslie Street Upgrade sections between Pinjarra Road and Mandurah Road.      | \$750,000   |
| Continuation of Peel Street Upgrade between Anstruther Road and Sutton Street                | \$1,500,000 |
| Continuation of Pinjarra Road Upgrade between Parkview Street and Anstruther Road            | \$1,500,000 |
| Refurbishment of Town Beach Seawall                                                          | \$800,000   |
| Dawesville Channel South East Foreshore Upgrade                                              | \$1,000,000 |
| Cambria Island abutment walls repair                                                         | \$400,000   |
| Refurbishment of the Mandurah Performing Arts Centre.                                        | \$320,000   |
| Falcon Reserve Activation Plan - Implementation                                              | \$400,000   |
| Infrastructure Renewal Works                                                                 | \$8,093,811 |

### *Restart Mandurah*

The Restart Mandurah program was designed for the purposes of funding economic and sense of place initiatives in response to the state of emergency caused by COVID-19. A project was funded if it met one of the objectives of the program which included; increase visitor numbers and increase local spending; reconnect the community; supporting employment generating initiatives; grow capability to assist local businesses needing to adjust their business models; and facilitate investment attraction opportunities. Council allocated \$5 million for the Restart Mandurah program by transferring funds from the Building Reserve (\$1 million), City Centre Land Acquisition (\$2 million) and Property Acquisition Reserve (\$2 million).

Since April 2020 and during the 2020/2021 financial year, the following projects are being delivered as part of the Restart Mandurah program:

| Project Description                                                                  | Amount      |
|--------------------------------------------------------------------------------------|-------------|
| 2020/2021 Capital Works Projects including:                                          | \$2,125,000 |
| - Stingray Point Footpath Replacement \$135K                                         |             |
| - Mandurah Road Median \$150K                                                        |             |
| - Falcon Reserve Activation Plan - Stage 2 \$200K                                    |             |
| - Stage 2 of Upgrades to Peelwood Reserve Changerooms \$100K                         |             |
| - Waste Transfer Station Road Construction \$100K                                    |             |
| - Waste Transfer Station increase hardstand area with concrete \$100K                |             |
| - South Mandurah Football Club Changeroom Project \$100K                             |             |
| - Bortolo Sump - Water Sensitive Urban Design \$300K                                 |             |
| - Ablution Bortolo Reserve \$200K                                                    |             |
| - Madora Bay Beach \$100K                                                            |             |
| - Madora Bay Shade Shelters \$60K                                                    |             |
| - Shade Sails Over Playgrounds \$200K                                                |             |
| - Dawesville Channel SE Foreshore Upgrade \$200K                                     |             |
| - Peel Community Kitchen \$100K                                                      |             |
| - South Mandurah Football Club Changeroom Project \$30K                              |             |
| - Coodanup Community Facility \$50K                                                  |             |
| 2020/21 Caravan Park and Food Premises Fees waivers                                  | \$170,000   |
| Transform Mandurah Business Case in partnership with the Peel Development Commission | \$150,000   |
| 2020/21 Community Services - Community Assistance Grants                             | \$100,000   |
| 2020/21 Ready Now Grants                                                             | \$100,000   |
| 2020/21 Grow Now Grants                                                              | \$250,000   |

|                                    |             |
|------------------------------------|-------------|
| Trolls in WA                       | \$135,500   |
| Total amount allocated for 2020/21 | \$3,030,500 |

For the 2021/22 financial year, the projects and programs that are proposed to be delivered through the Restart Mandurah funding include:

| Project Description                                                                            | Amount      |
|------------------------------------------------------------------------------------------------|-------------|
| 2021/22 Community Services - Community Assistance Grants                                       | \$100,000   |
| 2021/22 Ready Now Grants                                                                       | \$100,000   |
| 2021/22 Grow Now Grants                                                                        | \$250,000   |
| 2021/22 Invest Now Grants                                                                      | \$500,000   |
| 2021/2022 Capital Works Projects including:                                                    | \$747,000   |
| - Access Pathway at Rushton North Pavilion \$57K                                               |             |
| - All Access Launching Ramp - Riverside Gardens \$75K                                          |             |
| - Falcon Family Centre - External Works \$50K                                                  |             |
| - Install Air Conditioner at Madora Bay Hall \$10K                                             |             |
| - Installation of Air Conditioner System at the Halls Head Community and Sports Facility \$30K |             |
| - Mandurah Aquatic and Recreation Centre CCTV Stadium \$30K                                    |             |
| - Mandurah Aquatic and Recreation Centre Leisure Pool Acoustics Solution Installation \$200K   |             |
| - McLennan Park Pump Track Refurbishment \$35K                                                 |             |
| - Mandurah Performing Arts Centre Internal Refurb \$160K                                       |             |
| - South Harbour Paving Upgrade Stage 2 to 6 \$100K                                             |             |
| Total amount allocated for 21/22                                                               | \$1,697,000 |

There is \$272,500 of the Restart Mandurah program that is yet to be allocated.

Other Restart Mandurah initiatives that were in addition to the \$5 million funding include:

- No interest charges from 1 April to 30 June 2020 for outstanding payments
- Deferment of loan repayments for sporting clubs and associations
- Lease payments and outgoings waived for all tenants in City owned buildings where they have closed. No payments were due until the tenant re-commenced their operations
- Reduction of lease payments and outgoings for all tenants in City owned buildings where they were experiencing a loss in turnover
- No legal action taken for unpaid rates until 1 October 2020
- Allocated resources to undertake Mandurah community welfare checks
- Facilitating and supporting a range of providers who offer emergency assistance, relief or support for those affected by coronavirus in Mandurah
- Facilitating discussions with key stakeholders to ensure the community and the local economy impacts are raised to the State and Federal Governments
- Provided online learning and programs to the community as a result of social distancing rules
- Providing support to local businesses
- Payment of invoices within 7 days of receipt to the City finance department
- Fast tracking approvals for varied trading conditions
- For the 2020/21 financial year, the first rates payment due date was 11 November, which was four months after the issue date, to ease the cashflow pressure the community was experiencing
- For the 2020/21 financial year, Council resolved to not increase rates which resulted in a loss of foregone revenue of \$2.8 million. This has a cumulative effect over 10 years of \$32 million
- For the 2021/22 financial year, Council resolved to decrease business improved rates which resulted in a loss of foregone revenue of \$714K, compared to if the business improved rate stayed at the same rate as the previous year
- For the 2020/21 financial year, Council resolved to not increase fees and charges
- Through Visit Mandurah, assisted tourism operators with product lines and experiences, promoting tourism products and attractions, provided free Visitor Centre membership for the 2020/21 financial year for existing members and carrying out social media and destination campaigns

- Continuing the lessees and licensee's relief until the business is operating at pre-COVID-19 capacity up to 30 June 2021 which to date has provided \$856K of waivers that the City has approved.

The above initiatives equate to over \$6 million and are in addition to any projects recommended as part of the Restart Mandurah Funding Program.

In summary, the total initiatives of the City of Mandurah's commitment to restarting Mandurah is over \$11 million.

#### *Proposed rates*

Council resolved at the Special Council Meeting held on 11 May 2021 that for advertising purposes, the rate in the dollar be increased by 1.8% all rate categories. The budget has been prepared on this basis.

The following rates in the dollar and minimum payments for the 2021/2022 year are recommended for adoption:

| Rate Category        | Rate in the dollar | Minimum Rate |
|----------------------|--------------------|--------------|
| Residential Improved | \$0.09767          | \$1,128      |
| Residential Vacant   | \$0.16593          | \$934        |
| Business Improved    | \$0.09460          | \$1,128      |
| Business Vacant      | \$0.16858          | \$1,128      |
| Urban Development    | \$0.13294          | \$1,128      |

The Statement of Objects and Reasons for Differential Rating for 2021/2022 was advertised for viewing at the same time as the request for submissions were called for the proposed 2021/2022 differential rates. There were 10 comments in relation to the Statement of Objects and Reasons for Differential Rating for 2021/2022 and these are outlined in the Consultation section of this report.

The City also levies Specified Area Rates for certain areas. City officers have reviewed each category and, at the Special Council meeting of 11 May 2021, Council resolved to adopt the following Specified Area Rates for advertising purposes:

| Specified Area Rate           | Rate in the dollar |
|-------------------------------|--------------------|
| Waterside Canals              | \$0.0000           |
| Mandurah Ocean Marina         | \$0.0143           |
| Mandurah Quay                 | \$0.0024           |
| Mariners Cove                 | \$0.0000           |
| Port Bouvard Eastport Canals  | \$0.0015           |
| Port Bouvard Northport Canals | \$0.0040           |
| Port Mandurah Canals          | \$0.0039           |

The Specified Area Rate Information provides a summary of the purpose of the Specified Area Rate, type of expenditure, the amounts required and the area the rate applies. This is included in Attachment 2.5 and is recommended for Council for endorsement.

#### *Rates Concession*

Council has previously granted a concession to the landowner of 91 Allnutt Street, Mandurah, the Peel Health Hub. All the tenants within the property are charitable institutions except one tenant that is a State Government department, which makes the property ineligible for a rate exemption.

#### *Swimming Pool Inspection Fee*

The swimming pool inspection fee will remain at \$30 in the 2021/2022 financial year. A swimming pool is inspected once every four years.

### *Electricity Charges*

New electricity tariffs take effect from 1 July. The changes in some tariffs typically used by local governments differ from the 1.75% increase in household and small business tariffs that were announced in the media.

Changes in the City's most common tariffs are:

| <b>Tariff</b> | <b>Description</b> | <b>% Change</b> |
|---------------|--------------------|-----------------|
| L1            | Business Plan      | 1.75            |
| UMS           | Unmetered Supply   | 2.27            |
| Z             | Street Lights      | 3.03            |

### *Emergency Services Levy (ESL)*

The City acts as an agent for Department of Fire and Emergency Services (DFES), collecting the amount raised and paying this to DFES. The ESL uses the same Gross Rental Value (GRV) as used in the calculation for rates and is multiplied by a rate in the dollar set by DFES each year. The ESL is charged to all property owners in Western Australia.

The City received notification on 9 June 2021 that the Emergency Services Levy for 2021/2022 has increased by 4.4% for properties that are charged the rate in the dollar amount and 4.7% for properties that are charged the minimum rate.

The City officers have requested an explanation from DFES in relation to the reason for the 4.4% increase in the rate in the dollar and 4.7% increase in the minimum rate, however a response was not provided prior to finalising the agenda.

### *Reserve transfers*

The Long Term Financial Plan included a consolidation of reserve amounts. The following reserves are recommended to be closed and the funds allocated to the nominated reserves as detailed below:

| <b>Reserve</b>               |                                                                                                                      |
|------------------------------|----------------------------------------------------------------------------------------------------------------------|
| Tims Thicket Septage Reserve | Reallocate balance to Waste Facilities reserve and remove reserve                                                    |
| Tims Thicket Inert           | Reallocate balance to Waste Facilities reserve and remove reserve                                                    |
| Property Acquisition         | Reallocate balance to Asset Management reserve and remove reserve                                                    |
| Long Service Leave reserve   | Allocate reserve to match current portion of Long Service Leave and transfer the balance to Asset Management Reserve |

### *Waste*

The City operates its waste management services in an Alliance with its commercial partner, Cleanaway Pty Ltd. The contractual arrangement has enabled the City to participate in the financial performance of the contract and to work with its Alliance partner to develop and refine services.

Over the years, the City has been able to demonstrate that it has obtained value for money from this arrangement. In 2020/21 it was possible to limit costs per household to a nil increase however, with the introduction of the Waste to Energy plant in March 2022, Council is requested to endorse the 2021/22 Waste Alliance budget (detailed in Confidential Attachment 2.4) and the inclusion of a waste management charge of \$306 (an increase of 12.09%).

Noting a general assumption of a 2.2% growth in services to reflect growth in bin services, a summary of the Waste Alliance budget together with other non-Alliance costs and revenues for 2021/22 is as follows:

| Waste Alliance                    | 2020/21         | 2021/22         |                 |               |
|-----------------------------------|-----------------|-----------------|-----------------|---------------|
|                                   |                 | Budget (\$'000) | Variance        |               |
|                                   | Budget (\$'000) |                 | \$'000          | %             |
| Refuse collection                 | 2,297.2         | 3,248.6         | 951.40          | 41.42%        |
| Recycling collection              | 2,019.5         | 2,275.7         | 256.20          | 12.69%        |
| Tims Thicket                      | 410.1           | 422.5           | 12.40           | 3.02%         |
| Waste Management Centre           | 3,167.8         | 3,346.4         | 178.60          | 5.64%         |
| Kerbside - greenwaste             | 438.1           | 441.4           | 3.30            | 0.75%         |
| Kerbside - hardwaste              | 416.9           | 421.7           | 4.80            | 1.15%         |
| Illegal dumping/dead animals      | 71.4            | 71.7            | 0.30            | 0.42%         |
| Customer Services Unit            | 223.5           | 191.4           | (32.10)         | (14.36)%      |
| <b>Total</b>                      | <b>9,899.5</b>  | <b>10,419.4</b> | <b>519.90</b>   | <b>5.25%</b>  |
| <b>Non Alliance Costs</b>         |                 |                 |                 |               |
| Landfill disposal costs           | 2,100.0         | 3,220.0         | 1,120.00        | 53.33%        |
| All other costs                   | 1,923.2         | 2,083.2         | 160.00          | 8.32%         |
| <b>Total non-Alliance</b>         | <b>4,023.2</b>  | <b>5,303.2</b>  | <b>1,280.00</b> | <b>31.82%</b> |
| <b>Total Waste Management</b>     | <b>13,922.7</b> | <b>15,722.6</b> | <b>1,799.90</b> | <b>12.93%</b> |
| <b>Less other revenue</b>         | <b>1,711.8</b>  | <b>1924.2</b>   | <b>212.4</b>    | <b>12.93</b>  |
| <b>Less transfer from reserve</b> | <b>120.4</b>    | <b>150.0</b>    | <b>29.60</b>    | <b>24.58%</b> |
| <b>Net Waste Management Costs</b> | <b>12,210.9</b> | <b>13,648.4</b> | <b>1,437.50</b> | <b>11.77%</b> |
| Fee per household                 | \$ 273          | \$ 306          | 33.00           | 12.09%        |

The increases in the cost to Refuse and Landfill disposal costs are related to the increase in tipping fees and transport costs to the new Waste to Energy facility.

Waste services are based on a cost recovery model where the user pays for the service. That is, the City must collect in revenue the same amount that it costs to carry out the waste service. In order for the waste fee to be cost neutral, the 2021/22 budget includes a transfer from reserve of \$150,000. If the Council did not transfer the balance of the funds from reserve, the waste charge would have to increase by just over \$3 to cover the waste costs associated with the service.

## Consultation

A list of submissions is detailed in Attachment 2.6.

## Statutory Environment

The Annual Budget has been prepared in accordance with the *Local Government Act 1995*, the *Local Government (Financial Management) Regulations 1996* and Australian Accounting Standards.

Section 6.2 of the *Local Government Act 1995* requires Council to prepare an annual budget.

Section 67 of the *Waste Avoidance & Resource Recovery Act 2007* - Local government may impose a receptacle charge

## Policy Implications

N/A

## Financial Implications

The proposed economic implications for all services, programs and projects are identified in the 2021/2022 Annual Budget. It is estimated that there will be a closing deficit of \$571,372 at 30 June 2022.

## Risk Analysis

The City is required to adopt a budget before 31 August 2021. Minister approval is required beyond that date.

## Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

### Organisational Excellence:

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.

## Conclusion

City officers have prepared the 2021/2022 Annual Budget for adoption in accordance with the *Local Government Act 1995* and relevant regulations. It contains a small deficit for the 2021/2022 financial year. It is recommended that Council approve the 2021/2022 Waste Alliance Budget, Statement of Objects and Reasons for Differential Rating, Statutory Annual Budget and Fees and Charges.

### NOTE:

- |         |                                           |                                                                                      |
|---------|-------------------------------------------|--------------------------------------------------------------------------------------|
| • Refer | <b><i>Attachment 2.1</i></b>              | <b><i>2021/2022 Statutory Annual Budget</i></b>                                      |
|         | <b><i>Attachment 2.2</i></b>              | <b><i>Statement of Objects and Reasons for Differential Rating for 2021/2022</i></b> |
|         | <b><i>Attachment 2.3</i></b>              | <b><i>Fees and Charges Schedule</i></b>                                              |
|         | <b><i>Confidential Attachment 2.4</i></b> | <b><i>Waste Alliance Budget</i></b>                                                  |
|         | <b><i>Attachment 2.5</i></b>              | <b><i>Specified Area Rate Information</i></b>                                        |
|         | <b><i>Attachment 2.6</i></b>              | <b><i>List of Submissions</i></b>                                                    |

## RECOMMENDATION

### That Council approve:

1. That pursuant to the provisions of the *Waste Avoidance and Resource Recovery Act 2007* Part 6, Division 3, section 67:
  - 1.1 A charge of \$306 be levied in respect of the removal of contents of two refuse bins from rateable and non-rateable properties.
2. The Waste Alliance budget for 2021/22 outlined in Confidential Attachment 2.4
3. 2021/2022 Annual Budget as detailed in Attachment 2.1.
4. The Statement of Objects and Reasons for the 2021/2022 financial year as detailed in Attachment 2.2 and endorses that the differential rates is based on zoning of the land and the purpose for which the land is held or used.
5. The following rates in the dollar and minimum payments for the 2021/2022 financial year:

| Rate Category        | Rate in the dollar | Minimum Rate |
|----------------------|--------------------|--------------|
| Residential Improved | \$0.09767          | \$1,128      |
| Residential Vacant   | \$0.16593          | \$934        |
| Business Improved    | \$0.09460          | \$1,128      |
| Business Vacant      | \$0.16858          | \$1,128      |
| Urban Development    | \$0.13294          | \$1,128      |

6. The following rate in the dollar for Specified Area rates and the Specified Area Rate Information as detailed in Attachment 2.5:

| Specified Area Rate           | Rate in the dollar |
|-------------------------------|--------------------|
| Waterside Canals              | \$0.0000           |
| Mandurah Ocean Marina         | \$0.0143           |
| Mandurah Quay                 | \$0.0024           |
| Mariners Cove                 | \$0.0000           |
| Port Bouvard Eastport Canals  | \$0.0015           |
| Port Bouvard Northport Canals | \$0.0040           |
| Port Mandurah Canals          | \$0.0039           |

7. The due dates for payment of the instalment options are:
- 7.1 One payment in full – 25 August 2021
  - 7.2 Two instalment option – First instalment 25 August 2021. Second instalment 14 February 2022.
  - 7.3 Four instalment option – First instalment Wednesday 25 August 2021. Second instalment 25 October 2021. Third instalment 10 January 2022. Fourth instalment 10 March 2022.
- 8.1 The administration charge of:
- 8.1.1 \$3 for the two instalment plan; and
  - 8.1.2 \$9 for the four instalment plan;
- on all accounts where the owner elects to pay rates and charges by instalments, other than rates and charges attributable to a property owned by an entitled pensioner/senior under the *Rates and Charges (Rebates and Deferments) Act 1992*.
- 8.2 The administration charge of \$20 per arrangement in the case where ratepayers request an alternative arrangement.
9. The interest rate of 5.5% on all accounts where the owner elects to pay rates and charges by instalments in accordance with section 6.45(4)(e) of the Local Government Act 1995, other than rates and charges where the property is owned by an entitled pensioner/senior under the *Rates and Charges (Rebates and Deferments) Act 1992*.
10. From 25 August 2021, that interest will be charged at an interest rate of 7% and costs of proceedings to recover such charges on all rates and charges that remain unpaid after becoming due and payable, in accordance with section 6.51(1) of the Local Government Act 1995.
11. The swimming pool inspections fee, conducted every four years, be levied at \$30 annually.
12. The review of fees has been released by the Salary and Tribunal Determination and adopt the following:
- 12.1 Set the annual attendance fee at \$31,678 to be paid to Councillors;

- 12.2 Set the annual attendance fee at \$47,516 to be paid to the Mayor;
  - 12.3 Set the annual Mayoral Allowance at \$89,753;
  - 12.4 Set the annual Deputy Mayoral Allowance at \$22,438; and
  - 12.5 Set an annual Information and Communications Technology Allowance at \$3,500.
- 13. The Fees and Charges schedule set out in Attachment 2.3.
  - 14. Grants a partial rates concession (83%) to the landowner of 91 Allnutt Street, Mandurah
  - 15. Material Variance for the 2021/2022 financial year in accordance with regulation 34(5) of the Local Government (Financial Management) Regulations 1996 to be used in the monthly statements of financial activity to be the greater of:
    - 15.1 10%; or
    - 15.2 \$100,000.

The material variance for reporting is applicable to each revenue and expenditure item within the Nature and Type classification and capital revenue and expenditure.

- 16. The reserve amendments as follows:

|                              |                                                                                                                                       |
|------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|
| Tims Thicket Septage reserve | Reallocate balance to Waste Facilities reserve and close the reserve                                                                  |
| Tims Thicket Inert reserve   | Reallocate balance to Waste Facilities reserve and close the reserve                                                                  |
| Property Acquisition         | Transfer to balance to the Asset Management reserve and close the reserve                                                             |
| Long Service Leave reserve   | Allocate based on current portion of long service leave at year end and transfer the remaining amount to the Asset Management reserve |

**\*ABSOLUTE MAJORITY REQUIRED\***



## ATTACHMENT 2.1

# Statutory Budget 2021-2022

**CITY OF MANDURAH**  
**BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**

**LOCAL GOVERNMENT ACT 1995**

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**CITY'S VISION**

To create a vibrant and connected city that supports and improves the community for everyone.

**CITY OF MANDURAH**  
**STATEMENT OF COMPREHENSIVE INCOME**  
**BY NATURE OR TYPE**  
**FOR THE YEAR ENDED 30 JUNE 2022**

|                                                   | NOTE  | 2021/22<br>Budget  | 2020/21<br>Actual  | 2020/21<br>Budget  |
|---------------------------------------------------|-------|--------------------|--------------------|--------------------|
|                                                   |       | \$                 | \$                 | \$                 |
| <b>Revenue</b>                                    |       |                    |                    |                    |
| Rates                                             | 1(a)  | 82,683,569         | 80,344,089         | 80,192,181         |
| Operating grants, subsidies and contributions     | 10(a) | 3,016,346          | 6,564,222          | 3,472,058          |
| Fees and charges                                  | 9     | 28,181,414         | 25,870,564         | 25,208,275         |
| Interest earnings                                 | 12(a) | 1,350,000          | 780,000            | 1,460,000          |
| Other revenue                                     | 12(b) | 1,919,923          | 918,147            | 235,500            |
|                                                   |       | 117,151,252        | 114,477,022        | 110,568,014        |
| <b>Expenses</b>                                   |       |                    |                    |                    |
| Employee costs                                    |       | (48,255,732)       | (46,479,138)       | (48,372,090)       |
| Materials and contracts                           |       | (53,685,459)       | (48,113,727)       | (43,794,015)       |
| Utility charges                                   |       | (4,494,203)        | (4,147,627)        | (4,120,720)        |
| Depreciation on non-current assets                | 5     | (29,868,215)       | (30,525,429)       | (36,250,152)       |
| Interest expenses                                 | 12(d) | (748,253)          | (584,028)          | (1,234,093)        |
| Insurance expenses                                |       | (1,095,774)        | (1,012,939)        | (870,573)          |
| Other expenditure                                 |       | 0                  | (447,792)          | (202,500)          |
|                                                   |       | (138,147,636)      | (131,310,680)      | (134,844,143)      |
| <b>Subtotal</b>                                   |       |                    |                    |                    |
|                                                   |       | (20,996,384)       | (16,833,658)       | (24,276,129)       |
| Non-operating grants, subsidies and contributions | 10(b) | 17,656,844         | 10,586,103         | 16,537,764         |
| Profit on asset disposals                         | 4(b)  | 0                  | 150,872            | 18,399             |
| Loss on asset disposals                           | 4(b)  | 0                  | (1,562,416)        | (353,191)          |
|                                                   |       | 17,656,844         | 9,174,559          | 16,202,972         |
| <b>Net result</b>                                 |       |                    |                    |                    |
|                                                   |       | (3,339,540)        | (7,659,099)        | (8,073,157)        |
| <b>Other comprehensive income</b>                 |       |                    |                    |                    |
| Changes on revaluation of non-current assets      |       | 0                  | (846,528)          | 0                  |
| <b>Total other comprehensive income</b>           |       | <b>0</b>           | <b>(846,528)</b>   | <b>0</b>           |
| <b>Total comprehensive income</b>                 |       |                    |                    |                    |
|                                                   |       | <b>(3,339,540)</b> | <b>(8,505,627)</b> | <b>(8,073,157)</b> |

This statement is to be read in conjunction with the accompanying notes.

BASIS OF PREPARATION

The budget has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the City to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the City of Mandurah controls resources to carry on its functions have been included in the financial statements forming part of this budget.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 14 to the budget.

2020/21 ACTUAL BALANCES

Balances shown in this budget as 2020/21 Actual are estimates as forecast at the time of budget preparation and are subject to final adjustments.

CHANGE IN ACCOUNTING POLICIES

On the 1 July 2021 no new accounting policies are to be adopted and no new policies are expected to impact the annual budget.

KEY TERMS AND DEFINITIONS - NATURE OR TYPE

REVENUES  
RATES

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

SERVICE CHARGES

Service charges imposed under Division 6 of Part 6 of the *Local Government Act 1995*. Regulation 54 of the *Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services.

Excludes rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

PROFIT ON ASSET DISPOSAL

Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

REVENUES (CONTINUED)

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

FEES AND CHARGES

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees, rubbish collection fees, rental of property, fines and penalties, other fees and charges.

INTEREST EARNINGS

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, and rebates.

EXPENSES

EMPLOYEE COSTS

All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation included as a cost of employment.

LOSS ON ASSET DISPOSAL

Loss on the disposal of fixed assets includes loss on disposal of long term investments.

DEPRECIATION ON NON-CURRENT ASSETS

Depreciation and amortisation expense raised on all classes of assets.

INTEREST EXPENSES

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.

**CITY OF MANDURAH**  
**STATEMENT OF COMPREHENSIVE INCOME**  
**BY PROGRAM**  
**FOR THE YEAR ENDED 30 JUNE 2022**

|                                                   | NOTE                  | 2021/22<br>Budget  | 2020/21<br>Actual  | 2020/21<br>Budget  |
|---------------------------------------------------|-----------------------|--------------------|--------------------|--------------------|
| <b>Revenue</b>                                    | 1,9,10(a),12(a),12(b) | \$                 | \$                 | \$                 |
| Governance                                        |                       | 2,056              | 2,025              | 2,025              |
| General purpose funding                           |                       | 85,952,862         | 85,473,054         | 83,512,729         |
| Law, order, public safety                         |                       | 798,462            | 1,020,493          | 715,108            |
| Health                                            |                       | 465,348            | 399,201            | 319,825            |
| Education and welfare                             |                       | 507,959            | 918,597            | 401,539            |
| Community amenities                               |                       | 16,093,662         | 14,187,014         | 14,585,706         |
| Recreation and culture                            |                       | 7,348,183          | 7,126,239          | 6,759,271          |
| Transport                                         |                       | 2,691,890          | 2,458,336          | 2,404,433          |
| Economic services                                 |                       | 1,975,261          | 2,423,025          | 1,550,850          |
| Other property and services                       |                       | 1,315,569          | 469,038            | 316,528            |
|                                                   |                       | 117,151,252        | 114,477,022        | 110,568,014        |
| <b>Expenses excluding finance costs</b>           | 4(a),5,12(c)(e)(f)(f) |                    |                    |                    |
| Governance                                        |                       | (6,376,498)        | (6,100,064)        | (6,772,482)        |
| General purpose funding                           |                       | (2,038,437)        | (2,202,653)        | (2,116,552)        |
| Law, order, public safety                         |                       | (3,435,126)        | (3,740,737)        | (4,057,736)        |
| Health                                            |                       | (2,169,892)        | (2,185,112)        | (2,092,098)        |
| Education and welfare                             |                       | (5,085,586)        | (5,393,275)        | (4,718,248)        |
| Community amenities                               |                       | (23,929,399)       | (21,874,858)       | (18,838,819)       |
| Recreation and culture                            |                       | (45,150,809)       | (44,047,686)       | (46,856,030)       |
| Transport                                         |                       | (25,429,538)       | (24,819,896)       | (30,088,759)       |
| Economic services                                 |                       | (7,752,743)        | (7,538,833)        | (7,245,243)        |
| Other property and services                       |                       | (16,031,355)       | (12,823,538)       | (10,824,083)       |
|                                                   |                       | (137,399,383)      | (130,726,652)      | (133,610,050)      |
| <b>Finance costs</b>                              | 7,6(a),12(d)          |                    |                    |                    |
| General purpose funding                           |                       | 0                  | (232,026)          | (35,000)           |
| Community amenities                               |                       | (8,982)            | (14,021)           | (11,585)           |
| Recreation and culture                            |                       | (129,441)          | (181,038)          | (708,020)          |
| Transport                                         |                       | (286,194)          | (118,549)          | (387,656)          |
| Other property and services                       |                       | (323,636)          | (38,394)           | (91,832)           |
|                                                   |                       | (748,253)          | (584,028)          | (1,234,093)        |
| <b>Subtotal</b>                                   |                       | (20,996,384)       | (16,833,658)       | (24,276,129)       |
| Non-operating grants, subsidies and contributions | 10(b)                 | 17,656,844         | 10,586,103         | 16,537,764         |
| Profit on disposal of assets                      | 4(b)                  | 0                  | 150,872            | 18,399             |
| (Loss) on disposal of assets                      | 4(b)                  | 0                  | (1,562,416)        | (353,191)          |
|                                                   |                       | 17,656,844         | 9,174,559          | 16,202,972         |
| <b>Net result</b>                                 |                       | <b>(3,339,540)</b> | <b>(7,659,099)</b> | <b>(8,073,157)</b> |
| <b>Other comprehensive income</b>                 |                       |                    |                    |                    |
| Changes on revaluation of non-current assets      |                       | 0                  | (846,528)          | 0                  |
| <b>Total other comprehensive income</b>           |                       | <b>0</b>           | <b>(846,528)</b>   | <b>0</b>           |
| <b>Total comprehensive income</b>                 |                       | <b>(3,339,540)</b> | <b>(8,505,627)</b> | <b>(8,073,157)</b> |

KEY TERMS AND DEFINITIONS - REPORTING PROGRAMS

In order to discharge its responsibilities to the community, Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the City's Community Vision, and for each of its broad activities/programs.

OBJECTIVE

ACTIVITIES

GOVERNANCE

To provide a decision making process for the efficient allocation of scarce resources.

Includes the activities of members of Council and the administrative support available to the Council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific local government services.

GENERAL PURPOSE FUNDING

To collect revenue to allow for the provision of services.

Rates, general purpose government grants and interest revenue.

LAW, ORDER, PUBLIC SAFETY

To provide services to help ensure a safer and environmentally conscious community.

Supervision of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.

HEALTH

To provide an operational framework for environmental and community health.

Supervision of local laws, food control, mosquito and disease control.

EDUCATION AND WELFARE

To provide services to disadvantaged persons, the elderly, children and youth.

Operation of senior citizen's centre, youth centre and assistance to various community and voluntary services associated with families, children, aged and disabled.

COMMUNITY AMENITIES

To provide services required by the community.

Rubbish collection services, recycling services, operation of transfer station, cemetery services, administration of town planning scheme and protection of the environment.

RECREATION AND CULTURE

To establish and effectively manage infrastructure and resources which will help the social well being of the community.

Maintenance of halls, parks, playgrounds, sports grounds, recreation centres, various reserves and beaches; operation of libraries and other arts and cultural facilities.

TRANSPORT

To provide safe, effective and efficient transport services to the community.

Construction and maintenance of roads, drainage, works, footpaths, parking facilities and traffic signs. Maintenance of bus shelters and cleaning of streets.

ECONOMIC SERVICES

To help promote the local government and its economic wellbeing.

Marketing & promotion of tourism, visitor centres, economic development, implementation of building and development controls.

OTHER PROPERTY AND SERVICES

To monitor and control operating accounts.

Private works, administration and public works overheads, works depots and council plant operations.

**CITY OF MANDURAH**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 30 JUNE 2022**

|                                                            | NOTE | 2021/22<br>Budget | 2020/21<br>Actual | 2020/21<br>Budget |
|------------------------------------------------------------|------|-------------------|-------------------|-------------------|
|                                                            |      | \$                | \$                | \$                |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                |      |                   |                   |                   |
| <b>Receipts</b>                                            |      |                   |                   |                   |
| Rates                                                      |      | 83,233,569        | 81,618,090        | 80,692,181        |
| Operating grants, subsidies and contributions              |      | 2,926,736         | 6,617,992         | 3,963,832         |
| Fees and charges                                           |      | 28,681,414        | 22,871,185        | 25,208,275        |
| Interest received                                          |      | 1,350,000         | 1,221,736         | 1,460,000         |
| Goods and services tax received                            |      | 50,000            | 453,491           | 300,000           |
| Other revenue                                              |      | 1,919,923         | 918,147           | 235,500           |
|                                                            |      | 118,161,642       | 113,700,641       | 111,859,788       |
| <b>Payments</b>                                            |      |                   |                   |                   |
| Employee costs                                             |      | (48,255,732)      | (48,376,718)      | (48,372,090)      |
| Materials and contracts                                    |      | (53,485,459)      | (49,183,134)      | (43,544,015)      |
| Utility charges                                            |      | (4,494,203)       | (4,147,627)       | (4,120,720)       |
| Interest expenses                                          |      | (748,253)         | (584,028)         | (1,234,093)       |
| Insurance paid                                             |      | (1,095,774)       | (1,012,939)       | (870,573)         |
| Other expenditure                                          |      | 0                 | (447,792)         | (202,500)         |
|                                                            |      | (108,079,421)     | (103,752,238)     | (98,343,991)      |
| <b>Net cash provided by (used in) operating activities</b> | 3    | 10,082,221        | 9,948,403         | 13,515,797        |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                |      |                   |                   |                   |
| Payments for community loans receivable                    |      | 0                 | (150,000)         |                   |
| Payments for purchase of property, plant & equipment       | 4(a) | (9,574,646)       | (3,854,238)       | (7,440,964)       |
| Payments for construction of infrastructure                | 4(a) | (35,433,182)      | (21,435,482)      | (35,625,244)      |
| Non-operating grants, subsidies and contributions          |      | 12,621,757        | 10,988,834        | 11,279,174        |
| Proceeds from sale of plant and equipment                  | 4(b) | 1,108,878         | 1,890,489         | 1,020,562         |
| Proceeds on community loans receivable                     |      | 82,553            | 96,670            | 100,000           |
| <b>Net cash provided by (used in) investing activities</b> |      | (31,194,640)      | (12,463,727)      | (30,666,472)      |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                |      |                   |                   |                   |
| Repayment of borrowings                                    | 6(a) | (5,432,960)       | (5,326,463)       | (25,410,640)      |
| Principal elements of lease payments                       | 7    | (685,027)         | (616,812)         | (807,905)         |
| Proceeds from new borrowings                               | 6(a) | 9,826,754         | 3,718,699         | 27,500,000        |
| <b>Net cash provided by (used in) financing activities</b> |      | 3,708,767         | (2,224,576)       | 1,281,455         |
| <b>Net increase (decrease) in cash held</b>                |      | (17,403,652)      | (4,739,900)       | (15,869,220)      |
| Cash at beginning of year                                  |      | 45,313,466        | 50,053,366        | 39,312,663        |
| <b>Cash and cash equivalents at the end of the year</b>    | 3    | <b>27,909,814</b> | <b>45,313,466</b> | <b>23,443,443</b> |

This statement is to be read in conjunction with the accompanying notes.

**CITY OF MANDURAH**  
**RATE SETTING STATEMENT**  
**FOR THE YEAR ENDED 30 JUNE 2022**

|                                                                          | NOTE  | 2021/22<br>Budget<br>\$ | 2020/21<br>Actual<br>\$ | 2020/21<br>Budget<br>\$ |
|--------------------------------------------------------------------------|-------|-------------------------|-------------------------|-------------------------|
| <b>OPERATING ACTIVITIES</b>                                              |       |                         |                         |                         |
| <b>Net current assets at start of financial year - surplus/(deficit)</b> | 2     | 700,000                 | 1,194,780               | 2,197,003               |
|                                                                          |       | 700,000                 | 1,194,780               | 2,197,003               |
| <b>Revenue from operating activities (excluding rates)</b>               |       |                         |                         |                         |
| Specified area and ex gratia rates                                       | 1(d)  | 432,938                 | 434,060                 | 430,364                 |
| Operating grants, subsidies and contributions                            | 10(a) | 3,016,346               | 6,564,222               | 3,472,058               |
| Fees and charges                                                         | 9     | 28,181,414              | 25,870,564              | 25,208,275              |
| Interest earnings                                                        | 12(a) | 1,350,000               | 780,000                 | 1,460,000               |
| Other revenue                                                            | 12(b) | 1,919,923               | 918,147                 | 235,500                 |
| Profit on asset disposals                                                | 4(b)  | 0                       | 150,872                 | 18,399                  |
|                                                                          |       | 34,900,621              | 34,717,865              | 30,824,596              |
| <b>Expenditure from operating activities</b>                             |       |                         |                         |                         |
| Employee costs                                                           |       | (48,255,732)            | (46,479,138)            | (48,372,090)            |
| Materials and contracts                                                  |       | (53,685,459)            | (48,113,727)            | (43,794,015)            |
| Utility charges                                                          |       | (4,494,203)             | (4,147,627)             | (4,120,720)             |
| Depreciation on non-current assets                                       | 5     | (29,868,215)            | (30,525,429)            | (36,250,152)            |
| Interest expenses                                                        | 12(d) | (748,253)               | (584,028)               | (1,234,093)             |
| Insurance expenses                                                       |       | (1,095,774)             | (1,012,939)             | (870,573)               |
| Other expenditure                                                        |       | 0                       | (447,792)               | (202,500)               |
| Loss on asset disposals                                                  | 4(b)  | 0                       | (1,562,416)             | (353,191)               |
|                                                                          |       | (138,147,636)           | (132,873,096)           | (135,197,334)           |
| Non-cash amounts excluded from operating activities                      | 2(b)  | 30,817,059              | 33,316,804              | 36,584,944              |
| <b>Amount attributable to operating activities</b>                       |       | (71,729,956)            | (63,643,647)            | (65,590,791)            |
| <b>INVESTING ACTIVITIES</b>                                              |       |                         |                         |                         |
| Non-operating grants, subsidies and contributions                        | 10(b) | 17,656,844              | 10,586,103              | 16,537,764              |
| Payments for property, plant and equipment                               | 4(a)  | (9,574,646)             | (3,854,238)             | (7,440,964)             |
| Payments for construction of infrastructure                              | 4(a)  | (35,433,182)            | (21,435,482)            | (35,625,244)            |
| Payments for community loans receivable                                  |       | 0                       | (150,000)               | 0                       |
| Proceeds from disposal of assets                                         | 4(b)  | 1,108,878               | 1,890,489               | 1,020,562               |
| Proceeds on community loans receivable                                   |       | 82,553                  | 96,670                  | 100,000                 |
| <b>Amount attributable to investing activities</b>                       |       | (26,159,553)            | (12,866,458)            | (25,407,882)            |
| Non-cash amounts excluded from investing activities                      | 2(c)  | (5,035,087)             | 402,731                 | (5,275,266)             |
| <b>Amount attributable to investing activities</b>                       |       | (31,194,640)            | (12,463,727)            | (30,683,148)            |
| <b>FINANCING ACTIVITIES</b>                                              |       |                         |                         |                         |
| Repayment of borrowings                                                  | 6(a)  | (5,432,960)             | (5,326,463)             | (25,410,640)            |
| Principal elements of finance lease payments                             | 6     | (685,027)               | (616,812)               | (807,905)               |
| Proceeds from new borrowings                                             | 6(b)  | 9,826,754               | 3,718,699               | 27,500,000              |
| Loans Utilised                                                           |       | 0                       | 1,205,158               | 431,591                 |
| Transfers to cash backed reserves (restricted assets)                    | 8(a)  | (3,004,611)             | (21,781,474)            | (3,832,612)             |
| Transfers from cash backed reserves (restricted assets)                  | 8(a)  | 19,398,437              | 19,698,237              | 18,272,970              |
| <b>Amount attributable to financing activities</b>                       |       | <b>20,102,593</b>       | <b>(3,102,655)</b>      | <b>16,153,404</b>       |
| <b>Budgeted deficiency before general rates</b>                          |       | (82,822,003)            | (79,210,029)            | (80,120,535)            |
| <b>Estimated amount to be raised from general rates</b>                  | 1(a)  | 82,250,631              | 79,910,029              | 79,761,817              |
| <b>Net current assets at end of financial year - surplus/(deficit)</b>   | 2     | <b>(571,372)</b>        | <b>700,000</b>          | <b>(358,718)</b>        |

|                                                     |    |
|-----------------------------------------------------|----|
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**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**  
**1. RATES AND SERVICE CHARGES**

**(a) Rating Information**

| RATE TYPE                                        | Rate in | Number of properties | Rateable value | 2021/22 Budgeted rate revenue | 2021/22 Budgeted interim rates | 2021/22 Budgeted back rates | 2021/22 Budgeted total revenue | 2020/21 Actual total revenue | 2020/21 Budget total revenue |
|--------------------------------------------------|---------|----------------------|----------------|-------------------------------|--------------------------------|-----------------------------|--------------------------------|------------------------------|------------------------------|
|                                                  | \$      |                      | \$             | \$                            | \$                             | \$                          | \$                             | \$                           | \$                           |
| <b>Differential general rate or general rate</b> |         |                      |                |                               |                                |                             |                                |                              |                              |
| <b>Gross rental valuations</b>                   |         |                      |                |                               |                                |                             |                                |                              |                              |
| Residential Improved                             | 0.09767 | 33,517               | 531,314,632    | 51,893,500                    | 650,000                        | 0                           | 52,543,500                     | 50,776,614                   | 50,632,663                   |
| Residential Vacant                               | 0.16593 | 1,778                | 21,271,250     | 3,529,539                     | 0                              | 0                           | 3,529,539                      | 3,473,081                    | 3,663,066                    |
| Business Improved                                | 0.09460 | 989                  | 146,809,699    | 13,888,198                    | 0                              | 0                           | 13,888,198                     | 13,647,452                   | 13,509,699                   |
| Business Vacant                                  | 0.16858 | 112                  | 3,247,244      | 547,420                       | 0                              | 0                           | 547,420                        | 542,948                      | 572,925                      |
| Urban Development                                | 0.13294 | 12                   | 3,386,200      | 450,161                       | 0                              | 0                           | 450,161                        | 412,760                      | 491,972                      |
| <b>Sub-Totals</b>                                |         | 36,408               | 706,029,025    | 70,308,818                    | 650,000                        | 0                           | 70,958,818                     | 68,852,855                   | 68,870,325                   |
| <b>Minimum</b>                                   | \$      |                      |                |                               |                                |                             |                                |                              |                              |
| <b>Minimum payment</b>                           |         |                      |                |                               |                                |                             |                                |                              |                              |
| <b>Gross rental valuations</b>                   |         |                      |                |                               |                                |                             |                                |                              |                              |
| Residential Improved                             | 1,128   | 8313                 | 82,973,334     | 9,377,064                     | 0                              | 0                           | 9,377,064                      | 9,228,734                    | 9,277,284                    |
| Residential Vacant                               | 934     | 1,670                | 7,002,222      | 1,559,780                     | 0                              | 0                           | 1,559,780                      | 1,483,781                    | 1,272,796                    |
| Business Improved                                | 1,128   | 376                  | 2,166,946      | 424,128                       | 0                              | 0                           | 424,128                        | 417,063                      | 418,824                      |
| Business Vacant                                  | 1,128   | 10                   | 48,100         | 11,280                        | 0                              | 0                           | 11,280                         | 10,623                       | 12,188                       |
| Urban Development                                | 1,128   | 0                    | 0              | 0                             | 0                              | 0                           | 0                              | 0                            | 0                            |
| <b>Sub-Totals</b>                                |         | 2,056                | 92,190,602     | 11,372,252                    | 0                              | 0                           | 11,372,252                     | 11,140,201                   | 10,981,092                   |
|                                                  |         | 38,464               | 798,219,627    | 81,681,070                    | 650,000                        | 0                           | 82,331,070                     | 79,993,056                   | 79,851,417                   |
| Discounts (Refer note 1(f))                      |         |                      |                |                               |                                |                             | 0                              | (9,600)                      | (9,600)                      |
| Concessions (Refer note 1(g))                    |         |                      |                |                               |                                |                             | (80,439)                       | (73,427)                     | (80,000)                     |
| <b>Total amount raised from general rates</b>    |         |                      |                |                               |                                |                             | 82,250,631                     | 79,910,029                   | 79,761,817                   |
| Specified area rates (Refer note 1(d))           |         |                      |                |                               |                                |                             | 432,938                        | 434,060                      | 430,364                      |
| <b>Total rates</b>                               |         |                      |                |                               |                                |                             | 82,683,569                     | 80,344,089                   | 80,192,181                   |

All land (other than exempt land) in the City of Mandurah is rated according to its Gross Rental Value (GRV)

The general rates detailed for the 2021/22 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also considering the extent of any increase in rating over the level adopted in the previous year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services/facilities.

CITY OF MANDURAH  
 NOTES TO AND FORMING PART OF THE BUDGET  
 FOR THE YEAR ENDED 30 JUNE 2022  
 1. RATES AND SERVICE CHARGES (CONTINUED)

(b) Interest Charges and Instalments - Rates and Service Charges

The following instalment options are available to ratepayers for the payment of rates and service charges

| Instalment options  | Date due   | Instalment<br>plan admin<br>charge | Instalment<br>plan<br>interest<br>rate | Unpaid<br>rates<br>interest<br>rates |
|---------------------|------------|------------------------------------|----------------------------------------|--------------------------------------|
|                     |            | \$                                 | %                                      | %                                    |
| <b>Option one</b>   |            |                                    |                                        |                                      |
| Single full payment | 25/08/2021 | 0                                  | 0.0%                                   | 7.0%                                 |
| <b>Option two</b>   |            |                                    |                                        |                                      |
| First instalment    | 25/08/2021 | 0                                  | 5.5%                                   | 7.0%                                 |
| Second instalment   | 14/02/2022 | 3                                  | 5.5%                                   | 7.0%                                 |
| <b>Option three</b> |            |                                    |                                        |                                      |
| First instalment    | 25/08/2021 | 0                                  | 5.5%                                   | 7.0%                                 |
| Second instalment   | 25/10/2021 | 3                                  | 5.5%                                   | 7.0%                                 |
| Third instalment    | 10/01/2022 | 3                                  | 5.5%                                   | 7.0%                                 |
| Fourth instalment   | 10/03/2022 | 3                                  | 5.5%                                   | 7.0%                                 |

|                                                 | 2021/22<br>Budget<br>revenue | 2020/21<br>Actual<br>revenue | 2020/21<br>Budget<br>revenue |
|-------------------------------------------------|------------------------------|------------------------------|------------------------------|
|                                                 | \$                           | \$                           | \$                           |
| Instalment plan admin charge revenue            | 112,019                      | 95,000                       | 110,363                      |
| Instalment plan interest earned                 | 360,000                      | 220,000                      | 360,000                      |
| Unpaid rates and service charge interest earned | 280,000                      | 200,000                      | 140,000                      |
|                                                 | 752,019                      | 515,000                      | 610,363                      |

CITY OF MANDURAH  
 NOTES TO AND FORMING PART OF THE BUDGET  
 FOR THE YEAR ENDED 30 JUNE 2022  
**1. RATES AND SERVICE CHARGES (CONTINUED)**

**(c) Objectives and Reasons for Differential Rating**

To provide equity in the rating of properties across the City the following rate categories have been determined for the implementation of differential rating.

**Differential general rate**

| Description          | Characteristics                                                                                   | Objects                                                                                                                                                                                                                                                       | Reasons                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|----------------------|---------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Residential improved | All improved land that is zoned residential (not zoned for commercial purposes).                  | This proposed rate in the dollar is regarded as the base rate as it represents the greatest number of properties in the City. It is for properties that are zoned and used for residential purposes.                                                          | This rate aims to ensure that all ratepayers contribute towards local government services and programs.                                                                                                                                                                                                                                                                                                                                                                      |
| Residential vacant   | All vacant land that is zoned for residential purposes (not zoned for commercial purposes).       | This proposed rate in the dollar is set at a higher level as the City wishes to promote the development of all properties to their full potential.                                                                                                            | This rate in the dollar will act to deter land holdings and acts to stimulate residential development.                                                                                                                                                                                                                                                                                                                                                                       |
| Business improved    | All improved land that is zoned for commercial purposes.                                          | This rate is set at a higher level to recognise that certain expenditures in the budget are specifically directed towards the economic development of the City and the additional costs associated with the service provision related to business activities. | This rate will ensure that the City meets the higher level of service costs associated with business properties and the area within which they are situated, including:<br>(a) higher provision and maintenance of road infrastructure and streetscapes including road renewals and upgrades, car parking, footpaths and traffic issues; and<br>(b) activation, facilitation and amenity improvements to promote the economic and social attractiveness to businesses areas. |
| Business vacant      | All vacant land that is zoned for commercial purposes.                                            | This rate is set at a higher level as the City wishes to promote the development of all properties to their full potential.                                                                                                                                   | This rate in the dollar will act to encourage commercial development and stimulate economic growth.                                                                                                                                                                                                                                                                                                                                                                          |
| Urban development    | All vacant land greater in size than 10 hectares (primarily super-lots to be further subdivided). | This proposed rate in the dollar relates to land held for future development (super-lots larger than 10 hectares in size). The City wishes to promote the development of all properties to their full potential.                                              | As with other vacant land rates, this rate is set at a higher level to deter the holding of land and acts to stimulate residential development.                                                                                                                                                                                                                                                                                                                              |

CITY OF MANDURAH  
NOTES TO AND FORMING PART OF THE BUDGET  
FOR THE YEAR ENDED 30 JUNE 2022  
1. RATES AND SERVICE CHARGES (CONTINUED)

(d) Specified Area Rate

|                               | Basis of valuation   | Rate in | Rateable value | 2021/22 Budget specified area rate revenue | 2021/22 Interim specified area rate revenue | 2021/22 Back specified area rate revenue | 2021/22 Total budget specified area rate revenue | 2020/21 Actual revenue | 2020/21 Budget revenue |
|-------------------------------|----------------------|---------|----------------|--------------------------------------------|---------------------------------------------|------------------------------------------|--------------------------------------------------|------------------------|------------------------|
| <b>Specified area rate</b>    |                      |         |                |                                            |                                             |                                          |                                                  |                        |                        |
| Waterside Canals              | Residential improved | 0.00000 | \$ 5,342,350   | \$ 0                                       | \$ 0                                        | \$ 0                                     | \$ 0                                             | \$ 0                   | \$ 0                   |
| Mandurah Ocean Marina         | Residential improved | 0.01430 | 21,213,902     | 303,359                                    | 0                                           | 0                                        | 303,359                                          | 304,479                | 301,233                |
| Mandurah Quay                 | Residential improved | 0.00240 | 6,529,160      | 15,670                                     | 0                                           | 0                                        | 15,670                                           | 15,671                 | 15,390                 |
| Mariners Cove                 | Residential improved | 0.00000 | 9,272,910      | 0                                          | 0                                           | 0                                        | 0                                                | 0                      | 0                      |
| Port Bouvard Eastport Canals  | Residential improved | 0.00150 | 8,557,950      | 12,837                                     | 0                                           | 0                                        | 12,837                                           | 12,841                 | 12,749                 |
| Port Bouvard Northport Canals | Residential improved | 0.00400 | 5,591,555      | 22,366                                     | 0                                           | 0                                        | 22,366                                           | 22,373                 | 22,346                 |
| Port Mandurah Canals          | Residential improved | 0.00390 | 20,181,130     | 78,706                                     | 0                                           | 0                                        | 78,706                                           | 78,696                 | 78,646                 |
|                               |                      |         | 76,688,957     | 432,938                                    | 0                                           | 0                                        | 432,938                                          | 434,060                | 430,364                |

|                            | Purpose of the rate                                                                                                 | Area or properties rate is to be imposed on           | Budgeted rate applied to costs | Budgeted rate set aside to reserve | Reserve Amount to be applied to costs |
|----------------------------|---------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|--------------------------------|------------------------------------|---------------------------------------|
| <b>Specified area rate</b> |                                                                                                                     |                                                       |                                |                                    |                                       |
| Waterside Canals           | Contribution toward maintaining and managing the canals.                                                            | All properties within the Waterside Canals.           | \$ 0                           | \$ 0                               | \$ 12,250                             |
| Mandurah Ocean Marina      | To provide for an enhanced maintenance standard and asset replacement costs.                                        | All properties within the Mandurah Ocean Marina.      | 303,359                        | 0                                  | 0                                     |
| Mandurah Quay              | Maintenance of the marina (i.e. water body and walls) and is levied to cover the life cycle expenses of the marina. | All properties within the Mandurah Quay sub-division. | 7,000                          | 8,670                              | 0                                     |

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**

|                               |                                                                                                                                                                                     |                                                                                        |         |        |         |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|---------|--------|---------|
| Mariners Cove                 | Contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.                                      | All canal frontages on the Mariners Cove canals.                                       | 0       | 0      | 11,145  |
| Port Bouvard Eastport Canals  | Recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance.                | All canal frontages on the Eastport canals.                                            | 12,837  | 0      | 508     |
| Port Bouvard Northport Canals | Recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance/canal cleaning. | All canal frontages on the Northport canals.                                           | 22,366  | 0      | 2,634   |
| Port Mandurah Canals          | Contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.                                      | All canal frontage properties located within the defined area of Port Mandurah Canals. | 13,806  | 64,900 | 346,454 |
|                               |                                                                                                                                                                                     |                                                                                        | 359,368 | 73,570 | 372,991 |

**(e) Service Charges**

The City did not raise service charges for the year ended 30th June 2022.

CITY OF MANDURAH  
 NOTES TO AND FORMING PART OF THE BUDGET  
 FOR THE YEAR ENDED 30 JUNE 2022  
 1. RATES AND SERVICE CHARGES (CONTINUED)

(f) Rates discounts

| Rate or fee to which discount is granted | Discount % | Discount (\$) | 2021/22 Budget | 2020/21 Actual | 2020/21 Budget | Circumstances in which discount is granted                                                                                                                                                                                                                                                                                                                         |
|------------------------------------------|------------|---------------|----------------|----------------|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Rates incentive                          | 0.0%       | 0             | \$ 0           | \$ 9,600       | \$ 9,600       | Early payment incentive for the payment of rates and charges being full payment of all current and arrears of rates including specified area rates, emergency services levy, domestic refuse charge and private swimming pool inspection fees within 35 days of the issue date on the annual rate notice, for eligibility to enter the early incentive prize draw. |
|                                          |            |               | 0              | 9,600          | 9,600          |                                                                                                                                                                                                                                                                                                                                                                    |

(g) Waivers or concessions

| Rate or fee and charge to which the waiver or concession is granted | Type       | Discount % | Discount (\$) | 2021/22 Budget | 2020/21 Actual | 2020/21 Budget | Circumstances in which the waiver or concession is granted | Objects and reasons of the waiver or concession                                                                         |
|---------------------------------------------------------------------|------------|------------|---------------|----------------|----------------|----------------|------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| General rates                                                       | Concession |            |               | \$ 80,439      | \$ 73,427      | \$ 80,000      | Peel Health Hub                                            | Majority charitable entities with the exception of a State Government charitable entity. Not eligible for an exception. |
|                                                                     |            |            |               | 80,439         | 73,427         | 80,000         |                                                            |                                                                                                                         |

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**  
**2. NET CURRENT ASSETS**

**(a) Composition of estimated net current assets**

**Current assets**

Cash and cash equivalents- unrestricted  
Cash and cash equivalents - restricted  
Financial assets - unrestricted  
Receivables  
Inventories

**Less: current liabilities**

Trade and other payables  
Contract liabilities  
Unspent non-operating grant, subsidies and contributions liability  
Lease liabilities  
Long term borrowings  
Employee provisions

**Net current assets**

**Less: Total adjustments to net current assets**

**Net current assets used in the Rate Setting Statement**

| Note  | 2021/22<br>Budget<br>30 June 2022 | 2020/21<br>Actual<br>30 June 2021 | 2020/21<br>Budget<br>30 June 2021 |
|-------|-----------------------------------|-----------------------------------|-----------------------------------|
|       | \$                                | \$                                | \$                                |
| 3     | 2,813,732                         | 3,823,558                         | 2,935,034                         |
| 3     | 25,096,082                        | 41,489,908                        | 20,508,409                        |
|       | 80,000                            | 82,553                            | 95,088                            |
|       | 6,822,243                         | 7,872,243                         | 7,164,044                         |
|       | 469,233                           | 469,233                           | 428,974                           |
|       | 35,281,290                        | 53,737,495                        | 31,131,549                        |
|       | (9,848,897)                       | (9,598,897)                       | (4,555,419)                       |
|       | 0                                 | (89,610)                          | (3,464,329)                       |
|       | (1,065,909)                       | (6,100,996)                       | 0                                 |
| 7     | (759,243)                         | (685,027)                         | (608,382)                         |
| 6     | (9,826,754)                       | (5,432,960)                       | (7,499,999)                       |
|       | (8,396,241)                       | (8,396,241)                       | (8,621,960)                       |
|       | (29,897,044)                      | (30,303,731)                      | (24,750,089)                      |
|       | 5,384,246                         | 23,433,764                        | 6,381,460                         |
| 2.(d) | (5,955,618)                       | (22,733,764)                      | (6,740,178)                       |
|       | (571,372)                         | 700,000                           | (358,718)                         |

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**  
**2. NET CURRENT ASSETS (CONTINUED)**

**EXPLANATION OF DIFFERENCE IN NET CURRENT ASSETS AND SURPLUS/(DEFICIT)**

**Items excluded from calculation of budgeted deficiency**

When calculating the budget deficiency for the purpose of Section 6.2 (2)(c) of the *Local Government Act 1995* the following amounts have been excluded as provided by *Local Government (Financial Management) Regulation 32* which will not fund the budgeted expenditure.

**(b) Operating activities excluded from budgeted deficiency**

The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Rate Setting Statement in accordance with *Financial Management Regulation 32*.

**Adjustments to operating activities**

|                                                                          |      |            |            |            |
|--------------------------------------------------------------------------|------|------------|------------|------------|
| Less: Profit on asset disposals                                          | 4(b) | 0          | (150,872)  | (18,399)   |
| Add: Loss on disposal of assets                                          | 4(b) | 0          | 1,562,416  | 353,191    |
| Add: Movement in non-current lease liabilities                           |      | 0          | 1,194,083  | 0          |
| Add: Depreciation on assets                                              | 5    | 29,868,215 | 30,525,429 | 36,250,152 |
| Movement in non-current pensioner deferred rates                         |      | 0          | (91,289)   | 0          |
| Movement in non-current employee provisions                              |      | 0          | 24,220     | 0          |
| Movement in current contract liabilities associated with restricted cash |      | (89,610)   | 53,770     | 0          |
| Movement in current employee provisions associated with restricted cash  |      | 1,038,454  | 199,047    | 0          |

**Non cash amounts excluded from operating activities**

| Note | 2021/22<br>Budget<br>30 June 2022 | 2020/21<br>Actual<br>30 June 2021 | 2020/21<br>Budget<br>30 June 2021 |
|------|-----------------------------------|-----------------------------------|-----------------------------------|
|      | \$                                | \$                                | \$                                |
|      | 30,817,059                        | 33,316,804                        | 36,584,944                        |

**(c) Investing activities excluded from budgeted deficiency**

The following non-cash revenue or expenditure has been excluded from amounts attributable to investing activities within the Rate Setting Statement in accordance with *Financial Management Regulation 32*.

**Adjustments to investing activities**

|                                                                                  |             |         |             |
|----------------------------------------------------------------------------------|-------------|---------|-------------|
| Movement in current unspent non-operating grants associated with restricted cash | (5,035,087) | 402,731 | (5,275,266) |
|----------------------------------------------------------------------------------|-------------|---------|-------------|

**Non cash amounts excluded from investing activities**

|  |             |         |             |
|--|-------------|---------|-------------|
|  | (5,035,087) | 402,731 | (5,275,266) |
|--|-------------|---------|-------------|

**(d) Current assets and liabilities excluded from budgeted deficiency**

The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

**Adjustments to net current assets**

|                                                                     |      |              |              |              |
|---------------------------------------------------------------------|------|--------------|--------------|--------------|
| Less: Unspent borrowings                                            | 6(c) | (207,137)    | (207,137)    | (431,591)    |
| Less: Cash - restricted reserves                                    | 8    | (24,888,945) | (41,282,771) | (20,116,870) |
| Less: Current assets not expected to be received at end of year     |      |              |              |              |
| - Current portion of self supporting loans receivable               |      | (80,000)     | (82,553)     | 0            |
| - Prepaid Rates                                                     |      | 0            | 0            | (2,455,879)  |
| Add: Current liabilities not expected to be cleared at end of year  |      |              |              |              |
| - Current portion of borrowings                                     |      | 9,826,754    | 5,432,960    | 7,499,999    |
| - Current portion of lease liabilities                              |      | 759,243      | 685,027      | 608,382      |
| - Current portion of contract liability held in reserve             |      | 0            | 89,610       | 8,450        |
| - Current portion of unspent non-operating grants held in reserve   |      | 0            | 5,035,087    | 0            |
| - Current portion of employee benefit provisions held in reserve    |      | 5,216,724    | 4,178,270    | 5,041,426    |
| - Bonds and deposits held                                           |      | 3,417,743    | 3,417,743    | 3,081,188    |
| - Movement in provisions between current and non-current provisions |      | 0            | 0            | 24,717       |

**Total adjustments to net current assets**

|  |             |              |             |
|--|-------------|--------------|-------------|
|  | (5,955,618) | (22,733,764) | (6,740,178) |
|--|-------------|--------------|-------------|

## **SIGNIFICANT ACCOUNTING POLICIES**

### **CURRENT AND NON-CURRENT CLASSIFICATION**

An asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the City's intentions to release for sale.

### **TRADE AND OTHER PAYABLES**

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City of Mandurah becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

### **PREPAID RATES**

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the City recognises revenue for the prepaid rates that have not been refunded.

### **INVENTORIES**

#### **General**

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### **Superannuation**

The City of Mandurah contributes to a number of superannuation funds on behalf of employees.

All funds to which the City of Mandurah contributes are defined contribution plans.

### **LAND HELD FOR RESALE**

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

### **CONTRACT ASSETS**

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

### **TRADE AND OTHER RECEIVABLES**

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The City applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

### **PROVISIONS**

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

### **EMPLOYEE BENEFITS**

#### **Short-term employee benefits**

Provision is made for the City's obligations for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

### **CONTRACT LIABILITIES**

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

## 3. RECONCILIATION OF CASH

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:

|                                                                                                                                                                                          | Note | 2021/22<br>Budget | 2020/21<br>Actual | 2020/21<br>Budget |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|-------------------|-------------------|-------------------|
|                                                                                                                                                                                          |      | \$                | \$                | \$                |
| Cash at bank and on hand                                                                                                                                                                 |      | 752,434           | 3,156,086         | 3,986,257         |
| Term deposits                                                                                                                                                                            |      | 27,157,380        | 42,157,380        | 19,457,186        |
| <b>Total cash and cash equivalents</b>                                                                                                                                                   |      | <b>27,909,814</b> | <b>45,313,466</b> | <b>23,443,443</b> |
| Held as                                                                                                                                                                                  |      |                   |                   |                   |
| - Unrestricted cash and cash equivalents                                                                                                                                                 |      | 2,813,732         | 3,823,558         | 2,935,034         |
| - Restricted cash and cash equivalents                                                                                                                                                   |      | 25,096,082        | 41,489,908        | 20,508,409        |
|                                                                                                                                                                                          |      | 27,909,814        | 45,313,466        | 23,443,443        |
| <b>Restrictions</b>                                                                                                                                                                      |      |                   |                   |                   |
| The following classes of assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used: |      |                   |                   |                   |
| - Cash and cash equivalents                                                                                                                                                              |      | 25,096,082        | 41,489,908        | 20,508,409        |
|                                                                                                                                                                                          |      | 25,096,082        | 41,489,908        | 20,508,409        |
| The restricted assets are a result of the following specific purposes to which the assets may be used:                                                                                   |      |                   |                   |                   |
| Reserves - cash/financial asset backed                                                                                                                                                   | 8    | 24,888,945        | 41,282,771        | 20,116,870        |
| Unspent borrowings                                                                                                                                                                       | 6(c) | 207,137           | 207,137           | 207,137           |
| Unspent non-operating grants, subsidies and contribution liabilities                                                                                                                     |      | 0                 | 0                 | 184,402           |
|                                                                                                                                                                                          |      | 25,096,082        | 41,489,908        | 20,508,409        |
| <b>Reconciliation of net cash provided by operating activities to net result</b>                                                                                                         |      |                   |                   |                   |
| <b>Net result</b>                                                                                                                                                                        |      | (3,339,540)       | (7,659,099)       | (8,073,157)       |
| Depreciation                                                                                                                                                                             | 5    | 29,868,215        | 30,525,429        | 36,250,152        |
| (Profit)/loss on sale of asset                                                                                                                                                           | 4(b) | 0                 | 1,411,544         | 334,792           |
| (Increase)/decrease in receivables                                                                                                                                                       |      | 1,050,000         | (1,877,468)       | 1,300,000         |
| (Increase)/decrease in inventories                                                                                                                                                       |      | 0                 | (162,703)         | 0                 |
| (Increase)/decrease in other assets                                                                                                                                                      |      | 0                 | 962,041           | 0                 |
| Increase/(decrease) in payables                                                                                                                                                          |      | 250,000           | (2,461,390)       | 250,000           |
| Increase/(decrease) in contract liabilities                                                                                                                                              |      | (89,610)          | 659,351           | (5,266,816)       |
| Increase/(decrease) in unspent non-operating grants                                                                                                                                      |      | (5,035,087)       | 402,731           | 0                 |
| Increase/(decrease) in employee provisions                                                                                                                                               |      | 0                 | (863,199)         | 0                 |
| Non-operating grants, subsidies and contributions                                                                                                                                        |      | (12,621,757)      | (10,988,834)      | (11,279,174)      |
| <b>Net cash from operating activities</b>                                                                                                                                                |      | <b>10,082,221</b> | <b>9,948,403</b>  | <b>13,515,797</b> |

## SIGNIFICANT ACCOUNTING POLICES

## CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 2 - Net Current Assets.

## FINANCIAL ASSETS AT AMORTISED COST

The City classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**  
**4. FIXED ASSETS**

**(a) Acquisition of Assets**

The following assets are budgeted to be acquired during the year.

| Asset class                                 | Reporting program        |                        |                           |            |                      |                                   | 2021/22<br>Budget total | 2020/21<br>Actual total | 2020/21<br>Budget total |
|---------------------------------------------|--------------------------|------------------------|---------------------------|------------|----------------------|-----------------------------------|-------------------------|-------------------------|-------------------------|
|                                             | Education<br>and welfare | Community<br>amenities | Recreation<br>and culture | Transport  | Economic<br>services | Other<br>property and<br>services |                         |                         |                         |
|                                             | \$                       | \$                     | \$                        | \$         | \$                   | \$                                | \$                      | \$                      | \$                      |
| <b><i>Property, Plant and Equipment</i></b> |                          |                        |                           |            |                      |                                   |                         |                         |                         |
| Buildings - non-specialised                 | 143,567                  | 1,206,928              | 3,087,735                 | 0          | 250,414              | 639,333                           | 5,327,977               | 1,961,227               | 2,873,445               |
| Furniture and equipment                     | 0                        | 55,741                 | 5,386                     | 0          | 0                    | 0                                 | 61,127                  | 282,351                 | 165,456                 |
| Plant and equipment                         | 0                        | 20,463                 | 0                         | 0          | 0                    | 4,165,079                         | 4,185,542               | 1,610,660               | 4,402,063               |
|                                             | 143,567                  | 1,283,132              | 3,093,121                 | 0          | 250,414              | 4,804,412                         | 9,574,646               | 3,854,238               | 7,440,964               |
| <b><i>Infrastructure</i></b>                |                          |                        |                           |            |                      |                                   |                         |                         |                         |
| Infrastructure - roads                      | 0                        | 435,312                | 897,835                   | 11,728,806 | 0                    | 45,566                            | 13,107,519              | 7,310,698               | 9,930,467               |
| Infrastructure - footpaths                  | 0                        | 0                      | 0                         | 776,872    | 0                    | 0                                 | 776,872                 | 713,332                 | 913,573                 |
| Infrastructure - drainage                   | 0                        | 0                      | 30,720                    | 1,192,268  | 0                    | 0                                 | 1,222,988               | 815,326                 | 1,118,523               |
| Infrastructure - parks                      | 0                        | 55,839                 | 14,623,836                | 467,654    | 0                    | 0                                 | 15,147,329              | 11,446,589              | 22,428,588              |
| Infrastructure - marina                     | 0                        | 0                      | 0                         | 0          | 0                    | 0                                 | 0                       | 301,108                 | 301,106                 |
| Infrastructure - coastal and estuary        | 0                        | 0                      | 262,458                   | 444,449    | 0                    | 0                                 | 706,907                 | 163,997                 | 94,495                  |
| Infrastructure - bridges                    | 0                        | 0                      | 0                         | 3,871,067  | 0                    | 0                                 | 3,871,067               | 400,000                 | 400,000                 |
| Infrastructure - other                      | 0                        | 0                      | 363,000                   | 0          | 237,500              | 0                                 | 600,500                 | 284,432                 | 438,492                 |
|                                             | 0                        | 491,151                | 16,177,849                | 18,481,116 | 237,500              | 45,566                            | 35,433,182              | 21,435,482              | 35,625,244              |
| <b>Total acquisitions</b>                   | 143,567                  | 1,774,283              | 19,270,970                | 18,481,116 | 487,914              | 4,849,978                         | 45,007,828              | 25,289,720              | 43,066,208              |

A detailed breakdown of acquisitions on an individual asset basis can be found in the supplementary information attached to this budget document as follows:

**SIGNIFICANT ACCOUNTING POLICIES**

**RECOGNITION OF ASSETS**

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**  
**4. FIXED ASSETS**

**(b) Disposals of Assets**

The following assets are budgeted to be disposed of during the year.

|                                      | 2021/22<br>Budget<br>Net Book<br>Value | 2021/22<br>Budget<br>Sale<br>Proceeds | 2021/22<br>Budget<br>Profit | 2021/22<br>Budget<br>Loss | 2020/21<br>Actual<br>Net Book<br>Value | 2020/21<br>Actual<br>Sale<br>Proceeds | 2020/21<br>Actual<br>Profit | 2020/21<br>Actual<br>Loss | 2020/21<br>Budget<br>Net Book<br>Value | 2020/21<br>Budget<br>Sale<br>Proceeds | 2020/21<br>Budget<br>Profit | 2020/21<br>Budget<br>Loss |
|--------------------------------------|----------------------------------------|---------------------------------------|-----------------------------|---------------------------|----------------------------------------|---------------------------------------|-----------------------------|---------------------------|----------------------------------------|---------------------------------------|-----------------------------|---------------------------|
|                                      | \$                                     | \$                                    | \$                          | \$                        | \$                                     | \$                                    | \$                          | \$                        | \$                                     | \$                                    | \$                          | \$                        |
| <b>By Program</b>                    |                                        |                                       |                             |                           |                                        |                                       |                             |                           |                                        |                                       |                             |                           |
| Recreation and culture               | 0                                      | 0                                     | 0                           | 0                         | 800,372                                | 0                                     | 0                           | (800,372)                 | 0                                      | 0                                     | 0                           | 0                         |
| Transport                            | 0                                      | 0                                     | 0                           | 0                         | 628,620                                | 0                                     | 0                           | (628,620)                 | 0                                      | 0                                     | 0                           | 0                         |
| Other property and services          | 1,108,878                              | 1,108,878                             | 0                           | 0                         | 1,873,041                              | 1,890,489                             | 150,872                     | (133,424)                 | 1,355,354                              | 1,020,562                             | 18,399                      | (353,191)                 |
|                                      | 1,108,878                              | 1,108,878                             | 0                           | 0                         | 3,302,033                              | 1,890,489                             | 150,872                     | (1,562,416)               | 1,355,354                              | 1,020,562                             | 18,399                      | (353,191)                 |
| <b>By Class</b>                      |                                        |                                       |                             |                           |                                        |                                       |                             |                           |                                        |                                       |                             |                           |
| <u>Property, Plant and Equipment</u> |                                        |                                       |                             |                           |                                        |                                       |                             |                           |                                        |                                       |                             |                           |
| Land - freehold land                 | 0                                      | 0                                     | 0                           | 0                         | 1,240,000                              | 1,209,736                             |                             | (30,264)                  | 0                                      | 0                                     | 0                           | 0                         |
| Plant and equipment                  | 1,108,878                              | 1,108,878                             | 0                           | 0                         | 661,226                                | 680,753                               | 122,687                     | (103,160)                 | 1,355,354                              | 1,020,562                             | 18,399                      | (353,191)                 |
| <u>Infrastructure</u>                |                                        |                                       |                             |                           |                                        |                                       |                             |                           |                                        |                                       |                             |                           |
| Infrastructure - roads               | 0                                      | 0                                     | 0                           | 0                         | 169,290                                | 0                                     | 0                           | (169,290)                 | 0                                      | 0                                     | 0                           | 0                         |
| Infrastructure - drainage            | 0                                      | 0                                     | 0                           | 0                         | 57,580                                 | 0                                     | 0                           | (57,580)                  | 0                                      | 0                                     | 0                           | 0                         |
| Infrastructure - parks               | 0                                      | 0                                     | 0                           | 0                         | 800,372                                | 0                                     | 0                           | (800,372)                 | 0                                      | 0                                     | 0                           | 0                         |
| Infrastructure - coastal and estuary | 0                                      | 0                                     | 0                           | 0                         | 401,750                                | 0                                     | 0                           | (401,750)                 | 0                                      | 0                                     | 0                           | 0                         |
| <u>Right of use assets</u>           |                                        |                                       |                             |                           |                                        |                                       |                             |                           |                                        |                                       |                             |                           |
| Right of use - plant and equipment   | 0                                      | 0                                     | 0                           | 0                         | (28,185)                               | 0                                     | 28,185                      | 0                         | 0                                      | 0                                     | 0                           | 0                         |
|                                      | 1,108,878                              | 1,108,878                             | 0                           | 0                         | 3,302,033                              | 1,890,489                             | 150,872                     | (1,562,416)               | 1,355,354                              | 1,020,562                             | 18,399                      | (353,191)                 |

A detailed breakdown of disposals on an individual asset basis can be found in the supplementary information attached to this budget document as follows:

- Plant replacement programme

**SIGNIFICANT ACCOUNTING POLICIES**

**GAINS AND LOSSES ON DISPOSAL**

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**  
**5. ASSET DEPRECIATION**

**By Program**

|                             |            |
|-----------------------------|------------|
| General purpose funding     | 0          |
| Law, order, public safety   | 0          |
| Education and welfare       | 0          |
| Community amenities         | 2,363,780  |
| Recreation and culture      | 12,852,386 |
| Transport                   | 12,458,033 |
| Economic services           | 0          |
| Other property and services | 2,194,016  |

**By Class**

|                                      |           |
|--------------------------------------|-----------|
| Buildings - non-specialised          | 3,744,083 |
| Furniture and equipment              | 218,567   |
| Plant and equipment                  | 1,310,143 |
| Infrastructure - roads               | 9,466,875 |
| Infrastructure - drainage            | 2,363,780 |
| Infrastructure - parks               | 8,900,870 |
| Infrastructure - coastal and estuary | 2,252,161 |
| Infrastructure - bridges             | 738,996   |
| Infrastructure - other               | 203,083   |
| Right of use - plant and equipment   | 669,657   |

| 2021/22<br>Budget | 2020/21<br>Actual | 2020/21<br>Budget |
|-------------------|-------------------|-------------------|
| \$                | \$                | \$                |
| 0                 | 0                 | 163               |
| 0                 | 0                 | 166,927           |
| 0                 | 0                 | 161,381           |
| 2,363,780         | 2,725,588         | 254,450           |
| 12,852,386        | 13,058,419        | 16,954,397        |
| 12,458,033        | 12,607,674        | 16,167,362        |
| 0                 | 0                 | 101,868           |
| 2,194,016         | 2,133,748         | 2,443,604         |
| 29,868,215        | 30,525,429        | 36,250,152        |
| 3,744,083         | 3,736,598         | 4,982,626         |
| 218,567           | 224,598           | 468,128           |
| 1,310,143         | 1,351,861         | 1,509,593         |
| 9,466,875         | 9,578,665         | 10,321,479        |
| 2,363,780         | 2,670,539         | 2,459,397         |
| 8,900,870         | 9,114,913         | 12,163,574        |
| 2,252,161         | 2,267,210         | 2,518,495         |
| 738,996           | 761,799           | 775,358           |
| 203,083           | 200,518           | 242,219           |
| 669,657           | 618,728           | 809,283           |
| 29,868,215        | 30,525,429        | 36,250,152        |

**SIGNIFICANT ACCOUNTING POLICIES**

**DEPRECIATION**

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Major depreciation periods used for each class of depreciable asset are:

|                                      |                              |
|--------------------------------------|------------------------------|
| Buildings - non-specialised          | 40 to 60 years               |
| Furniture and equipment              | 3 to 10 years                |
| Plant and equipment                  | 5 years                      |
| Infrastructure - roads               | 25 to 100 years              |
| Infrastructure - drainage            | 80 years                     |
| Infrastructure - parks               | 5 to 100 years               |
| Infrastructure - coastal and estuary | 20 to 50 years               |
| Infrastructure - bridges             | 60 to 100 years              |
| Infrastructure - other               |                              |
| Right of use - plant and equipment   | Based on the remaining lease |

**AMORTISATION**

The depreciable amount of all intangible assets with a finite useful life, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The assets residual value of intangible assets is considered to be zero and useful live and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
6. INFORMATION ON BORROWINGS

(a) Borrowing repayments
Movement in borrowings and interest between the beginning and the end of the current financial year.

| Purpose                                                      | Loan   |             | Interest Rate | Budget    |           | 2021/22 Budget | 2021/22 Budget       | Budget                   | 2021/22 Budget      | Actual    | 2020/21 Actual        | 2020/21 Actual | Actual               | 2020/21 Actual                     | Budget                        |                       | 2020/21 Budget | 2020/21 Budget       | Budget                             | 2020/21 Budget                |
|--------------------------------------------------------------|--------|-------------|---------------|-----------|-----------|----------------|----------------------|--------------------------|---------------------|-----------|-----------------------|----------------|----------------------|------------------------------------|-------------------------------|-----------------------|----------------|----------------------|------------------------------------|-------------------------------|
|                                                              | Number | Institution |               | Principal | Principal | New Loans      | Principal Repayments | outstanding 30 June 2022 | Interest Repayments |           | Principal 1 July 2020 | New Loans      | Principal Repayments | Principal outstanding 30 June 2021 | Principal Interest Repayments | Principal 1 July 2020 | New Loans      | Principal Repayments | Principal outstanding 30 June 2021 | Principal Interest Repayments |
|                                                              |        |             |               | \$        |           | \$             | \$                   | \$                       | \$                  | \$        | \$                    | \$             | \$                   | \$                                 | \$                            | \$                    | \$             | \$                   | \$                                 | \$                            |
| Law, order, public safety                                    |        |             |               |           |           |                |                      |                          |                     |           |                       |                |                      |                                    |                               |                       |                |                      |                                    |                               |
| Port Bouvard Surf Life Saving Club [WTC 316(v)]              | 1      | WBC         | 2.8%          | 0         |           | 0              | 0                    | 0                        | 0                   | 0         | 0                     | 0              | 0                    | 0                                  | 0                             | 110                   | 0              | (110)                | 0                                  | 0                             |
| Community amenities                                          |        |             |               |           |           |                |                      |                          |                     |           |                       |                |                      |                                    |                               |                       |                |                      |                                    |                               |
| Compactor Waste Trailers and Dolly [336]                     | 19     | WBC         | 2.8%          | 183,076   |           |                | (58,331)             | 124,745                  | (4,381)             | 240,816   |                       |                | (57,740)             | 183,076                            | (4,971)                       | 241,310               | 0              | (54,610)             | 186,700                            | (8,102)                       |
| Waste Water Reuse [349]                                      | 8      | WBC         | 2.8%          | 123,654   |           |                | (22,445)             | 101,209                  | (3,176)             | 146,255   |                       |                | (22,601)             | 123,654                            | (3,019)                       | 146,544               | 0              | (20,376)             | 126,168                            | (5,244)                       |
| Halls Head Ablution Block [350]                              | 7      | WBC         | 2.8%          | 82,441    |           |                | (14,959)             | 67,482                   | (2,117)             | 97,504    |                       |                | (15,063)             | 82,441                             | (2,013)                       | 97,697                | 0              | (13,580)             | 84,117                             | (3,496)                       |
| Halls Head Recycled Water 2019/20                            | 52     | WBC         | 2.8%          | 182,060   |           |                | (18,418)             | 163,642                  | (4,863)             | 200,000   |                       |                | (17,940)             | 182,060                            | (4,521)                       | 200,000               | 0              | (17,389)             | 182,611                            | (5,891)                       |
| Ablutions 2020/21                                            |        | WBC         | 2.8%          | 0         |           | 200,000        | (17,580)             | 182,420                  | (5,375)             | 0         |                       |                | 0                    | 0                                  | 0                             | 0                     | 200,000        | (17,344)             | 182,656                            | (5,935)                       |
| Ablutions 2021/22                                            |        | WBC         | 2.8%          | 0         |           | 70,000         | 0                    | 70,000                   | 0                   | 0         |                       |                | 0                    | 0                                  | 0                             | 0                     | 0              | 0                    | 0                                  | 0                             |
| Recreation and culture                                       |        |             |               |           |           |                |                      |                          |                     |           |                       |                |                      |                                    |                               |                       |                |                      |                                    |                               |
| Allnutt Reserve Community Facility [316(iii)]                | 1      | WBC         | 2.8%          | 0         |           |                | 0                    | 0                        | 0                   | 0         |                       |                | 0                    | 0                                  | 0                             | 513                   | 0              | (513)                | 0                                  | 0                             |
| Town Beach Ablutions [316(vii)]                              | 1      | WBC         | 2.8%          | 0         |           |                | 0                    | 0                        | 0                   | 0         |                       |                | 0                    | 0                                  | 0                             | 220                   | 0              | (220)                | 0                                  | 0                             |
| Rushton Park Redevelopment [318(ii)]                         | 3      | WBC         | 2.8%          | 243,182   |           |                | (88,447)             | 154,735                  | (5,565)             | 334,327   |                       |                | (91,145)             | 243,182                            | (2,866)                       | 330,021               | 0              | (83,095)             | 246,926                            | (10,917)                      |
| Meadow Springs Recreation Facility [318(iii)]                | 3      | WBC         | 2.8%          | 181,049   |           |                | (67,388)             | 113,661                  | (4,240)             | 250,493   |                       |                | (69,444)             | 181,049                            | (2,184)                       | 251,445               | 0              | (63,310)             | 188,135                            | (8,317)                       |
| Mandurah Rugby Club [320]                                    | 4      | WBC         | 2.8%          | 666       |           |                | (667)                | (1)                      | 0                   | 42,467    |                       |                | (41,801)             | 666                                | (511)                         | 42,579                | 0              | (39,316)             | 3,263                              | (763)                         |
| Mandurah Cricket Club [321]                                  | 5      | WBC         | 2.8%          | 203       |           |                | (203)                | 0                        | 0                   | 14,145    |                       |                | (13,942)             | 203                                | (170)                         | 14,182                | 0              | (13,094)             | 1,088                              | (254)                         |
| Mandurah Football & Sporting Club [324]                      | 13     | WBC         | 2.8%          | 84,506    |           |                | (82,264)             | 2,242                    | (1,316)             | 165,130   |                       |                | (80,624)             | 84,506                             | (2,956)                       | 165,500               | 0              | (78,869)             | 86,631                             | (4,711)                       |
| Mandurah Rugby Club [325]                                    | 14     | WBC         | 2.8%          | 6,493     |           |                | (6,331)              | 162                      | (101)               | 12,698    |                       |                | (6,205)              | 6,493                              | (227)                         | 12,727                | 0              | (6,070)              | 6,657                              | (362)                         |
| Bowling Club Relocation [326]                                | 17     | WBC         | 2.8%          | 531,954   |           |                | (531,913)            | 41                       | (7,721)             | 1,092,880 |                       |                | (560,926)            | 531,954                            | (8,641)                       | 1,092,424             | 0              | (537,467)            | 554,957                            | (32,101)                      |
| Ablutions - Netball Centre [329(i)]                          | 15     | WBC         | 2.8%          | 45,756    |           |                | (43,702)             | 2,054                    | (672)               | 88,582    |                       |                | (42,826)             | 45,756                             | (1,548)                       | 86,889                | 0              | (41,873)             | 45,016                             | (2,501)                       |
| Parks Construction [329(v)]                                  | 15     | WBC         | 2.8%          | 44,263    |           |                | (43,702)             | 561                      | (672)               | 87,089    |                       |                | (42,826)             | 44,263                             | (1,548)                       | 86,889                | 0              | (41,873)             | 45,016                             | (2,501)                       |
| Halls Head Bowling Club upgrade [331]                        | 28     | WBC         | 2.8%          | 274,166   |           |                | (36,250)             | 237,916                  | (7,214)             | 310,795   |                       |                | (36,629)             | 274,166                            | (6,835)                       | 311,402               | 0              | (32,228)             | 279,174                            | (11,236)                      |
| Parks - Falcon Bay Reserve [333(i)]                          | 18     | WBC         | 2.8%          | 48,700    |           |                | (24,066)             | 24,634                   | (1,012)             | 72,390    |                       |                | (23,690)             | 48,700                             | (1,388)                       | 70,839                | 0              | (22,739)             | 48,100                             | (2,339)                       |
| MARC Redevelopment [338]                                     | 21     | WBC         | 2.8%          | 599,424   |           |                | (156,515)            | 442,909                  | (14,785)            | 763,964   |                       |                | (164,540)            | 599,424                            | (6,760)                       | 764,769               | 0              | (144,275)            | 620,494                            | (27,025)                      |
| MARC Redevelopment Stage 1 [340]                             | 26     | WBC         | 2.8%          | 420,414   |           |                | (80,042)             | 340,372                  | (10,750)            | 503,910   |                       |                | (83,496)             | 420,414                            | (7,296)                       | 504,555               | 0              | (72,790)             | 431,765                            | (18,002)                      |
| MARC Redevelopment Stage 2 [341]                             | 24     | WBC         | 2.8%          | 1,052,367 |           |                | (207,471)            | 844,896                  | (26,817)            | 1,277,816 |                       |                | (225,449)            | 1,052,367                          | (8,839)                       | 1,277,431             | 0              | (187,831)            | 1,089,600                          | (46,457)                      |
| Eastern Foreshore Wall [344]                                 | 27     | WBC         | 2.8%          | 689,175   |           |                | (134,120)            | 555,055                  | (17,584)            | 835,933   |                       |                | (146,758)            | 689,175                            | (4,946)                       | 836,854               | 0              | (121,623)            | 715,231                            | (30,081)                      |
| MARC Stage 2 [345]                                           | 12     | WBC         | 2.8%          | 1,018,305 |           |                | (192,185)            | 826,120                  | (26,058)            | 1,228,894 |                       |                | (210,589)            | 1,018,305                          | (7,655)                       | 1,229,904             | 0              | (174,502)            | 1,055,402                          | (43,742)                      |
| Falcon Bay Seawall [351]                                     | 6      | WBC         | 2.8%          | 207,063   |           |                | (37,509)             | 169,554                  | (5,319)             | 244,836   |                       |                | (37,773)             | 207,063                            | (5,055)                       | 245,321               | 0              | (34,049)             | 211,272                            | (8,779)                       |
| MARC Solar Plan [353]                                        | 30     | WBC         | 2.8%          | 153,272   |           |                | (20,000)             | 133,272                  | (4,036)             | 173,490   |                       |                | (20,218)             | 153,272                            | (3,818)                       | 173,828               | 0              | (17,759)             | 156,069                            | (6,277)                       |
| Novara Foreshore Development [355]                           | 32     | WBC         | 2.8%          | 306,543   |           |                | (40,000)             | 266,543                  | (8,072)             | 346,979   |                       |                | (40,436)             | 306,543                            | (7,636)                       | 347,657               | 0              | (35,518)             | 312,139                            | (12,554)                      |
| Falcon Bay Foreshore Upgrades [356]                          | 33     | WBC         | 2.8%          | 306,543   |           |                | (40,000)             | 266,543                  | (8,072)             | 346,979   |                       |                | (40,436)             | 306,543                            | (7,636)                       | 347,657               | 0              | (35,518)             | 312,139                            | (12,554)                      |
| Mandjar Square Development [358]                             | 35     | WBC         | 2.8%          | 383,089   |           |                | (49,996)             | 333,093                  | (10,088)            | 433,630   |                       |                | (50,541)             | 383,089                            | (9,543)                       | 434,476               | 0              | (44,391)             | 390,085                            | (15,693)                      |
| Lakelands DOS [360]                                          | 37     | WBC         | 2.8%          | 2,041,053 |           |                | (282,912)            | 1,758,134                | (53,536)            | 2,365,997 |                       |                | (324,944)            | 2,041,053                          | (11,513)                      | 2,366,013             | 0              | (248,575)            | 2,117,438                          | (87,881)                      |
| Mandjar Square Stage 3 and 4                                 | 40     | WBC         | 2.8%          | 804,174   |           |                | (88,290)             | 715,884                  | (21,390)            | 908,175   |                       |                | (104,001)            | 804,174                            | (5,679)                       | 908,754               | 0              | (82,410)             | 826,344                            | (27,270)                      |
| Falcon Seawall                                               | 41     | WBC         | 2.8%          | 413,273   |           |                | (43,828)             | 369,445                  | (11,012)            | 458,859   |                       |                | (45,586)             | 413,273                            | (9,254)                       | 459,221               | 0              | (41,205)             | 418,016                            | (13,635)                      |
| Novara Foreshore Stage 3                                     | 44     | WBC         | 2.8%          | 165,348   |           |                | (17,530)             | 147,818                  | (4,406)             | 183,582   |                       |                | (18,234)             | 165,348                            | (3,702)                       | 183,727               | 0              | (16,482)             | 167,245                            | (5,454)                       |
| Smart Street Mall Upgrade 2019/20                            | 54     | WBC         | 2.8%          | 450,640   |           |                | (46,159)             | 404,481                  | (12,029)            | 500,000   |                       |                | (49,360)             | 450,640                            | (11,257)                      | 500,000               | 0              | (43,460)             | 456,540                            | (14,728)                      |
| Falcon Bay Foreshore Stage 3 of 4                            | 49     | WBC         | 2.8%          | 273,089   |           |                | (27,626)             | 245,463                  | (7,294)             | 300,000   |                       |                | (26,911)             | 273,089                            | (6,781)                       | 300,000               | 0              | (26,083)             | 273,917                            | (8,837)                       |
| Mandjar Square Final Stage                                   | 51     | WBC         | 2.8%          | 273,089   |           |                | (27,626)             | 245,463                  | (7,294)             | 300,000   |                       |                | (26,911)             | 273,089                            | (6,781)                       | 300,000               | 0              | (26,083)             | 273,917                            | (8,837)                       |
| Falcon Skate Park Upgrade                                    | 48     | WBC         | 2.8%          | 108,152   |           |                | (11,081)             | 97,071                   | (2,887)             | 120,000   |                       |                | (11,848)             | 108,152                            | (2,702)                       | 120,000               | 0              | (10,433)             | 109,567                            | (3,535)                       |
| Westbury Way North side POS Stage 3                          | 53     | WBC         | 2.8%          | 182,065   |           |                | (18,417)             | 163,648                  | (4,863)             | 200,000   |                       |                | (17,935)             | 182,065                            | (4,526)                       | 200,000               | 0              | (17,389)             | 182,611                            | (5,891)                       |
| Eastern/ Western Foreshore 2020/21                           |        | WBC         | 2.8%          | 1,140,930 |           |                | (100,278)            | 1,040,652                | (30,666)            | 0         | 1,140,930             | 0              | 0                    | 1,140,930                          | 0                             | 0                     | 2,770,000      | (240,145)            | 2,529,855                          | (82,211)                      |
| Smart Street Mall 2020/21                                    |        | WBC         | 2.8%          | 1,102,165 |           |                | (96,868)             | 1,005,297                | (29,624)            | 0         | 1,102,165             | 0              | 0                    | 1,102,165                          | 0                             | 0                     | 2,000,000      | (173,382)            | 1,826,618                          | (59,358)                      |
| Novara Foreshore Stage 4                                     |        | WBC         | 2.8%          | 100,000   |           |                | (8,784)              | 91,216                   | (2,688)             | 0         | 100,000               | 0              | 0                    | 100,000                            | 0                             | 0                     | 400,000        | (34,676)             | 365,324                            | (11,872)                      |
| Bortolo Reserve - Shared Use Parking and Fire Track Facility |        | WBC         | 2.8%          | 300,000   |           |                | (26,377)             | 273,623                  | (8,063)             | 0         | 300,000               | 0              | 0                    | 300,000                            | 0                             | 0                     | 350,000        | (30,352)             | 319,648                            | (10,387)                      |
| Falcon Bay Upgrade - Stage 4 of 5                            |        | WBC         | 2.8%          | 280,000   |           |                | (24,610)             | 255,390                  | (7,526)             | 0         | 280,000               | 0              | 0                    | 280,000                            | 0                             | 0                     | 300,000        | (26,016)             | 273,984                            | (8,904)                       |
| Enclosed Dog Park                                            |        | WBC         | 2.8%          | 20,151    |           |                | (1,774)              | 18,377                   | (542)               | 0         | 20,151                | 0              | 0                    | 20,151                             | 0                             | 0                     | 200,000        | (17,344)             | 182,656                            | (5,936)                       |
| South Harbour Paving Upgrade Stage 2                         |        | WBC         | 2.8%          | 50,000    |           |                | (4,392)              | 45,608                   | (1,344)             | 0         | 50,000                | 0              | 0                    | 50,000                             | 0                             | 0                     | 50,000         | (4,336)              | 45,664                             | (1,484)                       |
| Falcon Skate Park Upgrade 2020/21                            |        | WBC         | 2.8%          | 75,453    |           |                | (6,636)              | 68,817                   | (2,028)             | 0         | 75,453                | 0              | 0                    | 75,453                             | 0                             | 0                     | 80,000         | (7,521)              | 72,479                             | (1,816)                       |
| Eastern/ Western Foreshore 2021/22                           |        | WBC         | 2.8%          | 0         |           | 1,629,070      | (143,186)            | 1,485,884                | (43,785)            | 0         | 0                     | 0              | 0                    | 0                                  | 0                             | 0                     | 0              | 0                    | 0                                  | 0                             |
| Smart Street Mall 2021/22                                    |        | WBC         | 2.8%          | 0         |           | 897,835        | (78,912)             | 818,923                  | (24,131)            | 0         | 0                     | 0              | 0                    | 0                                  | 0                             | 0                     | 0              | 0                    | 0                                  | 0                             |
| Enclosed Dog Park 2021/22                                    |        | WBC         | 2.8%          | 0         |           | 179,849        | (15,818)             | 164,031                  | (4,834)             | 0         | 0                     | 0              | 0                    | 0                                  | 0                             | 0                     | 0              | 0                    | 0                                  | 0                             |
| Novara Foreshore Stage 4 2021/22                             |        | WBC         | 2.8%          | 0         |           | 230,000        | (20,218)             | 209,782                  | (6,182)             | 0         | 0                     | 0              | 0                    | 0                                  | 0                             | 0                     | 0              | 0                    | 0                                  | 0                             |
| Falcon Bay Upgrade - Stage 4 of 5 2021/22                    |        | WBC         | 2.8%          | 0         |           | 90,000         | (7,913)              | 82,087                   | (2,419)             | 0         | 0                     | 0              | 0                    | 0                                  | 0                             | 0                     | 0              | 0                    | 0                                  | 0                             |
| Parks and Reserves Upgrades 2021/22                          |        | WBC         | 2.8%          | 0         |           | 609,000        | 0                    | 609,000                  | 0                   | 0         | 0                     | 0              | 0                    | 0                                  | 0                             | 0                     | 0              | 0                    | 0                                  | 0                             |
| Mandurah Community Centre Project                            |        | WBC         | 2.8%          | 0         |           | 155,000        | 0                    | 155,000                  | 0                   | 0         | 0                     | 0              | 0                    | 0                                  | 0                             | 0                     | 0              | 0                    | 0                                  | 0                             |
| Falcon Reserve Activation Plan                               |        | WBC         | 2.8%          | 0         |           | 400,000        | 0                    | 400,000                  | 0                   | 0         | 0                     | 0              | 0                    | 0                                  | 0                             | 0                     | 0              | 0                    | 0                                  | 0                             |

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**

|                                             |    |      |      |            |           |             |            |           |            |           |             |            |           |            |              |              |            |             |   |
|---------------------------------------------|----|------|------|------------|-----------|-------------|------------|-----------|------------|-----------|-------------|------------|-----------|------------|--------------|--------------|------------|-------------|---|
| Rushton Park Precinct                       |    | WBC  | 2.8% | 0          | 70,000    | 0           | 70,000     | 0         | 0          | 0         | 0           | 0          | 0         | 0          | 0            | 0            | 0          | 0           | 0 |
| Western Foreshore Yr 3                      |    | WBC  | 2.8% | 0          | 800,000   | 0           | 800,000    | 0         | 0          | 0         | 0           | 0          | 0         | 0          | 0            | 0            | 0          | 0           | 0 |
| District Cooling System                     |    | WBC  | 2.8% | 0          | 600,000   | 0           | 600,000    | 0         | 0          | 0         | 0           | 0          | 0         | 0          | 0            | 0            | 0          | 0           | 0 |
| <b>Transport</b>                            |    |      |      |            |           |             |            |           |            |           |             |            |           |            |              |              |            |             |   |
| Road Construction [316(iii)]                | 1  | WBC  | 2.8% | 0          |           | 0           | 0          | 0         | 0          | 0         | 0           | 0          | 1,642     | 0          | (1,642)      | 0            | 0          | 0           | 0 |
| Car Parking [316(iv)]                       | 1  | WBC  | 2.8% | 0          |           | 0           | 0          | 0         | 0          | 0         | 0           | 0          | 121       | 0          | (121)        | 0            | 0          | 0           | 0 |
| Drainage [318(iv)]                          | 3  | WBC  | 2.8% | 62,134     |           | (21,059)    | 41,075     | (1,325)   | 83,835     | (21,701)  | 62,134      | (682)      | 78,576    | 0          | (19,784)     | 58,792       | (2,599)    |             |   |
| Road Construction [318(v)]                  | 3  | WBC  | 2.8% | 601,950    |           | (227,434)   | 374,516    | (14,309)  | 836,324    | (234,374) | 601,950     | (7,369)    | 848,624   | 0          | (213,672)    | 634,952      | (28,071)   |             |   |
| Road Construction [329(iii)]                | 15 | WBC  | 2.8% | 95,200     |           | (95,116)    | 84         | (1,463)   | 188,410    | (93,210)  | 95,200      | (3,368)    | 189,111   | 0          | (91,136)     | 97,975       | (5,443)    |             |   |
| Drainage Construction [329(iii)]            | 15 | WBC  | 2.8% | 33,394     |           | (30,849)    | 2,545      | (474)     | 63,624     | (30,230)  | 33,394      | (1,093)    | 61,333    | 0          | (29,557)     | 31,776       | (1,765)    |             |   |
| Peelwood Oval - Parking [329(iv)]           | 15 | WBC  | 2.8% | 12,361     |           | (12,854)    | (493)      | (198)     | 24,957     | (12,596)  | 12,361      | (455)      | 25,556    | 0          | (12,316)     | 13,240       | (736)      |             |   |
| Path Construction [329(vii)]                | 15 | WBC  | 2.8% | 6,298      |           | (7,712)     | (1,414)    | (119)     | 13,856     | (7,558)   | 6,298       | (273)      | 15,333    | 0          | (7,389)      | 7,944        | (441)      |             |   |
| Street Lighting [329(viii)]                 | 15 | WBC  | 2.8% | 8,026      |           | (10,283)    | (2,257)    | (158)     | 18,103     | (10,077)  | 8,026       | (364)      | 20,444    | 0          | (9,852)      | 10,592       | (588)      |             |   |
| Road Construction [333(iii)]                | 18 | WBC  | 2.8% | 213,063    |           | (109,632)   | 103,431    | (4,610)   | 320,984    | (107,921) | 213,063     | (6,322)    | 322,713   | 0          | (103,588)    | 219,125      | (10,654)   |             |   |
| New Pedestrian Bridge Construction [335]    | 20 | WBC  | 2.8% | 364,418    |           | (117,999)   | 246,419    | (8,697)   | 481,195    | (116,777) | 364,418     | (9,919)    | 481,827   | 0          | (110,329)    | 371,498      | (16,367)   |             |   |
| New Road Construction [339]                 | 22 | WBC  | 2.8% | 430,550    |           | (111,602)   | 318,948    | (10,630)  | 544,949    | (114,399) | 430,550     | (7,617)    | 545,339   | 0          | (102,919)    | 442,420      | (19,313)   |             |   |
| New Road Construction [342]                 | 25 | WBC  | 2.8% | 539,226    |           | (103,365)   | 435,861    | (13,779)  | 651,651    | (112,425) | 539,226     | (4,719)    | 652,589   | 0          | (93,915)     | 558,674      | (23,229)   |             |   |
| WMC Tims Thicket [343]                      | 23 | WBC  | 2.8% | 83,091     |           | (15,451)    | 67,640     | (2,129)   | 98,546     | (15,455)  | 83,091      | (2,125)    | 98,741    | 0          | (14,096)     | 84,645       | (3,484)    |             |   |
| Road Construction [346]                     | 11 | WBC  | 2.8% | 325,550    |           | (59,091)    | 266,459    | (8,361)   | 385,053    | (59,503)  | 325,550     | (7,949)    | 385,817   | 0          | (53,646)     | 332,171      | (13,806)   |             |   |
| MARC Carpark [347]                          | 10 | WBC  | 2.8% | 247,320    |           | (44,888)    | 202,432    | (6,352)   | 292,522    | (45,202)  | 247,320     | (6,039)    | 293,101   | 0          | (40,752)     | 252,349      | (10,488)   |             |   |
| MPAC Forecourt [348]                        | 9  | WBC  | 2.8% | 103,054    |           | (18,701)    | 84,353     | (2,647)   | 121,886    | (18,832)  | 103,054     | (2,516)    | 122,128   | 0          | (16,978)     | 105,150      | (4,370)    |             |   |
| Mandurah Marina [352]                       | 29 | WBC  | 2.8% | 153,272    |           | (20,000)    | 133,272    | (4,036)   | 173,490    | (20,218)  | 153,272     | (3,818)    | 173,828   | 0          | (17,759)     | 156,069      | (6,277)    |             |   |
| MARC Carpark [354]                          | 31 | WBC  | 2.8% | 229,922    |           | (29,993)    | 199,929    | (6,055)   | 260,243    | (30,321)  | 229,922     | (5,727)    | 260,751   | 0          | (26,632)     | 234,119      | (9,416)    |             |   |
| Mandurah Foreshore Boardwalk Renewal [357]  | 34 | WBC  | 2.8% | 344,778    |           | (44,993)    | 299,785    | (9,079)   | 390,262    | (45,484)  | 344,778     | (8,588)    | 391,023   | 0          | (39,948)     | 351,075      | (14,124)   |             |   |
| New Road Construction [359]                 | 36 | WBC  | 2.8% | 1,028,594  |           | (143,054)   | 885,540    | (26,973)  | 1,191,883  | (163,289) | 1,028,594   | (6,739)    | 1,192,616 | 0          | (125,617)    | 1,066,999    | (44,411)   |             |   |
| Smoke Bush Retreat Footpath [361]           | 38 | WBC  | 2.8% | 76,622     |           | (10,006)    | 66,616     | (2,018)   | 86,737     | (10,115)  | 76,622      | (1,909)    | 86,906    | 0          | (8,886)      | 78,020       | (3,138)    |             |   |
| New Boardwalks 18/19                        | 42 | WBC  | 2.8% | 413,273    |           | (43,828)    | 369,445    | (11,012)  | 458,859    | (45,586)  | 413,273     | (9,254)    | 459,221   | 0          | (41,205)     | 418,016      | (13,635)   |             |   |
| Coodanup Drive - Road Rehabilitation        | 46 | WBC  | 2.8% | 82,674     |           | (8,765)     | 73,909     | (2,203)   | 91,791     | (9,117)   | 82,674      | (1,851)    | 91,864    | 0          | (8,241)      | 83,623       | (2,727)    |             |   |
| Pinjarra Road Carpark                       | 45 | WBC  | 2.8% | 165,348    |           | (17,530)    | 147,818    | (4,406)   | 183,582    | (18,234)  | 165,348     | (3,702)    | 183,727   | 0          | (16,482)     | 167,245      | (5,454)    |             |   |
| New Road Construction 2018/19               | 39 | WBC  | 2.8% | 1,329,448  |           | (145,594)   | 1,183,854  | (35,366)  | 1,497,356  | (167,908) | 1,329,448   | (13,052)   | 1,497,071 | 0          | (135,963)    | 1,361,108    | (44,997)   |             |   |
| New Road Construction 2019/20               | 50 | WBC  | 2.8% | 798,415    |           | (83,446)    | 714,969    | (21,290)  | 900,000    | (101,585) | 798,415     | (7,530)    | 900,000   | 0          | (78,226)     | 821,774      | (26,510)   |             |   |
| South Harbour Upgrade 2019/20               | 47 | WBC  | 2.8% | 209,373    |           | (21,180)    | 188,193    | (5,592)   | 230,000    | (20,627)  | 209,373     | (5,199)    | 230,000   | 0          | (19,997)     | 210,003      | (6,774)    |             |   |
| New Roads 2020/21                           |    | WBC  | 2.8% | 650,000    |           | (57,134)    | 592,866    | (17,470)  | 0          | 650,000   | 0           | 650,000    | 0         | 0          | 1,150,000    | (99,693)     | 1,050,307  | (34,131)    |   |
| Carryover Roads 2020/21                     |    | WBC  | 2.8% | 0          | 500,000   | (43,945)    | 456,055    | (13,439)  | 0          | 0         | 0           | 0          | 0         | 0          | 0            | 0            | 0          | 0           | 0 |
| Roads 2021/22                               |    | WBC  | 2.8% | 0          | 1,250,000 | 0           | 1,250,000  | 0         | 0          | 0         | 0           | 0          | 0         | 0          | 0            | 0            | 0          | 0           | 0 |
| Boardwalks 2021/22                          |    | WBC  | 2.8% | 0          | 250,000   | 0           | 250,000    | 0         | 0          | 0         | 0           | 0          | 0         | 0          | 0            | 0            | 0          | 0           | 0 |
| Carparks 2021/22                            |    | WBC  | 2.8% | 0          | 438,000   | 0           | 438,000    | 0         | 0          | 0         | 0           | 0          | 0         | 0          | 0            | 0            | 0          | 0           | 0 |
| Pedestrian Bridge Mandurah Road             |    | WBC  | 2.8% | 0          | 908,000   | 0           | 908,000    | 0         | 0          | 0         | 0           | 0          | 0         | 0          | 0            | 0            | 0          | 0           | 0 |
| Cambria Island Abutment Wall                |    | WBC  | 2.8% | 0          | 400,000   | 0           | 400,000    | 0         | 0          | 0         | 0           | 0          | 0         | 0          | 0            | 0            | 0          | 0           | 0 |
| <b>Economic services</b>                    |    |      |      |            |           |             |            |           |            |           |             |            |           |            |              |              |            |             |   |
| Mandurah Ocean Marina Chalets Refurbishment |    |      |      | 0          | 150,000   | 0           | 150,000    | 0         | 0          | 0         | 0           | 0          | 0         | 0          | 0            | 0            | 0          | 0           | 0 |
| <b>Other property and services</b>          |    |      |      |            |           |             |            |           |            |           |             |            |           |            |              |              |            |             |   |
| Office Building [272]                       | 2  | WBC  | 2.8% | 0          |           | 0           | 0          | 0         | 215,015    | (215,015) | 0           | (2,049)    | 215,612   | 0          | (195,631)    | 19,981       | (3,140)    |             |   |
| Information Systems [316(i)]                | 1  | WBC  | 2.8% | 0          |           | 0           | 0          | 0         | 0          | 0         | 0           | 0          | 110       | 0          | (110)        | 0            | 0          |             |   |
| IT Server Room Upgrade [316(vi)]            | 1  | WBC  | 2.8% | 0          |           | 0           | 0          | 0         | 0          | 0         | 0           | 0          | 296       | 0          | (296)        | 0            | 0          |             |   |
| IT Communications Equipment [318(i)]        | 3  | WBC  | 2.8% | 50,109     |           | (16,847)    | 33,262     | (1,060)   | 67,470     | (17,361)  | 50,109      | (546)      | 62,861    | 0          | (15,828)     | 47,033       | (2,079)    |             |   |
| IT Equipment [329(vii)]                     | 15 | WBC  | 2.8% | 13,105     |           | (12,854)    | 251        | (198)     | 25,701     | (12,596)  | 13,105      | (455)      | 25,556    | 0          | (12,316)     | 13,240       | (736)      |             |   |
| Land Purchase [330]                         | 16 | WBC  | 2.8% | 590,202    |           | (590,181)   | 21         | (8,424)   | 1,223,995  | (633,793) | 590,202     | (9,131)    | 1,224,952 | 0          | (606,689)    | 618,263      | (36,235)   |             |   |
| Civic Building - Tuckey Room Extension      | 43 | WBC  | 2.8% | 413,273    |           | (43,828)    | 369,445    | (11,012)  | 458,859    | (45,586)  | 413,273     | (9,254)    | 459,221   | 0          | (41,205)     | 418,016      | (13,634)   |             |   |
| Short term loan COVID-19                    |    | WATC | 2.8% | 0          |           | 0           | 0          | 0         | 0          | 0         | 0           | 0          | 0         | 20,000,000 | (20,000,000) | 0            | (35,000)   |             |   |
|                                             |    |      |      | 24,621,989 | 9,826,754 | (5,432,960) | 29,015,783 | (723,433) | 26,229,753 | 3,718,699 | (5,326,463) | 24,621,989 | (324,391) | 26,250,068 | 27,500,000   | (25,410,640) | 28,339,428 | (1,127,642) |   |
|                                             |    |      |      | 24,621,989 | 9,826,754 | (5,432,960) | 29,015,783 | (723,433) | 26,229,753 | 3,718,699 | (5,326,463) | 24,621,989 | (324,391) | 26,250,068 | 27,500,000   | (25,410,640) | 28,339,428 | (1,127,642) |   |

All borrowing repayments, other than self supporting loans, will be financed by general purpose revenue.  
The self supporting loan(s) repayment will be fully reimbursed.

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**  
**6. INFORMATION ON BORROWINGS**

**(b) New borrowings - 2021/22**

| Particulars/Purpose                         | Institution | Term (years) | Interest rate | Amount borrowed budget | Total interest & charges | Amount used budget | Balance unspent |
|---------------------------------------------|-------------|--------------|---------------|------------------------|--------------------------|--------------------|-----------------|
|                                             |             |              | %             | \$                     | \$                       | \$                 | \$              |
| Eastern/ Western Foreshore 2021/22          | WBC         | 10           | 2.8%          | 1,629,070              | (43,785)                 | 1,629,070          | 0               |
| Smart Street Mall 2021/22                   | WBC         | 10           | 2.8%          | 897,835                | (24,131)                 | 897,835            | 0               |
| Enclosed Dog Park 2021/22                   | WBC         | 10           | 2.8%          | 179,849                | (4,834)                  | 179,849            | 0               |
| Novara Foreshore Stage 4 2021/22            | WBC         | 10           | 2.8%          | 230,000                | (6,182)                  | 230,000            | 0               |
| Falcon Bay Upgrade - Stage 4 of 5 2021/22   | WBC         | 10           | 2.8%          | 90,000                 | (2,419)                  | 90,000             | 0               |
| Ablutions 2020/21                           | WBC         | 10           | 2.8%          | 200,000                | (5,375)                  | 200,000            | 0               |
| Carryover Roads 2020/21                     | WBC         | 10           | 2.8%          | 500,000                | (13,439)                 | 500,000            | 0               |
| Ablutions 2021/22                           | WBC         | 10           | 2.8%          | 70,000                 | 0                        | 70,000             | 0               |
| Roads 2021/22                               | WBC         | 10           | 2.8%          | 1,250,000              | 0                        | 1,250,000          | 0               |
| Boardwalks 2021/22                          | WBC         | 10           | 2.8%          | 250,000                | 0                        | 250,000            | 0               |
| Carparks 2021/22                            | WBC         | 10           | 2.8%          | 438,000                | 0                        | 438,000            | 0               |
| Pedestrian Bridge Mandurah Road             | WBC         | 10           | 2.8%          | 908,000                | 0                        | 908,000            | 0               |
| Cambria Island Abutment Wall                | WBC         | 10           | 2.8%          | 400,000                | 0                        | 400,000            | 0               |
| Mandurah Ocean Marina Chalets Refurbishment | WBC         | 10           | 2.8%          | 150,000                | 0                        | 150,000            | 0               |
| Parks and Reserves Upgrades 2021/22         | WBC         | 10           | 2.8%          | 609,000                | 0                        | 609,000            | 0               |
| Mandurah Library Re Roofing Project         | WBC         | 10           | 2.8%          | 155,000                | 0                        | 155,000            | 0               |
| Falcon Reserve Activation Plan              | WBC         | 10           | 2.8%          | 400,000                | 0                        | 400,000            | 0               |
| Rushton Park Precinct                       | WBC         | 10           | 2.8%          | 70,000                 | 0                        | 70,000             | 0               |
| Western Foreshore Yr 3                      | WBC         | 10           | 2.8%          | 800,000                | 0                        | 800,000            | 0               |
| District Cooling System                     | WBC         | 10           | 2.8%          | 600,000                | 0                        | 600,000            | 0               |
|                                             |             |              |               | 9,826,754              | (100,165)                | 9,826,754          | 0               |

**(c) Unspent borrowings**

| Loan Details      | Year loan taken | Amount b/fwd. | Amount used 2021/22 Budget | New loans unspent at 30 June 2022 | Amount as at 30 June 2022 |
|-------------------|-----------------|---------------|----------------------------|-----------------------------------|---------------------------|
|                   |                 | \$            | \$                         | \$                                | \$                        |
| Brighton Lane     | Prior to 2015   | 43,022        | 0                          | 0                                 | 43,022                    |
| Brighton Plaza    | Prior to 2015   | 14,115        | 0                          | 0                                 | 14,115                    |
| WMC Tims Thickett | 2015/2016       | 150,000       | 0                          | 0                                 | 150,000                   |
|                   |                 | 207,137       | 0                          | 0                                 | 207,137                   |

**(d) Credit Facilities**

**Undrawn borrowing facilities**  
**credit standby arrangements**

|                                      | 2021/22 Budget | 2020/21 Actual | 2020/21 Budget |
|--------------------------------------|----------------|----------------|----------------|
|                                      | \$             | \$             | \$             |
| Bank overdraft limit                 | 0              | 0              | 0              |
| Bank overdraft at balance date       | 0              | 0              | 0              |
| Credit card limit                    | 700,000        | 700,000        | 700,000        |
| Credit card balance at balance date  | 35,000         | 35,000         | 50,000         |
| <b>Total amount of credit unused</b> | <b>735,000</b> | <b>735,000</b> | <b>750,000</b> |

**Loan facilities**

|                                        |            |            |            |
|----------------------------------------|------------|------------|------------|
| Loan facilities in use at balance date | 29,015,783 | 24,621,989 | 28,339,428 |
|----------------------------------------|------------|------------|------------|

**SIGNIFICANT ACCOUNTING POLICIES**

**BORROWING COSTS**

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

CITY OF MANDURAH  
 NOTES TO AND FORMING PART OF THE BUDGET  
 FOR THE YEAR ENDED 30 JUNE 2022  
 7. LEASE LIABILITIES

| LEASE LIABILITIES           |        |                         |       |           | 2021/22     | 2021/22   | Budget      | 2021/22      |            |             |             |         | 2020/21    | Actual       | 2020/21    |             |        |            |              | 2020/21    | Budget    | 2020/21 |
|-----------------------------|--------|-------------------------|-------|-----------|-------------|-----------|-------------|--------------|------------|-------------|-------------|---------|------------|--------------|------------|-------------|--------|------------|--------------|------------|-----------|---------|
|                             |        | Lease                   |       | Budget    | 2021/22     | 2021/22   | Lease       | Lease        |            | Actual      | 2020/21     | 2020/21 | Actual     | Lease        | Actual     | 2020/21     |        | Budget     | 2020/21      | Budget     | Lease     | Budget  |
| Purpose                     | Lease  | Interest                | Lease | Principal | New         | Principal | outstanding | Interest     | Principal  | Adjustments | Actual      | New     | Principal  | outstanding  | Interest   | Principal   | New    | Principal  | outstanding  | Interest   | Principal |         |
|                             | Number | Institution             | Rate  | Term      | 1 July 2021 | Leases    | Repayments  | 30 June 2022 | Repayments | 1 July 2020 |             | Leases  | repayments | 30 June 2021 | repayments | 1 July 2020 | Leases | repayments | 30 June 2021 | repayments |           |         |
|                             |        |                         |       |           | \$          | \$        | \$          | \$           | \$         | \$          |             | \$      | \$         | \$           | \$         | \$          | \$     | \$         | \$           | \$         | \$        |         |
| Recreation and culture      |        |                         |       |           |             |           |             |              |            |             |             |         |            |              |            |             |        |            |              |            |           |         |
| Gym Equipment               |        | MAIA - Marc Equipment   |       |           | 280,933     | 36,186    | (216,779)   | 100,340      | (7,291)    | 497,712     | 0           | 0       | (216,779)  | 280,933      | (12,748)   | 161,964     | 0      | (129,991)  | 31,973       | (16,409)   |           |         |
| Other property and services |        |                         |       |           |             |           |             |              |            |             |             |         |            |              |            |             |        |            |              |            |           |         |
| Software                    |        | MAIA - Business Systems |       |           | 61,017      | 54,592    | (119,626)   | (4,017)      | (1,538)    | 39,613      | 164,738     | 0       | (143,334)  | 61,017       | (3,811)    | 190,939     | 0      | (273,177)  | (82,238)     | (20,447)   |           |         |
| IT Equipment                |        | HP and Fuji             |       |           | 584,114     | 364,234   | (259,364)   | 688,984      | (14,064)   | 541,299     | (10,564)    | 227,827 | (174,448)  | 584,114      | (9,911)    | 174,356     | 0      | (123,221)  | 51,135       | (10,158)   |           |         |
| Survey Equipment            |        | MAIA - Survey           |       |           | 16,705      | 286,246   | (85,358)    | 217,593      | (1,876)    | 33,321      | (8,077)     | 69,812  | (78,351)   | 16,705       | (975)      | 32,851      | 0      | (98,741)   | (65,890)     | (5,042)    |           |         |
| Tech One                    |        | MAIA - Tech One         |       |           | 0           | 0         | 0           | 0            | 0          | 3,060,060   | (3,060,060) | 0       | 0          | 0            | 0          | 1,208,142   | 0      | (179,138)  | 1,029,004    | (54,035)   |           |         |
| Records - Postage Meter     |        | Pitney Bowes            |       |           | 2,720       | 17,985    | (3,900)     | 16,805       | (51)       | 6,620       | 0           | 0       | (3,900)    | 2,720        | (166)      | 6,560       | 0      | (3,637)    | 2,923        | (360)      |           |         |
|                             |        |                         |       |           | 945,489     | 759,243   | (685,027)   | 1,019,705    | (24,820)   | 4,178,625   | (2,913,963) | 297,639 | (616,812)  | 945,489      | (27,611)   | 1,774,812   | 0      | (807,905)  | 966,907      | (106,451)  |           |         |

SIGNIFICANT ACCOUNTING POLICIES

| LEASES                                                                                                                                                                                                                                                                                                                                                                                   | LEASE LIABILITIES                                                                                                                                                                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| At the inception of a contract, the City assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.                                                                                                                     | The present value of future lease payments not paid at the reporting date discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined. |
| At the commencement date, a right-of-use asset is recognised at cost and a lease liability. at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate. |                                                                                                                                                                                                    |

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**  
**8. CASH BACKED RESERVES**

**(a) Cash Backed Reserves - Movement**

|                                                          | 2021/22<br>Budget<br>Opening<br>Balance | 2021/22<br>Budget<br>Transfer to | 2021/22<br>Budget<br>Transfer<br>(from) | 2021/22<br>Budget<br>Closing<br>Balance | 2020/21<br>Actual<br>Opening<br>Balance | 2020/21<br>Actual<br>Transfer to | 2020/21<br>Actual<br>Transfer<br>(from) | 2020/21<br>Actual<br>Closing<br>Balance | 2020/21<br>Budget<br>Opening<br>Balance | 2020/21<br>Budget<br>Transfer to | 2020/21<br>Budget<br>Transfer<br>(from) | 2020/21<br>Budget<br>Closing<br>Balance |
|----------------------------------------------------------|-----------------------------------------|----------------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|----------------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|----------------------------------|-----------------------------------------|-----------------------------------------|
|                                                          | \$                                      | \$                               | \$                                      | \$                                      | \$                                      | \$                               | \$                                      | \$                                      | \$                                      | \$                               | \$                                      | \$                                      |
| (a) Building Reserve                                     | 1,793,339                               | 8,658                            | (1,332,385)                             | 469,612                                 | 1,750,338                               | 1,718,051                        | (1,675,050)                             | 1,793,339                               | 1,807,813                               | 939,060                          | (2,161,990)                             | 584,883                                 |
| (b) Cash in Lieu of Parking Reserve                      | 481,868                                 | 9,051                            | 0                                       | 490,919                                 | 476,622                                 | 5,246                            | 0                                       | 481,868                                 | 471,178                                 | 9,242                            | 0                                       | 480,420                                 |
| (c) Asset Management Reserve                             | 10,498,996                              | 1,805,409                        | (4,944,899)                             | 7,359,506                               | 3,414,511                               | 8,494,168                        | (1,409,683)                             | 10,498,996                              | 2,496,008                               | 1,940,595                        | (1,824,778)                             | 2,611,825                               |
| (d) Cultural Centre Reserve                              | 147,301                                 | 0                                | 0                                       | 147,301                                 | 149,830                                 | 0                                | (2,529)                                 | 147,301                                 | 2,480                                   | 0                                | (2,480)                                 | 0                                       |
| (e) Museum Reserve                                       | 0                                       | 0                                | 0                                       | 0                                       | 160,000                                 | 0                                | (160,000)                               | 0                                       | 160,150                                 | 0                                | (160,150)                               | 0                                       |
| (f) Property Acquisition Reserve                         | 0                                       | 0                                | 0                                       | 0                                       | 3,914,017                               | 2,388                            | (3,916,405)                             | 0                                       | 3,920,867                               | 468                              | (3,897,117)                             | 24,218                                  |
| (g) Sustainability Reserve                               | 627,556                                 | 6,923                            | (259,000)                               | 375,479                                 | 660,440                                 | 96,296                           | (129,180)                               | 627,556                                 | 647,225                                 | 100,860                          | (189,180)                               | 558,905                                 |
| (i) Waste Facilities Reserve Fund                        | 2,618,886                               | 17,922                           | (1,238,520)                             | 1,398,288                               | 2,382,545                               | 438,417                          | (202,076)                               | 2,618,886                               | 1,617,218                               | 10,726                           | (957,202)                               | 670,742                                 |
| (j) Community Improvements Reserve                       | 0                                       | 0                                | 0                                       | 0                                       | 33,212                                  | 0                                | (33,212)                                | 0                                       | 33,234                                  | 0                                | (33,234)                                | 0                                       |
| (k) Traffic Bridge Reserve                               | 0                                       | 0                                | 0                                       | 0                                       | 400,000                                 | 0                                | (400,000)                               | 0                                       | 399,886                                 | 0                                | (399,886)                               | 0                                       |
| (l) Tims Thicket Septage Reserve                         | 0                                       | 0                                | 0                                       | 0                                       | 75,683                                  | 833                              | (76,516)                                | 0                                       | 74,894                                  | 1,468                            | 0                                       | 76,362                                  |
| (m) Tims Thicket Inert Reserve                           | 0                                       | 0                                | 0                                       | 0                                       | 104,316                                 | 41,589                           | (145,905)                               | 0                                       | 104,413                                 | 42,816                           | 0                                       | 147,229                                 |
| (n) Inert Landfill Reserve                               | 0                                       | 0                                | 0                                       | 0                                       | 40,000                                  | 0                                | (40,000)                                | 0                                       | 39,728                                  | 0                                | (39,728)                                | 0                                       |
| (o) Road Network Reserve                                 | 0                                       | 0                                | 0                                       | 0                                       | 0                                       | 0                                | 0                                       | 0                                       | 0                                       | 0                                | 0                                       | 0                                       |
| (p) Arts and Craft Centre Reserve                        | 0                                       | 0                                | 0                                       | 0                                       | 230,000                                 | 0                                | (230,000)                               | 0                                       | 229,699                                 | 0                                | (229,699)                               | 0                                       |
| (q) Sand Pit Restoration Reserve                         | 0                                       | 0                                | 0                                       | 0                                       | 67,000                                  | 0                                | (67,000)                                | 0                                       | 66,970                                  | 0                                | (66,970)                                | 0                                       |
| (r) Interest Free Loans Reserve                          | 0                                       | 0                                | 0                                       | 0                                       | 201,553                                 | 0                                | (201,553)                               | 0                                       | 159,894                                 | 0                                | (159,894)                               | 0                                       |
| (s) CLAG Reserve                                         | 62,967                                  | 1,183                            | 0                                       | 64,150                                  | 62,281                                  | 686                              | 0                                       | 62,967                                  | 27,116                                  | 529                              | 0                                       | 27,645                                  |
| (t) Emergency Relief Fund Reserve                        | 0                                       | 0                                | 0                                       | 0                                       | 3,000                                   | 0                                | (3,000)                                 | 0                                       | 3,295                                   | 0                                | (3,295)                                 | 0                                       |
| (u) Mandurah Ocean Marina Reserve                        | 178,781                                 | 3,358                            | 0                                       | 182,139                                 | 176,835                                 | 1,946                            | 0                                       | 178,781                                 | 175,870                                 | 3,462                            | 0                                       | 179,332                                 |
| (v) Waterways Reserve                                    | 252,829                                 | 4,497                            | (13,425)                                | 243,901                                 | 277,341                                 | 3,053                            | (27,565)                                | 252,829                                 | 274,639                                 | 4,579                            | (40,990)                                | 238,228                                 |
| (w) Interest on Investments Reserve                      | 0                                       | 0                                | 0                                       | 0                                       | 13,000                                  | 0                                | (13,000)                                | 0                                       | 12,771                                  | 0                                | (12,771)                                | 0                                       |
| (x) Port Mandurah Canals Stage 2 Maintenance Reserve     | 92,244                                  | 1,733                            | 0                                       | 93,977                                  | 91,240                                  | 1,004                            | 0                                       | 92,244                                  | 92,322                                  | 1,792                            | 0                                       | 94,114                                  |
| (y) Mariners Cove Canals Reserve                         | 85,113                                  | 1,599                            | 0                                       | 86,712                                  | 84,186                                  | 927                              | 0                                       | 85,113                                  | 85,053                                  | 1,672                            | 0                                       | 86,725                                  |
| (z) Port Bouvard Canal Maintenance Contributions Reserve | 266,811                                 | 5,012                            | 0                                       | 271,823                                 | 263,906                                 | 2,905                            | 0                                       | 266,811                                 | 270,424                                 | 5,295                            | 0                                       | 275,719                                 |
| (aa) Soccer Club Rooms Refurbishment Reserve             | 0                                       | 0                                | 0                                       | 0                                       | 29,338                                  | 0                                | (29,338)                                | 0                                       | 29,292                                  | 0                                | (29,292)                                | 0                                       |
| (ac) Unspent Grants Reserve                              | 4,977,235                               | 0                                | (4,352,834)                             | 624,401                                 | 7,974,895                               | 4,248,595                        | (7,246,255)                             | 4,977,235                               | 5,451,218                               | 8,381                            | (5,275,197)                             | 184,402                                 |
| (ad) Leave Reserve                                       | 4,178,270                               | 971,036                          | (883,534)                               | 4,265,772                               | 5,103,435                               | 56,173                           | (981,338)                               | 4,178,270                               | 4,944,527                               | 96,899                           | 0                                       | 5,041,426                               |
| (ae) Carbon Offset Reserve                               | 0                                       | 0                                | 0                                       | 0                                       | 130,117                                 | 0                                | (130,117)                               | 0                                       | 130,117                                 | 0                                | (130,117)                               | 0                                       |
| (af) Bushland Acquisition Reserve                        | 3,032,619                               | 0                                | 0                                       | 3,032,619                               | 2,999,603                               | 33,016                           | 0                                       | 3,032,619                               | 3,036,239                               | 59,497                           | 0                                       | 3,095,736                               |
| (ag) Port Bouvard Surf Life Saving Clubrooms Reserve     | 0                                       | 0                                | 0                                       | 0                                       | 18,000                                  | 0                                | (18,000)                                | 0                                       | 18,000                                  | 0                                | (18,000)                                | 0                                       |
| (ah) Coastal Storm Contingency Reserve                   | 258,513                                 | 4,856                            | 0                                       | 263,369                                 | 255,699                                 | 2,814                            | 0                                       | 258,513                                 | 252,987                                 | 4,958                            | 0                                       | 257,945                                 |
| (ai) Refurbishment Bortolo Pavillion Reserve             | 0                                       | 0                                | 0                                       | 0                                       | 6,000                                   | 0                                | (6,000)                                 | 0                                       | 6,000                                   | 0                                | (6,000)                                 | 0                                       |
| (aj) Refurbishment Rushton Park Reserve                  | 0                                       | 0                                | 0                                       | 0                                       | 13,000                                  | 0                                | (13,000)                                | 0                                       | 13,500                                  | 0                                | (13,500)                                | 0                                       |
| (ak) Refurbishment Meadow Springs Pavillion Reserve      | 0                                       | 0                                | 0                                       | 0                                       | 8,000                                   | 0                                | (8,000)                                 | 0                                       | 8,712                                   | 0                                | (8,712)                                 | 0                                       |
| (al) Digital Futures Reserve                             | 83,943                                  | 1,577                            | 0                                       | 85,520                                  | 83,029                                  | 914                              | 0                                       | 83,943                                  | 42,573                                  | 834                              | 0                                       | 43,407                                  |
| (am) Decked Carparking Reserve                           | 1,008,698                               | 18,947                           | 0                                       | 1,027,645                               | 997,716                                 | 10,982                           | 0                                       | 1,008,698                               | 987,134                                 | 19,346                           | 0                                       | 1,006,480                               |
| (an) Specified Area Rates - Waterside Canals             | 96,574                                  | 1,689                            | (6,737)                                 | 91,526                                  | 101,745                                 | 0                                | (5,171)                                 | 96,574                                  | 104,301                                 | 0                                | (5,171)                                 | 99,130                                  |
| (ao) Specified Area Rates - Port Mandurah Canals         | 416,495                                 | 65,654                           | (336,260)                               | 145,889                                 | 346,190                                 | 84,465                           | (14,160)                                | 416,495                                 | 353,236                                 | 149,365                          | (79,060)                                | 423,541                                 |
| (ap) Specified Area Rates - Mandurah Quay Canals         | 211,228                                 | 12,798                           | 0                                       | 224,026                                 | 199,451                                 | 11,777                           | 0                                       | 211,228                                 | 189,933                                 | 11,777                           | 0                                       | 201,710                                 |
| (aq) Specified Area Rates - Mandurah Ocean Marina        | 362,949                                 | 6,818                            | 0                                       | 369,767                                 | 221,108                                 | 304,840                          | (162,999)                               | 362,949                                 | 222,398                                 | 304,840                          | (162,999)                               | 364,239                                 |
| (ar) Specified Area Rate - Port Bouvard Canals           | 120,090                                 | 2,253                            | (134)                                   | 122,209                                 | 118,299                                 | 1,791                            | 0                                       | 120,090                                 | 98,861                                  | 1,791                            | 0                                       | 100,652                                 |
| (as) Specified Area Rate - Mariners Cove                 | 13,002                                  | 46                               | (10,656)                                | 2,392                                   | 22,719                                  | 0                                | (9,717)                                 | 13,002                                  | 18,722                                  | 0                                | (9,717)                                 | 9,005                                   |
| (at) Specified Area Rate - Eastport                      | 29,141                                  | 544                              | (175)                                   | 29,510                                  | 28,539                                  | 602                              | 0                                       | 29,141                                  | 23,165                                  | 602                              | 0                                       | 23,767                                  |
| (au) Sports Club Maintenance Levy Reserve                | 196,367                                 | 15,911                           | 0                                       | 212,278                                 | 141,402                                 | 56,665                           | (1,700)                                 | 196,367                                 | 133,395                                 | 58,210                           | 0                                       | 191,605                                 |
| (av) City Centre Land Acquisition Reserve                | 1,011,007                               | 0                                | 0                                       | 1,011,007                               | 3,000,000                               | 11,007                           | (2,000,000)                             | 1,011,007                               | 3,035,842                               | 20,301                           | (2,000,000)                             | 1,056,143                               |
| (aw) City Facility Relocation Reserve                    | 58,531                                  | 0                                | 0                                       | 58,531                                  | 214,531                                 | 0                                | (156,000)                               | 58,531                                  | 156,000                                 | 0                                | (156,000)                               | 0                                       |
| (ax) Lakelands Community Infrastructure Reserve          | 1,102,206                               | 20,703                           | 0                                       | 1,122,909                               | 1,090,206                               | 12,000                           | 0                                       | 1,102,206                               | 1,078,644                               | 21,139                           | 0                                       | 1,099,783                               |
| (ay) Plant Reserve                                       | 1,656,314                               | 14,308                           | (895,181)                               | 775,441                                 | 952,687                                 | 887,395                          | (183,768)                               | 1,656,314                               | 938,504                                 | 9,937                            | (199,841)                               | 748,600                                 |
| (az) Workers Compensation Reserve                        | 113,201                                 | 2,126                            | 0                                       | 115,327                                 | 111,969                                 | 1,232                            | 0                                       | 113,201                                 | 110,781                                 | 2,171                            | 0                                       | 112,952                                 |
| (ba) Restricted Cash Reserve                             | 5,249,697                               | 0                                | (5,124,697)                             | 125,000                                 | 0                                       | 5,249,697                        | 0                                       | 5,249,697                               | 0                                       | 0                                | 0                                       | 0                                       |
|                                                          | 41,282,771                              | 3,004,611                        | (19,398,437)                            | 24,888,945                              | 39,199,534                              | 21,781,474                       | (19,698,237)                            | 41,282,771                              | 34,557,228                              | 3,832,612                        | #####                                   | 20,116,870                              |

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**  
**8. CASH BACKED RESERVES**

**(b) Cash Backed Reserves - Purposes**

In accordance with Council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

| <b>Reserve name</b>                                      | <b>Anticipated date of use</b> | <b>Purpose of the reserve</b>                                                                                                          |
|----------------------------------------------------------|--------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
| (a) Building Reserve                                     |                                | Building - Future new building capital requirements                                                                                    |
| (b) Cash in Lieu of Parking Reserve                      |                                | Parking - Provide additional parking areas                                                                                             |
| (c) Asset Management Reserve                             |                                | Asset Management - Renewal and upgrade of current infrastructure                                                                       |
| (d) Cultural Centre Reserve                              |                                | Cultural Centre - Equipment/plant replacement for Mandurah Performing Arts Centre and the provision of standby financing               |
| (e) Museum Reserve                                       |                                | Museum - Operation of museum                                                                                                           |
| (f) Property Acquisition Reserve                         |                                | Property Acquisition - Future property purchases in areas other than the City Centre                                                   |
| (g) Sustainability Reserve                               |                                | Sustainability - Development of Mandurah as a sustainable city                                                                         |
| (i) Waste Facilities Reserve Fund                        |                                | Waste Facilities Reserve Fund - Future waste treatment initiatives                                                                     |
| (j) Community Improvements Reserve                       |                                | Community Improvements - Provision of community facilities                                                                             |
| (k) Traffic Bridge Reserve                               |                                | Traffic Bridge - Replacement of Mandurah Traffic Bridge                                                                                |
| (l) Tims Thicket Septage Reserve                         |                                | Tims Thicket Septage - Future site restoration                                                                                         |
| (m) Tims Thicket Inert Reserve                           |                                | Tims Thicket Inert - Future site restoration and development                                                                           |
| (n) Inert Landfill Reserve                               |                                | Inert Landfill - Future site restoration and development                                                                               |
| (o) Road Network Reserve                                 |                                | Road Network - Future road improvement schemes                                                                                         |
| (p) Arts and Craft Centre Reserve                        |                                | Arts and Craft Centre - Provision of new arts and craft facility                                                                       |
| (q) Sand Pit Restoration Reserve                         |                                | Sand Pit Restoration - Costs associated with closure of Red Road site                                                                  |
| (r) Interest Free Loans Reserve                          |                                | Interest Free Loans - Interest-free loans to sporting & community groups for minor capital projects                                    |
| (s) CLAG Reserve                                         |                                | CLAG - Contiguous Local Authority Group for control of mosquitoes                                                                      |
| (t) Emergency Relief Fund Reserve                        |                                | Emergency Relief Fund - Capital grants to local emergency service groups. Availability of funds for emergencies/disaster in Mandurah   |
| (u) Mandurah Ocean Marina Reserve                        |                                | Mandurah Ocean Marina - Future maintenance/asset replacement at Mandurah Ocean Marina                                                  |
| (v) Waterways Reserve                                    |                                | Waterways - Future maintenance/asset replacement of specific waterways infrastructure                                                  |
| (w) Interest on Investments Reserve                      |                                | Interest on Investments - Allocation for once-off purchases                                                                            |
| (x) Port Mandurah Canals Stage 2 Maintenance Reserve     |                                | Port Mandurah Canals Stage 2 Maintenance - Stage 2 Future maintenance of canals                                                        |
| (y) Mariners Cove Canals Reserve                         |                                | Mariners Cove Canals - Future maintenance of canals                                                                                    |
| (z) Port Bouvard Canal Maintenance Contributions Reserve |                                | Port Bouvard Canal Maintenance Contributions - Contribution Future maintenance of canals                                               |
| (aa) Soccer Club Rooms Refurbishment Reserve             |                                | Soccer Club Rooms Refurbishment - To maintain presentation and functionality of the Club House                                         |
| (ac) Unspent Grants Reserve                              |                                | Unspent Grants & Contributions - Operating and non-operating grants and contributions tied to future expenditure.                      |
| (ad) Leave Reserve                                       |                                | Long Service Leave - To fund the long service and sick leave liability of Council's staff.                                             |
| (ae) Carbon Offset Reserve                               |                                | Carbon Offset - Fund initiatives which provide an offset to the environmental impact of the City's waste management activities.        |
| (af) Bushland Acquisition Reserve                        |                                | Bushland Acquisition - For the purchase & protection of bushland and environmentally sensitive sites within the City                   |
| (ag) Port Bouvard Surf Life Saving Clubrooms Reserve     |                                | Port Bouvard Surf Life Saving Clubrooms - To maintain presentation and functionality of the Club House                                 |
| (ah) Coastal Storm Contingency Reserve                   |                                | Coastal Storm Contingency - Provide for coastal emergency works due to storm damage                                                    |
| (ai) Refurbishment Bortolo Pavillion Reserve             |                                | Refurbishment Bortolo Pavillion - To maintain presentation and functionality of the Club House.                                        |
| (aj) Refurbishment Rushton Park Reserve                  |                                | Refurbishment Rushton Park - To maintain presentation and functionality of the Club House.                                             |
| (ak) Refurbishment Meadow Springs Pavillion Reserve      |                                | Refurbishment Meadow Springs Pavillion - To maintain presentation and functionality of the Club House                                  |
| (al) Digital Futures Reserve                             |                                | Digital Futures - Fund development, investigation or commissioning of digital technology initiatives.                                  |
| (am) Decked Carparking Reserve                           |                                | Decked Carparking - Amount received from Landcorp in June 2006, set aside for Decked Carparking                                        |
| (an) Specified Area Rates - Waterside Canals             |                                | Specified Area Rates - Waterside Canals - Future maintenance of canals.                                                                |
| (ao) Specified Area Rates - Port Mandurah Canals         |                                | Specified Area Rates - Port Mandurah Canals - Future maintenance of canals.                                                            |
| (ap) Specified Area Rates - Mandurah Quay Canals         |                                | Specified Area Rates - Mandurah Quay Canals - Future maintenance of canals.                                                            |
| (aq) Specified Area Rates - Mandurah Ocean Marina        |                                | Specified Area Rates - Mandurah Ocean Marina - Future maintenance/asset replacement at Mandurah Ocean Marina.                          |
| (ar) Specified Area Rate - Port Bouvard Canals           |                                | Specified Area Rate - Port Bouvard Canals - Future maintenance of canals.                                                              |
| (as) Specified Area Rate - Mariners Cove                 |                                | Specified Area Rate - Mariners Cove - Future maintenance of canals.                                                                    |
| (at) Specified Area Rate - Eastport                      |                                | Specified Area Rate - Eastport - Future maintenance of canals.                                                                         |
| (au) Sports Club Maintenance Levy Reserve                |                                | Sports Clubs Maintenance Levy - To maintain various city buildings leased to clubs                                                     |
| (av) City Centre Land Acquisition Reserve                |                                | City Centre Land Acquisition Reserve - For future property purchases within the City Centre area                                       |
| (aw) City Facility Relocation Reserve                    |                                | City Facility Relocation Reserve - To fund long term strategic relocation of city facilities                                           |
| (ax) Lakelands Community Infrastructure Reserve          |                                | Lakelands Community Infrastructure Reserve - Contribute to the construction of the community infrastructure on Lot 2300 Seppings Parac |
| (ay) Plant Reserve                                       |                                | Plant reserve - Replacement of heavy plant and equipment                                                                               |
| (az) Workers Compensation Reserve                        |                                | Workers Compensation - For the purposes of funding previous year workers compensation claims that are open and still have costs requi  |
| (ba) Restricted Cash Reserve                             |                                | Restricted cash carried forward for future use.                                                                                        |

\* Reserves (h) and (ab) are closed as at 30 June 2020 and will incur no further transactions.

CITY OF MANDURAH  
NOTES TO AND FORMING PART OF THE BUDGET  
FOR THE YEAR ENDED 30 JUNE 2022  
**9. FEES & CHARGES REVENUE**

|                             |
|-----------------------------|
| General purpose funding     |
| Law, order, public safety   |
| Health                      |
| Education and welfare       |
| Community amenities         |
| Recreation and culture      |
| Transport                   |
| Economic services           |
| Other property and services |

| 2021/22<br>Budget | 2020/21<br>Actual | 2020/21<br>Budget |
|-------------------|-------------------|-------------------|
| \$                | \$                | \$                |
| 753,329           | 823,979           | 670,913           |
| 570,414           | 606,110           | 569,688           |
| 214,108           | 57,774            | 202,375           |
| 414,693           | 373,936           | 344,124           |
| 15,738,218        | 13,989,565        | 14,273,047        |
| 6,439,722         | 6,082,691         | 5,831,052         |
| 1,983,188         | 1,843,642         | 1,675,225         |
| 1,966,941         | 1,823,669         | 1,547,813         |
| 100,801           | 269,198           | 94,040            |
| 28,181,414        | 25,870,564        | 25,208,275        |

**10. GRANT REVENUE**

**By Program:**

**(a) Operating grants, subsidies and contributions**

|                             |
|-----------------------------|
| General purpose funding     |
| Law, order, public safety   |
| Health                      |
| Education and welfare       |
| Community amenities         |
| Recreation and culture      |
| Transport                   |
| Economic services           |
| Other property and services |

| 2021/22<br>Budget | 2020/21<br>Actual | 2020/21<br>Budget |
|-------------------|-------------------|-------------------|
| \$                | \$                | \$                |
| 1,524,807         | 4,874,839         | 1,615,000         |
| 153,760           | 318,400           | 144,921           |
| 251,240           | 0                 | 117,450           |
| 92,238            | 469,980           | 57,415            |
| 16,240            | 0                 | 122,660           |
| 651,539           | 584,436           | 928,219           |
| 234,222           | 16,567            | 298,844           |
| 8,320             | 300,000           | 3,038             |
| 83,980            | 0                 | 182,488           |
| 3,016,346         | 6,564,222         | 3,472,058         |

**(b) Non-operating grants, subsidies and contributions**

|                           |
|---------------------------|
| Law, order, public safety |
| Community amenities       |
| Recreation and culture    |
| Transport                 |
| Economic services         |

|            |            |            |
|------------|------------|------------|
| 0          | 8,657      | 0          |
| 0          | 110,905    | 0          |
| 7,818,060  | 7,010,634  | 13,133,930 |
| 9,838,784  | 3,435,907  | 3,303,834  |
| 0          | 20,000     | 0          |
| 17,656,844 | 10,586,103 | 16,537,764 |

Total grants, subsidies and contributions

20,673,190 17,150,325 20,009,822

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**  
**11. REVENUE RECOGNITION**

**SIGNIFICANT ACCOUNTING POLICIES**

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

| Revenue Category                                                                | Nature of goods and services                                                                                     | When obligations typically satisfied | Payment terms                                                            | Returns/Refunds/Warranties                  | Determination of transaction price                                          | Allocating transaction price                                    | Measuring obligations for returns                                   | Revenue recognition                                                                                                      | Accounting standard  |
|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------------------------------------------|---------------------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|----------------------|
| Rates                                                                           | General Rates                                                                                                    | Over time                            | Payment dates adopted by Council during the year                         | None                                        | Adopted by Council annually                                                 | When taxable event occurs                                       | Not applicable                                                      | When rates notice is issued                                                                                              | AASB 15<br>AASB 1058 |
| Specified area rates                                                            | Rates charge for specific defined purpose                                                                        | Over time                            | Payment dates adopted by Council during the year                         | Refund in event monies are unspent          | Adopted by Council annually                                                 | When taxable event occurs                                       | Not applicable                                                      | When rates notice is issued                                                                                              | AASB 15<br>AASB 1058 |
| Service charges                                                                 | Charge for specific service                                                                                      | Over time                            | Payment dates adopted by Council during the year                         | Refund in event monies are unspent          | Adopted by Council annually                                                 | When taxable event occurs                                       | Not applicable                                                      | When rates notice is issued                                                                                              | AASB 15<br>AASB 1058 |
| Grant contracts with customers                                                  | Community events, minor facilities, research, design, planning evaluation and services                           | Over time                            | Fixed terms transfer of funds based on agreed milestones and reporting   | Contract obligation if project not complete | Set by mutual agreement with the customer                                   | Based on the progress of works to match performance obligations | Returns limited to repayment of transaction price of terms breached | Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared | AASB 15              |
| Grants, subsidies or contributions for the construction of non-financial assets | Construction or acquisition of recognisable non-financial assets to be controlled by the local government        | Over time                            | Fixed terms transfer of funds based on agreed milestones and reporting   | Contract obligation if project not complete | Set by mutual agreement with the customer                                   | Based on the progress of works to match performance obligations | Returns limited to repayment of transaction price of terms breached | Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared | AASB 15              |
| Grants with no contractual commitments                                          | General appropriations and contributions with no specific contractual commitments                                | No obligations                       | Not applicable                                                           | Not applicable                              | Cash received                                                               | On receipt of funds                                             | Not applicable                                                      | When assets are controlled                                                                                               | AASB 1058            |
| Licences/ Registrations/ Approvals                                              | Building, planning, development and animal management, having the same nature as a licence regardless of naming. | Single point in time                 | Full payment prior to issue                                              | None                                        | Set by State legislation or limited by legislation to the cost of provision | Based on timing of issue of the associated rights               | No refunds                                                          | On payment and issue of the licence, registration or approval                                                            | AASB 1058            |
| Pool inspections                                                                | Compliance safety check                                                                                          | Single point in time                 | Equal proportion based on an equal annually fee                          | None                                        | Set by State legislation                                                    | Apportioned equally across the inspection cycle                 | No refunds                                                          | After inspection complete based on a 4 year cycle                                                                        | AASB 1058            |
| Other inspections                                                               | Regulatory Food, Health and Safety                                                                               | Single point in time                 | Full payment prior to inspection                                         | None                                        | Set by State legislation or limited by legislation to the cost of provision | Applied fully on timing of inspection                           | Not applicable                                                      | Revenue recognised after inspection event occurs                                                                         | AASB 1058            |
| Waste management collections                                                    | Kerbside collection service                                                                                      | Over time                            | Payment on an annual basis in advance                                    | None                                        | Adopted by council annually                                                 | Apportioned equally across the collection period                | Not applicable                                                      | Output method based on regular weekly and fortnightly period as proportionate to collection service                      | AASB 15<br>AASB 1058 |
| Waste management entry fees                                                     | Waste treatment, recycling and disposal service at disposal sites                                                | Single point in time                 | Payment in advance at gate or on normal trading terms if credit provided | None                                        | Adopted by council annually                                                 | Based on timing of entry to facility                            | Not applicable                                                      | On entry to facility                                                                                                     | AASB 1058            |
| Airport landing charges                                                         | Permission to use facilities and runway                                                                          | Single point in time                 | Monthly in arrears                                                       | None                                        | Adopted by council annually                                                 | Applied fully on timing of landing/take-off                     | Not applicable                                                      | On landing/departure event                                                                                               | AASB 1058            |
| Property hire and entry                                                         | Use of halls and facilities                                                                                      | Single point in time                 | In full in advance                                                       | Refund if event cancelled within 7 days     | Adopted by council annually                                                 | Based on timing of entry to facility                            | Returns limited to repayment of transaction price                   | On entry or at conclusion of hire                                                                                        | AASB 15              |

**CITY OF MANDURAH**  
**NOTES TO AND FORMING PART OF THE BUDGET**  
**FOR THE YEAR ENDED 30 JUNE 2022**

|                                               |                                                                   |                      |                                        |                                          |                                                      |                                              |                                                   |                                                                    |           |
|-----------------------------------------------|-------------------------------------------------------------------|----------------------|----------------------------------------|------------------------------------------|------------------------------------------------------|----------------------------------------------|---------------------------------------------------|--------------------------------------------------------------------|-----------|
| Memberships                                   | Gym and pool membership                                           | Over time            | Payment in full in advance             | Refund for unused portion on application | Adopted by council annually                          | Apportioned equally across the access period | Returns limited to repayment of transaction price | Output method Over 12 months matched to access right               | AASB 15   |
| Fees and charges for other goods and services | Cemetery services, library fees, reinstatements and private works | Single point in time | Payment in full in advance             | None                                     | Adopted by council annually                          | Applied fully based on timing of provision   | Not applicable                                    | Output method based on provision of service or completion of works | AASB 1058 |
| Sale of stock                                 | Aviation fuel, kiosk and visitor centre stock                     | Single point in time | In full in advance, on 15 day credit   | Refund for faulty goods                  | Adopted by Council annually, set by mutual agreement | Applied fully based on timing of provision   | Returns limited to repayment of transaction price | Output method based on goods                                       | AASB 1058 |
| Commissions                                   | Commissions on licencing and ticket sales                         | Over time            | Payment in full on sale                | None                                     | Set by mutual agreement with the customer            | On receipt of funds                          | Not applicable                                    | When assets are controlled                                         | AASB 15   |
| Reimbursements                                | Insurance claims                                                  | Single point in time | Payment in arrears for claimable event | None                                     | Set by mutual agreement with the customer            | When claim is agreed                         | Not applicable                                    | When claim is agreed                                               | AASB 15   |

**The net result includes as revenues**

**(a) Interest earnings**

|                                        |                  |                |                  |
|----------------------------------------|------------------|----------------|------------------|
| Investments                            |                  |                |                  |
| - Reserve funds                        | 250,000          | 160,000        | 400,000          |
| - Other funds                          | 460,000          | 200,000        | 460,000          |
| Late payment of fees and charges *     | 0                | 0              | 100,000          |
| Other interest revenue (refer note 1b) | 640,000          | 420,000        | 500,000          |
|                                        | <b>1,350,000</b> | <b>780,000</b> | <b>1,460,000</b> |

\* The City has resolved to charge interest under section 6.13 for the late payment of any amount of money at 7%.

**(b) Other revenue**

|                               |                  |                |                |
|-------------------------------|------------------|----------------|----------------|
| Reimbursements and recoveries | 1,919,923        | 918,147        | 235,500        |
|                               | <b>1,919,923</b> | <b>918,147</b> | <b>235,500</b> |

**The net result includes as expenses**

**(c) Auditors remuneration**

|                |                |               |                |
|----------------|----------------|---------------|----------------|
| Audit services | 154,153        | 92,366        | 151,875        |
|                | <b>154,153</b> | <b>92,366</b> | <b>151,875</b> |

**(d) Interest expenses (finance costs)**

|                                       |                |                |                  |
|---------------------------------------|----------------|----------------|------------------|
| Borrowings (refer Note 6(a))          | 723,433        | 324,391        | 1,127,642        |
| Interest expense on lease liabilities | 24,820         | 27,611         | 106,451          |
| Other                                 | 0              | 232,026        | 0                |
|                                       | <b>748,253</b> | <b>584,028</b> | <b>1,234,093</b> |

**(e) Elected members remuneration**

|                                            |                |                |                |
|--------------------------------------------|----------------|----------------|----------------|
| Meeting fees                               | 427,652        | 411,892        | 427,651        |
| Mayor/President's allowance                | 91,253         | 93,253         | 93,253         |
| Deputy Mayor/President's allowance         | 23,938         | 25,938         | 25,938         |
| Elected members allowance                  | 55,000         | 36,759         | 38,498         |
| Training and development                   | 56,000         | 15,330         | 60,750         |
| Travelling and telecommunications expenses | 40,054         | 5,301          | 20,250         |
|                                            | <b>693,897</b> | <b>588,473</b> | <b>666,340</b> |

**(f) Low Value lease expenses**

|                     |                  |                |                |
|---------------------|------------------|----------------|----------------|
| Office equipment    | 387,861          | 289,674        | 275,389        |
| Software            | 760,345          | 513,613        | 0              |
| Gymnasium equipment | 9,454            | 28,795         | 17,079         |
|                     | <b>1,157,660</b> | <b>832,082</b> | <b>292,468</b> |

14. SIGNIFICANT ACCOUNTING POLICIES - OTHER  
INFORMATION

GOODS AND SERVICES TAX (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

COMPARATIVE FIGURES

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

BUDGET COMPARATIVE FIGURES

Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

| Project Source            | Asset Class          | Program Name | Project Title                                                | Project Description                                                                                                                                                                                                                                            | Capital Budget<br>2021/22 | Grants    | Proceeds | Reserves | Loans   | CoM     |
|---------------------------|----------------------|--------------|--------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-----------|----------|----------|---------|---------|
| LTFP New & Major Upgrades | Buildings            |              | Dawesville Community Centre                                  | Detailed design and construction of multipurpose community centre to serve Dawesville and south district population for at least next 30 years.                                                                                                                | 719,847                   | -         | -        | 700,000  | -       | 19,847  |
|                           |                      |              | Solar Plan                                                   | Solar PV installation at various City buildings/sites.                                                                                                                                                                                                         | 124,876                   | -         | -        | 119,000  | -       | 5,876   |
|                           |                      |              | Air Conditioner at Halls Head Community and Sports Facility  | Installation of air conditioner system at the Halls Head Community and Sports Facility.                                                                                                                                                                        | 30,566                    | -         | -        | 30,000   | -       | 566     |
|                           |                      |              | Air Conditioner at Madora Bay Hall                           | Installation of an air conditioner and 2 hour timer switch.                                                                                                                                                                                                    | 10,411                    | -         | -        | 10,000   | -       | 411     |
|                           |                      |              | Enhancements to Reserve Changerooms to Make Amenities Unisex | Enhancements of the change room amenities to accommodate the growth in female sport.                                                                                                                                                                           | 25,286                    | -         | -        | -        | 20,000  | 5,286   |
|                           |                      |              | Falcon Family Centre - External Works                        | Falcon Community Centre - Construction of wall and modified entrances to accommodate proposed new Men's Shed.                                                                                                                                                  | 57,683                    | -         | -        | 50,000   | -       | 7,683   |
|                           |                      |              | LED Buildings Plan                                           | As per 5 year LED Building Plan.                                                                                                                                                                                                                               | 80,514                    | -         | -        | 80,000   | -       | 514     |
|                           |                      |              | MARC Leisure Pool Acoustics                                  | MARC leisure pool acoustics solution installation based on recommendations of detailed design.                                                                                                                                                                 | 206,736                   | -         | -        | 200,000  | -       | 6,736   |
|                           |                      |              | MARC Plantroom Chlorine Gas Detectors & Shutdown System      | Due to changes in legislation there are extra requirements for the safe handling & storage of chlorine gas at the MARC. Additional chlorine gas leak detectors and chlorine drum shutdown systems need to be installed.                                        | 15,566                    | -         | -        | -        | -       | 15,566  |
|                           |                      |              | MPAC Internal Refurb                                         | Internal refurbishment of the MPAC.                                                                                                                                                                                                                            | 328,084                   | 160,000   | -        | 160,000  | -       | 8,084   |
|                           |                      |              | Site Main Switchboard Program                                | Replace switchboards on buildings - old and non compliant.                                                                                                                                                                                                     | 50,514                    | -         | -        | -        | -       | 50,514  |
|                           |                      |              | Works & Services Building Refurb                             | Refurbishment of the Built & Natural Environment building (Ormsby Terrace).                                                                                                                                                                                    | 211,848                   | -         | -        | -        | -       | 211,848 |
|                           |                      |              | CSRFF Program - Small Grants                                 | To pre allocate an amount of money for the sport and recreation club requests through the Community Sport and Recreation Facility Fund.                                                                                                                        | 150,000                   | -         | -        | -        | -       | 150,000 |
|                           |                      |              | WMC Tipping Shed                                             | Replace/upgrade concrete floor on commercial tipping floor.                                                                                                                                                                                                    | 261,491                   | -         | -        | 250,000  | -       | 11,491  |
|                           | Furniture & Fittings |              | MARC - Administration Office CCTV Camera Installation        | MARC - Administration Office CCTV Camera Installation for cash handling.                                                                                                                                                                                       | 15,514                    | -         | -        | -        | -       | 15,514  |
|                           |                      |              | MARC CCTV Stadium                                            | MARC CCTV Stadium.                                                                                                                                                                                                                                             | 30,514                    | -         | -        | 30,000   | -       | 514     |
|                           |                      |              | Christmas Decorations 2021                                   | Implementation of the City's Christmas Strategy to decorate the City along the Eastern Foreshore, Mandjar Square and Stingray Point.                                                                                                                           | 213,000                   | -         | -        | -        | -       | 213,000 |
|                           |                      |              | Monitor (TV/Display) in Marina Administration Office         | Monitor to display real time activity in the Marina pen/s and parking areas.                                                                                                                                                                                   | 5,386                     | -         | -        | -        | -       | 5,386   |
|                           |                      |              | WMC - CCTV Upgrade                                           | Installation of an additional CCTV camera that provides coverage of the industrial recycling area.                                                                                                                                                             | 15,754                    | -         | -        | 15,000   | -       | 754     |
|                           | Bridges              |              | BR Pedestrian Bridge Mandurah Road                           | Erect and tie in pedestrian bridge over Mandurah Road, Lakelands.                                                                                                                                                                                              | 3,521,067                 | 2,000,000 | -        | 592,000  | 908,000 | 21,067  |
|                           | Other                |              | Septic Tank and Grease Arrestor at Milgar Reserve            | Design and install Septic Tank and Grease Arrestor at Milgar Reserve including Trade Waste Permit.                                                                                                                                                             | 30,720                    | -         | -        | -        | -       | 30,720  |
|                           | Parks                |              | Reserve Meter Replacement Program                            | Power meter replacements in reserves that are non compliant, rusty, old and dangerous. Includes electrical and reticulation boxes.                                                                                                                             | 50,566                    | -         | -        | -        | -       | 50,566  |
|                           |                      |              | South Harbour Paving Upgrade Stage 3 to 6                    | Continued replacement of damaged pavers.                                                                                                                                                                                                                       | 107,744                   | -         | -        | 100,000  | -       | 7,744   |
|                           |                      |              | Central Irrigation Management System Renewal                 | Replacement of the Waterman controller system at 23 sites throughout the city.                                                                                                                                                                                 | 93,407                    | -         | -        | -        | -       | 93,407  |
|                           |                      |              | Waterfront Development Project                               | Completion of Estuary Pool, upgrade of adjacent reserve area, new toilet facility and completion of recreation precinct on Western Foreshore.                                                                                                                  | 3,380,881                 | 2,500,000 | -        | -        | 800,000 | 80,881  |
|                           |                      |              | Major Public Artworks                                        | Cumulative funds to commission large scale public artworks.                                                                                                                                                                                                    | 90,411                    | -         | -        | -        | -       | 90,411  |
|                           |                      |              | Rushton Precinct Master Plan - Netball Courts                | Implementation of the Rushton Precinct Master Plan. Rushton Park implementation costs have been escalated to include the full replacement of the 10-12 netball courts as a priority followed by the projects previously identified in the Rushton Master Plan. | 74,805                    | -         | -        | -        | 70,000  | 4,805   |

| Project Source                  | Asset Class       | Program Name | Project Title                                 | Project Description                                                                                                                                                                                                              | Capital Budget<br>2021/22 | Grants    | Proceeds | Reserves  | Loans     | CoM       |
|---------------------------------|-------------------|--------------|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-----------|----------|-----------|-----------|-----------|
|                                 |                   |              | Falcon Reserve Activation Plan - Stage 3      | Delivery of the district play space, street parking, change to access points, delivery of pavilion portico and BMX track upgrade as per the Activation Plan.                                                                     | 424,794                   | -         | -        | -         | 400,000   | 24,794    |
|                                 |                   |              | Installation of Permanent Soccer Goals        | Supply and install permanent soccer goal posts and sleeves at Peelwood 2 Reserve.                                                                                                                                                | 10,353                    | -         | -        | -         | -         | 10,353    |
|                                 |                   |              | Meadow Springs Golf Course Fence              | Undertake safety audit, and manage to failure.                                                                                                                                                                                   | 46,004                    | -         | -        | -         | -         | 46,004    |
|                                 |                   |              | Access Pathway at Rushton North Pavilion      | Installation of a compliant pathway for the refurbished Rushton North Pavilion.                                                                                                                                                  | 60,665                    | -         | -        | 57,000    | -         | 3,665     |
|                                 | Roads             |              | RC Leslie Street Stage 2                      | Resurface/reconstruct where necessary traffic lanes between Leigh Street and Coolibah Avenue with installation of central median islands and upgraded cyclist and pedestrian facilities between Yule Street and Coolibah Avenue. | 786,420                   | 500,000   | -        | -         | 250,000   | 36,420    |
|                                 |                   |              | RC Peel Street Stage 3                        | Staged road construction from Anstruther Road to Sutton Street including road reconstruction, pedestrian facilities and upgraded street lighting.                                                                                | 1,540,664                 | 1,000,000 | -        | -         | 500,000   | 40,664    |
|                                 |                   |              | RC Pinjarra Road Stage 3                      | Road reconstruction, pedestrian facilities and upgraded street lighting from Dower Street to Anstruther Road.                                                                                                                    | 1,553,728                 | 1,000,000 | -        | -         | 500,000   | 53,728    |
|                                 |                   |              | TM Discretionary Traffic Management Program   | Installation of traffic management as required.                                                                                                                                                                                  | 202,864                   | -         | -        | -         | -         | 202,864   |
|                                 |                   |              | SF Street Furniture New Program               | Street furniture and bus stop infrastructure.                                                                                                                                                                                    | 57,179                    | -         | -        | -         | -         | 57,179    |
|                                 |                   |              | SL Street Lighting New Program                | Annual new street lighting program.                                                                                                                                                                                              | 130,276                   | -         | -        | -         | -         | 130,276   |
|                                 |                   |              | WTC Roadway and Concrete Hardstand            | Construct sufficient hard stand areas for waste stockpiles. Expand road network within facility to achieve adequate separation between cars and trucks. Construct a bunker/storage system for the storage of recyclables.        | 320,852                   | -         | -        | 300,000   | -         | 20,852    |
|                                 | Coastal & Estuary |              | All Access Launching Ramp - Riverside Gardens | Canoe launching ramp to include disabled access.                                                                                                                                                                                 | 154,714                   | 75,000    | -        | 75,000    | -         | 4,714     |
|                                 |                   |              | Cambria Island Abutment Walls Repair          | For stage 3 of the consultancy services that will cover the final design of the remedial works needed.                                                                                                                           | 411,023                   | -         | -        | -         | 400,000   | 11,023    |
|                                 | Plant & Machinery |              | New - Vehicle and Small Plant Program         | Refer to Appendix A - Fleet                                                                                                                                                                                                      | 425,000                   | -         | -        | -         | -         | 425,000   |
|                                 |                   |              | WMC Weighbridge Enhancements                  | Installation of traffic lights to control traffic flows on weighbridge and installation of Image Capture software (integration between CCTV cameras and weighbridge software).                                                   | 20,463                    | -         | -        | 20,000    | -         | 463       |
| LTFP New & Major Upgrades Total |                   |              |                                               |                                                                                                                                                                                                                                  | 16,048,191                | 7,235,000 | -        | 2,788,000 | 3,848,000 | 2,177,191 |

| Project Source        | Asset Class | Program Name | Project Title                                | Project Description                                                                              | Capital Budget<br>2021/22 | Grants  | Proceeds | Reserves | Loans   | CoM     |
|-----------------------|-------------|--------------|----------------------------------------------|--------------------------------------------------------------------------------------------------|---------------------------|---------|----------|----------|---------|---------|
| Other Additions       | Buildings   |              | District Cooling System                      | Year 1 of implementation of district cooling infrastructure in various City buildings.           | 614,316                   | -       | -        | -        | 600,000 | 14,316  |
|                       | Parks       |              | WMC Fire Water Service                       | Decommission bores and connect hydrant heads to fire water service.                              | 50,463                    | -       | -        | 50,000   | -       | 463     |
|                       |             |              | Enclosed Dog Park                            | Create an enclosed dog park at Leslie Street.                                                    | 30,000                    | -       | -        | -        | -       | 30,000  |
|                       |             |              | Bin Enclosures for Eastern/Western foreshore | Replacement outside of Waterfront project area.                                                  | 55,839                    | -       | -        | 50,000   | -       | 5,839   |
|                       | Paths       |              | SP Falcon Coastal Shared Path                | Between intersection of Avalon Parade/Cesia Lane through to Gretel Drive (South Western Bend).   | 75,086                    | 30,000  | -        | -        | -       | 45,086  |
|                       |             |              | SP Halls Head PSP                            | Stage 1 of Halls Head Coastal Shared Path - red asphalt path.                                    | 416,663                   | 200,000 | -        | -        | -       | 216,663 |
|                       |             |              | SP Missing Links                             | The construction of path connections and missing links between two streets or paths as required. | 111,543                   | -       | -        | -        | -       | 111,543 |
|                       | Roads       |              | MRF Building Hardstand                       | Repair damaged hardstand/roadway at front of building.                                           | 57,281                    | -       | -        | 50,000   | -       | 7,281   |
| Other Additions Total |             |              |                                              |                                                                                                  | 1,411,192                 | 230,000 | -        | 150,000  | 600,000 | 431,192 |

| Project Source                     | Asset Class | Program Name                                           | Project Title                           | Project Description                                                                                                                               | Capital Budget<br>2021/22 | Grants | Proceeds | Reserves      | Loans          | CoM            |
|------------------------------------|-------------|--------------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|--------|----------|---------------|----------------|----------------|
| LTFP<br>Renewal/Upgrade<br>Program |             | BBQ New                                                | BBQ New Program                         | Installation of new BBQ's as identified.                                                                                                          | 51,548                    | -      | -        | -             | -              | 51,548         |
|                                    |             | <b>BBQ New Program Total</b>                           |                                         |                                                                                                                                                   | <b>51,548</b>             | -      | -        | -             | -              | <b>51,548</b>  |
|                                    |             | Boardwalk Renewal<br>Program                           | Boardwalk Renewal Program               | Renewal of boardwalks as identified through<br>assessment process.                                                                                | 250,000                   | -      | -        | -             | 250,000        | -              |
|                                    |             | <b>Boardwalk Renewal Program Total</b>                 |                                         |                                                                                                                                                   | <b>250,000</b>            | -      | -        | -             | <b>250,000</b> | -              |
|                                    |             | Buildings Renewal Program                              | Admin Building Carpet                   | Replacement carpet in Admin building as required.                                                                                                 | 107,621                   | -      | -        | -             | -              | 107,621        |
|                                    |             |                                                        | Billy Dower Offices Flooring            | Required due to condition rating.                                                                                                                 | 20,952                    | -      | -        | -             | -              | 20,952         |
|                                    |             |                                                        | Civic Building - Rates Team Work Area   | HVAC replacement for Rates Team work area and<br>meeting room.                                                                                    | 15,286                    | -      | -        | -             | -              | 15,286         |
|                                    |             |                                                        | Civic Staff Amenity Room Refurbishment  | Replacement of cabinets in staff amenity room.                                                                                                    | 44,622                    | -      | -        | -             | -              | 44,622         |
|                                    |             |                                                        | External Painting Program               | External painting of City buildings as required.                                                                                                  | 25,463                    | -      | -        | -             | -              | 25,463         |
|                                    |             |                                                        | Falcon E -Library AC#1 Replacement      | Replacement of AC #1 unit at Falcon E Library.                                                                                                    | 55,411                    | -      | -        | -             | -              | 55,411         |
|                                    |             |                                                        | Fire System Replacement Program         | Renewal of Fire System equipment.                                                                                                                 | 20,566                    | -      | -        | -             | -              | 20,566         |
|                                    |             |                                                        | Mandurah Library HVAC                   | Replace AC #1 & 2 at Mandurah Library.                                                                                                            | 95,514                    | -      | -        | -             | -              | 95,514         |
|                                    |             |                                                        | Mandurah Library Re Roofing Project     | Removal of roof cover on the southern side of the<br>facility. Supply / fix 700 square metres of new<br>Colorbond roof cover.                     | 161,428                   | -      | -        | -             | 155,000        | 6,428          |
|                                    |             |                                                        | Mandurah Ocean Marina Chalets           | External refurbishment.                                                                                                                           | 158,269                   | -      | -        | -             | 150,000        | 8,269          |
|                                    |             |                                                        | Mewburn Ablution Refurbishment          | Refurbishment of Mewburn ablution.                                                                                                                | 55,883                    | -      | -        | -             | 50,000         | 5,883          |
|                                    |             |                                                        | Museum CCTV Upgrade                     | Replace analogue cameras internally and new<br>cameras externally.                                                                                | 40,514                    | -      | -        | -             | -              | 40,514         |
|                                    |             |                                                        | Oven Replacement Peelwood Pde Facility  | Replace broken gas oven with an electric one.                                                                                                     | 9,238                     | -      | -        | -             | -              | 9,238          |
|                                    |             |                                                        | Rushton Park Pavilion - Ext Coatings    | Repainting of external finishes of main pavilion.                                                                                                 | 45,463                    | -      | -        | -             | -              | 45,463         |
|                                    |             | <b>Buildings Renewal Program Total</b>                 |                                         |                                                                                                                                                   | <b>856,230</b>            | -      | -        | -             | <b>355,000</b> | <b>501,230</b> |
|                                    |             | Car Park Renewal Program                               | Halls Head Beach Car Park Stage 2       | Layout and resurfacing of the Halls Head Parade<br>central foreshore car park.                                                                    | 105,303                   | -      | -        | -             | 81,000         | 24,303         |
|                                    |             | <b>Car Park Renewal Program Total</b>                  |                                         |                                                                                                                                                   | <b>105,303</b>            | -      | -        | -             | <b>81,000</b>  | <b>24,303</b>  |
|                                    |             | Coastal & Estuary                                      | Parkridge Boat Ramp                     | Design for upgrade.                                                                                                                               | 33,426                    | -      | -        | 13,425        | -              | 20,001         |
|                                    |             | <b>Coastal &amp; Estuary Program Total</b>             |                                         |                                                                                                                                                   | <b>33,426</b>             | -      | -        | <b>13,425</b> | -              | <b>20,001</b>  |
|                                    |             | Drainage Renewal Program                               | Discretionary Drainage Projects         | Works as required.                                                                                                                                | 165,705                   | -      | -        | -             | -              | 165,705        |
|                                    |             |                                                        | DR Koolinda Street, Falcon Stage 2      | Install drainage capacity (pit/soak or subsurface<br>storage), upgrade existing inlets.                                                           | 99,298                    | -      | -        | -             | -              | 99,298         |
|                                    |             |                                                        | DR Mathew Street, Falcon                | Install drainage capacity (pit/soak or subsurface<br>storage), upgrade existing inlets.                                                           | 104,969                   | -      | -        | -             | -              | 104,969        |
|                                    |             |                                                        | DR Yeedong Road, Falcon - Stage 2       | Install drainage capacity (pit/soak or subsurface<br>storage), upgrade existing inlets.                                                           | 168,544                   | -      | -        | -             | -              | 168,544        |
|                                    |             |                                                        | Halls Head Pde Beach Central CP Stage 2 | Upgrade drainage storage capacity (subsurface<br>storage) of the Halls Head Parade central foreshore<br>car park.                                 | 235,361                   | -      | -        | -             | 220,000        | 15,361         |
|                                    |             | <b>Drainage Renewal Program Total</b>                  |                                         |                                                                                                                                                   | <b>773,877</b>            | -      | -        | -             | <b>220,000</b> | <b>553,877</b> |
|                                    |             | Fencing Renewal Program                                | Florida Reserve Fencing                 | Fencing to prevent unauthorised vehicle access.                                                                                                   | 21,497                    | -      | -        | -             | -              | 21,497         |
|                                    |             |                                                        | Mary Street (near Lagoon)               | Remove and install new fencing at Mary Street Lagoon<br>Reserve.                                                                                  | 18,497                    | -      | -        | -             | -              | 18,497         |
|                                    |             |                                                        | Northport Oval Fencing                  | Install fencing around one side of the oval.                                                                                                      | 35,466                    | -      | -        | -             | -              | 35,466         |
|                                    |             | <b>Fencing Renewal Program Total</b>                   |                                         |                                                                                                                                                   | <b>75,460</b>             | -      | -        | -             | -              | <b>75,460</b>  |
|                                    |             | Furniture & Equipment<br>Renewal Program               | Furniture & Equipment Renewal Program   | Renewal of furniture and equipment as required.                                                                                                   | 55,741                    | -      | -        | -             | -              | 55,741         |
|                                    |             | <b>Furniture &amp; Equipment Renewal Program Total</b> |                                         |                                                                                                                                                   | <b>55,741</b>             | -      | -        | -             | -              | <b>55,741</b>  |
|                                    |             | Other Renewal Program                                  | Ayrton St POS Carpark                   | Provide 3-6 indented bays adjacent to POS to coincide<br>with resurfacing program.                                                                | 76,098                    | -      | -        | -             | -              | 76,098         |
|                                    |             |                                                        | Corsican Road                           | Site clean-up.                                                                                                                                    | 101,439                   | -      | -        | -             | -              | 101,439        |
|                                    |             |                                                        | DR Pump Station Replacement of Pumps    | Replace pump station pumps as determined by the<br>drainage teams pump replacement program.                                                       | 55,669                    | -      | -        | -             | -              | 55,669         |
|                                    |             |                                                        | Emulsion tank with bunding              | This project will remove the need for IBC containers<br>and will see a tanker deliver emulsion and pump<br>directly into the 'new' emulsion tank. | 45,566                    | -      | -        | -             | -              | 45,566         |
|                                    |             |                                                        | Southern Operations Centre              | Carpark and drainage upgrade and renewal.                                                                                                         | 164,245                   | -      | -        | -             | 137,000        | 27,245         |
|                                    |             | <b>Other Renewal Program Total</b>                     |                                         |                                                                                                                                                   | <b>443,016</b>            | -      | -        | -             | <b>137,000</b> | <b>306,016</b> |

| Project Source | Asset Class | Program Name                                     | Project Title                            | Project Description                                                                                                                                                   | Capital Budget<br>2021/22 | Grants         | Proceeds | Reserves | Loans          | CoM            |
|----------------|-------------|--------------------------------------------------|------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|----------------|----------|----------|----------------|----------------|
|                |             | Parks Renewal Program                            | Abbotswood Park Erskine Path Connection  | Abbotswood Park Erskine path connection.                                                                                                                              | 26,857                    | -              | -        | -        | -              | 26,857         |
|                |             |                                                  | Avalon Foreshore Westview Parade Stage 2 | Finalisation of the access improvement and facilities to the Avalon foreshore lookout area.                                                                           | 60,894                    | -              | -        | -        | 50,000         | 10,894         |
|                |             |                                                  | Bortolo Park Drainage Basin              | Completion of WSUD project.                                                                                                                                           | 61,613                    | -              | -        | -        | -              | 61,613         |
|                |             |                                                  | Eros Reserve - Basketball Crt Concrete   | Replace concrete on basketball court.                                                                                                                                 | 28,280                    | -              | -        | -        | -              | 28,280         |
|                |             |                                                  | Falcon Reserve Cricket Net renewal       | Renew cricket net at Falcon Reserve.                                                                                                                                  | 43,328                    | -              | -        | -        | -              | 43,328         |
|                |             |                                                  | Gallop Reserve                           | Implementation Stage 2 Masterplan.                                                                                                                                    | 109,096                   | -              | -        | -        | 100,000        | 9,096          |
|                |             |                                                  | Kangaroo Paw Park                        | Park upgrade including play equipment, shelters, picnic facilities.                                                                                                   | 55,175                    | -              | -        | -        | 50,000         | 5,175          |
|                |             |                                                  | Lavender Gardens Reserve                 | BMX track upgrade.                                                                                                                                                    | 65,839                    | -              | -        | -        | -              | 65,839         |
|                |             |                                                  | Mandurah Road Median                     | From Leslie Street to bridge (Peelwood to Casuarina).                                                                                                                 | 167,781                   | -              | -        | -        | 150,000        | 17,781         |
|                |             |                                                  | Meadow Springs Turf Wicket               | Renewal of turf wicket at Meadow Springs.                                                                                                                             | 12,404                    | -              | -        | -        | -              | 12,404         |
|                |             |                                                  | Milgar BMX Track                         | Bitumen to be laid to part of the track.                                                                                                                              | 24,805                    | -              | -        | -        | -              | 24,805         |
|                |             |                                                  | Pinjarra Road East Median Stage 4        | Upgrade median islands on Pinjarra Road.                                                                                                                              | 129,185                   | -              | -        | -        | -              | 129,185        |
|                |             |                                                  | Pleasant Grove Foreshore                 | Foreshore boardwalk renewal.                                                                                                                                          | 85,832                    | -              | -        | -        | 59,000         | 26,832         |
|                |             |                                                  | Riverside Gdns Foreshore Park Furniture  | Continue upgrade of park furniture to meet current standards for shelters/picnic table settings.                                                                      | 51,045                    | -              | -        | -        | -              | 51,045         |
|                |             |                                                  | Shade Tree Planting at Sports Grounds    | Perimeter shade trees at sportsgrounds.                                                                                                                               | 22,038                    | -              | -        | -        | -              | 22,038         |
|                |             |                                                  | Tickner Reserve Final Stage              | Final stage landscape upgrade including path connections, additional planting, mulch, exercise equipment and shade.                                                   | 226,414                   | -              | -        | -        | 200,000        | 26,414         |
|                |             |                                                  | Western Foreshore Bore Hole Replacement  | Replace damaged bore hole.                                                                                                                                            | 25,497                    | -              | -        | -        | -              | 25,497         |
|                |             | <b>Parks Renewal Program Total</b>               |                                          |                                                                                                                                                                       | <b>1,196,084</b>          | <b>-</b>       | <b>-</b> | <b>-</b> | <b>609,000</b> | <b>587,084</b> |
|                |             | Playground Renewal Program                       | Hennessy Reserve                         | Replacement and upgrade equipment to address issues identified in Playcheck playground audit.                                                                         | 91,754                    | -              | -        | -        | -              | 91,754         |
|                |             |                                                  | Henry Sutton                             | Remove rubber and replace with sand or resurface with rubber as an interim measure to remove the risk of noncompliant rubber.                                         | 37,089                    | -              | -        | -        | -              | 37,089         |
|                |             |                                                  | Madora Bay Hall                          | All 3 x playground elements to be replaced and softfall zone to be amended as per Playcheck playground audit.                                                         | 56,798                    | -              | -        | -        | -              | 56,798         |
|                |             | <b>Playground Renewal Program Total</b>          |                                          |                                                                                                                                                                       | <b>185,641</b>            | <b>-</b>       | <b>-</b> | <b>-</b> | <b>-</b>       | <b>185,641</b> |
|                |             | <b>Road Renewal - Reseal Program</b>             |                                          |                                                                                                                                                                       | <b>946,416</b>            | <b>625,708</b> | <b>-</b> | <b>-</b> | <b>-</b>       | <b>320,708</b> |
|                |             | <b>Road Renewal Program Total</b>                |                                          |                                                                                                                                                                       | <b>946,416</b>            | <b>625,708</b> | <b>-</b> | <b>-</b> | <b>-</b>       | <b>320,708</b> |
|                |             | Road Renewal - Construction Program              | Tims Thicket Road                        | Reconstruct Tims Thicket Road between No. 65 and Ridgewood Drive, including the Jandu Way and Ridgewood Drive intersections and channelisation.                       | 567,929                   | 540,000        | -        | -        | -              | 27,929         |
|                |             | <b>Road Renewal Construction Program Total</b>   |                                          |                                                                                                                                                                       | <b>567,929</b>            | <b>540,000</b> | <b>-</b> | <b>-</b> | <b>-</b>       | <b>27,929</b>  |
|                |             | Road Renewal - Rehabilitation Program            | RR Bortolo Drive/Lowden St Intersection  | State BS - Install roundabout at Bortolo Drive and Lowden Street Intersection.                                                                                        | 259,435                   | 156,977        | -        | -        | -              | 102,458        |
|                |             |                                                  | RR France/Aldgate St Intersection        | Federal Blackspot - Install roundabout at the intersection of France St and Aldgate St to reduce number/severity of reoccurring right angle crashes at this location. | 350,958                   | 330,000        | -        | -        | -              | 20,958         |
|                |             |                                                  | RR Sticks Boulevard                      | Bus Bay Island (entrance to Mandurah Quay Estate).                                                                                                                    | 33,004                    | -              | -        | -        | -              | 33,004         |
|                |             | <b>Road Renewal Rehabilitation Program Total</b> |                                          |                                                                                                                                                                       | <b>643,398</b>            | <b>486,977</b> | <b>-</b> | <b>-</b> | <b>-</b>       | <b>156,421</b> |
|                |             | Shade Sails New                                  | Caterpillar Park                         | Installation of shade sail at Caterpillar Park.                                                                                                                       | 25,738                    | -              | -        | -        | -              | 25,738         |
|                |             | <b>Shade Sails New Program Total</b>             |                                          |                                                                                                                                                                       | <b>25,738</b>             | <b>-</b>       | <b>-</b> | <b>-</b> | <b>-</b>       | <b>25,738</b>  |
|                |             | Shared Paths Renewal Program                     |                                          | Refer to Appendix C - Shared Paths                                                                                                                                    | 121,570                   | -              | -        | -        | -              | 121,570        |
|                |             | <b>Shared Paths Renewal Program Total</b>        |                                          |                                                                                                                                                                       | <b>121,570</b>            | <b>-</b>       | <b>-</b> | <b>-</b> | <b>-</b>       | <b>121,570</b> |
|                |             | Signage Renewal Program                          | Signage Renewal                          | Renewal of signage in reserves.                                                                                                                                       | 49,045                    | -              | -        | -        | -              | 49,045         |
|                |             | <b>Signage Renewal Program Total</b>             |                                          |                                                                                                                                                                       | <b>49,045</b>             | <b>-</b>       | <b>-</b> | <b>-</b> | <b>-</b>       | <b>49,045</b>  |
|                |             | Softfall Replacement Program                     | Replacement of Rubber Softfall           | Replace damaged and unsafe rubber softfall at Quarry Park, Caterpillar Park, Keith Holmes Reserve and other parks as per Audit report.                                | 83,456                    | -              | -        | -        | -              | 83,456         |
|                |             | <b>Softfall Replacement Program Total</b>        |                                          |                                                                                                                                                                       | <b>83,456</b>             | <b>-</b>       | <b>-</b> | <b>-</b> | <b>-</b>       | <b>83,456</b>  |

| Project Source | Asset Class       | Program Name                                 | Project Title                           | Project Description                                                 | Capital Budget<br>2021/22 | Grants           | Proceeds       | Reserves      | Loans            | CoM              |
|----------------|-------------------|----------------------------------------------|-----------------------------------------|---------------------------------------------------------------------|---------------------------|------------------|----------------|---------------|------------------|------------------|
|                |                   | Street Lighting Renewal Program              | SL Carpark Lighting Replacement Program | LED lighting when renewing.                                         | 100,874                   | -                | -              | -             | -                | 100,874          |
|                |                   |                                              | SL Light Pole Replacement               | Replace rusted light poles with Swivel Poles in Parks and Reserves. | 100,926                   | -                | -              | -             | -                | 100,926          |
|                |                   |                                              | SL Mandurah Marina Canal Light Poles    | Rectification of light poles within the Mandurah Marina.            | 68,874                    | -                | -              | -             | -                | 68,874           |
|                |                   |                                              | SL Parks and Reserves LED Program       | Replace Mercury Vapour luminaires with LED luminaires.              | 70,874                    | -                | -              | -             | -                | 70,874           |
|                |                   | <b>Street Lighting Renewal Program Total</b> |                                         |                                                                     | <b>341,549</b>            | -                | -              | -             | -                | <b>341,549</b>   |
|                | Plant & Machinery |                                              | Construction Vehicles - Replacement     | Refer to Appendix A - Fleet                                         | 282,648                   | -                | 65,410         | -             | -                | 217,238          |
|                |                   |                                              | Replacement Light Commercial Vehicles   | Refer to Appendix A - Fleet                                         | 854,669                   | -                | 399,432        | -             | -                | 455,237          |
|                |                   |                                              | Replacement Light Passenger Vehicles    | Refer to Appendix A - Fleet                                         | 342,780                   | -                | 140,826        | -             | -                | 201,954          |
|                |                   |                                              | Minor Equipment                         | Refer to Appendix A - Fleet                                         | 281,815                   | -                | 30,000         | -             | -                | 251,815          |
|                |                   |                                              | Parks and Mowers                        | Refer to Appendix A - Fleet                                         | 95,399                    | -                | 26,643         | -             | -                | 68,756           |
|                |                   |                                              | Trailers                                | Refer to Appendix A - Fleet                                         | 37,500                    | -                | -              | -             | -                | 37,500           |
|                |                   | <b>Plant &amp; Machinery Program Total</b>   |                                         |                                                                     | <b>1,894,811</b>          | -                | <b>662,311</b> | -             | -                | <b>1,232,500</b> |
|                |                   | <b>LTFP Renewal/Upgrade Program Total</b>    |                                         |                                                                     | <b>8,700,238</b>          | <b>1,652,685</b> | <b>662,311</b> | <b>13,425</b> | <b>1,652,000</b> | <b>4,719,817</b> |

| Project Source | Asset Class | Program Name | Project Title                               | Project Description                                                                                                                                                                                                   | Capital Budget<br>2021/22 | Grants    | Proceeds | Reserves | Loans     | CoM    |
|----------------|-------------|--------------|---------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-----------|----------|----------|-----------|--------|
| Carryover      | Buildings   |              | Owen Avenue Ablution                        | Demolish existing ablution & construct new at 21 Flinders St, Falcon.                                                                                                                                                 | 279,242                   | -         | -        | 79,242   | 200,000   | -      |
|                |             |              | Ablution Bortolo Reserve                    | New ablution and storage facility to sit adjacent to new car park, north east of Bortolo Reserve.                                                                                                                     | 247,540                   | -         | -        | 247,540  | -         | -      |
|                |             |              | Administration Building - Foyer Security    | Security upgrade to the City's administration building foyer.                                                                                                                                                         | 68,280                    | -         | -        | 68,280   | -         | -      |
|                |             |              | Falcon Family Centre Upgrade                | Continuation of building upgrade for Men's Shed.                                                                                                                                                                      | 96,000                    | -         | -        | 96,000   | -         | -      |
|                |             |              | Mandurah Community Museum Roof Replacement  | Replacement of roof cladding over the administration area, rear garage and side of classroom.                                                                                                                         | 143,400                   | -         | -        | 143,400  | -         | -      |
|                |             |              | Mandurah Mustangs FC - Facility Development | Extension to existing Rushton North pavilion and upgrade to existing changerooms.                                                                                                                                     | 204,289                   | -         | -        | 196,037  | -         | 8,252  |
|                |             |              | Mandurah Visitors Centre Refurbishment      | Refurbishment of the Mandurah Visitors Centre.                                                                                                                                                                        | 92,145                    | -         | -        | 92,145   | -         | -      |
|                |             |              | MARC Leisure Pool Acoustics                 | MARC leisure pool acoustics solution installation based on recommendations of detailed design.                                                                                                                        | 68,000                    | -         | -        | 68,000   | -         | -      |
|                |             |              | Mdh Bowling & Rec Club - Bar Repairs        | Rising damp treatment, fridge modification and replacement of floor coverings.                                                                                                                                        | 21,364                    | -         | -        | 20,000   | -         | 1,364  |
|                |             |              | Peel Community Kitchen                      | Retrofitting a portion of Tuart Avenue building to accommodate potential relocation of Peel Community Kitchen.                                                                                                        | 26,615                    | -         | -        | 26,615   | -         | -      |
|                |             |              | Peel Hockey Association - Floodlighting     | Funding to be provided to Mandurah Hockey Association for upgrade to floodlights.                                                                                                                                     | 56,923                    | -         | -        | 56,923   | -         | -      |
|                |             |              | Site Main Switchboards                      | Works to be completed in conjunction with MARC generator.                                                                                                                                                             | 95,133                    | -         | -        | 95,133   | -         | -      |
|                |             |              | South Mandurah FC Changerooms (CSRFF)       | Complete building works including sewer connection.                                                                                                                                                                   | 6,666                     | -         | -        | 6,666    | -         | -      |
|                |             |              | Stage 2 of Upgrades to Peelwood Reserve     | Upgrade of changerooms.                                                                                                                                                                                               | 99,720                    | -         | -        | 99,720   | -         | -      |
|                |             |              | Solar Plan                                  | Solar PV installation at various City buildings/sites.                                                                                                                                                                | 65,878                    | -         | -        | 60,000   | -         | 5,878  |
|                | Bridges     |              | Lakelands-Madora Bay Pedestrian Bridge      | Design work for pedestrian bridge over Mandurah Road, Lakelands.                                                                                                                                                      | 350,000                   | -         | -        | 350,000  | -         | -      |
|                | Drainage    |              | Bortolo Sump-Water Sensitive Urban Design   | Water Sensitive Urban Design. Boardwalk construction as per concept plan provided by Landscape Services.                                                                                                              | 362,723                   | -         | -        | 362,723  | -         | -      |
|                | Other       |              | Restart Mandurah - Other                    | Remaining balance of Restart Mandurah funds.                                                                                                                                                                          | 237,500                   | -         | -        | 237,500  | -         | -      |
|                | Parks       |              | Enclosed Dog Park                           | Create an enclosed dog park at Leslie Street.                                                                                                                                                                         | 199,849                   | -         | -        | 20,000   | 179,849   | -      |
|                |             |              | Lakelands DOS                               | Project completion including floodlights and sports ground infrastructure.                                                                                                                                            | 977,831                   | 375,000   | -        | 602,831  | -         | -      |
|                |             |              | Waterfront Development Project              | Completion of Estuary Pool, upgrade of adjacent reserve area, new toilet facility and completion of recreation precinct on Western Foreshore.                                                                         | 6,418,018                 | 4,708,060 | -        | -        | 1,629,070 | 80,888 |
|                |             |              | Falcon Bay Upgrade - Stage 4 of 5           | Continuation of landscape upgrade including new path network and access to beach, shelters, seating areas, playground, shade structures, decking and dune stabilisation via planting and trees.                       | 129,261                   | -         | -        | 39,261   | 90,000    | -      |
|                |             |              | Falcon Reserve Activation Plan - Stage 2    | Project continuation of deferred stage 1 works. Delivery of district play space, street parking, change to access points, delivery of pavilion portico and BMX track upgrade.                                         | 127,331                   | -         | -        | 127,331  | -         | -      |
|                |             |              | Madora Bay Beach                            | Madora Bay Foreshore node upgrade as per Concept Masterplan.                                                                                                                                                          | 113,441                   | -         | -        | 100,000  | -         | 13,441 |
|                |             |              | Novara Foreshore Stage 4                    | Continuation of landscape upgrade including new path network, shelters and seating areas, nyungar interpretive signage and totems, viewing deck and estuary edge stabilisation with native sedges, planting and trees | 282,348                   | -         | -        | 52,348   | 230,000   | -      |
|                |             |              | Dawesville Channel SE Foreshore Upgrade     | As per Dawesville Channel Foreshore Master Plan adopted by Council.                                                                                                                                                   | 466,144                   | -         | -        | 427,025  | -         | 39,119 |
|                |             |              | Bortolo Reserve - Shade Sail                | Shade sail to be installed over play equipment.                                                                                                                                                                       | 34,011                    | -         | -        | 30,000   | -         | 4,011  |
|                |             |              | Country Club Drive - Shade Sail             | Shade required for playground and fitness area.                                                                                                                                                                       | 34,011                    | -         | -        | 30,000   | -         | 4,011  |
|                |             |              | Hermitage Park - Shade Sail                 | Shade over nature play and second playground.                                                                                                                                                                         | 45,419                    | -         | -        | 40,000   | -         | 5,419  |
|                |             |              | Shade Sails Over Playgrounds                | Shade sails to be installed in playgrounds that have been identified as having a need.                                                                                                                                | 196,198                   | -         | -        | 196,198  | -         | -      |
|                | Paths       |              | SP Mulberry Close PAW                       | Shared path between Mulberry Close to Wattle Close.                                                                                                                                                                   | 52,009                    | -         | -        | 52,009   | -         | -      |

| Project Source  | Asset Class       | Program Name | Project Title                          | Project Description                                                                                                   | Capital Budget<br>2021/22 | Grants     | Proceeds  | Reserves  | Loans     | CoM       |
|-----------------|-------------------|--------------|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------|---------------------------|------------|-----------|-----------|-----------|-----------|
|                 | Roads             |              | Peel Street - Power Relocation         | Relocation of powerlines to allow for future road works.                                                              | 1,500,000                 | 1,500,000  | -         | -         | -         | -         |
|                 |                   |              | RR Catalina Dr/Badgerup Ave Roundabout | Streetlighting remaining to compete roundabout upgrade works.                                                         | 14,069                    | -          | -         | 14,069    | -         | -         |
|                 |                   |              | RR Guava Way                           | Rehabilitate Guava Way between Peelwood Parade and Waltham Street.                                                    | 301,000                   | 301,000    | -         | -         | -         | -         |
|                 |                   |              | RR Mandurah Terrace                    | Rehabilitation between Adonis Street and Gordon Road.                                                                 | 1,408,095                 | 1,358,144  | -         | -         | -         | 49,951    |
|                 |                   |              | RR Old Coast Road/Albany Drive         | Reduce left turn pocket and resurface Old Coast Road with chip seal. Intersection lighting upgrade with Albany Drive. | 106,247                   | 96,955     | -         | 9,292     | -         | -         |
|                 |                   |              | RR Pinjarra Road Stage 1               | Upgrade Pinjarra Road.                                                                                                | 1,125,578                 | 200,000    | -         | 425,578   | 500,000   | -         |
|                 |                   |              | Smart Street Mall Upgrade              | Improve physical presentation of the Smart St Mall streetscape.                                                       | 897,835                   | -          | -         | -         | 897,835   | -         |
|                 |                   |              | SL Rushton Sports Flood Lighting       | Design and consultant costs for major lighting replacement.                                                           | 52,826                    | -          | -         | 50,000    | -         | 2,826     |
|                 | Plant & Machinery |              | Construction Vehicles - New            | Refer to Appendix A - Fleet                                                                                           | 174,000                   | -          | -         | 174,000   | -         | -         |
|                 |                   |              | Construction Vehicles - Replacement    | Refer to Appendix A - Fleet                                                                                           | 207,561                   | -          | 45,900    | 161,661   | -         | -         |
|                 |                   |              | Replacement Light Commercial Vehicles  | Refer to Appendix A - Fleet                                                                                           | 487,877                   | -          | 210,767   | 277,110   | -         | -         |
|                 |                   |              | Replacement Light Passenger Vehicles   | Refer to Appendix A - Fleet                                                                                           | 185,751                   | -          | 82,794    | 102,957   | -         | -         |
|                 |                   |              | Parks and Mowers                       | Refer to Appendix A - Fleet                                                                                           | 182,610                   | -          | 31,752    | 150,858   | -         | -         |
|                 |                   |              | Trailers                               | Refer to Appendix A - Fleet                                                                                           | 607,469                   | -          | 75,354    | 532,115   | -         | -         |
| Carryover Total |                   |              |                                        |                                                                                                                       | 18,848,208                | 8,539,159  | 446,567   | 5,920,567 | 3,726,754 | 215,161   |
| Grand Total     |                   |              |                                        |                                                                                                                       | 45,007,828                | 17,656,844 | 1,108,878 | 8,871,992 | 9,826,754 | 7,543,360 |

# 2021-22 Capital Works Budget: Appendix A - Fleet

| Project Title                                  | Make       | Model        | Body Type                  | Directorate          | Project Summary/Description      | Budget<br>2021/22<br>\$ | Net Book Value<br>2021/22<br>\$ | Proceeds on Disposal<br>2021/22<br>\$ | Profit/(Loss) on<br>Disposal<br>2021/22<br>\$ |
|------------------------------------------------|------------|--------------|----------------------------|----------------------|----------------------------------|-------------------------|---------------------------------|---------------------------------------|-----------------------------------------------|
| <b>Plant &amp; Machinery Renewal Program</b>   |            |              |                            |                      |                                  | <b>1,894,811</b>        | <b>662,311</b>                  | <b>662,311</b>                        | <b>-</b>                                      |
| <b>Light Passenger Vehicles - Replacement</b>  |            |              |                            |                      |                                  | <b>342,780</b>          | <b>140,826</b>                  | <b>140,826</b>                        | <b>-</b>                                      |
|                                                | MITSUBISHI | MIRAGE       | HATCH                      | People & Communities | YOUTH SERVICES COORDINATOR       | 13,200                  | 7,847                           | 7,847                                 | -                                             |
|                                                | HYUNDAI    | SANTE FE     | STATION WAGON              | People & Communities | DIRECTOR PEOPLE AND COMMUNITIES  | 39,380                  | 15,836                          | 15,836                                | -                                             |
|                                                | SUBARU     | OUTBACK      | STATION WAGON              | People & Communities | GENERAL MANAGER MPAC             | 38,811                  | 15,765                          | 15,765                                | -                                             |
|                                                | TOYOTA     | RAV4         | STATION WAGON              | Built & Natural      | DEVELOPMENT SERVICES             | 33,378                  | 12,326                          | 12,326                                | -                                             |
|                                                | MAZDA      | CX-5         | STATION WAGON              | Built & Natural      | CIVIL MAINTENANCE                | 31,634                  | 15,478                          | 15,478                                | -                                             |
|                                                | MITSUBISHI | LS OUTLANDER | STATION WAGON              | Built & Natural      | PROJECTS COORDINATOR             | 30,687                  | 12,500                          | 12,500                                | -                                             |
|                                                | HOLDEN     | TRAILBLAZER  | STATION WAGON              | Built & Natural      |                                  | 38,500                  | 10,565                          | 10,565                                | -                                             |
|                                                | TOYOTA     | COROLLA      | HATCH                      | Built & Natural      | OPERATIONS STORE                 | 21,546                  | 10,542                          | 10,542                                | -                                             |
|                                                | TOYOTA     | RAV4         | STATION WAGON              | Built & Natural      | DEVELOPMENT SERVICES             | 33,862                  | 12,326                          | 12,326                                | -                                             |
|                                                | TOYOTA     | RAV4         | STATION WAGON              | Built & Natural      | CITYPARKS                        | 30,304                  | 12,241                          | 12,241                                | -                                             |
|                                                | MAZDA      | CX-5         | STATION WAGON              | People & Communities | RECREATION SERVICES COORDINATOR  | 31,478                  | 15,400                          | 15,400                                | -                                             |
| <b>Light Commercial Vehicles - Replacement</b> |            |              |                            |                      |                                  | <b>854,669</b>          | <b>399,432</b>                  | <b>399,432</b>                        | <b>-</b>                                      |
|                                                | FORD       | RANGER       | DUAL CAB PICKUP            | Built & Natural      | CITYBUILD                        | 38,400                  | 17,911                          | 17,911                                | -                                             |
|                                                | FORD       | RANGER       | SINGLE CAB TRAY            | Built & Natural      | CITYWORKS                        | 42,368                  | 20,353                          | 20,353                                | -                                             |
|                                                | FORD       | RANGER       | SINGLE CAB TIPPING BODY    | Built & Natural      | CITYWORKS                        | 32,881                  | 15,784                          | 15,784                                | -                                             |
|                                                | MITSUBISHI | TRITON       | DUAL CAB PICKUP CANOPY     | Built & Natural      | CITYPARKS                        | 38,869                  | 18,673                          | 18,673                                | -                                             |
|                                                | FORD       | RANGER       | DUAL CAB ALUMINUM TRAY     | Built & Natural      | CITYWORKS                        | 38,508                  | 12,451                          | 12,451                                | -                                             |
|                                                | HOLDEN     | COLORADO     | DUAL CAB BULL BODY         | Built & Natural      | CITYWORKS                        | 37,607                  | 18,053                          | 18,053                                | -                                             |
|                                                | HOLDEN     | COLORADO     | SINGLE CAB BULL BODY       | Built & Natural      | CITYBUILD                        | 35,769                  | 16,569                          | 16,569                                | -                                             |
|                                                | FORD       | RANGER       | DUAL CAB STEEL TRAY        | Built & Natural      | SURVEYING SERVICES               | 40,236                  | 19,329                          | 19,329                                | -                                             |
|                                                | HOLDEN     | COLORADO     | SPACE CAB CHASSIS          | Built & Natural      | RANGERS - BUSHFIRE BRIGADE       | 45,000                  | 18,405                          | 18,405                                | -                                             |
|                                                | HOLDEN     | COLORADO     | SINGLE CAB BULL BODY       | Built & Natural      | CITYBUILD                        | 39,056                  | 16,569                          | 16,569                                | -                                             |
|                                                | HOLDEN     | COLORADO     | DUAL CAB ALUMINUM TRAY     | Built & Natural      | CITYBUILD                        | 37,945                  | 18,228                          | 18,228                                | -                                             |
|                                                | FORD       | RANGER       | DUAL CAB ALUMINUM TRAY     | Built & Natural      | TRAFFIC MANAGMENT                | 41,106                  | 20,507                          | 20,507                                | -                                             |
|                                                | HYUNDAI    | ILOAD        | VAN                        | Built & Natural      | PARKS MAINTENANCE - RETIC        | 40,440                  | 18,607                          | 18,607                                | -                                             |
|                                                | TOYOTA     | HILUX        | SINGLE CAB TRADEMATE BODY  | Built & Natural      | CITYBUILD                        | 36,398                  | 17,486                          | 17,486                                | -                                             |
|                                                | FORD       | RANGER       | DUAL CAB WITH TIPPING TRAY | Built & Natural      | CITYBUILD                        | 44,813                  | 21,528                          | 21,528                                | -                                             |
|                                                | ISUZU      | D'MAX        | SPACE CAB TRAY             | People & Communities | ENVIRONMENTAL HEALTH COORDINATOR | 39,165                  | 18,815                          | 18,815                                | -                                             |
|                                                | HOLDEN     | COLORADO     | DUAL CAB PICKUP            | Built & Natural      | SURVEYING SERVICES               | 37,574                  | 17,356                          | 17,356                                | -                                             |
|                                                | HOLDEN     | COLORADO     | DUAL CAB ALUMINUM TRAY     | Built & Natural      | CITYBUILD                        | 37,945                  | 18,228                          | 18,228                                | -                                             |
|                                                | HYUNDAI    | ILOAD        | VAN                        | Built & Natural      | CITYBUILD                        | 41,960                  | 20,157                          | 20,157                                | -                                             |
|                                                | FORD       | RANGER       | DUAL CAB ALUMINUM TRAY     | Built & Natural      | PARKS CENTRAL                    | 34,500                  | 16,337                          | 16,337                                | -                                             |
|                                                | FORD       | RANGER       | DUAL CAB ALUMINUM TRAY     | Built & Natural      | OPERATIONAL SERVICES             | 34,375                  | 16,048                          | 16,048                                | -                                             |
|                                                | HOLDEN     | COLORADO     | DUAL CAB PICKUP            | Built & Natural      | RANGERS - BUSHFIRE BRIGADE       | 39,755                  | 22,036                          | 22,036                                | -                                             |
| <b>Trailers - Replacement</b>                  |            |              |                            |                      |                                  | <b>37,500</b>           | <b>-</b>                        | <b>-</b>                              | <b>-</b>                                      |
|                                                | SIGN       | TRAILER      | TRAILER                    | Built & Natural      | CIVIL CONSTRUCTION(DRAINAGE)     | 21,500                  | -                               | -                                     | -                                             |
|                                                |            |              | LUGGAGE TRAILER TANDEM     | Built & Natural      | PARKS NORTH                      | 8,000                   | -                               | -                                     | -                                             |
|                                                |            |              | LUGGAGE TRAILER TANDEM     | Built & Natural      | PARKS SOUTH                      | 8,000                   | -                               | -                                     | -                                             |

| Project Title                                  | Make            | Model                          | Body Type                                | Directorate       | Project Summary/Description             | Budget<br>2021/22<br>\$ | Net Book Value<br>2021/22<br>\$ | Proceeds on Disposal<br>2021/22<br>\$ | Profit/(Loss) on<br>Disposal<br>2021/22<br>\$ |
|------------------------------------------------|-----------------|--------------------------------|------------------------------------------|-------------------|-----------------------------------------|-------------------------|---------------------------------|---------------------------------------|-----------------------------------------------|
| <b>Construction Vehicles - Replacement</b>     |                 |                                |                                          |                   |                                         | <b>282,648</b>          | <b>65,410</b>                   | <b>65,410</b>                         | <b>-</b>                                      |
|                                                | KOMATSU         | WHEEL                          | WHEEL LOADER                             | Built & Natural   | WORKS CONSTRUCTION                      | 282,648                 | 65,410                          | 65,410                                | -                                             |
| <b>Parks and Mowers - Replacement</b>          |                 |                                |                                          |                   |                                         | <b>95,399</b>           | <b>26,643</b>                   | <b>26,643</b>                         | <b>-</b>                                      |
|                                                | TORO            | ZERO TURN                      | ZERO TURN 60" SD DECK                    | Built & Natural   | PARKS CENTRAL                           | 37,487                  | 12,000                          | 12,000                                | -                                             |
|                                                | RAZORBACK       | CMX227                         | MOWER SLASHER PTO                        | Built & Natural   | PARKS-NATURAL AREAS                     | 24,800                  | 7,000                           | 7,000                                 | -                                             |
|                                                | TORO            | ZERO TURN                      | ZERO TURN 72" RD DECK                    | Built & Natural   | PARKS-SOUTHERN                          | 33,112                  | 7,643                           | 7,643                                 | -                                             |
| <b>Minor Equipment</b>                         |                 |                                |                                          |                   |                                         | <b>281,815</b>          | <b>30,000</b>                   | <b>30,000</b>                         | <b>-</b>                                      |
|                                                | PUMPS AUSTRALIA | HPM WATER CLEANER HOT AND COLD | HIGH PRESSURE WATER CLEANER HOT AND COLD | Built & Natural   | CITYBUILD                               | 35,086                  | 2,500                           | 2,500                                 | -                                             |
|                                                | PUMPS AUSTRALIA | HPM WATER CLEANER HOT AND COLD | HIGH PRESSURE WATER CLEANER HOT AND COLD | Built & Natural   | CITYBUILD                               | 35,086                  | 2,500                           | 2,500                                 | -                                             |
|                                                | HAKO            | CITYMASTER                     | SWEEPER RIDE-ON                          | Built & Natural   | CIVIL MAINTENANCE                       | 181,143                 | 25,000                          | 25,000                                | -                                             |
|                                                | YANMAR          | GENERATOR                      | GENERATOR                                | Built & Natural   | CIVIL MAINTENANCE                       | 21,500                  | -                               | -                                     | -                                             |
|                                                |                 |                                | SIGNAGE LAMINATOR                        | Built & Natural   | SIGNAGE/TRAFFIC MGMT                    | 9,000                   | -                               | -                                     | -                                             |
| <b>Vehicle &amp; Small Plant Program - New</b> |                 |                                |                                          |                   |                                         | <b>425,000</b>          | <b>-</b>                        | <b>-</b>                              | <b>-</b>                                      |
| <b>Vehicle &amp; Small Plant</b>               |                 |                                |                                          |                   |                                         | <b>425,000</b>          | <b>-</b>                        | <b>-</b>                              | <b>-</b>                                      |
|                                                |                 |                                |                                          | Built & Natural   | City Centre Handy Person Vehicle        | 40,000                  | -                               | -                                     | -                                             |
|                                                |                 |                                |                                          | Built & Natural   | Waterways Engineers Vehicle             | 40,000                  | -                               | -                                     | -                                             |
|                                                |                 |                                |                                          | Built & Natural   | Mobile Truck Hoists x 4                 | 38,000                  | -                               | -                                     | -                                             |
|                                                |                 |                                |                                          | Built & Natural   | Garden GS04 Verticutter                 | 10,000                  | -                               | -                                     | -                                             |
|                                                |                 |                                |                                          | Built & Natural   | Spray Tank and Reel System for ATV      | 14,000                  | -                               | -                                     | -                                             |
|                                                |                 |                                |                                          | Built & Natural   | Pump Station - Back Up Power            | 48,000                  | -                               | -                                     | -                                             |
|                                                |                 |                                |                                          | Built & Natural   | Drainage Maintenance 4 x 4 Crew Cab     | 45,000                  | -                               | -                                     | -                                             |
|                                                |                 |                                |                                          | Business Services | Additional Ranger Services Vehicle      | 57,000                  | -                               | -                                     | -                                             |
|                                                |                 |                                |                                          | Built & Natural   | Vehicle to Tow Path Sweeper and Trailer | 55,000                  | -                               | -                                     | -                                             |
|                                                |                 |                                |                                          | Built & Natural   | Grader Final Trim Machine Control       | 78,000                  | -                               | -                                     | -                                             |

| Project Title                                  | Make | Model | Body Type | Directorate                        | Project Summary/Description | Budget<br>2021/22<br>\$ | Net Book Value<br>2021/22<br>\$ | Proceeds on Disposal<br>2021/22<br>\$ | Profit/(Loss) on<br>Disposal<br>2021/22<br>\$ |
|------------------------------------------------|------|-------|-----------|------------------------------------|-----------------------------|-------------------------|---------------------------------|---------------------------------------|-----------------------------------------------|
| <b>Plant &amp; Machinery Carryovers</b>        |      |       |           |                                    |                             | <b>1,845,268</b>        | <b>446,567</b>                  | <b>446,567</b>                        | <b>-</b>                                      |
| <b>Construction Vehicles - New</b>             |      |       |           |                                    |                             | <b>174,000</b>          | <b>-</b>                        | <b>-</b>                              | <b>-</b>                                      |
|                                                |      |       |           | Built & Natural                    | Positrac                    | 174,000                 | -                               | -                                     | -                                             |
| <b>Construction Vehicles - Replacement</b>     |      |       |           |                                    |                             | <b>207,561</b>          | <b>45,900</b>                   | <b>45,900</b>                         | <b>-</b>                                      |
|                                                |      |       |           | Built & Natural                    | Multi Roller                | 207,561                 | 45,900                          | 45,900                                | -                                             |
| <b>Light Commercial Vehicles - Replacement</b> |      |       |           |                                    |                             | <b>487,877</b>          | <b>210,767</b>                  | <b>210,767</b>                        | <b>-</b>                                      |
|                                                |      |       |           | Built & Natural                    | Ford transit van            | 51,000                  | 16,157                          | 16,157                                | -                                             |
|                                                |      |       |           | Built & Natural                    | Ford transit van            | 51,000                  | 16,588                          | 16,588                                | -                                             |
|                                                |      |       |           |                                    | Rangers                     | 39,970                  | 16,822                          | 16,822                                | -                                             |
|                                                |      |       |           | Built & Natural                    | Ford Ranger /Hi-drive       | 31,580                  | 16,100                          | 16,100                                | -                                             |
|                                                |      |       |           |                                    | Health Services             | 35,628                  | 18,809                          | 18,809                                | -                                             |
|                                                |      |       |           | Built & Natural                    | Ford Ranger                 | 39,527                  | 18,915                          | 18,915                                | -                                             |
|                                                |      |       |           | Emergency Management               | Ford Ranger                 | 35,628                  | 19,720                          | 19,720                                | -                                             |
|                                                |      |       |           | Built & Natural                    | Ford Ranger                 | 39,905                  | 18,450                          | 18,450                                | -                                             |
|                                                |      |       |           | Built & Natural                    | Ford Ranger                 | 46,888                  | 15,760                          | 15,760                                | -                                             |
|                                                |      |       |           | Sustainable Development            | Isuzu Ute                   | 32,417                  | 16,460                          | 16,460                                | -                                             |
|                                                |      |       |           | Built & Natural                    | Isuzu Ute                   | 37,574                  | 17,356                          | 17,356                                | -                                             |
|                                                |      |       |           | Built & Natural                    | Isuzu Ute                   | 46,760                  | 19,630                          | 19,630                                | -                                             |
| <b>Light Passenger Vehicles - Replacement</b>  |      |       |           |                                    |                             | <b>185,751</b>          | <b>82,794</b>                   | <b>82,794</b>                         | <b>-</b>                                      |
|                                                |      |       |           | Place & Communities                | Toyota Rav 4                | 32,245                  | 11,815                          | 11,815                                | -                                             |
|                                                |      |       |           | Sustainable Development            | Kia Sportage                | 30,630                  | 14,002                          | 14,002                                | -                                             |
|                                                |      |       |           | Strategy & Economic<br>Development | Kia Sportage                | 32,417                  | 16,460                          | 16,460                                | -                                             |
|                                                |      |       |           | Mayor's Office                     | Toyota Prado                | 58,654                  | 24,367                          | 24,367                                | -                                             |
|                                                |      |       |           | Recreation Services                | Mazda CX-5                  | 31,805                  | 16,150                          | 16,150                                | -                                             |
| <b>Parks and Mowers - Replacement</b>          |      |       |           |                                    |                             | <b>182,610</b>          | <b>31,752</b>                   | <b>31,752</b>                         | <b>-</b>                                      |
|                                                |      |       |           | Built & Natural                    | 5 Gang mower                | 93,500                  | 18,252                          | 18,252                                | -                                             |
|                                                |      |       |           | Built & Natural                    | Mower with Cab              | 59,110                  | 7,500                           | 7,500                                 | -                                             |
|                                                |      |       |           | Built & Natural                    | Mower 72"                   | 30,000                  | 6,000                           | 6,000                                 | -                                             |
| <b>Trailers - Replacement</b>                  |      |       |           |                                    |                             | <b>607,469</b>          | <b>75,354</b>                   | <b>75,354</b>                         | <b>-</b>                                      |
|                                                |      |       |           | Built & Natural                    | 3T Tandem Tipper Trailer    | 13,500                  | 1,660                           | 1,660                                 | -                                             |
|                                                |      |       |           | Built & Natural                    | Mowing 4500kg Trailer       | 19,795                  | 3,040                           | 3,040                                 | -                                             |
|                                                |      |       |           | Built & Natural                    | Wastech Semi Trailer        | 287,087                 | 35,327                          | 35,327                                | -                                             |
|                                                |      |       |           | Built & Natural                    | Wastech Semi Trailer        | 287,087                 | 35,327                          | 35,327                                | -                                             |

## 2021-22 Capital Works Budget: Appendix B - Reseals

| Project Title                        | Project Summary/Description                                                                                                                                                     | Budget 2021/22<br>\$ |
|--------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| <b>Road Renewal - Reseal Program</b> |                                                                                                                                                                                 | <b>946,416</b>       |
| RS Aldgate Street (MANDURAH)         | Asphalt overlay for Aldgate Street from Anstruther Road (seal change) to France Street.                                                                                         | 56,049               |
| RS Ayrton Street (DAWESVILLE)        | Asphalt overlay for Ayrton Street between Melros Beach Road and No. 74. May also look at opportunity for parallel parking at POS.                                               | 166,255              |
| RS Chapman Road (DAWESVILLE)         | Luill Crescent to Estuary View Rd.                                                                                                                                              | 105,929              |
| RS Durham Crescent (DAWESVILLE)      | Full length. Requires crack sealing.                                                                                                                                            | 80,964               |
| RS Inneston Place (DAWESVILLE)       | Full length. Requires crack sealing.                                                                                                                                            | 50,793               |
| RS Napier Close (HALLS HEAD)         | Full length. Requires crack sealing.                                                                                                                                            | 40,775               |
| RS Sabina Drive (MADORA BAY)         | Asphalt overlay for Sabina Drive from Madora Beach Road (seal change) to Pagoda Place (seal change). Also include stripped section of Bengal Street (fronting 1 Bengal Street). | 83,248               |
| RS Sandford Crescent (HALLS HEAD)    | Full length. Requires crack sealing.                                                                                                                                            | 106,049              |
| RS Seaton Close (HALLS HEAD)         | Full length. Requires crack sealing.                                                                                                                                            | 35,775               |
| RS Tennyson Avenue (HALLS HEAD)      | Full length. Requires crack sealing.                                                                                                                                            | 220,579              |

## 2021-22 Capital Works Budget: Appendix C - Shared Paths

| Project Title                              | Project Summary/Description                                                                                                                                | Budget 2021/22<br>\$ |
|--------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| <b>Shared Paths Renewal</b>                |                                                                                                                                                            | <b>121,570</b>       |
| SP Biara Court PAW Renewal                 | Upgrade PAW from Biara Court to Old Coast Rd with concrete footpath and connection to Bus Stop 17008 Old Coast Road.                                       | 43,447               |
| SP Pleasant Grove POS                      | Renew and upgrade existing 1.5m concrete path.                                                                                                             | 46,101               |
| SP Waterside Gardens Paving Rehabilitation | The existing paving at Waterside Gardens has major subsidence and needs to be repaired. Due to safety reasons the existing paved area has been fenced off. | 32,022               |

## Statement of Object and Reasons for Imposing Differential Rates for 2021/22

The following Statement is provided in accordance with Section 6.36 of the *Local Government Act 1995* to inform ratepayers of the City of Mandurah's Objects and Reasons for the differential rates being proposed for the 2021/2022 financial year.

The City of Mandurah applies a differential rate in the dollar depending on the characteristics and/or uses of the land, with the gross rental value (GRV) to determine the rates levied for each land that is rateable.

This document outlines the objects and reasons for implementing differential general rates.

### Proposed Rates

The City proposes to impose differential general rates to all gross rental values in its district according to one or a combination of:

- The purpose for which land is zoned.
- Whether or not the land is vacant land.

For the 2021/2022 year, Council has decided to impose five differential rates as shown in the table below:

| Category             | Rate in the dollar | Minimum Rate |
|----------------------|--------------------|--------------|
| Residential Improved | \$0.09767          | \$1,128      |
| Residential Vacant   | \$0.16593          | \$934        |
| Business Improved    | \$0.09460          | \$1,128      |
| Business Vacant      | \$0.16858          | \$1,128      |
| Urban Development    | \$0.13294          | \$1,128      |

### Objects and reasons

The following are the objects and reasons for each of the differential rates:

#### ***Residential improved land – rate in the dollar \$0.09767 (1.80% increase in the rate in the dollar)***

**Object** This proposed rate in the dollar is regarded as the base rate as it represents the greatest number of properties in the City. It is for properties that are zoned and used for residential purposes.

**Reason** This rate aims to ensure that all ratepayers contribute towards local government services and programs.

#### ***Residential vacant - rate in the dollar \$0.16593 (1.80% increase in the rate in the dollar)***

**Object** This proposed rate in the dollar is set at a higher level as the City wishes to promote the development of all properties to their full potential.

**Reason** This rate in the dollar will act to deter land holdings and acts to stimulate residential development.

***Business improved - rate in the dollar \$0.09460 (1.80% increase in the rate in the dollar)***

Object This rate is set at a higher level to recognise that certain expenditures in the budget are specifically directed towards the economic development of the City and the additional costs associated with the service provision related to business activities.

Reason This rate will ensure that the City meets the higher level of service costs associated with business properties and the area within which they are situated, including:  
(a) higher provision and maintenance of road infrastructure and streetscapes including road renewals and upgrades, car parking, footpaths and traffic issues; and  
(b) activation, facilitation and amenity improvements to promote the economic and social attractiveness to businesses areas.

***Business vacant - rate in the dollar \$0.16858 (1.80% increase in the rate in the dollar)***

Object This rate is set at a higher level as the City wishes to promote the development of all properties to their full potential.

Reason This rate in the dollar will act to encourage commercial development and stimulate economic growth.

***Urban development - rate in the dollar \$0.13294 (1.80% increase in the rate in the dollar)***

Object This proposed rate in the dollar relates to land held for future development (super-lots larger than 10 hectares in size). The City wishes to promote the development of all properties to their full potential.

Reason As with other vacant land rates, this rate is set at a higher level to deter the holding of land and acts to stimulate residential development. .

***Specified Area Rates (SAR)***

The City imposes Specified Area Rates (SAR) on certain locations in the district. SAR's enable the enhancement and maintenance of the general amenity of an area by way of increased service levels for the benefit of the owners/residents who live or work in the area.

The authority to impose specified area rates is set out in section 6.37 of the *Local Government Act 1995* (the Act). This section of the Act requires that the money raised from a SAR be used solely for the purpose which the rate was imposed, with any residual amount remaining being placed in a reserve for that same purpose.

***Waterside Canals - rate in the dollar \$0.0000 (no charge this financial year)***

This is levied on all properties within the Waterside Canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals. There is sufficient funds in the Waterside Canals SAR Reserves Account to cover the proposed expenditure of canal water quality testing, canal management fee, canal hydrographic survey costs and litter control.

Note: All owners are required to maintain/replace the canal walls on their land.

***Mandurah Ocean Marina – rate in the dollar \$0.0143 (0% increase in the rate in the dollar)***

This is levied on all properties within the Mandurah Ocean Marina. The purpose is to provide for an enhanced maintenance standard and asset replacement costs. The SAR proposed expenditure includes maintaining navigable depths in the entrance, basin and boat ramp, maintenance to reflection wall along Breakwater Parade, maintenance of revetment walls, maintenance of cleaning and lighting boardwalk, contribution to security, maintaining navigational aids, environmental monitoring, Marina management, maintenance of Marina plant and equipment. There is also a requirement for funds to be transferred into the reserve to fund the future dredging requirements and replacement of revetment walls and reflection wall (along Breakwater Parade) when required.

***Mandurah Quay – rate in the dollar \$0.0024 (0% increase in the rate in the dollar)***

This is levied on all properties within the Mandurah Quay sub-division. The purpose is to ensure the maintenance of the marina (i.e. water body and walls) and is levied to cover the life cycle expenses of the marina. The SAR proposed expenditure includes litter control, hydrographic survey, water quality monitoring, canal management fees and minor maintenance of the walls (including the header course blocks). Note:

- There is a requirement for funds to be transferred into the reserve to fund any major maintenance works as well as the future replacement of canal walls when required. This will be required to be considered in future years, however has not been included in the 2021/2022 SAR.
- The SAR does not fund the maintenance expenses for the pavement, garden beds and lighting along the public access way.

***Mariners Cove – rate in the dollar \$0.0000 (0% increase in the rate in the dollar)***

This is levied on all canal frontages on the Mariner Cove canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.

There is sufficient funds in the Mariners Cove Canals SAR Reserves Account to cover the proposed expenditure of canal water quality testing, canal management fee, canal hydrographic survey costs and litter control.

Note: All owners are required to maintain/replace the canal walls on their land.

***Port Bouvard Eastport Canals - rate in the dollar \$0.0015 (0% increase in the rate in the dollar)***

This is levied on all canal frontages on the Eastport canals. The purpose is to recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance.

Note: All owners are required to maintain/replace the canal walls on their land.

***Port Bouvard Northport Canals – rate in the dollar \$0.004 (0% increase in the rate in the dollar)***

This is levied on all canal frontages on the Northport canals. The purpose is to recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance/canal cleaning.

Note: All owners are required to maintain/replace the canal walls on their land.

***Port Mandurah Canals – rate in the dollar \$0.0039 (0% increase in the rate in the dollar)***

This is levied on all canal frontage properties located within the defined area of Port Mandurah Canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group. The SAR proposed expenditure includes litter control, hydrographic survey, water quality monitoring, canal management fees, contribution to the Port Mandurah Residents Association and transferring funds into the dredging reserve for when the constructed depths exceed the tolerance limits and dredging is required.

The defined area has been identified within the Government Gazette published 23 June 1995 as Schedule B in the City of Mandurah (Specified Area) Order No.1.

Note: All owners are required to maintain/replace the canal walls on their land.



# **Fees & Charges Schedule 2021/22**

**Effective date :01-July-21**

# City of Mandurah

## Fees & Charges Schedule 2020/2021

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Effective date :01-July-2021

| Detail                                                                                                                                                             | Condition        | Fee Basis | GST Status  | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-----------|-------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>PHOTOCOPYING</b>                                                                                                                                                |                  |           |             |                                     |                                     |                         |
| Photocopying - Black & White A4                                                                                                                                    | Per Copy         | Full      | Taxable     | 0.45                                | 0.45                                |                         |
| Photocopying - Black & White A3                                                                                                                                    | Per Copy         | Full      | Taxable     | 0.90                                | 0.90                                |                         |
| <i>Photocopying - Large Runs &gt; 20 pages discounted 50%</i>                                                                                                      |                  |           |             |                                     |                                     |                         |
| Photocopying - Colour A4                                                                                                                                           | Per Copy         | Full      | Taxable     | 2.00                                | 2.00                                |                         |
| Photocopying - Colour A3                                                                                                                                           | Per Copy         | Full      | Taxable     | 3.00                                | 3.00                                |                         |
| <i>Photocopying - Large Runs &gt; 20 pages discounted 50%</i>                                                                                                      |                  |           |             |                                     |                                     |                         |
| Photocopying - A0 Photocopying A2                                                                                                                                  | Per Copy         | Full      | Taxable     | 3.25                                | 3.25                                |                         |
| Photocopying - A0 Photocopying A1                                                                                                                                  | Per Copy         | Full      | Taxable     | 3.80                                | 3.80                                |                         |
| Photocopying - A0 Photocopying A0                                                                                                                                  | Per Copy         | Full      | Taxable     | 4.90                                | 4.90                                |                         |
| Photocopying - A0 Photocopying Other                                                                                                                               | Per Copy         | Full      | Taxable     | 7.60                                | 7.60                                |                         |
| Photocopying - Plotter - A0 copy                                                                                                                                   | Per Copy         | Full      | Taxable     | 13.70                               | 13.70                               |                         |
| Photocopying - Plotter - A1 copy                                                                                                                                   | Per Copy         | Full      | Taxable     | 6.90                                | 6.90                                |                         |
| Photocopying - Plotter - A2 copy                                                                                                                                   | Per Copy         | Full      | Taxable     | 3.40                                | 3.40                                |                         |
| <b>PROPERTY INFORMATION</b>                                                                                                                                        |                  |           |             |                                     |                                     |                         |
| Property Information - Account Enquiries                                                                                                                           | Per Search       | Full      | Exempt      | 28.00                               | 28.00                               |                         |
| Property Search                                                                                                                                                    | Per Search       | Full      | Exempt      | 120.00                              | 87.00                               | 37.9%                   |
| Copy of Plans - Search Fee (this is for the application regardless of whether plans are located or not)                                                            | Per Search       | Full      | Exempt      | 87.00                               | 85.00                               | 2.4%                    |
| Plus Charges for offsite retrieval, delivery, package and postage (if applicable)<br>Plus standard copying rates (if applicable) where cost to provide exceeds \$5 | Per Search       | Full      | Exempt      | Actual Cost                         | Actual Cost                         |                         |
| <b>RATES &amp; DEBTORS</b>                                                                                                                                         |                  |           |             |                                     |                                     |                         |
| Administration Fee - per instalment (4 instalments)                                                                                                                | Per Instalment   | Reference | Exempt      | 3.00                                | 3.00                                |                         |
| Administration Fee - ad hoc arrangements                                                                                                                           | Per Arrangement  | Reference | Exempt      | 20.00                               | 20.00                               |                         |
| Instalment Interest Rates - per annum % (calculated daily)                                                                                                         | Per Annum        | Statutory | Exempt      | 5.5%                                | 5.5%                                |                         |
| Penalty Payment (Calculated daily)                                                                                                                                 | Per Annum        | Statutory | Exempt      | 7%                                  | 7%                                  |                         |
| Solicitor preparation costs for recovery documents                                                                                                                 | Cost Recovery    | Reference | Exempt      | Actual cost                         | Actual cost                         |                         |
| Notice of Discontinuance                                                                                                                                           | Per request      | Full      | Taxable     | 25.00                               | 25.00                               |                         |
| <b>General Debtors Accounts</b>                                                                                                                                    |                  |           |             |                                     |                                     |                         |
| Penalty Payment -calculated daily                                                                                                                                  | Per Annum        | Statutory | Input Taxed | 7%                                  | 7%                                  |                         |
| <b>FREEDOM OF INFORMATION</b>                                                                                                                                      |                  |           |             |                                     |                                     |                         |
| Application Fee - Non Personal Information                                                                                                                         | Per Application  | Statutory | Exempt      | 30.00                               | 30.00                               |                         |
| <b>Charge for dealing with the application</b>                                                                                                                     | Per Hr/Pro -rata | Statutory | Exempt      | 30.00                               | 30.00                               |                         |
| Charges for access time supervised by staff                                                                                                                        | Per Hr/Pro -rata | Statutory | Exempt      | 30.00                               | 30.00                               |                         |
| Photocopying                                                                                                                                                       | Per Hr/Pro -rata | Statutory | Exempt      | 30.00                               | 30.00                               |                         |
| Plus Per Copy                                                                                                                                                      | Per Copy         | Statutory | Exempt      | 0.20                                | 0.20                                |                         |
| Charges for offsite retrieval, delivery, package and postage                                                                                                       | Per Retrieval    | Full      | Exempt      | Actual Cost                         | Actual Cost                         |                         |
| Advance Deposit                                                                                                                                                    | Per Retrieval    | Statutory | Exempt      | 25% of estimated charge             | 25% of estimated charge             |                         |
| Charges for duplicating a tape, film, video or computer inform                                                                                                     | Per Retrieval    | Full      | Exempt      | Actual Cost                         | Actual Cost                         |                         |
|                                                                                                                                                                    |                  |           |             |                                     |                                     |                         |

| Detail                                                                                                                        | Condition       | Fee Basis   | GST Status | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$                 | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$                 | Increase vs<br>2020/2021<br>% |
|-------------------------------------------------------------------------------------------------------------------------------|-----------------|-------------|------------|--------------------------------------------------------------|--------------------------------------------------------------|-------------------------------|
| <b>PLANNING</b>                                                                                                               |                 |             |            |                                                              |                                                              |                               |
| <b>Local Structure Plans</b>                                                                                                  |                 |             |            |                                                              |                                                              |                               |
| <i>(No GST Applicable) Fees are calculated on the estimated total cost to Council, in terms of officer time spent on each</i> |                 |             |            |                                                              |                                                              |                               |
| Local Structure Plans & Major Scheme Amendments                                                                               | Per Application | Statutory   | Exempt     | 5,500.00                                                     | 5,500.00                                                     |                               |
| Modifications to Local Structure Plans                                                                                        | Per Application | Statutory   | Exempt     | 2,500.00                                                     | 2,500.00                                                     |                               |
| Minor (Text) Scheme Amendments                                                                                                | Per Application | Statutory   | Exempt     | 3,500.00                                                     | 3,500.00                                                     |                               |
| <b>Subdivision Clearances</b>                                                                                                 |                 |             |            |                                                              |                                                              |                               |
| - up to 5 lots (per lot)                                                                                                      | Per Application | Statutory   | Exempt     | 73.00                                                        | 73.00                                                        |                               |
| - 5 lots to 195 lots(\$335 for first 5 lots) (per lot)                                                                        | Per Application | Statutory   | Exempt     | 35.00                                                        | 35.00                                                        |                               |
| - 196 lots or more                                                                                                            | Per Application | Statutory   | Exempt     | 7,393.00                                                     | 7,393.00                                                     |                               |
| - Home Occupations                                                                                                            | Per Application | Statutory   | Exempt     | 222.00                                                       | 222.00                                                       |                               |
| - Home Occupations Renewal Fees                                                                                               | Per Application | Statutory   | Exempt     | 73.00                                                        | 73.00                                                        |                               |
| <b>Development Applications (Including R-Code variation applications)</b>                                                     |                 |             |            |                                                              |                                                              |                               |
| - Not more than \$50,000                                                                                                      | Per Application | Statutory   | Exempt     | 147.00                                                       | 147.00                                                       |                               |
| - between \$50,000 and \$500,000                                                                                              | Per Application | Statutory   | Exempt     | 0.32% of<br>estimated cost of<br>development                 | 0.32% of<br>estimated cost of<br>development                 |                               |
| - between \$500,000 and \$2,500,000                                                                                           | Per Application | Statutory   | Exempt     | \$1700 + .257%<br>for every \$1 in<br>excess of<br>\$500,000 | \$1700 + .257%<br>for every \$1 in<br>excess of<br>\$500,000 |                               |
| - between \$2,500,000 and \$5,000,000                                                                                         | Per Application | Statutory   | Exempt     | \$7161 + .206%<br>for every \$1 in<br>excess of \$2.5 mil    | \$7161 + .206%<br>for every \$1 in<br>excess of \$2.5 mil    |                               |
| - between \$5,000,000 and \$21,500,000                                                                                        | Per Application | Statutory   | Exempt     | \$12633 + 0.123%<br>for every \$1 in<br>excess of \$5 mil    | \$12633 + 0.123%<br>for every \$1 in<br>excess of \$5 mil    |                               |
| -greater than \$21,500,000                                                                                                    | Per Application | Statutory   | Exempt     | 34,196.00                                                    | 34,196.00                                                    |                               |
| <b>Development Assessment Panels Applications</b>                                                                             |                 |             |            |                                                              |                                                              |                               |
| Not less than \$2,000,000 and less than \$7,000,000                                                                           | Per Application | Statutory   | Exempt     | 3,609.00                                                     | 3,609.00                                                     |                               |
| Not less than \$7,000,000 and less than \$10,000,000                                                                          | Per Application | Statutory   | Exempt     | 5,572.00                                                     | 5,572.00                                                     |                               |
| Not less than \$10,000,000 and less than \$12,500,000                                                                         | Per Application | Statutory   | Exempt     | 6,062.00                                                     | 6,062.00                                                     |                               |
| Not less than \$12,500,000 and less than \$15,000,000                                                                         | Per Application | Statutory   | Exempt     | 6,235.00                                                     | 6,235.00                                                     |                               |
| Not less than \$15,000,000 and less than \$17,500,000                                                                         | Per Application | Statutory   | Exempt     | 6,408.00                                                     | 6,408.00                                                     |                               |
| Not less than \$17,500,000 and less than \$20,000,000                                                                         | Per Application | Statutory   | Exempt     | 6,582.00                                                     | 6,582.00                                                     |                               |
| \$20,000,000 or more                                                                                                          | Per Application | Statutory   | Exempt     | 6,754.00                                                     | 6,754.00                                                     |                               |
| An application under r.17                                                                                                     | Per Application | Statutory   | Exempt     | 150.00                                                       | 150.00                                                       |                               |
| <b>Other Fees</b>                                                                                                             |                 |             |            |                                                              |                                                              |                               |
| Change of Use                                                                                                                 | Per Application | Statutory   | Exempt     | 295.00                                                       | 295.00                                                       |                               |
| Extractive Industry                                                                                                           | Per Application | Statutory   | Exempt     | 739.00                                                       | 739.00                                                       |                               |
| Settlement Agency Questionnaires                                                                                              | Per Application | Service Fee | Exempt     | 75.00                                                        | 75.00                                                        |                               |
| Written Planning Advice                                                                                                       | Per Application | Service Fee | Exempt     | 75.00                                                        | 75.00                                                        |                               |
| Zoning Enquiries                                                                                                              | Per Application | Service Fee | Exempt     | 10.00                                                        | 10.00                                                        |                               |
| Amended Plans                                                                                                                 | Per Application | Statutory   | Exempt     | 200.00                                                       | 200.00                                                       |                               |
| Tree pruning/removal                                                                                                          | Per Application | Statutory   | Exempt     | 147.00                                                       | 147.00                                                       |                               |
| Applications requested by Applicants to be considered by Council                                                              | Per Application | Statutory   | Exempt     | 500.00                                                       | 500.00                                                       |                               |
| Determining of Development Application where the development has been commenced or carried out                                | Per Application | Statutory   | Exempt     | 3 x Development<br>Application Fee                           | -                                                            |                               |
| Determining a development Application for an extractive industry where the development has commenced or carried out           |                 |             |            | 3 x Extractive<br>Industry<br>Application Fee                | -                                                            |                               |
| Local Development Plan                                                                                                        | Per Application | Service Fee | Taxable.   | 500.00                                                       | 500.00                                                       |                               |
| <b>Consultation</b>                                                                                                           |                 |             |            |                                                              |                                                              |                               |
| With adjoining owners only                                                                                                    | Per Application | Statutory   | Exempt     | 50.00                                                        | 50.00                                                        |                               |
| With adjoining owners & sign on site                                                                                          | Per Application | Statutory   | Exempt     | 375.00                                                       | 375.00                                                       |                               |
| Wider consultation, sign on site & newspaper notice                                                                           | Per Application | Statutory   | Exempt     | 575.00                                                       | 575.00                                                       |                               |
| <b>Reports</b>                                                                                                                |                 |             |            |                                                              |                                                              |                               |
| Information/Research                                                                                                          | Per Application | Service Fee | Exempt     | 73.00                                                        | 55.00                                                        | 32.7%                         |
| <b>Trading Permits</b>                                                                                                        |                 |             |            |                                                              |                                                              |                               |
| Application Fee                                                                                                               | Per Application | Service Fee | Exempt     | 100.00                                                       | 100.00                                                       |                               |
| Mobile Traders per day                                                                                                        | Per Application | Service Fee | Exempt     | 50.00                                                        | 50.00                                                        |                               |
| Mobile Traders per week                                                                                                       | Per Application | Service Fee | Exempt     | 200.00                                                       | 200.00                                                       |                               |
| Mobile Traders per month                                                                                                      | Per Application | Service Fee | Exempt     | 400.00                                                       | 400.00                                                       |                               |
| Mobile Traders Summer Period                                                                                                  | Per Application | Service Fee | Exempt     | 1,500.00                                                     | 1,500.00                                                     |                               |
| Mobile Traders per Annum                                                                                                      | Per Application | Service Fee | Exempt     | 2,500.00                                                     | 2,500.00                                                     |                               |
| Commercial and Aquatic Operators                                                                                              | Per Application | Service Fee | Exempt     | 800.00                                                       | 800.00                                                       |                               |
| Commercial and Aquatic Operators Summer Period                                                                                | Per Application | Service Fee | Exempt     | 550.00                                                       | 550.00                                                       |                               |
| Transfer of Licence                                                                                                           | Per Application | Service Fee | Exempt     | 50.00                                                        | 50.00                                                        |                               |
| Icecream & Confectionary Traders per Annum                                                                                    | Per Application | Service Fee | Exempt     | 800.00                                                       | 800.00                                                       |                               |
| Icecream & Confectionary Traders per month                                                                                    | Per Application | Service Fee | Exempt     | 160.00                                                       | 160.00                                                       |                               |

| Detail                                                                                                                    | Condition       | Fee Basis | GST Status            | 2021/2022 Fee/Charge (Incl. GST) \$                                                                               | 2020/2021 Fee/Charge (Incl. GST) \$                                                                               | Increase vs 2020/2021 % |
|---------------------------------------------------------------------------------------------------------------------------|-----------------|-----------|-----------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------|
| <b>BUILDING</b>                                                                                                           |                 |           |                       |                                                                                                                   |                                                                                                                   |                         |
| <b>Application for Building Permit - Class 1 and 10 building</b>                                                          |                 |           |                       |                                                                                                                   |                                                                                                                   |                         |
| Uncertified Application*                                                                                                  | Per Application | Statutory | Exempt                | 0.32% of estimated value but not less than \$110.00                                                               | 0.32% of estimated value but not less than \$105.00                                                               |                         |
| Certified Application for Building permit - Class 1 and 10 buildings                                                      | Per Application | Statutory | Exempt                | 0.19% of estimated Value but not less than \$110.00                                                               | 0.19% of estimated Value but not less than \$105.00                                                               |                         |
| Request for Certificate of Design Compliance - Class 1 and 10 building                                                    | Per Application | Statutory | Taxable               | 0.13% of estimated Value but not less than \$300                                                                  | 0.13% of estimated Value but not less than \$300                                                                  |                         |
| Certified Application for Building Permit - Class 2-9 buildings-Certified Application*                                    | Per Application | Statutory | Exempt                | 0.09% of estimated Value but not less than \$110.00                                                               | 0.09% of estimated Value but not less than \$105.00                                                               |                         |
| Request for Certificate of Design Compliance - Class 2-9 Buildings within district of City of Mandurah                    | Per Application | Full      | Taxable               | 0.09% of estimated Value but not less than \$500                                                                  | 0.09% of estimated Value but not less than \$500                                                                  |                         |
| <b>Request to provide Certificate of Construction Compliance or Certificate of Building Compliance</b>                    |                 |           |                       |                                                                                                                   |                                                                                                                   |                         |
| Class 1 & 10 Buildings                                                                                                    | Per Application | Full      | Taxable               | \$105/hour but not less than \$300                                                                                | \$105/hour but not less than \$300                                                                                |                         |
| Class 2 to 9 Buildings                                                                                                    | Per Application | Full      | Taxable               | \$105/hour but not less than \$500                                                                                | \$105/hour but not less than \$500                                                                                |                         |
| <b>Demolition Permit</b>                                                                                                  |                 |           |                       |                                                                                                                   |                                                                                                                   |                         |
| Demolition of Class 1 and 10 building*                                                                                    | Per Application | Statutory | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Demolition of Class 2-9 building*                                                                                         | Per Storey      | Statutory | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Application for occupancy Certificate for completed Class 2-9 building*                                                   | Per Application | Statutory | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Application for temporary occupancy permit for an incomplete building*                                                    | Per Application | Statutory | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Application for modification of occupancy permit for additional use of building on temporary basis*                       | Per Application | Statutory | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Application for replacement occupancy permit for permanent change of buildings use, classification*                       | Per Application | Statutory | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Application for occupancy permit or building approval certificate for registration of strata scheme, plan of subdivision* | Per Application | Statutory | Exempt                | \$11.60 for each strata unit covered by the application but not less than \$115.00                                | \$11.60 for each strata unit covered by the application but not less than \$115.00                                |                         |
| Application for occupancy permit for unauthorised class 2-9 buildings*                                                    | Per Application | Statutory | Exempt                | 0.18% of estimated value but not less than \$110.00                                                               | 0.18% of estimated value but not less than \$105.00                                                               |                         |
| Building approval certificate for unauthorised Class 1 and 10 - Certified*                                                | Per Application | Statutory | Exempt                | 0.38% of estimated value but not less than \$110.00                                                               | 0.38% of estimated value but not less than \$105.00                                                               |                         |
| Application for occupancy permit for building with existing authorisation*                                                | Per Application | Statutory | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Application for building approval certificate for building with existing authorisation (class 1 and 10 buildings)*        | Per Application | Statutory | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Application to extend the time during which a building or demolition permit has effect.                                   | Per Application | Statutory | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Application to extend the time during which an occupancy permit or building approval certificate has effect. *            | Per Application | Statutory | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Application to amend builders details                                                                                     | Per Application | Full      | Exempt                | 110.00                                                                                                            | 105.00                                                                                                            | 4.8%                    |
| Standard Building Specifications - each                                                                                   | Per Application | Statutory | Exempt                | 11.00                                                                                                             | 11.00                                                                                                             |                         |
| Infrastructure Protection Deposit Bond                                                                                    | Per Application | Full      | Exempt unless forfeit | Amount to be determined in conjunction with City Engineer based on level of infrastructure that might be impacted | Amount to be determined in conjunction with City Engineer based on level of infrastructure that might be impacted |                         |
| Smoke Alarm (battery powered) alteration                                                                                  | Per Application | Statutory | Exempt                | 179.40                                                                                                            | 179.40                                                                                                            |                         |
| Sign Licence Application - Local Laws                                                                                     | Per Application | Full      | Exempt                | 105.00                                                                                                            | 105.00                                                                                                            |                         |

| Detail                                                                                                                      | Condition         | Fee Basis | GST Status | 2021/2022 Fee/Charge (Incl. GST) \$                       | 2020/2021 Fee/Charge (Incl. GST) \$                       | Increase vs 2020/2021 % |
|-----------------------------------------------------------------------------------------------------------------------------|-------------------|-----------|------------|-----------------------------------------------------------|-----------------------------------------------------------|-------------------------|
| <b>Building Information (s129, s131 Building Act)</b>                                                                       |                   |           |            |                                                           |                                                           |                         |
| Subscription to schedule of building approvals                                                                              |                   |           |            |                                                           |                                                           |                         |
| list per week                                                                                                               | Per Application   | Full      | Exempt     | 15.00                                                     | 15.00                                                     |                         |
| list per month                                                                                                              | Per Application   | Full      | Exempt     | 50.00                                                     | 50.00                                                     |                         |
| list of previous year                                                                                                       | Per Application   | Full      | Exempt     | 500.00                                                    | 500.00                                                    |                         |
| subscriptions for weekly list for a year                                                                                    | Per Application   | Full      | Exempt     | 600.00                                                    | 600.00                                                    |                         |
| subscriptions for monthly list for a year                                                                                   | Per Application   | Full      | Exempt     | 500.00                                                    | 500.00                                                    |                         |
| Individual copy of permits                                                                                                  | Per Application   | Full      | Exempt     | 50.00 per permit                                          | 50.00 per permit                                          |                         |
| <b>Swimming Pool Inspections</b>                                                                                            |                   |           |            |                                                           |                                                           |                         |
| Swimming Pool Inspections - per annum (mandatory)LGA S6.1                                                                   | Per Swimming Pool | Full      | Exempt     | 30.00                                                     | 30.00                                                     |                         |
| Swimming Pool Inspections - at request                                                                                      | Per Swimming Poo  | Full      | Exempt     | 58.45                                                     | 58.45                                                     |                         |
| <b>Applications to install Park homes and Annexes on Caravan Park and Camping Grounds</b>                                   |                   |           |            |                                                           |                                                           |                         |
| Application to install a Class 1a Park Home                                                                                 | Per Application   | Statutory | Exempt     | 0.32% x Contract Value, minimum \$110.00                  | 0.32% x Contract Value, minimum \$105.00                  |                         |
| Application to install a Class 3 Park Home                                                                                  | Per Application   | Statutory | Exempt     | 0.18% x Contract Value, minimum \$110.00                  | 0.18% x Contract Value, minimum \$105.00                  |                         |
| Application to install an Annexe                                                                                            | Per Application   | Statutory | Exempt     | 0.32% x Contract Value, minimum \$110.00                  | 0.32% x Contract Value, minimum \$105.00                  |                         |
| Application seeking retrospective approval for an unauthorised Park Home or Annexe                                          | Per Application   | Statutory | Exempt     | 2 x fee specified above, minimum \$500                    | 2 x fee specified above, minimum \$500                    |                         |
| <b>Application for Development Approval - single residential</b>                                                            |                   |           |            |                                                           |                                                           |                         |
| - Not more than \$50,000                                                                                                    | Per Application   | Statutory | Exempt     | 147.00                                                    | 147.00                                                    |                         |
| - between \$50,000 and \$500,000                                                                                            | Per Application   | Statutory | Exempt     | 0.32% of estimated cost of development                    | 0.32% of estimated cost of development                    |                         |
| - between \$500,000 and \$2,500,000                                                                                         | Per Application   | Statutory | Exempt     | \$1,700 + .257% for every \$1 in excess of \$500,000      | \$1,700 + .257% for every \$1 in excess of \$500,000      |                         |
| - between \$2,500,000 and \$5,000,000                                                                                       | Per Application   | Statutory | Exempt     | \$7,161 + .206% for every \$1 in excess of \$2.5 mil      | \$7,161 + .206% for every \$1 in excess of \$2.5 mil      |                         |
| - between \$5,000,000 and \$21,500,000                                                                                      | Per Application   | Statutory | Exempt     | \$12,633 + 0.123% for every \$1 in excess of \$5 mil      | \$12,633 + 0.123% for every \$1 in excess of \$5 mil      |                         |
| - greater than \$21,500,000                                                                                                 | Per Application   | Statutory | Exempt     | 34,196.00                                                 | 34,196.00                                                 |                         |
| - Application for retrospective Development Approval - single residential                                                   | Per Application   | Statutory | Exempt     | 2 x standard development application specified above      | 2 x standard development application specified above      |                         |
| - Request seeking confirmation Planning, Environmental Health, Infrastructure requirements have been met                    | Per Application   | Full      | Exempt     | 110 (For each Section that information is requested from) | 105 (For each Section that information is requested from) |                         |
| <b>Request for additional Building Service/Advice</b>                                                                       |                   |           |            |                                                           |                                                           |                         |
| Service/advice from qualified Building Surveyor (Including assessment for Performance Solutions for swimming pool barriers) | Per Application   | Full      | Taxable    | Minimum \$110 and \$110 per hour thereafter               | Minimum \$105 and \$105 per hour thereafter               |                         |
| Fee for use of a public Thoroughfare (per month per m2)                                                                     | Per Application   | Full      | Exempt     | \$1 per month per sqm                                     | \$1 per month per sqm                                     |                         |
| Fast Track Fee (at City's discretion)                                                                                       | Per Application   | Full      | Taxable    | 100.00                                                    | 100.00                                                    |                         |
| * indicates fee is set by regulation                                                                                        |                   |           |            |                                                           |                                                           |                         |

| Detail                                                                                                                                                                                                                    | Condition         | Fee Basis | GST Status | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------|------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>Administration Charge</b>                                                                                                                                                                                              |                   |           |            |                                     |                                     |                         |
| Commercial Assignment of Lease                                                                                                                                                                                            | Per lease         | Full      | Taxable    | <b>Leases Below</b>                 | <b>Leases Below</b>                 |                         |
| Commercial Assignment of Lease Community /Sporting Groups                                                                                                                                                                 | Per lease         | Full      | Taxable    | <b>Leases Below</b>                 | <b>Leases Below</b>                 |                         |
| <b>Lease Fee Charges for Sporting &amp; Community Groups.</b>                                                                                                                                                             |                   |           |            |                                     |                                     |                         |
| Where the lease fee is due for review, the fee will be set on the basis of per square metre when the area is above 50,000 sqm.                                                                                            | Per lease         | Reference | Taxable    | <b>10% of total m<sup>2</sup></b>   | <b>10% of total m<sup>2</sup></b>   |                         |
| Licence Shed annual fee (Storage only)                                                                                                                                                                                    | Per lease         | Reference | Taxable    | <b>100.000</b>                      | <b>100.000</b>                      |                         |
| Minimum Fee (< 10,000 sq m)                                                                                                                                                                                               | Per lease         | Reference | Taxable    | <b>1,020.00</b>                     | <b>1,020.00</b>                     |                         |
| Maximum Fee (50,000 + sq m)                                                                                                                                                                                               | Per lease         | Partial   | Taxable    | <b>4,800.00</b>                     | <b>4,800.00</b>                     |                         |
| <i>The fee for preparation of the following legal documents is based on a standard agreement. Should an agreement require external preparation it will be charged at cost. Together with the below Administration fee</i> |                   |           |            |                                     |                                     |                         |
| <b>Lease Documents Preparation Administration Charges</b>                                                                                                                                                                 |                   |           |            |                                     |                                     |                         |
| <u>Lease</u>                                                                                                                                                                                                              |                   |           |            |                                     |                                     |                         |
| <i>Sporting &amp; Community Groups</i>                                                                                                                                                                                    | Per document      | Partial   | Taxable    | <b>610.00</b>                       | <b>610.00</b>                       |                         |
| <i>Commercial</i>                                                                                                                                                                                                         | Per document      | Full      | Taxable    | <b>890.00</b>                       | <b>890.00</b>                       |                         |
| <u>Deed of Renewal</u>                                                                                                                                                                                                    |                   |           |            |                                     |                                     |                         |
| <i>Sporting &amp; Community Groups</i>                                                                                                                                                                                    | Per document      | Partial   | Taxable    | <b>315.00</b>                       | <b>315.00</b>                       |                         |
| <i>Commercial</i>                                                                                                                                                                                                         | Per document      | Full      | Taxable    | <b>600.00</b>                       | <b>600.00</b>                       |                         |
| <u>Deed of Variation</u>                                                                                                                                                                                                  |                   |           |            |                                     |                                     |                         |
| <i>Sporting &amp; Community Groups</i>                                                                                                                                                                                    | Per document      | Partial   | Taxable    | <b>315.00</b>                       | <b>315.00</b>                       |                         |
| <i>Commercial</i>                                                                                                                                                                                                         | Per document      | Partial   | Taxable    | <b>620.00</b>                       | <b>620.00</b>                       |                         |
| <u>Deed of Assignment</u>                                                                                                                                                                                                 |                   |           |            |                                     |                                     |                         |
| <i>Sporting &amp; Community Groups</i>                                                                                                                                                                                    | Per document      | Partial   | Taxable    | <b>315.00</b>                       | <b>315.00</b>                       |                         |
| <i>Commercial</i>                                                                                                                                                                                                         | Per document      | Partial   | Taxable    | <b>620.00</b>                       | <b>620.00</b>                       |                         |
| <u>Deed of Sub-Lease</u>                                                                                                                                                                                                  |                   |           |            |                                     |                                     |                         |
| <i>Sporting &amp; Community Groups</i>                                                                                                                                                                                    | Per document      | Full      | Taxable    | <b>315.00</b>                       | <b>315.00</b>                       |                         |
| <i>Commercial</i>                                                                                                                                                                                                         | Per document      | Full      | Taxable    | <b>620.00</b>                       | <b>620.00</b>                       |                         |
| <b>Licence Documents</b>                                                                                                                                                                                                  |                   |           |            |                                     |                                     |                         |
| <u>Licence</u>                                                                                                                                                                                                            |                   |           |            |                                     |                                     |                         |
| <i>Sporting &amp; Community Groups</i>                                                                                                                                                                                    | Per document      | Partial   | Taxable    | <b>460.00</b>                       | <b>460.00</b>                       |                         |
| <i>Commercial</i>                                                                                                                                                                                                         | Per document      | Full      | Taxable    | <b>620.00</b>                       | <b>620.00</b>                       |                         |
| <i>Short term non-exclusive - Community rate</i>                                                                                                                                                                          | Per document      | Partial   | Taxable    | <b>255.00</b>                       | <b>255.00</b>                       |                         |
| <i>Short term non-exclusive - Commercial rate</i>                                                                                                                                                                         |                   |           |            | <b>305.00</b>                       | <b>305.00</b>                       |                         |
| <i>Sporting &amp; Community (storage shed only)</i>                                                                                                                                                                       | Per document      |           |            | <b>200.00</b>                       | <b>200.00</b>                       |                         |
| <u>Deed of Renewal</u>                                                                                                                                                                                                    |                   |           |            |                                     |                                     |                         |
| <i>Sporting &amp; Community Groups</i>                                                                                                                                                                                    | Per document      | Partial   | Taxable    | <b>315.00</b>                       | <b>315.00</b>                       |                         |
| <i>Commercial</i>                                                                                                                                                                                                         | Per document      | Full      | Taxable    | <b>470.00</b>                       | <b>470.00</b>                       |                         |
| <u>Deed of Variation</u>                                                                                                                                                                                                  |                   |           |            |                                     |                                     |                         |
| <i>Sporting &amp; Community Groups</i>                                                                                                                                                                                    | Per document      | Partial   | Taxable    | <b>315.00</b>                       | <b>315.00</b>                       |                         |
| <i>Commercial</i>                                                                                                                                                                                                         | Per document      | Full      | Taxable    | <b>470.00</b>                       | <b>470.00</b>                       |                         |
| <u>Deed of Assignment</u>                                                                                                                                                                                                 |                   |           |            |                                     |                                     |                         |
| <i>Sporting &amp; Community Groups</i>                                                                                                                                                                                    | Per document      | Partial   | Taxable    | <b>315.00</b>                       | <b>315.00</b>                       |                         |
| <i>Commercial</i>                                                                                                                                                                                                         | Per document      | Full      | Taxable    | <b>470.00</b>                       | <b>470.00</b>                       |                         |
| <u>Deed of Sub-Licence</u>                                                                                                                                                                                                |                   |           |            |                                     |                                     |                         |
| <i>Sporting &amp; Community Groups</i>                                                                                                                                                                                    | Per document      | Partial   | Taxable    | <b>315.00</b>                       | <b>315.00</b>                       |                         |
| <i>Commercial</i>                                                                                                                                                                                                         | Per document      | Full      | Taxable    | <b>470.00</b>                       | <b>470.00</b>                       |                         |
| <b>Government Instrumentalities be assessed as community group or commercial and charged accordingly</b>                                                                                                                  |                   |           |            |                                     |                                     |                         |
| Caveat Lodgement                                                                                                                                                                                                          | Per document      | Full      | Taxable    | <b>225.00</b>                       | <b>225.00</b>                       |                         |
| Withdrawal of Caveat                                                                                                                                                                                                      | Per document      | Full      | Taxable    | <b>225.00</b>                       | <b>225.00</b>                       |                         |
| Deed (including instruction to solicitors, drafting & signing)                                                                                                                                                            | Per deed          | Full      | Taxable    | <b>325.00</b>                       | <b>325.00</b>                       |                         |
| Other Legal documents (including easement, surrender of of easement, Section 70A notification, management statements, etc.)                                                                                               | Per document      | Full      | Taxable    | <b>225.00</b>                       | <b>225.00</b>                       |                         |
| Associated solicitor's fees                                                                                                                                                                                               |                   | Full      | Taxable    | <b>Charged at cost</b>              | <b>Charged at cost</b>              |                         |
| Landgate Title Search fees (per search)                                                                                                                                                                                   | Per search        | Full      | Exempt     | <b>Charged at cost</b>              | <b>Charged at cost</b>              |                         |
| Landgate Title Search Administration fee                                                                                                                                                                                  | Per search        | Full      | Exempt     | <b>45.00</b>                        | <b>45.00</b>                        |                         |
| Licensed Valuer - Valuation cost [New fee effective 8th of March 2021]                                                                                                                                                    | Per Property      | Full      | Taxable    | <b>Charged at cost</b>              | <b>Charged at cost</b>              |                         |
| PAW Closure Application                                                                                                                                                                                                   | Per application   | Full      | Exempt     | <b>300.00</b>                       | <b>300.00</b>                       |                         |
| PAW Erection of Signs (if required)                                                                                                                                                                                       | Per sign erection | Full      | Exempt     | <b>165.00</b>                       | <b>165.00</b>                       |                         |
| ROW Closure Application                                                                                                                                                                                                   | Per application   | Full      | Exempt     | <b>300.00</b>                       | <b>300.00</b>                       |                         |
| Road Closure Application                                                                                                                                                                                                  | Per application   | Full      | Exempt     | <b>300.00</b>                       | <b>300.00</b>                       |                         |
| Reserve Closure Applications                                                                                                                                                                                              | Per application   | Full      | Exempt     | <b>300.00</b>                       | <b>300.00</b>                       |                         |
| Advertising                                                                                                                                                                                                               | Per advertisement | Full      | Exempt     | <b>Charged at cost</b>              | <b>Charged at cost</b>              |                         |
| Key Cutting                                                                                                                                                                                                               | Per key           | Full      | Taxable    | <b>Charged at cost</b>              | <b>Charged at cost</b>              |                         |
| Geographic Naming Fee                                                                                                                                                                                                     | Per application   | Full      | Taxable    | <b>295.00</b>                       | <b>295.00</b>                       |                         |
| Council Report                                                                                                                                                                                                            | Per report        | Full      | Exempt     | <b>580.00</b>                       | <b>580.00</b>                       |                         |
| Site Location Lease/Licence Survey Drawing Preparation [New fee effective 8th of March 2021]                                                                                                                              | Per site          | Full      | Exempt     | <b>70.00</b>                        | <b>70.00</b>                        |                         |

| Detail                                                                                                                                                                                                                     | Condition       | Fee Basis | GST Status | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------|------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>Part VII of the Consolidated Local Laws</b>                                                                                                                                                                             |                 |           |            |                                     |                                     |                         |
| <b>Burial Fees</b>                                                                                                                                                                                                         |                 |           |            |                                     |                                     |                         |
| (a) Interment                                                                                                                                                                                                              |                 |           |            |                                     |                                     |                         |
| Adult Burial (includes ID plate)                                                                                                                                                                                           | Per application | Reference | Taxable    | 1,413.00                            | 1,393.00                            | 1.4%                    |
| Child Burial (under thirteen years) (includes ID plate)                                                                                                                                                                    | Per application | Reference | Taxable    | 668.00                              | 659.00                              | 1.4%                    |
| Stillborn Burial (without Memorial Service) (includes ID plate)                                                                                                                                                            | Per application | Reference | Taxable    | 286.00                              | 282.00                              | 1.4%                    |
| (b) Grant of Right of Burial (25 years)                                                                                                                                                                                    | Per application | Reference | Exempt     | 2,453.00                            | 2,453.00                            |                         |
| <i>Approval to any refund on an unexpired Grant of Right of Burial shall be at the absolute discretion of the Trustees and in any event, the refund shall not exceed the amount paid for the original Grant of Burial.</i> |                 |           |            |                                     |                                     |                         |
| <i>Ordinary Land (2.4 x 1.2m)</i>                                                                                                                                                                                          |                 |           |            |                                     |                                     |                         |
| Renewal of Expired Grant                                                                                                                                                                                                   | Per application | Reference | Exempt     | 2,453.00                            | 2,453.00                            |                         |
| Pre-need Purchase (Lakes Memorial Only) (Reservation)                                                                                                                                                                      | Per application | Reference | Exempt     | 229.00                              | 229.00                              |                         |
| Reissue/Transfer of Grant of Right of Burial                                                                                                                                                                               | Per application | Reference | Exempt     | 73.00                               | 72.00                               | 1.4%                    |
| Hire of Rotunda                                                                                                                                                                                                            | Per application | Reference | Taxable    | 120.00                              | 120.00                              |                         |
| Interment of oblong or oversized casket                                                                                                                                                                                    | Per application | Reference | Taxable    | 349.00                              | 344.00                              | 1.5%                    |
| Late arrival, departure or insufficient notice                                                                                                                                                                             | Per application | Reference | Taxable    | 291.00                              | 287.00                              | 1.4%                    |
| Interment on Saturday (plus interment fee)                                                                                                                                                                                 | Per application | Reference | Taxable    | 759.00                              | 748.00                              | 1.5%                    |
| Interment on Sunday or Public Holiday (plus interment fee)                                                                                                                                                                 | Per application | Reference | Taxable    | 759.00                              | 748.00                              | 1.5%                    |
| <b>Additional Burial Services</b>                                                                                                                                                                                          |                 |           |            |                                     |                                     |                         |
| Exhumation                                                                                                                                                                                                                 | Per application | Reference | Taxable    | 4,434.00                            | 4,186.00                            | 5.9%                    |
| Reinterment after exhumation                                                                                                                                                                                               | Per application | Reference | Taxable    | 1,413.00                            | 1,393.00                            | 1.4%                    |
| Placement of ashes (Lakes Memorial Only)                                                                                                                                                                                   | Per application | Reference | Taxable    | 293.00                              | 289.00                              | 1.4%                    |
| Lift and Deepen (Lakes Memorial Only)                                                                                                                                                                                      | Per application | Reference | Taxable    | 1,413.00                            | 1,393.00                            | 1.4%                    |
| <b>Placement of Ashes (Lakes Memorial Only)</b>                                                                                                                                                                            |                 |           |            |                                     |                                     |                         |
| <i>Disposal of Ashes - The tenure of all cremation memorials shall be 25 years from the date of receipt of the scheduled fee.</i>                                                                                          |                 |           |            |                                     |                                     |                         |
| (a) Niche Wall:-                                                                                                                                                                                                           |                 |           |            |                                     |                                     |                         |
| Single Niche                                                                                                                                                                                                               | Per application | Reference | Taxable    | 706.00                              | 706.00                              |                         |
| Double Niche                                                                                                                                                                                                               | Per application | Reference | Taxable    | 942.00                              | 942.00                              |                         |
| Pre-need Purchase:                                                                                                                                                                                                         |                 |           |            |                                     |                                     |                         |
| single                                                                                                                                                                                                                     | Per application | Reference | Taxable    | 706.00                              | 706.00                              |                         |
| double (does not include standard plaque)                                                                                                                                                                                  | Per application | Reference | Taxable    | 942.00                              | 942.00                              |                         |
| Pre-need Purchase (Reservation)                                                                                                                                                                                            | Per application | Reference | Taxable    | 229.00                              | 229.00                              |                         |
| (b) Ground Niche:                                                                                                                                                                                                          |                 |           |            |                                     |                                     |                         |
| Single Ground Niche                                                                                                                                                                                                        | Per application | Reference | Taxable    | 1,716.00                            | 1,691.00                            | 1.5%                    |
| Double Ground Niche                                                                                                                                                                                                        | Per application | Reference | Taxable    | 2,276.00                            | 2,243.00                            | 1.5%                    |
| <u>Pre-need purchase:</u>                                                                                                                                                                                                  |                 |           |            |                                     |                                     |                         |
| Single Plaque Site                                                                                                                                                                                                         | Per application | Reference | Taxable    | 1,716.00                            | 1,691.00                            | 1.5%                    |
| Double Plaque site (1st interment of two)                                                                                                                                                                                  | Per application | Reference | Taxable    | 2,276.00                            | 2,243.00                            | 1.5%                    |
| Pre-need Purchase (Reservation)                                                                                                                                                                                            | Per application | Reference | Taxable    | 229.00                              | 229.00                              |                         |
| <b>Disposal of Ashes (Mandurah Public Cemetery Only)</b>                                                                                                                                                                   |                 |           |            |                                     |                                     |                         |
| Attendance at placement of ashes-weekday                                                                                                                                                                                   | Per application | Reference | Taxable    | 221.00                              | 218.00                              | 1.4%                    |
| Attendance at placement of ashes-weekend                                                                                                                                                                                   | Per application | Reference | Taxable    | 371.00                              | 366.00                              | 1.4%                    |
| Placement of ashes in family grave                                                                                                                                                                                         | Per application | Reference | Taxable    | 293.00                              | 289.00                              | 1.4%                    |
| <b>Other Fees (Lakes Memorial Only)</b>                                                                                                                                                                                    |                 |           |            |                                     |                                     |                         |
| Transfer of ashes to new position (plus position fee)                                                                                                                                                                      | Per application | Reference | Taxable    | 205.00                              | 202.00                              | 1.5%                    |
| Placement of additional sets of ashes                                                                                                                                                                                      | Per application | Reference | Taxable    | 293.00                              | 289.00                              | 1.4%                    |
| Attendance at placement of ashes -weekday                                                                                                                                                                                  | Per application | Reference | Taxable    | 221.00                              | 218.00                              | 1.4%                    |
| Attendance at placement of ashes-weekend                                                                                                                                                                                   | Per application | Reference | Taxable    | 371.00                              | 366.00                              | 1.4%                    |
| Ash Container (small)                                                                                                                                                                                                      | Per application | Reference | Taxable    | 21.00                               | 21.00                               |                         |
| Ash Container (Large)                                                                                                                                                                                                      | Per application | Reference | Taxable    | 28.00                               | 28.00                               |                         |
| Name Plate                                                                                                                                                                                                                 | Per application | Reference | Taxable    | Quote                               | Quote                               |                         |
| <b>Funeral Directors Annual Licence</b>                                                                                                                                                                                    |                 |           |            |                                     |                                     |                         |
| (a) Annual Fee:- Licence                                                                                                                                                                                                   | Per application | Reference | Exempt     | 1,362.00                            | 1,342.00                            | 1.5%                    |
| (b) Single Funeral Permit                                                                                                                                                                                                  | Per application | Reference | Exempt     | 1,175.00                            | 1,175.00                            |                         |
| <b>Search/Miscellaneous Fees</b>                                                                                                                                                                                           |                 |           |            |                                     |                                     |                         |
| Placement of plaques purchased elsewhere                                                                                                                                                                                   | Per application | Reference | Exempt     | 51.00                               | 51.00                               |                         |
| Search fee for family records (copying cost per record)                                                                                                                                                                    | Per search      | Reference | Exempt     | 0.60                                | 0.60                                |                         |

| Detail                                                                                                                                                      | Condition       | Fee Basis | GST Status | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------|------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>Monumental Work - OMC Only</b>                                                                                                                           |                 |           |            |                                              |                                              |                               |
| <u>Monumental Mason License Fees</u>                                                                                                                        |                 |           |            |                                              |                                              |                               |
| Annual Licence                                                                                                                                              | Per application | Reference | Exempt     | 1,213.00                                     | 1,196.00                                     | 1.4%                          |
| Single Permit                                                                                                                                               | Per application | Reference | Exempt     | 1,107.00                                     | 1,091.00                                     | 1.5%                          |
| <u>Permit for each memorial fee</u>                                                                                                                         |                 |           |            |                                              |                                              |                               |
| New monument with kerbing                                                                                                                                   | Per application | Reference | Exempt     | 389.00                                       | 384.00                                       | 1.3%                          |
| Removal and major addition to any monument                                                                                                                  | Per application | Reference | Exempt     | 217.00                                       | 214.00                                       | 1.4%                          |
| Renovations and additional inscriptions                                                                                                                     | Per application | Reference | Exempt     | 198.00                                       | 198.00                                       |                               |
| <b>Sculpture Series/Design Plaque</b>                                                                                                                       |                 |           |            |                                              |                                              |                               |
| From 1 July 2021 all requests for plaques will be referred direct to the plaque providers. The City will no longer provide the service of ordering plaques. |                 |           |            |                                              |                                              |                               |
| Concrete Plinth                                                                                                                                             | Cost Recovery   | Full      | Taxable    | 24.00                                        | 24.00                                        |                               |

| Detail                                                                                                                                                                                                                                                                                    | Condition       | Fee Basis | GST Status | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------|------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>Application for Approval to Construct or Establish Premises (includes Assessments &amp; Administration)</b>                                                                                                                                                                            |                 |           |            |                                     |                                     |                         |
| Food Premises (all Risk Classifications) - non residential                                                                                                                                                                                                                                | Per application | Reference | Exempt     | 203.00                              | 200.00                              | 1.5%                    |
| Food Vehicles                                                                                                                                                                                                                                                                             | Per application | Reference | Exempt     | 203.00                              | 200.00                              | 1.5%                    |
| Offensive Trades                                                                                                                                                                                                                                                                          | Per application | Reference | Exempt     | 203.00                              | 200.00                              | 1.5%                    |
| Health related premises (inc residential food business)                                                                                                                                                                                                                                   | Per application | Reference | Exempt     | 93.00                               | 92.00                               | 1.1%                    |
| Hair Dressing Establishments                                                                                                                                                                                                                                                              | Per application | Reference | Exempt     | 93.00                               | 92.00                               | 1.1%                    |
| Skin Penetration Establishments                                                                                                                                                                                                                                                           | Per application | Reference | Exempt     | 93.00                               | 92.00                               | 1.1%                    |
| Temporary Accommodation of a Caravan                                                                                                                                                                                                                                                      | Per application | Reference | Exempt     | 93.00                               | 92.00                               | 1.1%                    |
| Market Food Stalls                                                                                                                                                                                                                                                                        | Per application | Reference | Exempt     | 93.00                               | 92.00                               | 1.1%                    |
| Public Building and Event assessment fee                                                                                                                                                                                                                                                  |                 |           |            |                                     |                                     |                         |
| <500 people                                                                                                                                                                                                                                                                               | Per application | Partial   | Exempt     | 96.00                               | 95.00                               | 1.1%                    |
| 501-1000 people                                                                                                                                                                                                                                                                           | Per application | Partial   | Exempt     | 172.00                              | 170.00                              | 1.2%                    |
| <1001-5000 people                                                                                                                                                                                                                                                                         | Per application | Partial   | Exempt     | 342.00                              | 338.00                              | 1.2%                    |
| >5000 people                                                                                                                                                                                                                                                                              | Per application | Partial   | Exempt     | 557.00                              | 550.00                              | 1.3%                    |
| Community and not for profit groups. - No Fee                                                                                                                                                                                                                                             |                 |           |            |                                     |                                     |                         |
| Expedited Public Building and Event Assessment fee < 8 weeks (Including community and not for profit)                                                                                                                                                                                     | Per application | Reference | Exempt     | 100.00                              | 100.00                              |                         |
| <b>Application for Other Services (includes Assessments &amp; Administration)</b>                                                                                                                                                                                                         |                 |           |            |                                     |                                     |                         |
| Noise management plan approval (Reg. 13)                                                                                                                                                                                                                                                  | Per item        | Reference | Taxable    | 140.00                              | 140.00                              |                         |
| Water Sampling request - Standard Chemical Analysis Lab Fee                                                                                                                                                                                                                               | Per item        | Partial   | Taxable    | 185.00                              | 185.00                              |                         |
| Water Sampling request - Brief Chemical Analysis Lab Fee                                                                                                                                                                                                                                  | Per item        | Partial   | Taxable    | 150.00                              | 150.00                              |                         |
| Water Sampling request - Collection                                                                                                                                                                                                                                                       | Per item        | Partial   | Taxable    | 93.00                               | 93.00                               |                         |
| Public Aquatic Facility annual Sampling Fee                                                                                                                                                                                                                                               | Per annum       | Partial   | Taxable    | 279.00                              | 275.00                              | 1.5%                    |
| Assessment of Premises on request (ie settlement enquiries)                                                                                                                                                                                                                               | Per Visit       | Partial   | Exempt     | 161.00                              | 143.00                              | 12.6%                   |
| Expedited Assessment on Request Fee < 7 days before settlement                                                                                                                                                                                                                            | Per application | Partial   | Exempt     | 211.00                              | 190.00                              | 11.1%                   |
| Section 39 Certificate (Liquor Control Act 1988)                                                                                                                                                                                                                                          | Per application | Partial   | Exempt     | 143.00                              | 143.00                              |                         |
| Section 40 (Liquor Control Act 1988)                                                                                                                                                                                                                                                      | Per application | Partial   | Exempt     | 143.00                              | 143.00                              |                         |
| Section 55 Certificate (Gaming Commission 1987)                                                                                                                                                                                                                                           | Per application | Partial   | Exempt     | 143.00                              | 143.00                              |                         |
| Application for Septic Tank Approval                                                                                                                                                                                                                                                      | Per application | Statutory | Exempt     | 118.00                              | 118.00                              |                         |
| Issuing Septic Tank "Permit to Use"                                                                                                                                                                                                                                                       | Per application | Statutory | Exempt     | 118.00                              | 118.00                              |                         |
| Local Government Report to DOH for onsite effluent disposal                                                                                                                                                                                                                               | Per application | Statutory | Exempt     | 118.00                              | 118.00                              |                         |
| Registration of a Lodging House less than 115                                                                                                                                                                                                                                             | Per application | Statutory | Exempt     | 70.00                               | 70.00                               |                         |
| Number of lodgers exceeds 15, but not greater than 25                                                                                                                                                                                                                                     | Per annum       | Statutory | Exempt     | 140.00                              | 140.00                              |                         |
| Maximum number of lodgers exceeds 25                                                                                                                                                                                                                                                      | Per annum       | Statutory | Exempt     | 180.00                              | 180.00                              |                         |
| <b>Registration of Caravan Park &amp; Camping Grounds</b>                                                                                                                                                                                                                                 |                 |           |            |                                     |                                     |                         |
| As per Regulation/min 0r *                                                                                                                                                                                                                                                                | Per annum       | Statutory | Exempt     | 200.00                              | 200.00                              |                         |
| As per Regulation Long Stay Site *                                                                                                                                                                                                                                                        | Per annum       | Statutory | Exempt     | 6.00                                | 6.00                                |                         |
| Short Stay Sites *                                                                                                                                                                                                                                                                        | Per annum       | Statutory | Exempt     | 6.00                                | 6.00                                |                         |
| Camp Sites *                                                                                                                                                                                                                                                                              | Per annum       | Statutory | Exempt     | 3.00                                | 3.00                                |                         |
| Overflow site *                                                                                                                                                                                                                                                                           | Per annum       | Statutory | Exempt     | 1.50                                | 1.50                                |                         |
| Information/Research<br>A fee will be charged for staff time involved in researching and providing information for developers etc, which is not considered a normal research. Providing comment to support external licences such as liquor licences may incur this fee (request <2 days) | Per application | Partial   | Taxable    | 95.00                               | 93.00                               | 2.2%                    |
| <b>Food Premises Annual Assessment Fee</b>                                                                                                                                                                                                                                                |                 |           |            |                                     |                                     |                         |
| High Risk                                                                                                                                                                                                                                                                                 | Per annum       | Partial   | Exempt     | 322.00                              | -                                   |                         |
| Medium Risk                                                                                                                                                                                                                                                                               | Per annum       | Partial   | Exempt     | 322.00                              | -                                   |                         |
| Multiple Food Area (Max fee for 2+ food areas)                                                                                                                                                                                                                                            | Per annum       | Partial   | Exempt     | 644.00                              | 300.00                              | 114.7%                  |
| Low risk                                                                                                                                                                                                                                                                                  | Per annum       | Partial   | Exempt     | 161.00                              | -                                   |                         |
| Family Day Care                                                                                                                                                                                                                                                                           | Per annum       | Partial   | Exempt     | 161.00                              | -                                   |                         |
| <b>Alfresco Dining</b>                                                                                                                                                                                                                                                                    |                 |           |            |                                     |                                     |                         |
| Initial Application                                                                                                                                                                                                                                                                       | Per application | Partial   | Exempt     | 120.00                              | -                                   |                         |
| Renewal                                                                                                                                                                                                                                                                                   | Per annum       | Partial   | Exempt     | 70.00                               | -                                   |                         |

| Detail                                                                                  | Condition       | Fee Basis | GST Status    | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|-----------------------------------------------------------------------------------------|-----------------|-----------|---------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>Abandoned Vehicles</b>                                                               |                 |           |               |                                     |                                     |                         |
| Towage & Seizure                                                                        | Per Vehicle     | Full      | Exempt        | 150.00                              | 150.00                              |                         |
| Towage & Seizure-Additional towage and lockout                                          | Per Vehicle     | Full      | Exempt        | Mkt rate                            | Mkt rate                            |                         |
| Daily Poundage                                                                          | Per Vehicle     | Full      | Exempt        | 30.00                               | 30.00                               |                         |
| <b>Application for a Private Parking Agreement</b>                                      | Per Application | Full      | Exempt        | 150.00                              | 150.00                              |                         |
| <b>Annual Fee for a Private Parking Agreement</b>                                       |                 |           |               |                                     |                                     |                         |
| 0-50 Bays                                                                               | Per Annum       | Partial   | Exempt        | 220.00                              | 220.00                              |                         |
| 51-100 Bays                                                                             | Per Annum       | Partial   | Exempt        | 440.00                              | 440.00                              |                         |
| >101 Bays                                                                               | Per Annum       | Partial   | Exempt        | Negotiated                          | Negotiated                          |                         |
| <b>Bushfire Brigades</b>                                                                |                 |           |               |                                     |                                     |                         |
| Private Property Burn Insurance Fee                                                     | Per Burn        | Partial   | Exempt        | 10.00                               | 10.00                               |                         |
| <b>Cat Trap Hire</b>                                                                    |                 |           |               |                                     |                                     |                         |
| Hire Deposit                                                                            | Per Trap        | Partial   | Exempt unless | 120.00                              | 120.00                              |                         |
| Weekly Hire                                                                             | Per Hire        | Partial   | Taxable       | Free                                | Free                                |                         |
| Late Return Daily Fee                                                                   | Per Day         | Partial   | Taxable       | 11.50                               | 11.50                               |                         |
| <b>Dog Trap Hire</b>                                                                    |                 |           |               |                                     |                                     |                         |
| Hire Deposit                                                                            | Per Trap        | Bond      | Exempt unless | 120.00                              | 120.00                              |                         |
| <b>Dog Registration Tag Replacement</b>                                                 | Per Tag         | Partial   | Exempt        | 5.00                                | 5.00                                |                         |
| <b>Barking Device Hire</b>                                                              |                 |           |               |                                     |                                     |                         |
| Hire Deposit                                                                            | Per Device      | Bond      | Exempt unless | 120.00                              | 120.00                              |                         |
| Weekly Hire                                                                             | Per Device      | Partial   | Taxable       | 11.50                               | 11.50                               |                         |
| Late Return Daily Fee                                                                   | Per Day         | Partial   | Taxable       | 11.50                               | 11.50                               |                         |
| <b>Application to Keep More Than 2 Dogs</b>                                             | Per Application | Partial   | Exempt        | 50.00                               | 50.00                               |                         |
| <b>Application to Keep More Than Prescribed Number of Cats (from 1 November 2013)</b>   | Per Application | Partial   | Exempt        | 50.00                               | 50.00                               |                         |
| <b>Application for Cat Breeder Approval (from 1 November 2013)</b>                      | Per Application | Statutory | Exempt        | 100.00                              | 100.00                              |                         |
| <b>Surrendered dog fee (euthanasia)</b>                                                 | Per Animal      | Full      | Exempt        | 150.00                              | 150.00                              |                         |
| <b>Dog Registration (Dog Act 1976)</b>                                                  |                 |           |               |                                     |                                     |                         |
| Unsterilised - 1 year                                                                   | Per Animal      | Statutory | Exempt        | 50.00                               | 50.00                               |                         |
| Unsterilised - 3 years                                                                  | Per Animal      | Statutory | Exempt        | 120.00                              | 120.00                              |                         |
| Dangerous Dog / Restricted Breed                                                        | Per Animal      | Statutory | Exempt        | 50.00                               | 50.00                               |                         |
| Sterilised - 1 year                                                                     | Per Animal      | Statutory | Exempt        | 20.00                               | 20.00                               |                         |
| Sterilised - 3 years                                                                    | Per Animal      | Statutory | Exempt        | 42.50                               | 42.50                               |                         |
| <b>Lifetime Registration</b>                                                            |                 |           |               |                                     |                                     |                         |
| Unsterilised                                                                            | Per Animal      | Statutory | Exempt        | 250.00                              | 250.00                              |                         |
| Sterilised                                                                              | Per Animal      | Statutory | Exempt        | 100.00                              | 100.00                              |                         |
| Dog Kennel Licence                                                                      | Per Animal      | Statutory | Exempt        | 200.00                              | 200.00                              |                         |
| Pension discount                                                                        | Per Application | Statutory | Exempt        | 50%                                 | 50%                                 |                         |
| Part year new registrations (after 31 May)                                              | Per Application | Statutory | Exempt        | 50%                                 | 50%                                 |                         |
| <i>(for other charges relating to dogs please see below)</i>                            |                 |           |               |                                     |                                     |                         |
| <b>Cat Registration (Regulations pending finalisation that are likely to set fee's)</b> |                 |           |               |                                     |                                     |                         |
| Part year new registrations (after 31 May)                                              | Per Animal      | Statutory | Exempt        | 10.00                               | 10.00                               |                         |
| Registration for 1 Year                                                                 | Per Animal      | Statutory | Exempt        | 20.00                               | 20.00                               |                         |
| Registration for 3 Years                                                                | Per Animal      | Statutory | Exempt        | 42.50                               | 42.50                               |                         |
| Registration for life                                                                   | Per Animal      | Statutory | Exempt        | 100.00                              | 100.00                              |                         |
| Pension discount                                                                        | Per Animal      | Statutory | Exempt        | 50%                                 | 50%                                 |                         |
| <b>Horse Permit Fee - Annual Permit</b>                                                 |                 |           |               |                                     |                                     |                         |
| For access to beaches and reserves                                                      | Per Application | Full      | Exempt        | 100.00                              | 100.00                              |                         |
| Beach Access Permit - Annual Permit                                                     | Per Application | Full      | Exempt        | 100.00                              | 100.00                              |                         |

| Detail                                                                                                                                                                                                 | Condition        | Fee Basis | GST Status | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-----------|------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>Impounded/Seized Trolleys &amp; Wheeled Recreational Device</b>                                                                                                                                     |                  |           |            |                                              |                                              |                               |
| Impound Fee                                                                                                                                                                                            | Per Item         | Full      | Exempt     | 60.00                                        | 60.00                                        |                               |
| Daily Fee thereafter                                                                                                                                                                                   | Per day          | Full      | Exempt     | 30.00                                        | 30.00                                        |                               |
| <b>Impounded/Seized Signs</b>                                                                                                                                                                          |                  |           |            |                                              |                                              |                               |
| Impound Fee                                                                                                                                                                                            | Per Item         | Full      | Exempt     | 60.00                                        | 60.00                                        |                               |
| Daily Fee Thereafter                                                                                                                                                                                   | Per Day          | Full      | Exempt     | 30.00                                        | 30.00                                        |                               |
| <b>Impounded/ Dogs</b>                                                                                                                                                                                 |                  |           |            |                                              |                                              |                               |
| Impound Fee                                                                                                                                                                                            | Per Animal       | Full      | Exempt     | 60.00                                        | 60.00                                        |                               |
| Daily Fee Thereafter                                                                                                                                                                                   | Per Day          | Full      | Exempt     | 30.00                                        | 30.00                                        |                               |
| <b>Impounded Cats (from 1 November 2013)</b>                                                                                                                                                           |                  |           |            |                                              |                                              |                               |
| Impound Fee                                                                                                                                                                                            | Per Animal       | Full      | Exempt     | 60.00                                        | 60.00                                        |                               |
| Daily Fee Thereafter                                                                                                                                                                                   | Per Day          | Full      | Exempt     | 30.00                                        | 30.00                                        |                               |
| <b>Overdue Infringement Payment (FER)</b>                                                                                                                                                              |                  |           |            |                                              |                                              |                               |
| Courtesy Letter Fee                                                                                                                                                                                    | Per Infringement | Statutory | Exempt     | 24.10                                        | 19.90                                        | 21.1%                         |
| Fines Enforcement Registration Fee                                                                                                                                                                     | Per Infringement | Statutory | Exempt     | 97.50                                        | 80.45                                        | 21.2%                         |
| Vehicle Registration Check                                                                                                                                                                             | Per Infringement | Statutory | Exempt     | 3.40                                         | 3.50                                         | -2.9%                         |
| <b>LIVESTOCK IMPOUND FEES</b>                                                                                                                                                                          |                  |           |            |                                              |                                              |                               |
| <b>Local Government (Miscellaneous Provisions Act) 1960</b>                                                                                                                                            |                  |           |            |                                              |                                              |                               |
| Table of fees chargeable by Authorised City of Mandurah Ranger, Officer or Other Authorised Person in respect of Cattle Impoundment by them.                                                           |                  |           |            |                                              |                                              |                               |
| In accordance with Section 464 of the Local Government (Miscellaneous Provisions Act) 1960, notice is hereby given that the fees set out in the Fifteenth Schedule of the Act are amended as follows:- |                  |           |            |                                              |                                              |                               |
| <b>Impoundment Fees</b>                                                                                                                                                                                |                  |           |            |                                              |                                              |                               |
| <b>If impounded after 7:00am and before 7:00pm</b>                                                                                                                                                     |                  |           |            |                                              |                                              |                               |
| Entire horses, mules, asses, camels, bulls or boars, per head                                                                                                                                          | Per Animal       | Partial   | Exempt     | 83.00                                        | 83.00                                        |                               |
| Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head                                                                                                    | Per Animal       | Partial   | Exempt     | 83.00                                        | 83.00                                        |                               |
| Wethers, ewes, lambs or goats 1-5 head                                                                                                                                                                 | Per Animal       | Partial   | Exempt     | 55.00                                        | 55.00                                        |                               |
| Wethers, ewes, lambs or goats 6-10 head                                                                                                                                                                | Per Animal       | Partial   | Exempt     | 110.00                                       | 110.00                                       |                               |
| Wethers, ewes, lambs or goats more than 10                                                                                                                                                             | Per Animal       | Partial   | Exempt     | 165.00                                       | 165.00                                       |                               |
| <b>If impounded after 7:00am and before 7:00pm</b>                                                                                                                                                     |                  |           |            |                                              |                                              |                               |
| Entire horses, mules, asses, camels, bulls or boars, per head                                                                                                                                          | Per Animal       | Partial   | Exempt     | 83.00                                        | 83.00                                        |                               |
| Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head                                                                                                    | Per Animal       | Partial   | Exempt     | 83.00                                        | 83.00                                        |                               |
| Wethers, ewes, lambs or goats 1-5 head                                                                                                                                                                 | Per Animal       | Partial   | Exempt     | 55.00                                        | 55.00                                        |                               |
| Wethers, ewes, lambs or goats 6-10 head                                                                                                                                                                | Per Animal       | Partial   | Exempt     | 110.00                                       | 110.00                                       |                               |
| Wethers, ewes, lambs or goats more than 10                                                                                                                                                             | Per Animal       | Partial   | Exempt     | 165.00                                       | 165.00                                       |                               |
| <b>If impounded after 7:00pm and before 7:00am</b>                                                                                                                                                     |                  |           |            |                                              |                                              |                               |
| Entire horses, mules, asses, camels, bulls or boars, per head                                                                                                                                          | Per Animal       | Partial   | Exempt     | 165.00                                       | 165.00                                       |                               |
| Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head                                                                                                    | Per Animal       | Partial   | Exempt     | 165.00                                       | 165.00                                       |                               |
| Wethers, ewes, lambs or goats 1-5 head                                                                                                                                                                 | Per Animal       | Partial   | Exempt     | 110.00                                       | 110.00                                       |                               |
| Wethers, ewes, lambs or goats 6-10 head                                                                                                                                                                | Per Animal       | Partial   | Exempt     | 165.00                                       | 165.00                                       |                               |
| Wethers, ewes, lambs or goats more than 10                                                                                                                                                             | Per Animal       | Partial   | Exempt     | 220.00                                       | 220.00                                       |                               |
| <b>Table of charges for sustenance of cattle impounded</b>                                                                                                                                             |                  |           |            |                                              |                                              |                               |
| <b>For each 24 hours or part thereof</b>                                                                                                                                                               |                  |           |            |                                              |                                              |                               |
| Entire horses, mules, asses, camels, bulls or boards, per head                                                                                                                                         | Per Animal       | Partial   | Exempt     | 11.00                                        | 11.00                                        |                               |
| Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head                                                                                                    | Per Animal       | Partial   | Exempt     | 11.00                                        | 11.00                                        |                               |
| Wethers, ewes, lambs or goats per head                                                                                                                                                                 | Per Animal       | Partial   | Exempt     | 11.00                                        | 11.00                                        |                               |
| <b>For each 24 hours or part thereof</b>                                                                                                                                                               |                  |           |            |                                              |                                              |                               |
| Entire horses, mules, asses, camels, bulls or boards, per head                                                                                                                                         | Per Animal       | Partial   | Exempt     | 11.00                                        | 11.00                                        |                               |
| Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head                                                                                                    | Per Animal       | Partial   | Exempt     | 11.00                                        | 11.00                                        |                               |
| Wethers, ewes, lambs or goats per head                                                                                                                                                                 | Per Animal       | Partial   | Exempt     | 11.00                                        | 11.00                                        |                               |
| <b>For each 24 hours or part thereof</b>                                                                                                                                                               |                  |           |            |                                              |                                              |                               |
| Entire horses, mules, asses, camels, bulls or boards, per head                                                                                                                                         | Per Animal       | Partial   | Exempt     | 11.00                                        | 11.00                                        |                               |
| Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head                                                                                                    | Per Animal       | Partial   | Exempt     | 11.00                                        | 11.00                                        |                               |
| Wethers, ewes, lambs or goats per head                                                                                                                                                                 | Per Animal       | Partial   | Exempt     | 11.00                                        | 11.00                                        |                               |
| No charge is payable in respect of a suckling animal under the age of six months running with its mother.                                                                                              |                  |           |            |                                              |                                              |                               |

| Detail                                                                                                                                    | Condition       | Fee Basis | GST Status              | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|-------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------|-------------------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>Due to the unavailability of some facilities, the following fees and charges will apply <u>before</u> the facilities are available</b> |                 |           |                         |                                              |                                              |                               |
| <b>ADMINISTRATION</b>                                                                                                                     |                 |           |                         |                                              |                                              |                               |
| <b>Bonds</b>                                                                                                                              |                 |           |                         |                                              |                                              |                               |
| Low Risk                                                                                                                                  | Per Event       | Reference | Exempt unless forfeited | 500.00                                       | 500.00                                       |                               |
| Medium Risk                                                                                                                               | Per Event       | Reference | Exempt unless forfeited | 1,000.00                                     | 1,000.00                                     |                               |
| High Risk                                                                                                                                 | Per Event       | Reference | Exempt unless forfeited | 2,000.00                                     | 2,000.00                                     |                               |
| <b>Facility Booking Administration</b>                                                                                                    |                 |           |                         |                                              |                                              |                               |
| Administration Fee                                                                                                                        | Per Booking     | Reference | Taxable                 | 25.00                                        | 25.00                                        |                               |
| <b>Family Discounts</b>                                                                                                                   |                 |           |                         |                                              |                                              |                               |
| Casual Entry Discounts                                                                                                                    |                 |           |                         |                                              |                                              |                               |
| Visiting Voluntary Workers                                                                                                                | Per Transaction | Reference | Taxable                 | 100%                                         | 100%                                         |                               |
| Under 5's - Stadium & Aquatic                                                                                                             | Per Transaction | Reference | Taxable                 | 100%                                         | 100%                                         |                               |
| Carers / Companion Card Holders                                                                                                           | Per Transaction | Reference | Taxable                 | 100%                                         | 100%                                         |                               |
| Concession (Students, Over 60 Years) -                                                                                                    | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Halls Head Facility Booking 10% Community Use Discount                                                                                    |                 |           |                         | 10%                                          | 10%                                          |                               |
| Swim School 2nd Session per Weekly Lesson                                                                                                 | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Promotional Activities - Marketing Activities                                                                                             |                 |           |                         |                                              |                                              |                               |
| Applies to all activities marketing and promoting of City of Mandurah Recreation & Sporting activities.                                   | Per Transaction | Reference | Taxable                 | 0-100%                                       | 0-100%                                       |                               |
| <b>Membership Discounts</b>                                                                                                               |                 |           |                         |                                              |                                              |                               |
| Online Discount (Excluding Swim School & Concession Holders)                                                                              | Per Transaction | Reference |                         | 10%                                          | 10%                                          |                               |
| Concession (Student, Over 60 Years)                                                                                                       | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Pension Card Holder (Blue)                                                                                                                | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Health Care Card Holder (Maroon & Yellow)                                                                                                 | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Veterans Affairs Card Holder (Gold)                                                                                                       | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Corporate Memberships - Minimum 5 memberships                                                                                             | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| <i>Note: Discounts Do Not Apply to Creche Services, Café Sales and Swim School</i>                                                        |                 |           |                         |                                              |                                              |                               |
| <b>Discounts for Sporting, Community &amp; NFP Incorporated Groups</b>                                                                    |                 |           |                         |                                              |                                              |                               |
| Non Profit Groups - regular hire 5-10hrs p/week discount                                                                                  | Per Session     | Reference | Taxable                 | 10%                                          | 10%                                          |                               |
| Non Profit Groups - regular hire 11-20hrs p/week discount                                                                                 | Per Session     | Reference | Taxable                 | 15%                                          | 15%                                          |                               |
| Non Profit Groups - regular hire >20hrs p/week discount                                                                                   | Per Session     | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| <b>Sports Program</b>                                                                                                                     |                 |           |                         |                                              |                                              |                               |
| Season Fee Upfront                                                                                                                        |                 |           |                         | 10%                                          | 10%                                          |                               |
| Seasonal Promotions                                                                                                                       | Per Promotion   | Reference | Taxable                 | 10-50%                                       | 10-50%                                       |                               |
| <b>FACILITY HIRE</b>                                                                                                                      |                 |           |                         |                                              |                                              |                               |
| <b>Facility Hire - MARC</b>                                                                                                               |                 |           |                         |                                              |                                              |                               |
| <u>Activity Room (Creche)</u>                                                                                                             |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                             | Per Hour        | Reference | Taxable                 | 20.00                                        | 20.00                                        |                               |
| Non Profit Groups                                                                                                                         | Per Hour        | Reference | Taxable                 | 16.00                                        | 16.00                                        |                               |
| <u>Clubrooms</u>                                                                                                                          |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                             |                 |           |                         | 20.00                                        | 20.00                                        |                               |
| Non Profit, Community Groups & Schools                                                                                                    | Per Hire        | Reference | Taxable                 | 16.00                                        | 16.00                                        |                               |
| <u>Group Fitness Room 1 - per hour (excludes equipment)</u>                                                                               |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                             | Per Hour        | Reference | Taxable                 | 52.50                                        | 52.50                                        |                               |
| Non Profit Groups                                                                                                                         | Per Hour        | Reference | Taxable                 | 42.00                                        | 42.00                                        |                               |
| <u>Group Fitness Room 2 - per hour (excludes equipment)</u>                                                                               |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                             | Per Hour        | Reference | Taxable                 | 40.00                                        | 40.00                                        |                               |
| Non Profit Groups                                                                                                                         | Per Hour        | Reference | Taxable                 | 32.00                                        | 32.00                                        |                               |
| <u>Meeting Room</u>                                                                                                                       |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                             | Per Hour        | Reference | Taxable                 | 20.00                                        | 20.00                                        |                               |
| Non Profit Groups                                                                                                                         | Per Hour        | Reference | Taxable                 | 16.00                                        | 16.00                                        |                               |
| <u>Outdoor Gym Area</u>                                                                                                                   |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                             | Per Hour        | Reference | Taxable                 | 20.00                                        | 20.00                                        |                               |
| Non Profit Groups                                                                                                                         | Per Hour        | Reference | Taxable                 | 16.00                                        | 16.00                                        |                               |
| <u>Gymnasium Appraisal Room</u>                                                                                                           |                 |           |                         |                                              |                                              |                               |
| External Hirers (Physios, Exercise Physiologists)                                                                                         | Per Hour        | Reference | Taxable                 | 20.00                                        | 20.00                                        |                               |
| <u>Events Foyer Area</u>                                                                                                                  |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                             | Per Hour        | Reference | Taxable                 | 20.00                                        | 20.00                                        |                               |
| Non Profit Groups                                                                                                                         | Per Hour        | Reference | Taxable                 | 16.00                                        | 16.00                                        |                               |
| <b>Facility Hire - HHRC</b>                                                                                                               |                 |           |                         |                                              |                                              |                               |
| <u>Meeting Room</u>                                                                                                                       |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                             | Per Hour        | reference | Taxable                 | 20.00                                        | 20.00                                        |                               |
| Non Profit Groups                                                                                                                         | Per Hour        | reference | Taxable                 | 16.00                                        | 16.00                                        |                               |
| <u>Group Fitness Room - per hour (excludes equipment)</u>                                                                                 |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                             | Per Hour        | reference | Taxable                 | 52.50                                        | 52.50                                        |                               |
| Non Profit Groups                                                                                                                         | Per Hour        | reference | Taxable                 | 42.00                                        | 42.00                                        |                               |
| <u>Gymnasium Appraisal Room</u>                                                                                                           |                 |           |                         |                                              |                                              |                               |
| External Hirers (Physios, Exercise Physiologists)                                                                                         | Per Hour        | Reference | Taxable                 | 20.00                                        | 20.00                                        |                               |
| <b>Stadium - MARC &amp; HHRC</b>                                                                                                          |                 |           |                         |                                              |                                              |                               |
| <u>Court Hire - Stadium (per court, per hour)</u>                                                                                         |                 |           |                         |                                              |                                              |                               |
| Corporate / Profit Groups                                                                                                                 | Per Session     | Reference | Taxable                 | 58.75                                        | 58.75                                        |                               |
| Casual - Non Profit                                                                                                                       | Per Session     | Reference | Taxable                 | 47.50                                        | 47.50                                        |                               |
| Regular - Non Profit                                                                                                                      | Per Session     | Reference | Taxable                 | 35.60                                        | 35.60                                        |                               |
| Schools                                                                                                                                   | Per Session     | Reference | Taxable                 | 35.60                                        | 35.60                                        |                               |
| Cancellation / Administration Fee                                                                                                         | Per Session     | Reference | Taxable                 | 25.00                                        | 25.00                                        |                               |
| Extra Trade Hours - per hour                                                                                                              | Per Session     | Reference | Taxable                 | 88.00                                        | 88.00                                        |                               |
| Extra Set Up / Pack Up (Per person, per hr) Weekday 2 hour minimum                                                                        |                 |           |                         | 40.00                                        | 40.00                                        |                               |
| Extra Set Up / Pack Up (Per person, per hr) Saturday 2 hour minimum                                                                       |                 |           |                         | 50.00                                        | 50.00                                        |                               |
| Extra Set Up / Pack Up (Per person, per hr) Sunday 2 hour minimum                                                                         | Per Session     | Reference | Taxable                 | 60.00                                        | 60.00                                        |                               |

| Detail                                                                     | Condition       | Fee Basis | GST Status            | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|----------------------------------------------------------------------------|-----------------|-----------|-----------------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>Events</b>                                                              |                 |           |                       |                                              |                                              |                               |
| Additional Cleaning - per hour                                             | Per Session     | Reference | Taxable               | Market Rate                                  | Market Rate                                  |                               |
| <b>AQUATIC FACILITIES - MARC only</b>                                      |                 |           |                       |                                              |                                              |                               |
| <b>Casual Entry</b>                                                        |                 |           |                       |                                              |                                              |                               |
| Pool (per person)                                                          |                 |           |                       |                                              |                                              |                               |
| Adult                                                                      | Per Entry       | Reference | Taxable               | 6.40                                         | 6.40                                         |                               |
| Concession                                                                 | Per Entry       | Reference | Taxable               | 5.20                                         | 5.20                                         |                               |
| Under 5                                                                    |                 |           | Taxable               | Free                                         | Free                                         |                               |
| Spectator                                                                  | Per Entry       | Reference | Taxable               | -                                            | -                                            |                               |
| School Rate                                                                | Per Entry       | Reference | Taxable               | 3.30                                         | 3.30                                         |                               |
| Family Pass (2 x Adult, 2 x Child or 1 Adult, 3 x Child)                   | Per Entry       | Reference | Taxable               | 19.20                                        | 19.20                                        |                               |
| <b>Lockers</b>                                                             |                 |           |                       |                                              |                                              |                               |
| Members per hour                                                           | Per Entry       | Reference | Taxable               | Inc Membership                               | Inc Membership                               |                               |
| Casual Band                                                                | Per Entry       | Reference | Taxable               | 2.00                                         | 2.00                                         |                               |
| With fob/wristband                                                         | Per Entry       | Reference | Taxable               | 1.00                                         | 1.00                                         |                               |
| Members Monthly Hire Storage (\$5 p/w)                                     |                 |           |                       |                                              |                                              |                               |
| <b>Aqua Fitness</b>                                                        |                 |           |                       |                                              |                                              |                               |
| Adult                                                                      | Per Class       | Reference | Taxable               | 12.00                                        | 12.00                                        |                               |
| Concession/Student                                                         | Per Class       | Reference | Taxable               | 9.60                                         | 9.60                                         |                               |
| <b>Wellness Centre</b>                                                     |                 |           |                       |                                              |                                              |                               |
| Adult                                                                      | Per Entry       | Reference | Taxable               | 12.00                                        | 12.00                                        |                               |
| Concession                                                                 | Per entry       | Reference | Taxable               | 9.60                                         | 9.60                                         |                               |
| <b>Visit Passes</b>                                                        |                 |           |                       |                                              |                                              |                               |
| <b>Concession / Student</b>                                                |                 |           |                       |                                              |                                              |                               |
| 20 Visits (valid for 6 mths)                                               | Per Entry       | Reference | Taxable               | 96.00                                        | 96.00                                        |                               |
| <b>Adults</b>                                                              |                 |           |                       |                                              |                                              |                               |
| 20 Visits (valid for 6 mths)                                               | Per Entry       | Reference | Taxable               | 121.00                                       | 121.00                                       |                               |
| <b>Aqua Fitness Visit Passes</b>                                           |                 |           |                       |                                              |                                              |                               |
| 20 Visits (valid for 12 mths)                                              | Per Class       | Reference | Taxable               | 189.00                                       | 189.00                                       |                               |
| <b>Lane Hire</b>                                                           |                 |           |                       |                                              |                                              |                               |
| Regular Booking Discount (Weekly Hire)                                     | Per Transaction | Reference | Taxable               | 25%                                          | 25%                                          |                               |
| <b>Non profit &amp; Commercial Groups</b>                                  |                 |           |                       |                                              |                                              |                               |
| Winter Lane Hire Discount (June-August)                                    | Per Hour        | Reference | Taxable               | 20%                                          | 20%                                          |                               |
| <b>Indoor 25m Pool</b>                                                     |                 |           |                       |                                              |                                              |                               |
| Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry additional)  | Per Hour        | Reference | Taxable               | 5.40                                         | 5.40                                         |                               |
| Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)  | Per Hour        | Reference | Taxable               | 21.50                                        | 21.50                                        |                               |
| Pool Lane Hire (per lane / per hour) - Commercial -(pool entry additional) | Per Hour        | Reference | Taxable               | 27.00                                        | 27.00                                        |                               |
| <b>Learn to Swim Pool</b>                                                  |                 |           |                       |                                              |                                              |                               |
| Pool Lane Hire (per lane / per hour) - (pool entry additional)             | Per Hour        | Reference | Taxable               | 10.75                                        | 10.75                                        |                               |
| <b>Outdoor 25m Pool</b>                                                    |                 |           |                       |                                              |                                              |                               |
| <i>Note: Availability subject to operational requirements.</i>             |                 |           |                       |                                              |                                              |                               |
| Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry additional)  | Per Hour        | Reference | Taxable               | 4.40                                         | 4.40                                         |                               |
| Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)  | Per Hour        | Reference | Taxable               | 16.00                                        | 16.00                                        |                               |
| Pool Lane Hire (per lane / per hour) - Commercial (pool entry additional)  | Per Hour        | Reference | Taxable               | 20.00                                        | 20.00                                        |                               |
| <b>Outdoor 50m Pool</b>                                                    |                 |           |                       |                                              |                                              |                               |
| Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry additional)  | Per Hour        | Reference | Taxable               | 6.50                                         | 6.50                                         |                               |
| Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)  | Per Hour        | Reference | Taxable               | 24.00                                        | 24.00                                        |                               |
| Pool Lane Hire (per lane / per hour) Commercial (pool entry additional)    | Per Hour        | Reference | Taxable               | 30.00                                        | 30.00                                        |                               |
| <b>Lifeguard for Facility Bookings</b>                                     |                 |           |                       |                                              |                                              |                               |
| Weekdays                                                                   | Per Hour        | Reference | Taxable               | 50.00                                        | 50.00                                        |                               |
| Saturdays                                                                  | Per Hour        | Reference | Taxable               | 62.50                                        | 62.50                                        |                               |
| Sundays                                                                    | Per Hour        | Reference | Taxable               | 75.00                                        | 75.00                                        |                               |
| <b>CAFÉ - MARC Only</b>                                                    |                 |           |                       |                                              |                                              |                               |
| Food & Beverages                                                           | Each            | Reference | Determined by product | Market Rate                                  | Market Rate                                  |                               |
| <b>CHILD CARE - MARC &amp; HHCR</b>                                        |                 |           |                       |                                              |                                              |                               |
| <b>Crèche</b>                                                              |                 |           |                       |                                              |                                              |                               |
| Single Visit - 1 child - MEMBER                                            | Per Session     | Reference | Exempt                | 5.00                                         | 5.00                                         |                               |
| Single Visit - 1 child - CASUAL                                            | Per Session     | Reference | Exempt                | 5.00                                         | 5.00                                         |                               |
| Crèche Visit Passes (2 hour session)                                       | Per Session     | Reference | Exempt                | 9.00                                         | 9.00                                         |                               |
| 3 Sessions                                                                 | Per Session     | Reference | Exempt                | 9.00                                         | 9.00                                         |                               |
| <b>HEALTH &amp; FITNESS</b>                                                |                 |           |                       |                                              |                                              |                               |
| <b>Full Access Day Pass</b>                                                |                 |           |                       |                                              |                                              |                               |
| Wellness Suite & Gym/Group Fitness                                         | Per Session     | Reference | Taxable               | 23.00                                        | 23.00                                        |                               |
| Concession                                                                 | Per Session     | Reference | Taxable               | 18.40                                        | 18.40                                        |                               |
| <b>Gymnasium</b>                                                           |                 |           |                       |                                              |                                              |                               |
| Single Visit                                                               | Per Session     | Reference | Taxable               | 16.00                                        | 16.00                                        |                               |
| Single visit concession                                                    |                 |           |                       | 12.80                                        | 12.80                                        |                               |
| Early Bird (before 8am)                                                    | Per Session     | Reference | Taxable               | 12.80                                        | 12.80                                        |                               |
| Happy Hour (12pm - 2pm)                                                    | Per Session     | Reference | Taxable               | 12.80                                        | 12.80                                        |                               |
| <b>Group Fitness</b>                                                       |                 |           |                       |                                              |                                              |                               |
| Single Visit                                                               | Per Class       | Reference | Taxable               | 16.00                                        | 16.00                                        |                               |
| X-press Class (30min class)                                                | Per Class       | Reference | Taxable               | 12.00                                        | 12.00                                        |                               |
| Tai Chi, Chi Ball & Come Dance                                             | Per Class       | Reference | Taxable               | 12.00                                        | 12.00                                        |                               |
| Tai Chi, Chi Ball & Come Dance - concession                                | Per Class       | Reference | Taxable               | 9.60                                         | 9.60                                         |                               |
| <b>Teen Work Out</b>                                                       |                 |           |                       |                                              |                                              |                               |
| Single Visit                                                               | Per Session     | Reference | Taxable               | 10.00                                        | 10.00                                        |                               |
| <b>Heart Moves, Beat it, Boomers</b>                                       |                 |           |                       |                                              |                                              |                               |
| Single Visit                                                               | Per Class       | Reference | Taxable               | 7.50                                         | 7.50                                         |                               |
| 10 Pack                                                                    | Per Class       | Reference | Taxable               | 67.50                                        | 67.50                                        |                               |
| 20 Pack                                                                    | Per Class       | Reference | Taxable               | 127.50                                       | 127.50                                       |                               |
| <b>Living Longer Living Stronger (LLLS)</b>                                |                 |           |                       |                                              |                                              |                               |
| Single Visit (Concession)                                                  | Per Session     | Reference | Taxable               | 6.80                                         | 6.80                                         |                               |
| 10 Pack (Concession)                                                       | Per Pack        | Reference | Taxable               | 68.00                                        | 68.00                                        |                               |

| Detail                                                         | Condition           | Fee Basis | GST Status | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|----------------------------------------------------------------|---------------------|-----------|------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>Memberships</b>                                             |                     |           |            |                                              |                                              |                               |
| <b>Administration Fees</b>                                     |                     |           |            |                                              |                                              |                               |
| Members Administration fee                                     | Per Cancellation    | Reference | Taxable    | 25.00                                        | 25.00                                        |                               |
| Appraisal - 1 hour                                             | Per Appraisal       | Reference | Taxable    | 60.00                                        | 60.00                                        |                               |
| RFID Band/Fob New / Replacement                                | Per RFID            | Reference | Taxable    | 5.00                                         | 5.00                                         |                               |
| <b>Aqua Membership</b>                                         |                     |           |            |                                              |                                              |                               |
| 1 Month                                                        | Per Membership      | Reference | Taxable    | 48.00                                        | 48.00                                        |                               |
| 3 Month                                                        | Per Membership      | Reference | Taxable    | 130.00                                       | 130.00                                       |                               |
| 6 Month                                                        | Per Membership      | Reference | Taxable    | 242.00                                       | 242.00                                       |                               |
| 12 Month                                                       | Per Membership      | Reference | Taxable    | 480.00                                       | 480.00                                       |                               |
| Direct Debit - Fortnightly                                     | Per Membership      | Reference | Taxable    | 19.50                                        | 19.50                                        |                               |
| Direct Debit - Monthly                                         | Per Membership      | Reference | Taxable    | 41.00                                        | 41.00                                        |                               |
| <b>AquaWellness Membership MARC only - New</b>                 |                     |           |            |                                              |                                              |                               |
| 1 Month                                                        | Per Membership      | Reference | Taxable    | 74.00                                        | 74.00                                        |                               |
| 3 Month                                                        | Per Membership      | Reference | Taxable    | 193.00                                       | 193.00                                       |                               |
| 6 Month                                                        | Per Membership      | Reference | Taxable    | 345.00                                       | 345.00                                       |                               |
| 12 Month                                                       | Per Membership      | Reference | Taxable    | 632.00                                       | 632.00                                       |                               |
| Direct Debit - Fortnightly                                     | Per Membership      | Reference | Taxable    | 25.30                                        | 25.30                                        |                               |
| Direct Debit - Monthly                                         | Per Membership      | Reference | Taxable    | 53.70                                        | 53.70                                        |                               |
| <b>Aqua Fit Membership - MARC only</b>                         |                     |           |            |                                              |                                              |                               |
| 1 Month                                                        | Per Membership      | Reference | Taxable    | 85.00                                        | 85.00                                        |                               |
| 3 Month                                                        | Per Membership      | Reference | Taxable    | 243.00                                       | 243.00                                       |                               |
| 6 Month                                                        | Per Membership      | Reference | Taxable    | 445.00                                       | 445.00                                       |                               |
| 12 Month                                                       | Per Membership      | Reference | Taxable    | 760.00                                       | 760.00                                       |                               |
| Direct Debit - Fortnightly                                     | Per Membership      | Reference | Taxable    | 30.20                                        | 30.20                                        |                               |
| Direct Debit - Monthly                                         | Per Membership      | Reference | Taxable    | 64.30                                        | 64.30                                        |                               |
| <b>AquaFit Wellness Membership MARC only</b>                   |                     |           |            |                                              |                                              |                               |
| 1 Month                                                        | Per Membership      | Reference | Taxable    | 117.00                                       | 117.00                                       |                               |
| 3 Month                                                        | Per Membership      | Reference | Taxable    | 306.00                                       | 306.00                                       |                               |
| 6 Month                                                        | Per Membership      | Reference | Taxable    | 547.00                                       | 547.00                                       |                               |
| 12 Month                                                       | Per Membership      | Reference | Taxable    | 912.00                                       | 912.00                                       |                               |
| Direct Debit - Fortnightly                                     | Per Membership      | Reference | Taxable    | 36.10                                        | 36.10                                        |                               |
| Direct Debit - Monthly                                         | Per Membership      | Reference | Taxable    | 77.00                                        | 77.00                                        |                               |
| <b>Elite Membership (Full Access) - MARC &amp; HHCRC</b>       |                     |           |            |                                              |                                              |                               |
| 1 Month                                                        | Per Membership      | Reference | Taxable    | 122.00                                       | 122.00                                       |                               |
| 3 Month                                                        | Per Membership      | Reference | Taxable    | 355.00                                       | 355.00                                       |                               |
| 6 Month                                                        | Per Membership      | Reference | Taxable    | 599.00                                       | 599.00                                       |                               |
| 12 Month                                                       | Per Membership      | Reference | Taxable    | 1,050.00                                     | 1,050.00                                     |                               |
| Direct Debit - Fortnightly                                     | Per Membership      | Reference | Taxable    | 41.40                                        | 41.40                                        |                               |
| Direct Debit - Monthly                                         | Per Membership      | Reference | Taxable    | 88.50                                        | 88.50                                        |                               |
| <b>Lifestyle Membership - MARC &amp; HHCRC</b>                 |                     |           |            |                                              |                                              |                               |
| 1 Month                                                        | Per Membership      | Reference | Taxable    | 106.00                                       | 106.00                                       |                               |
| 3 Month                                                        | Per Membership      | Reference | Taxable    | 285.00                                       | 285.00                                       |                               |
| 6 Month                                                        | Per Membership      | Reference | Taxable    | 530.00                                       | 530.00                                       |                               |
| 12 Month                                                       | Per Membership      | Reference | Taxable    | 920.00                                       | 920.00                                       |                               |
| Direct Debit - Fortnightly                                     | Per Membership      | Reference | Taxable    | 36.40                                        | 36.40                                        |                               |
| Direct Debit - Monthly                                         | Per Membership      | Reference | Taxable    | 77.70                                        | 77.70                                        |                               |
| <b>GymFit Membership (Gym &amp; Group Fitness Access only)</b> |                     |           |            |                                              |                                              |                               |
| 1 Month                                                        | Per Membership      | Reference | Taxable    | 90.00                                        | 90.00                                        |                               |
| 3 Month                                                        | Per Membership      | Reference | Taxable    | 246.00                                       | 246.00                                       |                               |
| 6 Month                                                        | Per Membership      | Reference | Taxable    | 455.00                                       | 455.00                                       |                               |
| 12 Month                                                       | Per Membership      | Reference | Taxable    | 772.00                                       | 772.00                                       |                               |
| Direct Debit - Fortnightly                                     | Per Membership      | Reference | Taxable    | 30.70                                        | 30.70                                        |                               |
| Direct Debit - Monthly                                         | Per Membership      | Reference | Taxable    | 65.30                                        | 65.30                                        |                               |
| <b>GymFit Visit Card Membership</b>                            |                     |           |            |                                              |                                              |                               |
| 20 Visits (valid for 6 mths)                                   | Per Membership      | Reference | Taxable    | 236.00                                       | 236.00                                       |                               |
| 50 Visits (valid for 12 mths)                                  | Per Membership      | Reference | Taxable    | 540.00                                       | 540.00                                       |                               |
| 100 Visits (valid for 18 mths)                                 | Per Membership      | Reference | Taxable    | 977.00                                       | 977.00                                       |                               |
| <b>Teen Work Out Club</b>                                      |                     |           |            |                                              |                                              |                               |
| 3 Month                                                        | Per Membership      | Reference | Taxable    | 118.00                                       | 118.00                                       |                               |
| 3 Month + Aquatics (Pools only)-MARC                           | Per Membership      | Reference | Taxable    | 152.00                                       | 152.00                                       |                               |
| Direct Debit - Fortnightly                                     | Per Membership      | Reference | Taxable    | 20.00                                        | 20.00                                        |                               |
| Direct Debit - Monthly                                         | Per Membership      | Reference | Taxable    | 36.00                                        | 36.00                                        |                               |
| Direct Debit + Aquatics - Fortnightly                          | Per Membership      | Reference | Taxable    | 24.00                                        | 24.00                                        |                               |
| Direct Debit + Aquatics - Monthly                              | Per Membership      | Reference | Taxable    | 47.00                                        | 47.00                                        |                               |
| <b>Group Training (per session, per hour)</b>                  |                     |           |            |                                              |                                              |                               |
| Up to 20 people                                                | Per session, Per hc | Reference | Taxable    | 128.00                                       | 128.00                                       |                               |
| Schools Groups                                                 | Per session, Per hc | Reference | Taxable    | 100.00                                       | 100.00                                       |                               |
| <b>Personal Training</b>                                       |                     |           |            |                                              |                                              |                               |
| <b>Hiit PT -</b>                                               |                     |           |            |                                              |                                              |                               |
| Single Session - 20 min                                        | Per Session         | Reference | Taxable    | 30.00                                        | 30.00                                        |                               |
| <b>Members - Member Pack (1 client x 1 trainer)</b>            |                     |           |            |                                              |                                              |                               |
| 3 Pack - 30 min sessions                                       | per pack            | Reference | Taxable    | 99.00                                        | 99.00                                        |                               |
| <b>Members (1 client x 1 trainer)</b>                          |                     |           |            |                                              |                                              |                               |
| Single Session - 30 min                                        | Per Session         | Reference | Taxable    | 39.00                                        | 39.00                                        |                               |
| Single Session - 60 min                                        | Per Session         | Reference | Taxable    | 73.00                                        | 73.00                                        |                               |

| Detail                                                                                     | Condition           | Fee Basis | GST Status            | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|--------------------------------------------------------------------------------------------|---------------------|-----------|-----------------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>Multiple Sessions Discount</b>                                                          |                     |           |                       |                                              |                                              |                               |
| Purchase of 5 to 9 sessions - 5%                                                           | Per Session         | Reference | Taxable               | 5%                                           | 5%                                           |                               |
| Purchase of 10 to 19 sessions - 10%                                                        | Per Session         | Reference | Taxable               | 10%                                          | 10%                                          |                               |
| Purchase of 20 or more sessions - 15%                                                      | Per Session         | Reference | Taxable               | 15%                                          | 15%                                          |                               |
| <b>Members (2 clients x 1 trainer)</b>                                                     |                     |           |                       |                                              |                                              |                               |
| Single Session - 30 min                                                                    | Per Session         | Reference | Taxable               | 57.00                                        | 57.00                                        |                               |
| Single Session - 60 min                                                                    | Per Session         | Reference | Taxable               | 89.00                                        | 89.00                                        |                               |
| <b>Multiple Sessions Discount</b>                                                          |                     |           |                       |                                              |                                              |                               |
| Purchase of 5 to 9 sessions - 5%                                                           | Per Session         | Reference | Taxable               | 5%                                           | 5%                                           |                               |
| Purchase of 10 to 19 sessions - 10%                                                        | Per Session         | Reference | Taxable               | 10%                                          | 10%                                          |                               |
| Purchase of 20 or more sessions - 15%                                                      | Per Session         | Reference | Taxable               | 15%                                          | 15%                                          |                               |
| <b>Non-Members (1 client x 1 trainer)</b>                                                  |                     |           |                       |                                              |                                              |                               |
| Single Session - 30 min                                                                    | Per Session         | Reference | Taxable               | 57.00                                        | 57.00                                        |                               |
| Single Session - 60 min                                                                    | Per Session         | Reference | Taxable               | 78.00                                        | 78.00                                        |                               |
| <b>Multiple Sessions Discount</b>                                                          |                     |           |                       |                                              |                                              |                               |
| Purchase of 5 to 9 sessions - 5%                                                           | Per Session         | Reference | Taxable               | 5%                                           | 5%                                           |                               |
| Purchase of 10 to 19 sessions - 10%                                                        | Per Session         | Reference | Taxable               | 10%                                          | 10%                                          |                               |
| Purchase of 20 or more sessions - 15%                                                      | Per Session         | Reference | Taxable               | 15%                                          | 15%                                          |                               |
| <b>Non-Members (2 clients x 1 trainer)</b>                                                 |                     |           |                       |                                              |                                              |                               |
| Single Session - 30 min                                                                    | Per Session         | Reference | Taxable               | 63.00                                        | 63.00                                        |                               |
| Single Session - 60 min                                                                    | Per Session         | Reference | Taxable               | 94.00                                        | 94.00                                        |                               |
| <b>Multiple Sessions Discount</b>                                                          |                     |           |                       |                                              |                                              |                               |
| Purchase of 5 to 9 sessions - 5%                                                           | Per Session         | Reference | Taxable               | 5%                                           | 5%                                           |                               |
| Purchase of 10 to 19 sessions - 10%                                                        | Per Session         | Reference | Taxable               | 10%                                          | 10%                                          |                               |
| Purchase of 20 or more sessions - 15%                                                      | Per Session         | Reference | Taxable               | 15%                                          | 15%                                          |                               |
| <b>LIFESTYLE PROGRAMS</b>                                                                  |                     |           |                       |                                              |                                              |                               |
| <b>Administration Fees</b>                                                                 |                     |           |                       |                                              |                                              |                               |
| Course Cancellation Fee                                                                    | Per Cancellation    | Reference | Taxable               | 25.00                                        | 25.00                                        |                               |
| <b>Birthday Parties (Maximum 20 children)</b>                                              |                     |           |                       |                                              |                                              |                               |
| <b>After 20 children - per child</b>                                                       | Per Child           | Reference | Taxable               | 10.00                                        | 10.00                                        |                               |
| Aquatic Games - per hour                                                                   | Per Hour            | Reference | Taxable               | 360.00                                       | 360.00                                       |                               |
| Aquatic Inflatable - per hour                                                              | Per Hour            | Reference | Taxable               | 360.00                                       | 360.00                                       |                               |
| Themed Parties - per hour                                                                  | Per Hour            | Reference | Taxable               | 360.00                                       | 360.00                                       |                               |
| Sports Parties - per hour                                                                  | Per Hour            | Reference | Taxable               | 360.00                                       | 360.00                                       |                               |
| Extra Lifeguards - if more than 25 children, per hour                                      | Per Hour            | Reference | Taxable               | 77.25                                        | 77.25                                        |                               |
| Additional charge for Sundays                                                              | Per Party           | Reference | Taxable               | 60.00                                        | 60.00                                        |                               |
| <b>Course Registrations</b>                                                                |                     |           |                       |                                              |                                              |                               |
| Adult Courses                                                                              | Per Course          | Reference | Taxable               | Market Rate                                  | Market Rate                                  |                               |
| Children's Courses                                                                         | Per Course          | Reference | Taxable               | Market Rate                                  | Market Rate                                  |                               |
| <b>RETAIL - MARC only</b>                                                                  |                     |           |                       |                                              |                                              |                               |
| Various                                                                                    | Market Rate         | Reference | Determined by product | Market Rate                                  | Market Rate                                  |                               |
| <b>SPORTS - MARC &amp; HHCRC</b>                                                           |                     |           |                       |                                              |                                              |                               |
| <b>Casual Entry</b>                                                                        |                     |           |                       |                                              |                                              |                               |
| <b>Stadium (per person)</b>                                                                |                     |           |                       |                                              |                                              |                               |
| Adult                                                                                      | Per Entry           | Reference | Taxable               | 6.40                                         | 6.40                                         |                               |
| Concession / Student                                                                       | Per Entry           | Reference | Taxable               | 5.20                                         | 5.20                                         |                               |
| Under 5                                                                                    | Per Entry           | Reference | Taxable               | Free                                         | Free                                         |                               |
| Spectator - Event Specific                                                                 | Per Entry           | Reference | Taxable               | Market Rate                                  | Market Rate                                  |                               |
| School                                                                                     | Per Entry           | Reference | Taxable               | 3.30                                         | 3.30                                         |                               |
| Family Pass (2 x Adult, 2 x Child or 1 Adult, 3 x Child)                                   | Per Entry           | Reference | Taxable               | 19.20                                        | 19.20                                        |                               |
| Day Ticket (Carnivals & Events)                                                            |                     |           |                       | Market Rate                                  | Market Rate                                  |                               |
| <b>Casual Entry - Visit Passes</b>                                                         |                     |           |                       |                                              |                                              |                               |
| Concession / Student                                                                       |                     |           |                       |                                              |                                              |                               |
| 20 Visits (valid for 6 mths)                                                               | Per Entry           | Reference | Taxable               | 96.00                                        | 96.00                                        |                               |
| Adults                                                                                     |                     |           |                       |                                              |                                              |                               |
| 20 Visits (valid for 6 mths)                                                               | Per Entry           | Reference | Taxable               | 121.00                                       | 121.00                                       |                               |
| <b>Court Hire - Stadium (per court, per hour)</b>                                          |                     |           |                       |                                              |                                              |                               |
| <b>Events</b>                                                                              |                     |           |                       |                                              |                                              |                               |
| Additional Cleaning - per hour                                                             | Per Session         | Reference | Taxable               | Market Rate                                  | Market Rate                                  |                               |
| Squash 1/2 Hour                                                                            |                     |           | Taxable               | 10.50                                        | 10.50                                        |                               |
| Squash 1 Hour                                                                              |                     |           | Taxable               | 21.00                                        | 21.00                                        |                               |
| <b>Team Sport Competitions - Seniors</b>                                                   |                     |           |                       |                                              |                                              |                               |
| per game fee                                                                               | Per Game            | Reference | Taxable               | 60.00                                        | 60.00                                        |                               |
| <b>Team Sport Competitions - Juniors</b>                                                   |                     |           |                       |                                              |                                              |                               |
| per game fee                                                                               | Per season, Per tes | Reference | Taxable               | 49.00                                        | 49.00                                        |                               |
| <b>SWIM SCHOOL - MARC only</b>                                                             |                     |           |                       |                                              |                                              |                               |
| <i>Includes Infants, Pre-school, Learn to Swim, Stroke Development &amp; Adult Lessons</i> |                     |           |                       |                                              |                                              |                               |
| <b>Administration</b>                                                                      |                     |           |                       |                                              |                                              |                               |
| Cancellation / Administration Fee                                                          | Per Enrolment       | Reference | Exempt                | 25.00                                        | 25.00                                        |                               |
| <b>Enrolments</b>                                                                          |                     |           |                       |                                              |                                              |                               |
| Per weekly lesson                                                                          | Per Enrolment       | Reference | Exempt                | 15.00                                        | 15.00                                        |                               |
| 2nd session per weekly lesson                                                              | Per Enrolment       | Reference | Exempt                | 20%                                          | 20%                                          |                               |
| <b>Direct Debit - New Enrolment</b>                                                        |                     |           |                       |                                              |                                              |                               |
| Fortnightly Payments                                                                       | Per Enrolment       | Reference | Exempt                | 30.00                                        | 30.00                                        |                               |
| Stroke Clinic and Aquatic Education Programs - 1hr                                         |                     |           |                       | 20                                           | 20                                           |                               |
| Casual Lesson Per Lesson - 30 mins                                                         |                     |           |                       | 17.00                                        | 17.00                                        |                               |
| <b>School Holiday Program</b>                                                              |                     |           |                       |                                              |                                              |                               |
| 5 Day - per child                                                                          | Per Enrolment       | Reference | Taxable               | 75.00                                        | 75.00                                        |                               |
| 10 Day - per child                                                                         | Per Enrolment       | Reference | Taxable               | 136.50                                       | 136.50                                       |                               |

| Detail                                                                                                                            | Condition       | Fee Basis | GST Status              | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|-----------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------|-------------------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>Private Lessons</b>                                                                                                            |                 |           |                         |                                              |                                              |                               |
| 15 Minute Lesson - one child                                                                                                      | Per Enrolment   | Reference | Exempt                  | 42.00                                        | 42.00                                        |                               |
| 30 Minute Lesson - one child                                                                                                      | Per Enrolment   | Reference | Exempt                  | 60.00                                        | 60.00                                        |                               |
| 15 Minute Special Needs Lesson -per child                                                                                         | Per Enrolment   | Reference | Exempt                  | 21.00                                        | 21.00                                        |                               |
| 30 Minute Special Needs Lesson - per child                                                                                        | Per Enrolment   | Reference | Exempt                  | 36.50                                        | 36.50                                        |                               |
| <b>Training Courses</b>                                                                                                           |                 |           |                         |                                              |                                              |                               |
| Bronze Medallion Award                                                                                                            | Per Enrolment   | Reference | Exempt                  | Market Rate                                  | Market Rate                                  |                               |
| Bronze Requalification Award                                                                                                      | Per Enrolment   | Reference | Exempt                  | Market Rate                                  | Market Rate                                  |                               |
| Bronze Medallion Full Course                                                                                                      | Per Enrolment   | Reference | Exempt                  | Market Rate                                  | Market Rate                                  |                               |
| Bronze Medallion Requalification                                                                                                  | Per Enrolment   | Reference | Exempt                  | Market Rate                                  | Market Rate                                  |                               |
| Bronze Star Award                                                                                                                 | Per Enrolment   | Reference | Exempt                  | Market Rate                                  | Market Rate                                  |                               |
| Resuscitation Award                                                                                                               | Per Enrolment   | Reference | Exempt                  | Market Rate                                  | Market Rate                                  |                               |
| Resuscitation Only Course                                                                                                         | Per Enrolment   | Reference | Exempt                  | Market Rate                                  | Market Rate                                  |                               |
| First Aid Course - Full Course & Requalification                                                                                  | Per Enrolment   | Reference | Exempt                  | Market Rate                                  | Market Rate                                  |                               |
| <b>Due to the unavailability of some facilities, the following fees and charges will apply after the facilities are available</b> |                 |           |                         |                                              |                                              |                               |
| <b>ADMINISTRATION</b>                                                                                                             |                 |           |                         |                                              |                                              |                               |
| <b>Bonds</b>                                                                                                                      |                 |           |                         |                                              |                                              |                               |
| Low Risk                                                                                                                          | Per Event       | Reference | Exempt unless forfeited | 500.00                                       | 500.00                                       |                               |
| Medium Risk                                                                                                                       | Per Event       | Reference | Exempt unless forfeited | 1,000.00                                     | 1,000.00                                     |                               |
| High Risk                                                                                                                         | Per Event       | Reference | Exempt unless forfeited | 2,000.00                                     | 2,000.00                                     |                               |
| <b>Facility Booking Administration</b>                                                                                            |                 |           |                         |                                              |                                              |                               |
| Administration Fee                                                                                                                | Per Booking     | Reference | Taxable                 | 25.00                                        | 25.00                                        |                               |
| <b>Family Discounts</b>                                                                                                           |                 |           |                         |                                              |                                              |                               |
| Casual Entry Discounts                                                                                                            |                 |           |                         |                                              |                                              |                               |
| Visiting Voluntary Workers                                                                                                        | Per Transaction | Reference | Taxable                 | 100%                                         | 100%                                         |                               |
| Under 5's - Stadium & Aquatic                                                                                                     | Per Transaction | Reference | Taxable                 | 100%                                         | 100%                                         |                               |
| Carers / Companion Card Holders                                                                                                   | Per Transaction | Reference | Taxable                 | 100%                                         | 100%                                         |                               |
| Concession (Students, Over 60 Years) -                                                                                            | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Halls Head Facility Booking 10% Community Use Discount                                                                            |                 |           |                         | 10%                                          | 10%                                          |                               |
| Swim School 2nd Session per Weekly Lesson                                                                                         | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Promotional Activities - Marketing Activities                                                                                     |                 |           |                         |                                              |                                              |                               |
| Applies to all activities marketing and promoting of City of Mandurah Recreation & Sporting activities.                           | Per Transaction | Reference | Taxable                 | 0-100%                                       | 0-100%                                       |                               |
| Online Discount (Excluding Swim School & Concession Holders)                                                                      | Per Transaction | Reference |                         | 10%                                          | 10%                                          |                               |
| Concession (Student, Over 60 Years)                                                                                               | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Pension Card Holder (Blue)                                                                                                        | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Health Care Card Holder (Maroon & Yellow)                                                                                         | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Veterans Affairs Card Holder (Gold)                                                                                               | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| Corporate Memberships - Minimum 5 memberships                                                                                     | Per Transaction | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| <i>Note: Discounts Do Not Apply to Creche Services, Café Sales and Swim School</i>                                                |                 |           |                         |                                              |                                              |                               |
| <b>Discounts for Sporting, Community &amp; NFP Incorporated Groups</b>                                                            |                 |           |                         |                                              |                                              |                               |
| Non Profit Groups - regular hire 5-10hrs p/week discount                                                                          | Per Session     | Reference | Taxable                 | 10%                                          | 10%                                          |                               |
| Non Profit Groups - regular hire 11-20hrs p/week discount                                                                         | Per Session     | Reference | Taxable                 | 15%                                          | 15%                                          |                               |
| Non Profit Groups - regular hire >20hrs p/week discount                                                                           | Per Session     | Reference | Taxable                 | 20%                                          | 20%                                          |                               |
| <b>Sports Program</b>                                                                                                             |                 |           |                         |                                              |                                              |                               |
| Season Fee Upfront                                                                                                                |                 |           |                         | 10%                                          | 10%                                          |                               |
| Seasonal Promotions                                                                                                               | Per Promotion   | Reference | Taxable                 | 10-50%                                       | 10-50%                                       |                               |
| <b>FACILITY HIRE</b>                                                                                                              |                 |           |                         |                                              |                                              |                               |
| <b>Facility Hire - MARC</b>                                                                                                       |                 |           |                         |                                              |                                              |                               |
| <b>Activity Room (Creche)</b>                                                                                                     |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                     | Per Hour        | Reference | Taxable                 | 20.25                                        | 20.00                                        | 1.3%                          |
| Non Profit Groups                                                                                                                 | Per Hour        | Reference | Taxable                 | 16.20                                        | 16.00                                        | 1.3%                          |
| <b>Clubrooms</b>                                                                                                                  |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                     |                 |           |                         | 20.25                                        | 20.00                                        |                               |
| Non Profit, Community Groups & Schools                                                                                            | Per Hire        | Reference | Taxable                 | 16.20                                        | 16.00                                        | 1.3%                          |
| <b>Group Fitness Room 1 - per hour (excludes equipment)</b>                                                                       |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                     | Per Hour        | Reference | Taxable                 | 53.25                                        | 52.50                                        | 1.4%                          |
| Non Profit Groups                                                                                                                 | Per Hour        | Reference | Taxable                 | 42.60                                        | 42.00                                        | 1.4%                          |
| <b>Group Fitness Room 2 - per hour (excludes equipment)</b>                                                                       |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                     | Per Hour        | Reference | Taxable                 | 40.63                                        | 40.00                                        | 1.6%                          |
| Non Profit Groups                                                                                                                 | Per Hour        | Reference | Taxable                 | 32.50                                        | 32.00                                        | 1.6%                          |
| <b>Meeting Room</b>                                                                                                               |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                     | Per Hour        | Reference | Taxable                 | 20.25                                        | 20.00                                        | 1.3%                          |
| Non Profit Groups                                                                                                                 | Per Hour        | Reference | Taxable                 | 16.20                                        | 16.00                                        | 1.3%                          |
| <b>Outdoor Gym Area</b>                                                                                                           |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                     | Per Hour        | Reference | Taxable                 | 20.25                                        | 20.00                                        | 1.3%                          |
| Non Profit Groups                                                                                                                 | Per Hour        | Reference | Taxable                 | 16.20                                        | 16.00                                        | 1.3%                          |
| <b>Gymnasium Appraisal Room</b>                                                                                                   |                 |           |                         |                                              |                                              |                               |
| External Hirers (Physios, Exercise Physiologists)                                                                                 | Per Hour        | Reference | Taxable                 | 20.25                                        | 20.00                                        | 1.3%                          |
| <b>Events Foyer Area</b>                                                                                                          |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                     | Per Hour        | Reference | Taxable                 | 20.25                                        | 20.00                                        | 1.3%                          |
| Non Profit Groups                                                                                                                 | Per Hour        | Reference | Taxable                 | 16.20                                        | 16.00                                        | 1.3%                          |
| <b>Facility Hire - HHCRC</b>                                                                                                      |                 |           |                         |                                              |                                              |                               |
| <b>Meeting Room</b>                                                                                                               |                 |           |                         |                                              |                                              |                               |
| Profit Groups                                                                                                                     | Per Hour        | reference | Taxable                 | 20.25                                        | 20.00                                        | 1.3%                          |
| Non Profit Groups                                                                                                                 | Per Hour        | reference | Taxable                 | 16.20                                        | 16.00                                        | 1.3%                          |

| Detail                                                                     | Condition       | Fee Basis | GST Status            | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|----------------------------------------------------------------------------|-----------------|-----------|-----------------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| Group Fitness Room - per hour (excludes equipment)                         |                 |           |                       |                                              |                                              |                               |
| Profit Groups                                                              | Per Hour        | reference | Taxable               | 53.25                                        | 52.50                                        | 1.4%                          |
| Non Profit Groups                                                          | Per Hour        | reference | Taxable               | 42.60                                        | 42.00                                        | 1.4%                          |
| Gymnasium Appraisal Room                                                   |                 |           |                       |                                              |                                              |                               |
| External Hirers (Physios, Exercise Physiologists)                          | Per Hour        | Reference | Taxable               | 20.25                                        | 20.00                                        | 1.3%                          |
| <b>Stadium - MARC &amp; HHRC</b>                                           |                 |           |                       |                                              |                                              |                               |
| Court Hire - Stadium (per court, per hour)                                 |                 |           |                       |                                              |                                              |                               |
| Corporate / Profit Groups                                                  | Per Session     | Reference | Taxable               | 60.25                                        | 58.75                                        | 2.6%                          |
| Casual - Non Profit                                                        | Per Session     | Reference | Taxable               | 48.20                                        | 47.50                                        | 1.5%                          |
| Regular - Non Profit                                                       | Per Session     | Reference | Taxable               | 36.15                                        | 35.60                                        | 1.5%                          |
| Schools                                                                    | Per Session     | Reference | Taxable               | 36.15                                        | 35.60                                        | 1.5%                          |
| Cancellation / Administration Fee                                          | Per Session     | Reference | Taxable               | 25.00                                        | 25.00                                        |                               |
| Extra Trade Hours - per hour                                               | Per Session     | Reference | Taxable               | Market Rate                                  | 88.00                                        |                               |
| Extra Set Up / Pack Up (Per person, per hr) Weekday 2 hour minimum         |                 |           |                       | Market Rate                                  | 40.00                                        |                               |
| Extra Set Up / Pack Up (Per person, per hr) Saturday 2 hour minimum        |                 |           |                       | Market Rate                                  | 50.00                                        |                               |
| Extra Set Up / Pack Up (Per person, per hr) Sunday 2 hour minimum          | Per Session     | Reference | Taxable               | Market Rate                                  | 60.00                                        |                               |
| <b>Events</b>                                                              |                 |           |                       |                                              |                                              |                               |
| Additional Cleaning - per hour                                             | Per Session     | Reference | Taxable               | Market Rate                                  | Market Rate                                  |                               |
| <b>AQUATIC FACILITIES - MARC only</b>                                      |                 |           |                       |                                              |                                              |                               |
| <b>Casual Entry</b>                                                        |                 |           |                       |                                              |                                              |                               |
| Pool (per person)                                                          |                 |           |                       |                                              |                                              |                               |
| Adult                                                                      | Per Entry       | Reference | Taxable               | 6.60                                         | 6.40                                         | 3.1%                          |
| Concession                                                                 | Per Entry       | Reference | Taxable               | 5.30                                         | 5.20                                         | 1.9%                          |
| Under 5                                                                    |                 |           | Taxable               | Free                                         | Free                                         |                               |
| Spectator                                                                  | Per Entry       | Reference | Taxable               | -                                            | -                                            |                               |
| School Rate                                                                | Per Entry       | Reference | Taxable               | 3.35                                         | 3.30                                         | 1.5%                          |
| Family Pass (2 x Adult, 2 x Child or 1 Adult, 3 x Child)                   | Per Entry       | Reference | Taxable               | 20.20                                        | 19.20                                        | 5.2%                          |
| <b>Lockers</b>                                                             |                 |           |                       |                                              |                                              |                               |
| Members per hour                                                           | Per Entry       | Reference | Taxable               | Inc Membership                               | Inc Membership                               |                               |
| Casual Band                                                                | Per Entry       | Reference | Taxable               | 2.00                                         | 2.00                                         |                               |
| With fob/wristband                                                         | Per Entry       | Reference | Taxable               | 1.00                                         | 1.00                                         |                               |
| Members Monthly Hire Storage (\$5 p/w)                                     |                 |           |                       | 5.00                                         | 5.00                                         |                               |
| <b>Aqua Fitness</b>                                                        |                 |           |                       |                                              |                                              |                               |
| Adult                                                                      | Per Class       | Reference | Taxable               | 12.20                                        | 12.00                                        | 1.7%                          |
| Concession/Student                                                         | Per Class       | Reference | Taxable               | 9.80                                         | 9.60                                         | 2.1%                          |
| <b>Wellness Centre</b>                                                     | Per Entry       | Reference | Taxable               |                                              |                                              |                               |
| Adult                                                                      | Per entry       | Reference | Taxable               | 12.20                                        | 12.00                                        | 1.7%                          |
| Concession                                                                 |                 |           |                       | 9.80                                         | 9.60                                         | 2.1%                          |
| <b>Visit Passes</b>                                                        |                 |           |                       |                                              |                                              |                               |
| <b>Concession / Student</b>                                                |                 |           |                       |                                              |                                              |                               |
| 20 Visits (valid for 6 mths)                                               | Per Entry       | Reference | Taxable               | 100.00                                       | 96.00                                        | 4.2%                          |
| <b>Adults</b>                                                              |                 |           |                       |                                              |                                              |                               |
| 20 Visits (valid for 6 mths)                                               | Per Entry       | Reference | Taxable               | 124.60                                       | 121.00                                       | 3.0%                          |
| <b>Aqua Fitness Visit Passes</b>                                           |                 |           |                       |                                              |                                              |                               |
| 20 Visits (valid for 12 mths)                                              | Per Class       | Reference | Taxable               | 196.00                                       | 189.00                                       | 3.7%                          |
| <b>Lane Hire</b>                                                           |                 |           |                       |                                              |                                              |                               |
| Regular Booking Discount (Weekly Hire)                                     | Per Transaction | Reference | Taxable               | 25%                                          | 25%                                          |                               |
| <i>Non profit &amp; Commercial Groups</i>                                  |                 |           |                       |                                              |                                              |                               |
| Winter Lane Hire Discount (June-August)                                    | Per Hour        | Reference | Taxable               | 20%                                          | 20%                                          |                               |
| <b>Indoor 25m Pool</b>                                                     |                 |           |                       |                                              |                                              |                               |
| Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry)             | Per Hour        | Reference | Taxable               | 5.50                                         | 5.40                                         | 1.9%                          |
| Pool Lane Hire (per lane / per hour) -- Non Profit (pool entry additional) | Per Hour        | Reference | Taxable               | 21.80                                        | 21.50                                        | 1.4%                          |
| Pool Lane Hire (per lane / per hour) - Commercial -(pool entry)            | Per Hour        | Reference | Taxable               | 27.40                                        | 27.00                                        | 1.5%                          |
| Learn to Swim Pool                                                         |                 |           |                       |                                              |                                              |                               |
| Pool Lane Hire (per lane / per hour) - (pool entry additional)             | Per Hour        | Reference | Taxable               | 10.90                                        | 10.75                                        | 1.4%                          |
| <b>Outdoor 25m Pool</b>                                                    |                 |           |                       |                                              |                                              |                               |
| <i>Note: Availability subject to operational requirements.</i>             |                 |           |                       |                                              |                                              |                               |
| Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry)             | Per Hour        | Reference | Taxable               | 4.45                                         | 4.40                                         | 1.1%                          |
| Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)  | Per Hour        | Reference | Taxable               | 16.24                                        | 16.00                                        | 1.5%                          |
| Pool Lane Hire (per lane / per hour) - Commercial (pool entry)             | Per Hour        | Reference | Taxable               | 20.30                                        | 20.00                                        | 1.5%                          |
| <b>Outdoor 50m Pool</b>                                                    |                 |           |                       |                                              |                                              |                               |
| Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry)             | Per Hour        | Reference | Taxable               | 6.60                                         | 6.50                                         | 1.5%                          |
| Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)  | Per Hour        | Reference | Taxable               | 24.36                                        | 24.00                                        | 1.5%                          |
| Pool Lane Hire (per lane / per hour) Commercial (pool entry)               | Per Hour        | Reference | Taxable               | 30.45                                        | 30.00                                        | 1.5%                          |
| <b>Lifeguard for Facility Bookings</b>                                     |                 |           |                       |                                              |                                              |                               |
| Weekdays                                                                   | Per Hour        | Reference | Taxable               | Market Rate                                  | 50.00                                        |                               |
| Saturdays                                                                  | Per Hour        | Reference | Taxable               | Market Rate                                  | 62.50                                        |                               |
| Sundays                                                                    | Per Hour        | Reference | Taxable               | Market Rate                                  | 75.00                                        |                               |
| <b>CAFÉ - MARC Only</b>                                                    |                 |           |                       |                                              |                                              |                               |
| Food & Beverages                                                           | Each            | Reference | Determined by product | Market Rate                                  | Market Rate                                  |                               |
| <b>CHILD CARE - MARC &amp; HHRC</b>                                        |                 |           |                       |                                              |                                              |                               |
| <b>Crèche</b>                                                              |                 |           |                       |                                              |                                              |                               |
| Single Visit - 1 child - MEMBER                                            | Per Session     | Reference | Exempt                | 5.00                                         | 5.00                                         |                               |
| Single Visit - 1 child - CASUAL                                            | Per Session     | Reference | Exempt                | 5.00                                         | 5.00                                         |                               |
| Crèche Visit Passes (2 hour session)                                       | Per Session     | Reference | Exempt                | 9.00                                         | 9.00                                         |                               |
| 3 Sessions                                                                 | Per Session     | Reference | Exempt                | 9.00                                         | 9.00                                         |                               |
| <b>HEALTH &amp; FITNESS</b>                                                |                 |           |                       |                                              |                                              |                               |
| <b>Full Access Day Pass</b>                                                |                 |           |                       |                                              |                                              |                               |
| Wellness Suite & Gym/Group Fitness                                         | Per Session     | Reference | Taxable               | 24.00                                        | 23.00                                        | 4.3%                          |
| Concession                                                                 | Per Session     | Reference | Taxable               | 19.20                                        | 18.40                                        | 4.3%                          |
| <b>Gymnasium</b>                                                           |                 |           |                       |                                              |                                              |                               |
| Single Visit                                                               | Per Session     | Reference | Taxable               | 16.20                                        | 16.00                                        | 1.3%                          |
| Single visit concession                                                    |                 |           |                       | 13.00                                        | 12.80                                        | 1.6%                          |
| Early Bird (before 8am)                                                    | Per Session     | Reference | Taxable               | 13.00                                        | 12.80                                        | 1.6%                          |
| Happy Hour (12pm - 2pm)                                                    | Per Session     | Reference | Taxable               | 13.00                                        | 12.80                                        | 1.6%                          |

| Detail                                                                                                        | Condition           | Fee Basis | GST Status | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|---------------------------------------------------------------------------------------------------------------|---------------------|-----------|------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <u>Group Fitness</u>                                                                                          |                     |           |            |                                              |                                              |                               |
| Single Visit                                                                                                  | Per Class           | Reference | Taxable    | 16.20                                        | 16.00                                        | 1.3%                          |
| X-press Class (30min class)                                                                                   | Per Class           | Reference | Taxable    | 12.20                                        | 12.00                                        | 1.7%                          |
| Tai Chi, Chi Ball & Come Dance                                                                                | Per Class           | Reference | Taxable    | 12.20                                        | 12.00                                        | 1.7%                          |
| Tai Chi, Chi Ball & Come Dance - concession                                                                   | Per Class           | Reference | Taxable    | 9.80                                         | 9.60                                         | 2.1%                          |
| <u>Teen Work Out</u>                                                                                          |                     |           |            |                                              |                                              |                               |
| Single Visit                                                                                                  | Per Session         | Reference | Taxable    | 10.00                                        | 10.00                                        |                               |
| <u>Heart Moves, Beat it, Boomers</u>                                                                          |                     |           |            |                                              |                                              |                               |
| Single Visit                                                                                                  | Per Class           | Reference | Taxable    | 7.60                                         | 7.50                                         | 1.3%                          |
| 10 Pack                                                                                                       | Per Class           | Reference | Taxable    | 68.40                                        | 67.50                                        | 1.3%                          |
| 20 Pack                                                                                                       | Per Class           | Reference | Taxable    | 129.20                                       | 127.50                                       | 1.3%                          |
| <u>Living Longer Living Stronger (LLLS)</u>                                                                   |                     |           |            |                                              |                                              |                               |
| Single Visit (Concession)                                                                                     | Per Session         | Reference | Taxable    | 7.00                                         | 6.80                                         | 2.9%                          |
| 10 Pack (Concession)                                                                                          | Per Pack            | Reference | Taxable    | 70.00                                        | 68.00                                        | 2.9%                          |
| <b>Memberships</b>                                                                                            |                     |           |            |                                              |                                              |                               |
| <u>Administration Fees</u>                                                                                    |                     |           |            |                                              |                                              |                               |
| Members Administration fee                                                                                    | Per Cancellation    | Reference | Taxable    | 25.00                                        | 25.00                                        |                               |
| Appraisal - 1 hour                                                                                            | Per Appraisal       | Reference | Taxable    | 60.00                                        | 60.00                                        |                               |
| RFID Band/Fob New / Replacement                                                                               | Per RFID            | Reference | Taxable    | 5.00                                         | 5.00                                         |                               |
| <u>Fit to Swim - Access to pools, lockers</u>                                                                 |                     |           |            |                                              |                                              |                               |
| 1 Month                                                                                                       | Per Membership      | Reference | Taxable    | 54.00                                        | 53.00                                        | 1.9%                          |
| 3 Month                                                                                                       | Per Membership      | Reference | Taxable    | 154.00                                       | 152.00                                       | 1.3%                          |
| Direct Debit - Fortnightly                                                                                    | Per Membership      | Reference | Taxable    | 20.00                                        | 19.50                                        | 2.6%                          |
| <u>Fit to Swim Plus - Access to Pools, aqua classes, wellness, lockers</u>                                    |                     |           |            |                                              |                                              |                               |
| 1 Month                                                                                                       | Per Membership      | Reference | Taxable    | 85.00                                        | 84.00                                        | 1.2%                          |
| 3 Month                                                                                                       | Per Membership      | Reference | Taxable    | 242.00                                       | 239.00                                       | 1.3%                          |
| Direct Debit - Fortnightly                                                                                    | Per Membership      | Reference | Taxable    | 31.20                                        | 30.70                                        | 1.6%                          |
| <u>Fit to Gym - Access to gym and dry group fitness classes, stadium, appraisal, lockers</u>                  |                     |           |            |                                              |                                              |                               |
| 1 Month                                                                                                       | Per Membership      | Reference | Taxable    | 85.00                                        | 84.00                                        | 1.2%                          |
| 3 Month                                                                                                       | Per Membership      | Reference | Taxable    | 242.00                                       | 239.00                                       | 1.3%                          |
| Direct Debit - Fortnightly                                                                                    | Per Membership      | Reference | Taxable    | 31.20                                        | 30.70                                        | 1.6%                          |
| <u>Fit for All - Access to gym, GF, pools, wellness, stadium, appraisal</u>                                   |                     |           |            |                                              |                                              |                               |
| 1 Month                                                                                                       | Per Membership      | Reference | Taxable    | 115.00                                       | 113.00                                       | 1.8%                          |
| 3 Month                                                                                                       | Per Membership      | Reference | Taxable    | 327.00                                       | 323.00                                       | 1.2%                          |
| Direct Debit - Fortnightly                                                                                    | Per Membership      | Reference | Taxable    | 42.00                                        | 41.40                                        | 1.4%                          |
| <u>Student Membership - Access to pools, gym, GF classes, stadium, appraisal, lockers</u>                     |                     |           |            |                                              |                                              |                               |
| 1 Month                                                                                                       | Per Membership      | Reference | Taxable    | 60.00                                        | 60.00                                        |                               |
| 3 Month                                                                                                       | Per Membership      | Reference | Taxable    | 172.00                                       | 172.00                                       |                               |
| Direct Debit - Fortnightly                                                                                    | Per Membership      | Reference | Taxable    | 22.00                                        | 22.00                                        |                               |
| <u>School Holiday Membership - Access to pools and stadium (Available during school holiday periods only)</u> |                     |           |            |                                              |                                              |                               |
| 14 days online                                                                                                |                     |           |            | 15.85                                        | 15.60                                        | 1.6%                          |
| 14 days in store                                                                                              |                     |           |            | 19.80                                        | 19.50                                        | 1.5%                          |
| <b>Group Training (per session, per hour)</b>                                                                 |                     |           |            |                                              |                                              |                               |
| Up to 20 people                                                                                               | Per session, Per hc | Reference | Taxable    | Market Rate                                  | 128.00                                       |                               |
| Schools Groups                                                                                                | Per session, Per hc | Reference | Taxable    | 105.00                                       | 100.00                                       | 5.0%                          |
| <b>Personal Training</b>                                                                                      |                     |           |            |                                              |                                              |                               |
| <b>HiIT PT -</b>                                                                                              |                     |           |            |                                              |                                              |                               |
| Single Session - 20 min                                                                                       | Per Session         | Reference | Taxable    | 30.00                                        | 30.00                                        |                               |
| <b>Members - Member Pack (1 client x 1 trainer)</b>                                                           |                     |           |            |                                              |                                              |                               |
| 3 Pack - 30 min sessions                                                                                      | per pack            | Reference | Taxable    | 99.00                                        | 99.00                                        |                               |
| <b>Members (1 client x 1 trainer)</b>                                                                         |                     |           |            |                                              |                                              |                               |
| Single Session - 30 min                                                                                       | Per Session         | Reference | Taxable    | 39.00                                        | 39.00                                        |                               |
| Single Session - 60 min                                                                                       | Per Session         | Reference | Taxable    | 73.00                                        | 73.00                                        |                               |
| <b>Multiple Sessions Discount</b>                                                                             |                     |           |            |                                              |                                              |                               |
| Purchase of 5 to 9 sessions - 5%                                                                              | Per Session         | Reference | Taxable    | 5%                                           | 5%                                           |                               |
| Purchase of 10 to 19 sessions - 10%                                                                           | Per Session         | Reference | Taxable    | 10%                                          | 10%                                          |                               |
| Purchase of 20 or more sessions - 15%                                                                         | Per Session         | Reference | Taxable    | 15%                                          | 15%                                          |                               |
| <b>Members (2 clients x 1 trainer)</b>                                                                        |                     |           |            |                                              |                                              |                               |
| Single Session - 30 min                                                                                       | Per Session         | Reference | Taxable    | 57.00                                        | 57.00                                        |                               |
| Single Session - 60 min                                                                                       | Per Session         | Reference | Taxable    | 89.00                                        | 89.00                                        |                               |
| <b>Multiple Sessions Discount</b>                                                                             |                     |           |            |                                              |                                              |                               |
| Purchase of 5 to 9 sessions - 5%                                                                              | Per Session         | Reference | Taxable    | 5%                                           | 5%                                           |                               |
| Purchase of 10 to 19 sessions - 10%                                                                           | Per Session         | Reference | Taxable    | 10%                                          | 10%                                          |                               |
| Purchase of 20 or more sessions - 15%                                                                         | Per Session         | Reference | Taxable    | 15%                                          | 15%                                          |                               |
| <b>Non-Members (1 client x 1 trainer)</b>                                                                     |                     |           |            |                                              |                                              |                               |
| Single Session - 30 min                                                                                       | Per Session         | Reference | Taxable    | 57.00                                        | 57.00                                        |                               |
| Single Session - 60 min                                                                                       | Per Session         | Reference | Taxable    | 78.00                                        | 78.00                                        |                               |
| <b>Multiple Sessions Discount</b>                                                                             |                     |           |            |                                              |                                              |                               |
| Purchase of 5 to 9 sessions - 5%                                                                              | Per Session         | Reference | Taxable    | 5%                                           | 5%                                           |                               |
| Purchase of 10 to 19 sessions - 10%                                                                           | Per Session         | Reference | Taxable    | 10%                                          | 10%                                          |                               |
| Purchase of 20 or more sessions - 15%                                                                         | Per Session         | Reference | Taxable    | 15%                                          | 15%                                          |                               |
| <b>Non-Members (2 clients x 1 trainer)</b>                                                                    |                     |           |            |                                              |                                              |                               |
| Single Session - 30 min                                                                                       | Per Session         | Reference | Taxable    | 63.00                                        | 63.00                                        |                               |
| Single Session - 60 min                                                                                       | Per Session         | Reference | Taxable    | 94.00                                        | 94.00                                        |                               |

| Detail                                                                                     | Condition            | Fee Basis | GST Status            | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|--------------------------------------------------------------------------------------------|----------------------|-----------|-----------------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>Multiple Sessions Discount</b>                                                          |                      |           |                       |                                     |                                     |                         |
| Purchase of 5 to 9 sessions - 5%                                                           | Per Session          | Reference | Taxable               | 5%                                  | 5%                                  |                         |
| Purchase of 10 to 19 sessions - 10%                                                        | Per Session          | Reference | Taxable               | 10%                                 | 10%                                 |                         |
| Purchase of 20 or more sessions - 15%                                                      | Per Session          | Reference | Taxable               | 15%                                 | 15%                                 |                         |
| <b>LIFESTYLE PROGRAMS</b>                                                                  |                      |           |                       |                                     |                                     |                         |
| <b>Administration Fees</b>                                                                 |                      |           |                       |                                     |                                     |                         |
| Course Cancellation Fee                                                                    | Per Cancellation     | Reference | Taxable               | 25.00                               | 25.00                               |                         |
| <b>Birthday Parties (Maximum 20 children)</b>                                              |                      |           |                       |                                     |                                     |                         |
| <b>After 20 children - per child</b>                                                       | Per Child            | Reference | Taxable               | 10.00                               | 10.00                               |                         |
| Aquatic Games - per hour                                                                   | Per Hour             | Reference | Taxable               | 360.00                              | 360.00                              |                         |
| Aquatic Inflatable - per hour                                                              | Per Hour             | Reference | Taxable               | 360.00                              | 360.00                              |                         |
| Themed Parties - per hour                                                                  | Per Hour             | Reference | Taxable               | 360.00                              | 360.00                              |                         |
| Sports Parties - per hour                                                                  | Per Hour             | Reference | Taxable               | 360.00                              | 360.00                              |                         |
| Extra Lifeguards - if more than 25 children, per hour                                      | Per Hour             | Reference | Taxable               | Market Rate                         | 77.25                               |                         |
| Additional charge for Sundays                                                              | Per Party            | Reference | Taxable               | 60.00                               | 60.00                               |                         |
| <b>Course Registrations</b>                                                                |                      |           |                       |                                     |                                     |                         |
| Adult Courses                                                                              | Per Course           | Reference | Taxable               | Market Rate                         | Market Rate                         |                         |
| Children's Courses                                                                         | Per Course           | Reference | Taxable               | Market Rate                         | Market Rate                         |                         |
| <b>RETAIL - MARC only</b>                                                                  |                      |           |                       |                                     |                                     |                         |
| Various                                                                                    | Market Rate          | Reference | Determined by product | Market Rate                         | Market Rate                         |                         |
| <b>SPORTS - MARC &amp; HHCRC</b>                                                           |                      |           |                       |                                     |                                     |                         |
| <b>Casual Entry</b>                                                                        |                      |           |                       |                                     |                                     |                         |
| <b>Stadium (per person)</b>                                                                |                      |           |                       |                                     |                                     |                         |
| Adult                                                                                      | Per Entry            | Reference | Taxable               | 6.60                                | 6.40                                | 3.1%                    |
| Concession / Student                                                                       | Per Entry            | Reference | Taxable               | 5.30                                | 5.20                                | 1.9%                    |
| Under 5                                                                                    | Per Entry            | Reference | Taxable               | Free                                | Free                                |                         |
| Spectator - Event Specific                                                                 | Per Entry            | Reference | Taxable               | Market Rate                         | Market Rate                         |                         |
| School                                                                                     | Per Entry            | Reference | Taxable               | 3.35                                | 3.30                                | 1.5%                    |
| Family Pass (2 x Adult, 2 x Child or 1 Adult, 3 x Child)                                   | Per Entry            | Reference | Taxable               | 20.20                               | 19.20                               | 5.2%                    |
| Day Ticket (Carnivals & Events)                                                            |                      |           |                       | Market Rate                         | Market Rate                         |                         |
| <b>Casual Entry - Visit Passes</b>                                                         |                      |           |                       |                                     |                                     |                         |
| Concession / Student                                                                       |                      |           |                       |                                     |                                     |                         |
| 20 Visits (valid for 6 mths)                                                               | Per Entry            | Reference | Taxable               | 99.00                               | 96.00                               | 3.1%                    |
| Adults                                                                                     |                      |           |                       |                                     |                                     |                         |
| 20 Visits (valid for 6 mths)                                                               | Per Entry            | Reference | Taxable               | 123.50                              | 121.00                              | 2.1%                    |
| <b>Court Hire - Stadium (per court, per hour)</b>                                          |                      |           |                       |                                     |                                     |                         |
| <b>Events</b>                                                                              |                      |           |                       |                                     |                                     |                         |
| Additional Cleaning - per hour                                                             | Per Session          | Reference | Taxable               | Market Rate                         | Market Rate                         |                         |
| Squash 1/2 Hour                                                                            |                      |           | Taxable               | 10.65                               | 10.50                               | 1.4%                    |
| Squash 1 Hour                                                                              |                      |           | Taxable               | 21.30                               | 21.00                               | 1.4%                    |
| <b>Team Sport Competitions - Seniors</b>                                                   |                      |           |                       |                                     |                                     |                         |
| Per game fee                                                                               | Per Game             | Reference | Taxable               | Market Rate                         | 60.00                               |                         |
| <b>Team Sport Competitions - Juniors</b>                                                   |                      |           |                       |                                     |                                     |                         |
| Per game fee                                                                               | Per season, Per team | Reference | Taxable               | Market Rate                         | 49.00                               |                         |
| <b>SWIM SCHOOL - MARC only</b>                                                             |                      |           |                       |                                     |                                     |                         |
| <u>Includes Infants, Pre-school, Learn to Swim, Stroke Development &amp; Adult Lessons</u> |                      |           |                       |                                     |                                     |                         |
| Administration                                                                             |                      |           |                       |                                     |                                     |                         |
| Cancellation / Administration Fee                                                          | Per Enrolment        | Reference | Exempt                | 25.00                               | 25.00                               |                         |
| <u>Enrolments</u>                                                                          |                      |           |                       |                                     |                                     |                         |
| Per weekly lesson                                                                          | Per Enrolment        | Reference | Exempt                | 15.50                               | 15.00                               | 3.3%                    |
| 2nd session per weekly lesson                                                              | Per Enrolment        | Reference | Exempt                | 20%                                 | 20%                                 |                         |
| <u>Direct Debit - New Enrolment</u>                                                        |                      |           |                       |                                     |                                     |                         |
| Fortnightly Payments                                                                       | Per Enrolment        | Reference | Exempt                | 31.00                               | 30.00                               | 3.3%                    |
| Stroke Clinic and Aquatic Education Programs - 1hr                                         |                      |           |                       | 25.00                               | 20                                  | 25.0%                   |
| Casual Lesson Per Lesson - 30 mins                                                         |                      |           |                       | 17.00                               | 17.00                               |                         |
| <u>School Holiday Program</u>                                                              |                      |           |                       |                                     |                                     |                         |
| 5 Day - per child                                                                          | Per Enrolment        | Reference | Taxable               | 77.50                               | 75.00                               | 3.3%                    |
| 10 Day - per child                                                                         | Per Enrolment        | Reference | Taxable               | 140.00                              | 136.50                              | 2.6%                    |
| <u>Private Lessons</u>                                                                     |                      |           |                       |                                     |                                     |                         |
| 15 Minute Lesson - one child                                                               | Per Enrolment        | Reference | Exempt                | 42.00                               | 42.00                               |                         |
| 30 Minute Lesson - one child                                                               | Per Enrolment        | Reference | Exempt                | 60.00                               | 60.00                               |                         |
| 15 Minute Special Needs Lesson -per child                                                  | Per Enrolment        | Reference | Exempt                | 21.50                               | 21.00                               | 2.4%                    |
| 30 Minute Special Needs Lesson - per child                                                 | Per Enrolment        | Reference | Exempt                | 38.00                               | 36.50                               | 4.1%                    |
| <u>Training Courses</u>                                                                    |                      |           |                       |                                     |                                     |                         |
| Bronze Medallion Award                                                                     | Per Enrolment        | Reference | Exempt                | Market Rate                         | Market Rate                         |                         |
| Bronze Requalification Award                                                               | Per Enrolment        | Reference | Exempt                | Market Rate                         | Market Rate                         |                         |
| Bronze Medallion Full Course                                                               | Per Enrolment        | Reference | Exempt                | Market Rate                         | Market Rate                         |                         |
| Bronze Medallion Requalification                                                           | Per Enrolment        | Reference | Exempt                | Market Rate                         | Market Rate                         |                         |
| Bronze Star Award                                                                          | Per Enrolment        | Reference | Exempt                | Market Rate                         | Market Rate                         |                         |
| Resuscitation Award                                                                        | Per Enrolment        | Reference | Exempt                | Market Rate                         | Market Rate                         |                         |
| Resuscitation Only Course                                                                  | Per Enrolment        | Reference | Exempt                | Market Rate                         | Market Rate                         |                         |
| First Aid Course - Full Course & Requalification                                           | Per Enrolment        | Reference | Exempt                | Market Rate                         | Market Rate                         |                         |

| Detail                                                   | Condition | Fee Basis | GST Status | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|----------------------------------------------------------|-----------|-----------|------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>Community Halls &amp; Pavilions</b>                   |           |           |            |                                     |                                     |                         |
| <b>Class A Facilities</b>                                |           |           |            |                                     |                                     |                         |
| - HH Parade Community & Sports Facility                  |           |           |            |                                     |                                     |                         |
| - Meadow Springs Sports Facility                         |           |           |            |                                     |                                     |                         |
| - Peelwood Sports Facility 1 Oct - 31 March              |           |           |            |                                     |                                     |                         |
| - Mandurah Bowling & Community Centre                    |           |           |            |                                     |                                     |                         |
| - Rushton North Pavillion - Large Function Room          |           |           |            |                                     |                                     |                         |
| <u>Daytime (6am to 6pm)</u>                              |           |           |            |                                     |                                     |                         |
| Commercial Casual/Private Function                       | Per Hour  | Partial   | Taxable    | 54.30                               | 53.50                               | 1.5%                    |
| Commercial Regular                                       | Per Hour  | Partial   | Taxable    | 35.50                               | 35.00                               | 1.4%                    |
| Community Casual                                         | Per Hour  | Partial   | Taxable    | 25.40                               | 25.00                               | 1.6%                    |
| Community Regular                                        | Per Hour  | Partial   | Taxable    | 21.35                               | 21.00                               | 1.7%                    |
| Junior & Senior Regular and School Curriculum Activities | Per Hour  | Partial   | Taxable    | 16.25                               | 16.00                               | 1.6%                    |
| <u>Evening (6pm to 1am)</u>                              |           |           |            |                                     | -                                   |                         |
| Commercial Casual/Private Function                       | Per Hour  | Partial   | Taxable    | 67.50                               | 66.50                               | 1.5%                    |
| Commercial Regular                                       | Per Hour  | Partial   | Taxable    | 45.15                               | 44.50                               | 1.5%                    |
| Community Casual                                         | Per Hour  | Partial   | Taxable    | 32.50                               | 32.00                               | 1.6%                    |
| Community Regular                                        | Per Hour  | Partial   | Taxable    | 25.90                               | 25.50                               | 1.6%                    |
| Junior & Senior Regular and School Curriculum Activities | Per Hour  | Partial   | Taxable    | 20.30                               | 20.00                               | 1.5%                    |
| <b>Class B Facilities</b>                                |           |           |            |                                     |                                     |                         |
| - Bortolo Pavilion                                       |           |           |            |                                     |                                     |                         |
| - Coodanup Community Centre                              |           |           |            |                                     |                                     |                         |
| - Falcon Pavilion                                        |           |           |            |                                     |                                     |                         |
| - Thomson St Netball Pavilion                            |           |           |            |                                     |                                     |                         |
| - Merlin Street Pavilion                                 |           |           |            |                                     |                                     |                         |
| - Lakelands Park Clubrooms - Function Room               |           |           |            |                                     |                                     |                         |
| <u>Daytime (6am to 6pm)</u>                              |           |           |            |                                     |                                     |                         |
| Commercial Casual/Private Function                       | Per Hour  | Partial   | Taxable    | 49.75                               | 49.00                               | 1.5%                    |
| Commercial Regular                                       | Per Hour  | Partial   | Taxable    | 32.50                               | 32.00                               | 1.6%                    |
| Community Casual                                         | Per Hour  | Partial   | Taxable    | 23.30                               | 23.00                               | 1.3%                    |
| Community Regular                                        | Per Hour  | Partial   | Taxable    | 19.30                               | 19.00                               | 1.6%                    |
| Junior & Senior Regular and School Curriculum Activities | Per Hour  | Partial   | Taxable    | 15.25                               | 15.00                               | 1.7%                    |
| <u>Evening (6pm to 1am)</u>                              |           |           |            |                                     | -                                   |                         |
| Commercial Casual/Private Function                       | Per Hour  | Partial   | Taxable    | 62.00                               | 61.00                               | 1.6%                    |
| Commercial Regular                                       | Per Hour  | Partial   | Taxable    | 40.60                               | 40.00                               | 1.5%                    |
| Community Casual                                         | Per Hour  | Partial   | Taxable    | 29.00                               | 28.50                               | 1.8%                    |
| Community Regular                                        | Per Hour  | Partial   | Taxable    | 23.85                               | 23.50                               | 1.5%                    |
| Junior & Senior Regular and School Curriculum Activities | Per Hour  | Partial   | Taxable    | 18.30                               | 18.00                               | 1.7%                    |
| <b>Class C Facilities</b>                                |           |           |            |                                     |                                     |                         |
| - Sutton St Hall - Church Studio                         |           |           |            |                                     |                                     |                         |
| - Madora Bay Community Hall                              |           |           |            |                                     |                                     |                         |
| - Ocean Road Sports Facility                             |           |           |            |                                     |                                     |                         |
| - Mandurah Family & Community Centre                     |           |           |            |                                     |                                     |                         |
| <u>Daytime (6am to 6pm)</u>                              |           |           |            |                                     |                                     |                         |
| Commercial Casual/Private Function                       | Per Hour  | Partial   | Taxable    | 43.15                               | 42.50                               | 1.5%                    |
| Commercial Regular                                       | Per Hour  | Partial   | Taxable    | 29.00                               | 28.50                               | 1.8%                    |
| Community Casual                                         | Per Hour  | Partial   | Taxable    | 21.35                               | 21.00                               | 1.7%                    |
| Community Regular                                        | Per Hour  | Partial   | Taxable    | 17.25                               | 17.00                               | 1.5%                    |
| Junior & Senior Regular and School Curriculum Activities | Per Hour  | Partial   | Taxable    | 14.25                               | 14.00                               | 1.8%                    |
| <u>Evening (6pm to 1am)</u>                              |           |           |            |                                     |                                     |                         |
| Commercial Casual/Private Function                       | Per Hour  | Partial   | Taxable    | 54.30                               | 53.50                               | 1.5%                    |
| Commercial Regular                                       | Per Hour  | Partial   | Taxable    | 36.00                               | 35.50                               | 1.4%                    |
| Community Casual                                         | Per Hour  | Partial   | Taxable    | 27.00                               | 26.50                               | 1.9%                    |
| Community Regular                                        | Per Hour  | Partial   | Taxable    | 21.30                               | 21.00                               | 1.4%                    |
| Junior & Senior Regular and School Curriculum Activity   | Per Hour  | Partial   | Taxable    | 17.25                               | 17.00                               | 1.5%                    |

| Detail                                                 | Condition    | Fee Basis | GST Status | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|--------------------------------------------------------|--------------|-----------|------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>Class D Facilities</b>                              |              |           |            |                                     |                                     |                         |
| - Southern Estuary Hall                                |              |           |            |                                     |                                     |                         |
| - Rushton North - Small Function Room                  |              |           |            |                                     |                                     |                         |
| - Coodanup Playgroup Centre                            |              |           |            |                                     |                                     |                         |
| - Lakelands Community House                            |              |           |            |                                     |                                     |                         |
| <u>Daytime (6am to 6pm)</u>                            |              |           |            |                                     |                                     |                         |
| Commercial Casual/Private Function                     | Per Hour     | Partial   | Taxable    | 23.40                               | 23.00                               | 1.7%                    |
| Commercial Regular                                     | Per Hour     | Partial   | Taxable    | 16.25                               | 16.00                               | 1.6%                    |
| Community Casual                                       | Per Hour     | Partial   | Taxable    | 11.15                               | 11.00                               | 1.4%                    |
| Community Regular                                      | Per Hour     | Partial   | Taxable    | 9.15                                | 9.00                                | 1.7%                    |
| Junior & Senior Regular and School Curriculum Activity | Per Hour     | Partial   | Taxable    | 7.10                                | 7.00                                | 1.4%                    |
| <u>Evening (6pm to 1am)</u>                            |              |           |            |                                     |                                     |                         |
| Commercial Casual/Private Function                     | Per Hour     | Partial   | Taxable    | 29.00                               | 28.50                               | 1.8%                    |
| Commercial Regular                                     | Per Hour     | Partial   | Taxable    | 20.30                               | 20.00                               | 1.5%                    |
| Community Casual                                       | Per Hour     | Partial   | Taxable    | 14.20                               | 14.00                               | 1.4%                    |
| Community Regular                                      | Per Hour     | Partial   | Taxable    | 11.20                               | 11.00                               | 1.8%                    |
| Junior & Senior Regular and School Curriculum Activity | Per Hour     | Partial   | Taxable    | 9.15                                | 9.00                                | 1.7%                    |
| <b>Kiosk</b>                                           |              |           |            |                                     |                                     |                         |
| - Merlin St Reserve Pavilion                           |              |           |            |                                     |                                     |                         |
| - Thomson St Netball Pavilion                          |              |           |            |                                     |                                     |                         |
| - Bortolo Pavilion                                     |              |           |            |                                     |                                     |                         |
| - Coote Reserve*                                       |              |           |            |                                     |                                     |                         |
| - Rushton Main                                         |              |           |            |                                     |                                     |                         |
| - Meadow Springs Sports Facility                       |              |           |            |                                     |                                     |                         |
| - Lakelands Park                                       |              |           |            |                                     |                                     |                         |
| - Ocean Road Sports Facility                           |              |           |            |                                     |                                     |                         |
| <u>Daytime (6am to 6pm)</u>                            |              |           |            |                                     |                                     |                         |
| Commercial Casual/Private Function                     | Per Hour     | Partial   | Taxable    | 37.55                               | 37.00                               | 1.5%                    |
| Commercial Regular                                     | Per Hour     | Partial   | Taxable    | 25.40                               | 25.00                               | 1.6%                    |
| Community Casual                                       | Per Hour     | Partial   | Taxable    | 19.30                               | 19.00                               | 1.6%                    |
| Community Regular                                      | Per Hour     | Partial   | Taxable    | 14.75                               | 14.50                               | 1.7%                    |
| Junior & Senior Regular and School Curriculum Activity | Per Hour     | Partial   | Taxable    | 11.15                               | 11.00                               | 1.4%                    |
| <u>Evening (6pm to 1am)</u>                            |              |           |            |                                     |                                     |                         |
| Commercial Casual/Private Function                     | Per Hour     | Partial   | Taxable    | 49.75                               | 49.00                               | 1.5%                    |
| Commercial Regular                                     | Per Hour     | Partial   | Taxable    | 33.00                               | 32.50                               | 1.5%                    |
| Community Casual                                       | Per Hour     | Partial   | Taxable    | 24.00                               | 23.50                               | 2.1%                    |
| Community Regular                                      | Per Hour     | Partial   | Taxable    | 19.30                               | 19.00                               | 1.6%                    |
| Junior & Senior Regular and School Curriculum Activity | Per Hour     | Partial   | Taxable    | 15.25                               | 15.00                               | 1.7%                    |
| <b>Office Space</b>                                    |              |           |            |                                     |                                     |                         |
| - Mandurah Bowling & Community Centre                  |              |           |            |                                     |                                     |                         |
| <u>Daytime only (6am to 6pm)</u>                       |              |           |            |                                     |                                     |                         |
| Commercial Casual                                      | Per Half Day | Partial   | Taxable    | 77.10                               | 76.00                               | 1.4%                    |
| Commercial Regular                                     | Per Half Day | Partial   | Taxable    | 50.80                               | 50.00                               | 1.6%                    |
| Community Casual                                       | Per Half Day | Partial   | Taxable    | 38.60                               | 38.00                               | 1.6%                    |
| Community Regular                                      | Per Half Day | Partial   | Taxable    | 29.40                               | 29.00                               | 1.4%                    |
| Junior & Senior Regular                                | Per Half Day | Partial   | Taxable    | 21.80                               | 21.50                               | 1.4%                    |
| <b>Office Space</b>                                    |              |           |            |                                     |                                     |                         |
| - Mandurah Bowling & Community Centre                  |              |           |            |                                     |                                     |                         |
| <u>Daytime only (6am to 6pm)</u>                       |              |           |            |                                     |                                     |                         |
| Commercial Casual                                      | Per Day      | Partial   | Taxable    | 150.70                              | 148.50                              | 1.5%                    |
| Commercial Regular                                     | Per Day      | Partial   | Taxable    | 99.50                               | 98.00                               | 1.5%                    |
| Community Casual                                       | Per Day      | Partial   | Taxable    | 75.10                               | 74.00                               | 1.5%                    |
| Community Regular                                      | Per Day      | Partial   | Taxable    | 56.80                               | 56.00                               | 1.4%                    |
| Junior & Senior Regular                                | Per Day      | Partial   | Taxable    | 42.60                               | 42.00                               | 1.4%                    |

| Detail                                                                                                         | Condition | Fee Basis | GST Status                                                                                                 | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|----------------------------------------------------------------------------------------------------------------|-----------|-----------|------------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>Meeting Rooms</b>                                                                                           |           |           |                                                                                                            |                                     |                                     |                         |
| - Coodanup Community Centre                                                                                    |           |           |                                                                                                            |                                     |                                     |                         |
| - Meadow Springs Sports Facility                                                                               |           |           |                                                                                                            |                                     |                                     |                         |
| - Peelwood Parade Sports Facility 1 Oct - 31 March                                                             |           |           |                                                                                                            |                                     |                                     |                         |
| - Lakelands Park Clubrooms - Meeting Room                                                                      |           |           |                                                                                                            |                                     |                                     |                         |
| <u>Daytime</u>                                                                                                 |           |           |                                                                                                            |                                     |                                     |                         |
| Commercial Casual                                                                                              | Per Hour  | Partial   | Taxable                                                                                                    | 23.35                               | 23.00                               | 1.5%                    |
| Commercial Regular                                                                                             | Per Hour  | Partial   | Taxable                                                                                                    | 16.25                               | 16.00                               | 1.6%                    |
| Community Casual                                                                                               | Per Hour  | Partial   | Taxable                                                                                                    | 11.20                               | 11.00                               | 1.8%                    |
| Community Regular                                                                                              | Per Hour  | Partial   | Taxable                                                                                                    | 9.15                                | 9.00                                | 1.7%                    |
| Junior & Senior Regular and School Curriculum Activity                                                         | Per Hour  | Partial   | Taxable                                                                                                    | 7.10                                | 7.00                                | 1.4%                    |
| <u>Evening</u>                                                                                                 |           |           |                                                                                                            |                                     | -                                   |                         |
| Commercial Casual                                                                                              | Per Hour  | Partial   | Taxable                                                                                                    | 29.00                               | 28.50                               | 1.8%                    |
| Commercial Regular                                                                                             | Per Hour  | Partial   | Taxable                                                                                                    | 20.30                               | 20.00                               | 1.5%                    |
| Community Casual                                                                                               | Per Hour  | Partial   | Taxable                                                                                                    | 14.25                               | 14.00                               | 1.8%                    |
| Community Regular                                                                                              | Per Hour  | Partial   | Taxable                                                                                                    | 11.15                               | 11.00                               | 1.4%                    |
| Junior & Senior Regular and School Curriculum Activity                                                         | Per Hour  | Partial   | Taxable                                                                                                    | 9.15                                | 9.00                                | 1.7%                    |
| <b>Mandurah Business and Development Centre</b>                                                                |           |           |                                                                                                            |                                     |                                     |                         |
| Conference Room Hire                                                                                           | Half Day  | Partial   | Taxable                                                                                                    | 101.50                              | 100.00                              | 1.5%                    |
| Conference Room Hire                                                                                           | Full Day  | Partial   | Taxable                                                                                                    | 142.50                              | 140.00                              | 1.8%                    |
| Day Office Hire (Office 15 & 11)                                                                               | Per hour  | Partial   | Taxable                                                                                                    | 20.30                               | 20.00                               | 1.5%                    |
| Day Office Hire (Office 15 & 11)                                                                               | Half Day  | Partial   | Taxable                                                                                                    | 50.75                               | 50.00                               | 1.5%                    |
| Day Office Hire (Office 15 & 11)                                                                               | Full Day  | Partial   | Taxable                                                                                                    | 81.20                               | 80.00                               | 1.5%                    |
| <b>Administration Fee</b>                                                                                      |           |           |                                                                                                            |                                     |                                     |                         |
| Booking Fee                                                                                                    |           |           | Taxable                                                                                                    | 45.00                               | 45.00                               |                         |
| Liquor permit (Casual)                                                                                         | Per Hour  | Partial   | Exempt                                                                                                     | 35.00                               | 35.00                               |                         |
| Liquor permit (Seasonal)                                                                                       | Per Hour  | Partial   | Exempt                                                                                                     | 110.00                              | 110.00                              |                         |
| <b>Facility Bonds</b>                                                                                          |           |           |                                                                                                            |                                     |                                     |                         |
| Low Risk Events - Booking                                                                                      | Per Hour  | Partial   | Exempt unless forfeited                                                                                    | 500.00                              | 500.00                              |                         |
| Medium Risk Events - Booking                                                                                   | Per Hour  | Partial   | Exempt unless forfeited                                                                                    | 1,000.00                            | 1,000.00                            |                         |
| High Risk Events - Booking                                                                                     | Per Hour  | Partial   | Exempt unless forfeited                                                                                    | 2,000.00                            | 2,000.00                            |                         |
| <b>Discounts</b>                                                                                               |           |           |                                                                                                            |                                     |                                     |                         |
| Registered Charity                                                                                             | Per Hour  | Partial   | Taxable                                                                                                    | 50%                                 | 50%                                 |                         |
| Approved Fee Waivers                                                                                           | Per Hour  | Partial   | Taxable                                                                                                    | 100%                                | 100%                                |                         |
| <b>Storage</b>                                                                                                 |           |           |                                                                                                            |                                     |                                     |                         |
| Large (i.e. Paddle Sports Shed)                                                                                | Annual    | Partial   | Taxable                                                                                                    | 965.00                              | 950.00                              | 1.6%                    |
| Medium                                                                                                         | Annual    |           |                                                                                                            | 560.00                              | 550.00                              | 1.8%                    |
| Small                                                                                                          | Annual    | Partial   | Taxable                                                                                                    | 280.00                              | 275.00                              | 1.8%                    |
| <b>Facility Fee Information</b>                                                                                |           |           |                                                                                                            |                                     |                                     |                         |
| <b>Facility Classification</b>                                                                                 |           |           | <b>Facility Rate Application Guidelines</b>                                                                |                                     |                                     |                         |
| " Class A Facility" can occupy >200 + persons                                                                  |           |           | "Class A Facilities" are regarded as the base line for determining Fees for Community Halls and Pavilions. |                                     |                                     |                         |
| " Class B Facility can occupy 100 - 200 persons                                                                |           |           | "Class B Facilities" are discounted 10% from "Class A Facilities"                                          |                                     |                                     |                         |
| " Class C Facility can occupy < 100 persons                                                                    |           |           | "Class C Facilities" are discounted 20% from "Class A Facilities"                                          |                                     |                                     |                         |
| " Class D Facility can occupy < 50 persons                                                                     |           |           | "Class D Facilities" are discounted 50% from "Class A Facilities"                                          |                                     |                                     |                         |
| <b>Hirer Rate Application Guidelines</b>                                                                       |           |           | <b>Definitions of Hirer</b>                                                                                |                                     |                                     |                         |
| "Community Regular" is regarded as the base rate for the hire of Community Halls & Pavilions.                  |           |           | "Casual Hirer" less than 12 bookings per annum                                                             |                                     |                                     |                         |
| "Commercial Regular" is equal to the Community Regular hire rate +                                             |           |           | "Regular Hirer" more than 12 bookings per annum                                                            |                                     |                                     |                         |
| "Community Casual Hire" rates are equal to the "Community regular" hire rate + 25%                             |           |           | "Community Hirer" non for profit group or club                                                             |                                     |                                     |                         |
| "Commercial Casual Hire" rates are equal to the "Commercial Regular Hire" rate + 50%                           |           |           | "Commercial Hirer" for profit business or group                                                            |                                     |                                     |                         |
| "Junior & Senior Regular" and "School Curriculum Activity" rates are equal to "Community regular" rates - 25%. |           |           | "School Curriculum Activities" Public or Private School                                                    |                                     |                                     |                         |
| "Evening rates" are equal to the Day rate + 25%                                                                |           |           | "Junior Regular" majority of participants under 18 yrs                                                     |                                     |                                     |                         |
| "Meeting Rooms" rate is equal to the "Community Regular" halls and pavilions rate - 75%                        |           |           | "Senior Regular" majority of participants over 55 yrs                                                      |                                     |                                     |                         |
| *Coote Reserve Kiosk hired at 50% advertised rate                                                              |           |           |                                                                                                            |                                     |                                     |                         |
| Fee Waivers as per delegated authority up to 100%                                                              |           |           |                                                                                                            |                                     |                                     |                         |

| Detail                                                                                                                                                                                      | Condition     | Fee Basis        | GST Status | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|------------------|------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>ACTIVE SPORTS RESERVES &amp; POS</b>                                                                                                                                                     |               |                  |            |                                     |                                     |                         |
| <b>HIGH IMPACT SPORT</b>                                                                                                                                                                    |               |                  |            |                                     |                                     |                         |
| Junior Sporting Per Player Per Team (Seasonal)                                                                                                                                              | Per Season    | Partial Recovery | Taxable    | 8.35                                | 8.20                                | 1.8%                    |
| Senior Sporting Per Player Per Team (Seasonal)                                                                                                                                              | Per Season    | Partial Recovery | Taxable    | 40.60                               | 40.00                               | 1.5%                    |
| Casual Community Per Day*                                                                                                                                                                   | Per Day       | Partial Recovery | Taxable    | 176.60                              | 174.00                              | 1.5%                    |
| Casual Community Per Hour*                                                                                                                                                                  | Per Hour      | Partial Recovery | Taxable    | 29.50                               | 29.00                               | 1.7%                    |
| Casual Community - Junior Per Day                                                                                                                                                           | Per Day       | Partial Recovery | Taxable    | 88.85                               | 87.50                               | 1.5%                    |
| Casual Community - Junior Per Hour                                                                                                                                                          | Per Hour      | Partial Recovery | Taxable    | 15.25                               | 15.00                               | 1.7%                    |
| Casual Commercial Per Hour                                                                                                                                                                  | Per Hour      | Partial Recovery | Taxable    | 44.70                               | 44.00                               | 1.6%                    |
| Casual Commercial Per Day                                                                                                                                                                   | Per Day       | Partial Recovery | Taxable    | 266.00                              | 262.00                              | 1.5%                    |
| Regular Commercial Per Hour                                                                                                                                                                 | Per Hour      | Partial Recovery | Taxable    | 29.50                               | 29.00                               | 1.7%                    |
| Casual Private School Per Day                                                                                                                                                               | Per Day       | Partial Recovery | Taxable    | 66.50                               | 65.50                               | 1.5%                    |
| Casual Private School Per Hour                                                                                                                                                              | Per Hour      | Partial Recovery | Taxable    | 11.40                               | 11.20                               | 1.8%                    |
| <b>LOW IMPACT SPORT</b>                                                                                                                                                                     |               |                  |            |                                     |                                     |                         |
| Junior Sporting Per Player Per Team (Seasonal)                                                                                                                                              | Per Season    | Partial Recovery | Taxable    | 7.25                                | 7.15                                | 1.4%                    |
| Senior Sporting Per Player Per Team (Seasonal)                                                                                                                                              | Per Season    | Partial Recovery | Taxable    | 33.00                               | 32.50                               | 1.5%                    |
| Casual Community Per Day*                                                                                                                                                                   | Per Day       | Partial Recovery | Taxable    | 117.70                              | 116.00                              | 1.5%                    |
| Casual Community Per Hour*                                                                                                                                                                  | Per Hour      | Partial Recovery | Taxable    | 19.80                               | 19.50                               | 1.5%                    |
| Casual Community - Junior Per Day                                                                                                                                                           | Per Day       | Partial Recovery | Taxable    | 57.80                               | 57.00                               | 1.4%                    |
| Casual Community - Junior Per Hour                                                                                                                                                          | Per Hour      | Partial Recovery | Taxable    | 9.35                                | 9.20                                | 1.6%                    |
| Casual Commercial Per Hour                                                                                                                                                                  | Per Hour      | Partial Recovery | Taxable    | 29.50                               | 29.00                               | 1.7%                    |
| Casual Commercial Per Day                                                                                                                                                                   | Per Day       | Partial Recovery | Taxable    | 177.00                              | 174.50                              | 1.4%                    |
| Regular Commercial Per Hour                                                                                                                                                                 | Per Hour      | Partial Recovery | Taxable    | 20.30                               | 20.00                               | 1.5%                    |
| Turf Wicket Weekend (Sat/Sun)                                                                                                                                                               | Per Day       | Partial Recovery | Taxable    | 233.00                              | 229.50                              | 1.5%                    |
| Turf Wicket Daily During The Week                                                                                                                                                           | Per Day       | Partial Recovery | Taxable    | 108.75                              | 107.00                              | 1.6%                    |
| Casual Private School Per Day                                                                                                                                                               | Per Day       | Partial Recovery | Taxable    | 44.50                               | -                                   | New Fee                 |
| Casual Private School Per Hour                                                                                                                                                              | Per Hour      | Partial Recovery | Taxable    | 7.50                                | -                                   | New Fee                 |
| <b><u>Outdoor Sports Courts</u></b>                                                                                                                                                         |               |                  |            |                                     |                                     |                         |
| <b>Thompson Street - charged</b>                                                                                                                                                            |               |                  |            |                                     |                                     |                         |
| <b>Lakelands SUA, Halls Head College SUA, Falcon Reserve, Madora Bay - no charge</b>                                                                                                        |               |                  |            |                                     |                                     |                         |
| Outdoor Sports Courts Per Hour Casual - Thompson St Only*                                                                                                                                   | Per Hour      | Partial Recovery | Taxable    | 10.35                               | 10.20                               | 1.5%                    |
| Outdoor Sports Courts Per Hour Regular - Thompson St                                                                                                                                        | Per Hour      | Partial Recovery | Taxable    | 6.30                                | 6.20                                | 1.6%                    |
| <b>EVENT VENUE HIRE</b>                                                                                                                                                                     |               |                  |            |                                     |                                     |                         |
| Note: Venue hire fees include access to all built infrastructure within the reserve / precinct, and do not include lighting fees which are charged in addition at the relevant hourly rate. |               |                  |            |                                     |                                     |                         |
| <b>Eastern Foreshore</b>                                                                                                                                                                    |               |                  |            |                                     |                                     |                         |
| <b><u>Community Not for Profit</u></b>                                                                                                                                                      |               |                  |            |                                     |                                     |                         |
| Half Day                                                                                                                                                                                    | Up to 8 hours | Partial Recovery | Taxable    | 150.00                              | 100.00                              | 50.0%                   |
| Full Day                                                                                                                                                                                    | 8 - 24 hours  | Partial Recovery | Taxable    | 250.00                              | 200.00                              | 25.0%                   |
| <b><u>Commercial</u></b>                                                                                                                                                                    |               |                  |            |                                     |                                     |                         |
| Half Day                                                                                                                                                                                    | Up to 8 hours | Partial Recovery | Taxable    | 650.00                              | 250.00                              | 160.0%                  |
| Full Day                                                                                                                                                                                    | 8 - 24 hours  | Partial Recovery | Taxable    | 1,200.00                            | 500.00                              | 140.0%                  |
| Weekly                                                                                                                                                                                      | 7 days        | Partial Recovery | Taxable    | 7,000.00                            | 2,500.00                            | 180.0%                  |
| <b>Western Foreshore / Hall Park</b>                                                                                                                                                        |               |                  |            |                                     |                                     |                         |
| <b><u>Community Not for Profit</u></b>                                                                                                                                                      |               |                  |            |                                     |                                     |                         |
| Half Day                                                                                                                                                                                    | Up to 8 hours | Partial Recovery | Taxable    | 120.00                              | 100.00                              | 20.0%                   |
| Full Day                                                                                                                                                                                    | 8 - 24 hours  | Partial Recovery | Taxable    | 200.00                              | 200.00                              |                         |
| <b><u>Commercial</u></b>                                                                                                                                                                    |               |                  |            |                                     |                                     |                         |
| Half Day                                                                                                                                                                                    | Up to 8 hours | Partial Recovery | Taxable    | 450.00                              | 250.00                              | 80.0%                   |
| Full Day                                                                                                                                                                                    | 8 - 24 hours  | Partial Recovery | Taxable    | 800.00                              | 500.00                              | 60.0%                   |
| Weekly                                                                                                                                                                                      | 7 days        | Partial Recovery | Taxable    | 5,000.00                            | 2,500.00                            | 100.0%                  |
| <b>Mandjar Square</b>                                                                                                                                                                       |               |                  |            |                                     |                                     |                         |
| <b><u>Community Not for Profit</u></b>                                                                                                                                                      |               |                  |            |                                     |                                     |                         |
| Half Day                                                                                                                                                                                    | Up to 8 hours | Partial Recovery | Taxable    | 80.00                               | 100.00                              | -20.0%                  |
| Full Day                                                                                                                                                                                    | 8 - 24 hours  | Partial Recovery | Taxable    | 150.00                              | 200.00                              | -25.0%                  |
| <b><u>Commercial</u></b>                                                                                                                                                                    |               |                  |            |                                     |                                     |                         |
| Half Day                                                                                                                                                                                    | Up to 8 hours | Partial Recovery | Taxable    | 250.00                              | 250.00                              |                         |
| Full Day                                                                                                                                                                                    | 8 - 24 hours  | Partial Recovery | Taxable    | 500.00                              | 500.00                              |                         |
| Weekly                                                                                                                                                                                      | 7 days        | Partial Recovery | Taxable    | 2,500.00                            | 2,500.00                            |                         |

Parks Reserves

| Detail                                                                                                                                                       | Condition     | Fee Basis        | GST Status       | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|------------------|------------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>Keith Holmes Reserve</b>                                                                                                                                  |               |                  |                  |                                              |                                              |                               |
| Community Not for Profit                                                                                                                                     |               |                  |                  |                                              |                                              |                               |
| Half Day                                                                                                                                                     | Up to 8 hours | Partial Recovery | Taxable          | 80.00                                        | 100.00                                       | -20.0%                        |
| Full Day                                                                                                                                                     | 8 - 24 hours  | Partial Recovery | Taxable          | 150.00                                       | 200.00                                       | -25.0%                        |
| Commercial                                                                                                                                                   |               |                  |                  |                                              |                                              |                               |
| Half Day                                                                                                                                                     | Up to 8 hours | Partial Recovery | Taxable          | 250.00                                       | 250.00                                       |                               |
| Full Day                                                                                                                                                     | 8 - 24 hours  | Partial Recovery | Taxable          | 500.00                                       | 500.00                                       |                               |
| Weekly                                                                                                                                                       | 7 days        | Partial Recovery | Taxable          | 2,500.00                                     | 2,500.00                                     |                               |
| <b>Active Reserves</b>                                                                                                                                       |               |                  |                  |                                              |                                              |                               |
| <b>Rushton Park Precinct / Peelwood Reserve Precinct / Meadow Springs Precinct / Lakelands Park Precinct</b>                                                 |               |                  |                  |                                              |                                              |                               |
| Community Not for Profit                                                                                                                                     |               |                  |                  |                                              |                                              |                               |
| Half Day                                                                                                                                                     | Up to 8 hours | Partial Recovery | Taxable          | 250.00                                       | -                                            | New Fee                       |
| Full Day                                                                                                                                                     | 8 - 24 hours  | Partial Recovery | Taxable          | 500.00                                       | -                                            | New Fee                       |
| Commercial                                                                                                                                                   |               |                  |                  |                                              |                                              |                               |
| Half Day                                                                                                                                                     | Up to 8 hours | Partial Recovery | Taxable          | 650.00                                       | -                                            | New Fee                       |
| Full Day                                                                                                                                                     | 8 - 24 hours  | Partial Recovery | Taxable          | 1,200.00                                     | -                                            | New Fee                       |
| Weekly                                                                                                                                                       | 7 days        | Partial Recovery | Taxable          | 7,000.00                                     | -                                            | New Fee                       |
| <b>Administration Fees</b>                                                                                                                                   |               |                  |                  |                                              |                                              |                               |
| Booking Fee                                                                                                                                                  | Per Booking   | Partial Recovery | Taxable          | 45.00                                        | 45.00                                        |                               |
| Community Markets (Public open Space)                                                                                                                        | Per Booking   | Partial Recovery | Exempt           | 50.00                                        | 50.00                                        |                               |
| Liquor Permit (casual)                                                                                                                                       | Per Booking   | Partial Recovery | Exempt           | 35.00                                        | 35.00                                        |                               |
| Power Use POS per hour                                                                                                                                       | Per Hour      | Partial Recovery | Taxable          | 5.00                                         | 5.00                                         |                               |
| <b>Bonds</b>                                                                                                                                                 |               |                  |                  |                                              |                                              |                               |
| Low Risk                                                                                                                                                     | Per Booking   |                  | Exempt unless fo | 500.00                                       | 500.00                                       |                               |
| Medium Risk                                                                                                                                                  | Per Booking   |                  | Exempt unless fo | 1,000.00                                     | 1,000.00                                     |                               |
| High Risk                                                                                                                                                    | Per Booking   |                  | Exempt unless fo | 2,000.00                                     | 2,000.00                                     |                               |
| Commercial Event High Risk                                                                                                                                   | Per Booking   |                  | Exempt unless fo | 10,000.00                                    | 10,000.00                                    |                               |
| Key Replacement                                                                                                                                              | Per Booking   |                  | Exempt unless fo | 30.00                                        | 30.00                                        |                               |
| * See guidelines below                                                                                                                                       |               |                  |                  |                                              |                                              |                               |
| <b>Parks and Reserves Guidelines</b>                                                                                                                         |               |                  |                  |                                              |                                              |                               |
| "Junior Sporting" - a club / group with participants under 18 yrs hiring on a seasonal basis                                                                 |               |                  |                  |                                              |                                              |                               |
| "Senior Sporting" - a club / group with participants over 18 yrs hiring on a seasonal basis                                                                  |               |                  |                  |                                              |                                              |                               |
| "High" - is the impact associated with the following sports on reserves:AFL,Socer,Rugby Union,Rugby League                                                   |               |                  |                  |                                              |                                              |                               |
| "Low" - is the impact associated with the following sports on reserves:All other reserve based sports                                                        |               |                  |                  |                                              |                                              |                               |
| "Casual Community - Junior" equals 50% of Casual Community "                                                                                                 |               |                  |                  |                                              |                                              |                               |
| "Casual Commercial" rates equal "Casual Community" rates + 50%.                                                                                              |               |                  |                  |                                              |                                              |                               |
| "Casual Private School" rates equal "Casual Community - Junior" day rates - 25%                                                                              |               |                  |                  |                                              |                                              |                               |
| Fee Exceptions - 5 -a - side Soccer, Touch Football, Summer Netball, AFL 9's (All activities only include one competition date per week, no training nights) |               |                  |                  |                                              |                                              |                               |
| Junior Competition - Clubs will be charged per player 50% of the "Junior Sporting Fee"                                                                       |               |                  |                  |                                              |                                              |                               |
| Senior Competition - Clubs will be charged per player 50% of the "Senior Sporting Fee"                                                                       |               |                  |                  |                                              |                                              |                               |
| <b>Pre -Season Training</b>                                                                                                                                  |               |                  |                  |                                              |                                              |                               |
| Senior Sporting clubs will be charged the ' Casual Community Hourly Rate'                                                                                    |               |                  |                  |                                              |                                              |                               |
| Junior Sporting Clubs will be charged the ' Casual Community - Junior Hourly Rate'                                                                           |               |                  |                  |                                              |                                              |                               |

Sports Lighting

| Detail                                                                                                                                                                                                                                                                                                                                 | Condition | Fee Basis             | GST Status | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------------------|------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| Community Hire Rates:                                                                                                                                                                                                                                                                                                                  |           |                       |            |                                              |                                              |                               |
| Active Sports Reserves                                                                                                                                                                                                                                                                                                                 |           |                       |            |                                              |                                              |                               |
| Bortolo Reserve - North                                                                                                                                                                                                                                                                                                                |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 28.50                                        | 28.00                                        | 1.8%                          |
| Bortolo Reserve - South                                                                                                                                                                                                                                                                                                                |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 33.50                                        | 33.00                                        | 1.5%                          |
| Coote Reserve (3 Poles only)                                                                                                                                                                                                                                                                                                           |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 23.40                                        | 23.00                                        | 1.7%                          |
| Falcon Reverse                                                                                                                                                                                                                                                                                                                         |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 28.50                                        | 28.00                                        | 1.8%                          |
| Hall Park                                                                                                                                                                                                                                                                                                                              |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| Lakelands PARK - North                                                                                                                                                                                                                                                                                                                 |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | -                                            | New Fee                       |
| 150 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 31.35                                        | -                                            | New Fee                       |
| Lakelands PARK - Middle                                                                                                                                                                                                                                                                                                                |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | -                                            | New Fee                       |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 28.50                                        | -                                            | New Fee                       |
| Lakelands PARK - South                                                                                                                                                                                                                                                                                                                 |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | -                                            | New Fee                       |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 28.50                                        | -                                            | New Fee                       |
| Meadow Springs - Main                                                                                                                                                                                                                                                                                                                  |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 28.50                                        | 28.00                                        | 1.8%                          |
| 200 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 34.20                                        | 33.50                                        | 2.1%                          |
| Meadow Springs - South                                                                                                                                                                                                                                                                                                                 |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 28.50                                        | 28.00                                        | 1.8%                          |
| Merlin Street Reserve (6 Poles)                                                                                                                                                                                                                                                                                                        |           |                       |            |                                              |                                              |                               |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 33.50                                        | 33.00                                        | 1.5%                          |
| Ocean Road Reserve                                                                                                                                                                                                                                                                                                                     |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 28.50                                        | 28.00                                        | 1.8%                          |
| Peelwood Reserve 1 - North                                                                                                                                                                                                                                                                                                             |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| Peelwood Reserve 1 - South                                                                                                                                                                                                                                                                                                             |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 28.50                                        | 28.00                                        | 1.8%                          |
| 300 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 59.90                                        | 59.00                                        | 1.5%                          |
| Peelwood Reserve 2                                                                                                                                                                                                                                                                                                                     |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 28.50                                        | 28.00                                        | 1.8%                          |
| Peelwood Reserve 3                                                                                                                                                                                                                                                                                                                     |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 28.50                                        | 28.00                                        | 1.8%                          |
| Rushton Park Main (6 poles)                                                                                                                                                                                                                                                                                                            |           |                       |            |                                              |                                              |                               |
| 150 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 43.65                                        | 43.00                                        | 1.5%                          |
| 300 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 60.00                                        | 59.00                                        | 1.7%                          |
| Rushton Park North - Dower Street                                                                                                                                                                                                                                                                                                      |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| Rushton Park North - Thomson Street                                                                                                                                                                                                                                                                                                    |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 25.90                                        | 25.50                                        | 1.6%                          |
| Tindale Reserve (2 Poles only)                                                                                                                                                                                                                                                                                                         |           |                       |            |                                              |                                              |                               |
| 50 Lux                                                                                                                                                                                                                                                                                                                                 | Per Hour  | Partial Cost Recovery | Taxable    | 20.80                                        | 20.50                                        | 1.5%                          |
| Outdoor Sports Courts                                                                                                                                                                                                                                                                                                                  |           |                       |            |                                              |                                              |                               |
| Thomson Street Netball Courts                                                                                                                                                                                                                                                                                                          |           |                       |            |                                              |                                              |                               |
| 100 Lux - 1 Court (2 Poles)                                                                                                                                                                                                                                                                                                            | Per Hour  | Partial Cost Recovery | Taxable    | 4.70                                         | 4.60                                         | 2.2%                          |
| All Lighting                                                                                                                                                                                                                                                                                                                           | Per Hour  | Partial Cost Recovery | Taxable    | 23.00                                        | 22.50                                        | 2.2%                          |
| Coote Reserve Sports Courts                                                                                                                                                                                                                                                                                                            |           |                       |            |                                              |                                              |                               |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 4.70                                         | 4.60                                         | 2.2%                          |
| Falcon Reserve Sports Courts                                                                                                                                                                                                                                                                                                           |           |                       |            |                                              |                                              |                               |
| 100 Lux                                                                                                                                                                                                                                                                                                                                | Per Hour  | Partial Cost Recovery | Taxable    | 4.70                                         | 4.60                                         | 2.2%                          |
| Commercial Hire Rates:                                                                                                                                                                                                                                                                                                                 |           |                       |            |                                              |                                              |                               |
| Active Sports Reserves & Outdoor Sports Courts                                                                                                                                                                                                                                                                                         | Per Hour  | Partial Cost Recovery | Taxable    | Community Hire<br>Rate + 25%                 | Community Hire<br>Rate + 25%                 |                               |
| Notes:                                                                                                                                                                                                                                                                                                                                 |           |                       |            |                                              |                                              |                               |
| New fee structure developed and recommended for simplicity and consistency. Previously, clubs have been charged varying rates depending on the reserve / park that they hire. This new approach is based on the standard of lighting available (lux levels) and does not differentiate between the various lighting systems installed. |           |                       |            |                                              |                                              |                               |
| Fee Guidelines:                                                                                                                                                                                                                                                                                                                        |           |                       |            |                                              |                                              |                               |
| 50 Lux - Base Rate                                                                                                                                                                                                                                                                                                                     |           |                       |            |                                              |                                              |                               |
| 100 Lux = 50 Lux + 10%                                                                                                                                                                                                                                                                                                                 |           |                       |            |                                              |                                              |                               |
| 150 Lux = 100 Lux + 10%                                                                                                                                                                                                                                                                                                                |           |                       |            |                                              |                                              |                               |
| 200 Lux = 100 Lux + 20%                                                                                                                                                                                                                                                                                                                |           |                       |            |                                              |                                              |                               |
| 300 Lux = 200 Lux + 75%                                                                                                                                                                                                                                                                                                                |           |                       |            |                                              |                                              |                               |

| Detail                                                                                           | Condition    | Fee Basis | GST Status              | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|--------------------------------------------------------------------------------------------------|--------------|-----------|-------------------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>Room Hire</b>                                                                                 |              |           |                         |                                     |                                     |                         |
| <b>Counselling Room</b>                                                                          |              |           |                         |                                     |                                     |                         |
| Commercial Casual                                                                                | Half Day     | Full      | Taxable                 | 20.00                               | 20.00                               |                         |
| Commercial Regular                                                                               | Half Day     | Full      | Taxable                 | 15.00                               | 15.00                               |                         |
| Community Casual                                                                                 | Half Day     | Full      | Taxable                 | 7.00                                | 7.00                                |                         |
| Community Regular                                                                                | Half Day     | Full      | Taxable                 | 5.00                                | 5.00                                |                         |
| <b>Main Hall</b>                                                                                 |              |           |                         |                                     |                                     |                         |
| Commercial Casual/Private Function                                                               | Per Hour     | Full      | Taxable                 | 65.00                               | 65.00                               |                         |
| Commercial Regular                                                                               | Per Hour     | Full      | Taxable                 | 50.00                               | 50.00                               |                         |
| Community Casual                                                                                 | Per Hour     | Full      | Taxable                 | 40.00                               | 40.00                               |                         |
| Community Regular                                                                                | Per Hour     | Full      | Taxable                 | 30.00                               | 30.00                               |                         |
| <b>Activity Room</b>                                                                             |              |           |                         |                                     |                                     |                         |
| Commercial Casual/Private Function                                                               | Per Hour     | Full      | Taxable                 | 52.00                               | 51.50                               | 1.0%                    |
| Commercial Regular                                                                               | Per Hour     | Full      | Taxable                 | 46.50                               | 46.00                               | 1.1%                    |
| Community Casual                                                                                 | Per Hour     | Full      | Taxable                 | 34.50                               | 34.00                               | 1.5%                    |
| Community Regular                                                                                | Per Hour     | Full      | Taxable                 | 28.50                               | 28.50                               |                         |
| <b>Kitchen</b>                                                                                   |              |           |                         |                                     |                                     |                         |
| Commercial Casual/Private Function                                                               | Per Hour     | Full      | Taxable                 | 31.00                               | 31.00                               |                         |
| Commercial Regular                                                                               | Per Hour     | Full      | Taxable                 | 25.00                               | 25.00                               |                         |
| Community Casual                                                                                 | Per Hour     | Full      | Taxable                 | 18.50                               | 18.50                               |                         |
| Community Regular                                                                                | Per Hour     | Full      | Taxable                 | 15.00                               | 15.00                               |                         |
| <b>Meeting/Training Room</b>                                                                     |              |           |                         |                                     |                                     |                         |
| Commercial Casual/Private Function                                                               | Per Hour     | Full      | Taxable                 | 24.00                               | 24.00                               |                         |
| Commercial Regular                                                                               | Per Hour     | Full      | Taxable                 | 20.00                               | 20.00                               |                         |
| Community Casual                                                                                 | Per Hour     | Full      | Taxable                 | 15.00                               | 15.00                               |                         |
| Community Regular                                                                                | Per Hour     | Full      | Taxable                 | 12.00                               | 12.00                               |                         |
| <b>Computer Room</b>                                                                             |              |           |                         |                                     |                                     |                         |
| Commercial Casual                                                                                | Per Hour     | Full      | Taxable                 | 36.00                               | 36.00                               |                         |
| Commercial Regular                                                                               | Per Hour     | Full      | Taxable                 | 33.00                               | 33.00                               |                         |
| Community Casual                                                                                 | Per Hour     | Full      | Taxable                 | 21.50                               | 21.50                               |                         |
| Community Regular                                                                                | Per Hour     | Full      | Taxable                 | 18.50                               | 18.50                               |                         |
| <b>Vehicle Hire</b>                                                                              |              |           |                         |                                     |                                     |                         |
| Bus per kilometre travelled (includes cost for fuel)                                             | Per Km       | Full      | Taxable                 | 1.64                                | 1.64                                |                         |
| Transit Van per kilometre travelled (includes cost for fuel)                                     | Per Km       | Full      | Taxable                 | 0.99                                | 0.99                                |                         |
| Room or bus cleaning                                                                             | As required  | Full      | Taxable                 | 160.00                              | 160.00                              |                         |
| Regional Youth Driver Education (RYDE)                                                           | Per Session  | Full      |                         | 15.00                               |                                     |                         |
| <b>Other Charges</b>                                                                             |              |           |                         |                                     |                                     |                         |
| <b>Bonds &amp; Call Out fees</b>                                                                 |              |           |                         |                                     |                                     |                         |
| Bond for Room Hire                                                                               | Per hire     | Full      | Exempt unless forfeited | 253.00                              | 250.00                              | 1.2%                    |
| Bond for Vehicle Hire                                                                            | Per hire     | Full      | Exempt unless forfeited | 253.00                              | 250.00                              | 1.2%                    |
| Key bond                                                                                         | Per hire     | Full      | Exempt unless forfeited | 50.00                               | 50.00                               |                         |
| Call out required due to unarmed alarm                                                           | Per Call out | Full      | Taxable                 | 152.00                              | 150.00                              | 1.3%                    |
| After Hours Security Call Out                                                                    | As required  | Full      | Taxable                 | 162.00                              | 160.00                              | 1.3%                    |
| Hire Cancellation fee                                                                            | Per Booking  | Full      | Taxable                 | 35.50                               | 35.00                               | 1.4%                    |
| <b>Programs</b>                                                                                  |              |           |                         |                                     |                                     |                         |
| Performance and Drama Skills<br>Note: There is a concession discount term - \$10.00              | Per term     | Full      | Taxable                 | 30.00                               | 30.00                               |                         |
| Young Womens Program<br>Note: There is a concession discount term - \$10.00.                     | Per Person   | Full      | Taxable                 | 25.00                               | 25.00                               |                         |
| Young Men's Program<br>Note: There is a concession discount term - \$10.00.                      | Per Person   | Full      | Taxable                 | 25.00                               | -                                   | New Fee                 |
| Game Club                                                                                        | Per Person   | Full      | Taxable                 | 2.00                                | 2.00                                |                         |
| Music Program                                                                                    | Per Person   | Full      | Taxable                 | 2.00                                | -                                   | New Fee                 |
| Art Program<br>Note: There is a concession discount term - \$10.00.                              | Per Person   | Full      | Taxable                 | 25.00                               | 25.00                               |                         |
| Cooking Program<br>Note: There is a concession discount term - \$10.00.                          | Per Person   | Full      | Taxable                 | 25.00                               | 25.00                               |                         |
| Boxing (first class free)                                                                        | Per Session  | Full      | Taxable                 | Free                                | Free                                |                         |
| Boxing -After First Class                                                                        | Per Session  | Full      | Taxable                 | 6.00                                | 6.00                                |                         |
| Boxing-Two sessions within the same week                                                         | Per Session  | Full      | Taxable                 | 10.00                               | 10.00                               |                         |
| Barista Skills                                                                                   | Per Person   | Full      | Taxable                 | 10.00                               | 10.00                               |                         |
| School Holiday Program<br>Note: There is a concession discount for SHP Concession price \$12.00. | Per Person   | Full      | Taxable                 | 24.00                               | 24.00                               |                         |
| School - Youth Engagement Program. <u>Up to</u> \$1,400 per term for one group.                  | Per Term     | Full      | Taxable                 | 1,400.00                            | -                                   | New Fee                 |

| Detail                                                                     | Condition    | Fee Basis | GST Status                 | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|----------------------------------------------------------------------------|--------------|-----------|----------------------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| Book Club - one set of books for one month                                 | Per Book Set | Partial   | Taxable                    | 25.00                                        | 25.00                                        |                               |
| Notice Processing Fee for overdue or lost items                            | Per notice   | Partial   | Taxable                    | 5.50                                         | 5.50                                         |                               |
| Lost items - replacement cost                                              | Per Item     | Full      | Taxable                    | Item Cost                                    | Item Cost                                    |                               |
| Damaged Item - replacement cost                                            | Per Item     | Full      | Taxable                    | Item cost                                    | Not listed                                   |                               |
| Book Sale Items                                                            | Item         | Partial   | Taxable                    | Cost<br>Determined                           | Cost<br>Determined                           |                               |
| <b>Printing &amp; Copying</b>                                              |              |           |                            |                                              |                                              |                               |
| Printing & Photocopying - A4 sheet                                         | Per Page     | Partial   | Taxable                    | 0.50                                         | 0.50                                         |                               |
| - A3 sheet                                                                 | Per Page     | Partial   | Taxable                    | 1.00                                         | 1.00                                         |                               |
| - A4 colour                                                                | Per Page     | Partial   | Taxable                    | 2.20                                         | 2.20                                         |                               |
| - A3 colour                                                                | Per Page     | Partial   | Taxable                    | 3.30                                         | 3.30                                         |                               |
| Photocopied Articles from SLWA                                             | Per Request  | Full      | Taxable                    | Item Cost                                    | Item Cost                                    |                               |
| <b>Laminating</b>                                                          |              |           |                            |                                              |                                              |                               |
| A4 sheet                                                                   | Per Sheet    | Full      | Taxable                    | 2.60                                         | 2.60                                         |                               |
| A3 sheet                                                                   | Per Sheet    | Full      | Taxable                    | 4.60                                         | 4.60                                         |                               |
| Pouch/Credit Card size (business cards etc)                                | Per Pouch    | Full      | Taxable                    | 1.00                                         | 1.00                                         |                               |
| <b>Binding</b>                                                             |              |           |                            |                                              |                                              |                               |
| 6mm/25 sheets (documents, resumes etc)                                     | Per Document | Full      | Taxable                    | 4.60                                         | 4.50                                         | 2.2%                          |
| 8mm/45 sheets (documents, resumes etc)                                     | Per Document | Full      | Taxable                    | 6.60                                         | 6.50                                         | 1.5%                          |
| 19mm/45 sheets (documents, resumes etc)                                    | Per Document | Full      | Taxable                    | 8.60                                         | 8.50                                         | 1.2%                          |
| <i>All binding includes binding strip, plastic cover and backing paper</i> |              |           |                            |                                              |                                              |                               |
| Replacement of Membership Card                                             | Per Card     | Full      | Taxable                    | 6.00                                         | 6.00                                         |                               |
| Library Bag                                                                | Per Bag      | Full      | Taxable                    | 2.50                                         | 2.50                                         |                               |
| <b>Events</b>                                                              |              |           |                            |                                              |                                              |                               |
| Events - Guest Speakers                                                    | Per Event    | Partial   | Taxable                    | Cost<br>Determined                           | Cost<br>Determined                           |                               |
| <b>Programs</b>                                                            |              |           |                            |                                              |                                              |                               |
| Made by Me                                                                 | Per Workshop | Partial   | Taxable                    | 5.00                                         | 5.00                                         |                               |
| Workshops                                                                  | Per Workshop | Partial   | Taxable                    | Cost<br>determined                           | Cost<br>determined                           |                               |
| <b>Bond</b>                                                                |              |           |                            |                                              |                                              |                               |
| Bonds (GST free unless forfeited)                                          |              |           |                            |                                              |                                              |                               |
| Bond for Room Hire                                                         | Per hire     | Full      | Exempt unless<br>forfeited | 250.00                                       | 250.00                                       |                               |
| Keys per set                                                               | Per Set      | Partial   | Exempt unless<br>forfeited | 50.00                                        | 50.00                                        |                               |
| <b>Other Charges</b>                                                       |              |           |                            |                                              |                                              |                               |
| Alarm Call Out Fee per incident                                            | Per Incident | Full      | Taxable                    | 150.00                                       | 150.00                                       |                               |
| Alcohol Consumption Permit                                                 | One Off      | Reference | Exempt                     | 35.00                                        | 35.00                                        |                               |
| Alcohol Consumption Permit                                                 | Annual       | Reference | Exempt                     | 110.00                                       | 110.00                                       |                               |
| <b>Falcon Community Rooms</b>                                              |              |           |                            |                                              |                                              |                               |
| <b>FabLab - Computer Training Room</b>                                     |              |           |                            |                                              |                                              |                               |
| Commercial Casual/Private Function-Falcon Community Rooms                  | Per Hour     | Partial   | Taxable                    | 63.00                                        | 62.00                                        | 1.6%                          |
| Commercial Regular                                                         | Per Hour     | Partial   | Taxable                    | 57.50                                        | 57.00                                        | 0.9%                          |
| Community Casual                                                           | Per Hour     | Partial   | Taxable                    | 37.50                                        | 37.00                                        | 1.4%                          |
| Community Regular                                                          | Per Hour     | Partial   | Taxable                    | 31.50                                        | 31.00                                        | 1.6%                          |
| <b>Small Meeting Room</b>                                                  |              |           |                            |                                              |                                              |                               |
| <b>Type D Facilities</b>                                                   |              |           |                            |                                              |                                              |                               |
| Commercial Casual/Private Function                                         | Per Hour     | Partial   | Taxable                    | 19.00                                        | 19.00                                        |                               |
| Commercial Regular                                                         | Per Hour     | Partial   | Taxable                    | 17.00                                        | 17.00                                        |                               |
| Community Casual                                                           | Per Hour     | Partial   | Taxable                    | 15.00                                        | 15.00                                        |                               |
| Community Regular                                                          | Per Hour     | Partial   | Taxable                    | 13.00                                        | 13.00                                        |                               |
| <b>Large Undivided Room</b>                                                |              |           |                            |                                              |                                              |                               |
| <b>Type C Facilities</b>                                                   |              |           |                            |                                              |                                              |                               |
| Commercial Casual/Private Function                                         | Per Hour     | Partial   | Taxable                    | 38.50                                        | 38.00                                        | 1.3%                          |
| Commercial Regular                                                         | Per Hour     | Partial   | Taxable                    | 30.50                                        | 30.00                                        | 1.7%                          |
| Community Casual                                                           | Per Hour     | Partial   | Taxable                    | 22.00                                        | 22.00                                        |                               |
| Community Regular                                                          | Per Hour     | Partial   | Taxable                    | 17.00                                        | 17.00                                        |                               |

| Detail                                                                                                   | Condition    | Fee Basis | GST Status                 | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|----------------------------------------------------------------------------------------------------------|--------------|-----------|----------------------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b><u>Lakelands Library Community Rooms</u></b>                                                          |              |           |                            |                                              |                                              |                               |
| <b>Small Meeting Room</b>                                                                                |              |           |                            |                                              |                                              |                               |
| <b>Type D Facilities</b>                                                                                 |              |           |                            |                                              |                                              |                               |
| Commercial Casual/Private Function                                                                       | Per Hour     | Partial   | Taxable                    | 19.00                                        | 19.00                                        |                               |
| Commercial Regular                                                                                       | Per Hour     | Partial   | Taxable                    | 17.00                                        | 17.00                                        |                               |
| Community Casual                                                                                         | Per Hour     | Partial   | Taxable                    | 15.00                                        | 15.00                                        |                               |
| Community Regular                                                                                        | Per Hour     | Partial   | Taxable                    | 13.00                                        | 13.00                                        |                               |
|                                                                                                          |              |           |                            |                                              |                                              |                               |
| <b>Large Undivided Room</b>                                                                              |              |           |                            |                                              |                                              |                               |
| <b>Type C Facilities</b>                                                                                 |              |           |                            |                                              |                                              |                               |
| Commercial Casual/Private Function                                                                       | Per Hour     | Partial   | Taxable                    | 38.50                                        | 38.00                                        | 1.3%                          |
| Commercial Regular                                                                                       | Per Hour     | Partial   | Taxable                    | 30.50                                        | 30.00                                        | 1.7%                          |
| Community Casual                                                                                         | Per Hour     | Partial   | Taxable                    | 22.00                                        | 22.00                                        |                               |
| Community Regular                                                                                        | Per Hour     | Partial   | Taxable                    | 17.00                                        | 17.00                                        |                               |
|                                                                                                          |              |           |                            |                                              |                                              |                               |
| <b><u>Mandurah Library Meeting Room</u></b>                                                              |              |           |                            |                                              |                                              |                               |
| <b>Small Meeting Room</b>                                                                                |              |           |                            |                                              |                                              |                               |
| <b>Type D Facilities</b>                                                                                 |              |           |                            |                                              |                                              |                               |
| Commercial Casual/Private Function                                                                       | Per Hour     | Partial   | Taxable                    | 19.00                                        | 19.00                                        |                               |
| Commercial Regular                                                                                       | Per Hour     | Partial   | Taxable                    | 17.00                                        | 17.00                                        |                               |
| Community Casual                                                                                         | Per Hour     | Partial   | Taxable                    | 15.00                                        | 15.00                                        |                               |
| Community Regular                                                                                        | Per Hour     | Partial   | Taxable                    | 13.00                                        | 13.00                                        |                               |
|                                                                                                          |              |           |                            |                                              |                                              |                               |
| Local Studies                                                                                            |              |           |                            |                                              |                                              |                               |
| A4 photographic print.<br><i>inc. Research, staff time, delivery to printer but not cost of printing</i> | Each         | Full      | Exempt                     | 17.50                                        | 17.50                                        |                               |
| A3 photographic print<br><i>inc. Research, staff time, delivery to printer but not cost of printing</i>  | Each         | Full      | Exempt                     | 50.00                                        | 47.50                                        | 5.3%                          |
| Digital Photograph                                                                                       | Each         | Full      | Taxable                    | 50.00                                        | 50.00                                        |                               |
| Sale of books & other items                                                                              | Each         | Full      | Taxable                    | Cost<br>Determined                           | Cost<br>Determined                           |                               |
| <b><u>Museum Local Studies Room or Old Schoolroom</u></b>                                                |              |           |                            |                                              |                                              |                               |
| <b>Small Meeting Room</b>                                                                                |              |           |                            |                                              |                                              |                               |
| <b>Type D Facilities</b>                                                                                 |              |           |                            |                                              |                                              |                               |
| Commercial Casual/Private Function                                                                       | Per Hour     | Partial   | Taxable                    | 19.00                                        | 19.00                                        |                               |
| Commercial Regular                                                                                       | Per Hour     | Partial   | Taxable                    | 17.00                                        | 17.00                                        |                               |
| Community Casual                                                                                         | Per Hour     | Partial   | Taxable                    | 15.00                                        | 15.00                                        |                               |
| Community Regular                                                                                        | Per Hour     | Partial   | Taxable                    | 13.00                                        | 13.00                                        |                               |
|                                                                                                          |              |           |                            |                                              |                                              |                               |
| <b>Bond</b>                                                                                              |              |           |                            |                                              |                                              |                               |
| Bonds (GST free unless forfeited)                                                                        |              |           |                            |                                              |                                              |                               |
| Bond for Room Hire                                                                                       | Per hire     | Full      | Exempt unless<br>forfeited | 250.00                                       | 250.00                                       |                               |
| Keys per set                                                                                             | Per Set      | Partial   | Exempt unless<br>forfeited | 50.00                                        | 50.00                                        |                               |
| <b>Other Charges</b>                                                                                     |              |           |                            |                                              |                                              |                               |
| Alarm Call Out Fee per incident                                                                          | Per Incident | Full      | Taxable                    | 150.00                                       | 150.00                                       |                               |
| Alcohol Consumption Permit                                                                               | One Off      | Reference | Exempt                     | 35.00                                        | 35.00                                        |                               |
| Alcohol Consumption Permit                                                                               | Annual       | Reference | Exempt                     | 110.00                                       | 110.00                                       |                               |

| Detail                                                                      | Condition          | Fee Basis | GST Status    | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|-----------------------------------------------------------------------------|--------------------|-----------|---------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>CASM</b>                                                                 |                    |           |               |                                     |                                     |                         |
| <b>Studio Residency Program</b>                                             |                    |           |               |                                     |                                     |                         |
| Studio Residency Program -Three month Licence                               | Per three months   | Full      | Taxable       | 138.00                              | 137.40                              | 0.4%                    |
| <b>Exhibition &amp; Gallery Workshop Program</b>                            |                    |           |               |                                     |                                     |                         |
| General EOJ Exhibition                                                      | Per Week           | Full      | Taxable       | 164.00                              | 163.36                              | 0.4%                    |
| Community Workshops in Gallery Space                                        | Per 4 hour hire    | Full      | Taxable       | 35.00                               | 34.71                               | 0.8%                    |
| Commercial Workshops in Gallery Space                                       | Per 4 hour hire    | Full      | Taxable       | 69.00                               | 69.01                               | -0.0%                   |
| Tiny Treasures Exhibition Registration                                      | Per exhibition     | Full      | Taxable       | 20.00                               | -                                   | New Fee                 |
| Tiny Treasures Art Market Registration                                      | Per exhibition     | Full      | Taxable       | 20.00                               | -                                   | New Fee                 |
| Generic Exhibition Registration                                             | Per catalogue      | Full      | Taxable       | 20.00                               | -                                   | New Fee                 |
| Catalogue Sales - individually priced at Market value                       | Per catalogue      | Full      | Taxable       |                                     |                                     |                         |
| <b>Workshop Facilitation Program</b>                                        |                    |           |               |                                     |                                     |                         |
| Initial Administration fee                                                  | First booking only | Full      | Taxable       | 25.00                               | -                                   | New Fee                 |
| Community Workshops in Workshops Space                                      | Per 4 hour hire    | Full      | Taxable       | 20.00                               | 20.01                               | -0.0%                   |
| Commercial Workshops in Workshops Space                                     | Per 4 hour hire    | Full      | Taxable       | 47.00                               | 46.76                               | 0.5%                    |
| <b>Bonds &amp; Other Fees</b>                                               |                    |           |               |                                     |                                     |                         |
| Lost key replacement                                                        | Only if lost       | Full      | Exempt unless | 50.00                               | 50.00                               |                         |
| Private function/casual booking [Wothout Alcohol]                           | Pey Hire           | Full      | Exempt unless | 250.00                              | 250.00                              |                         |
| Private function/casual booking [With Alcohol]                              | Pey Hire           | Full      | Exempt unless | 500.00                              | 500.00                              |                         |
| <b>Journals</b>                                                             |                    |           |               |                                     |                                     |                         |
| Walking with Magpies Journal                                                | Each               | Full      | Taxable       | 2.50                                | -                                   | New Fee                 |
| Six Seasons Journal                                                         | Each               | Full      | Taxable       | 2.50                                | -                                   | New Fee                 |
| Journal with pencils                                                        | Each               | Full      | Taxable       | 3.50                                | -                                   | New Fee                 |
| <b>Koolbardi Bidi Tours and Professional Development</b>                    |                    |           |               |                                     |                                     |                         |
| 1 hour Garden Tour: Adult                                                   | Each               | Full      | Taxable       | 25.00                               | -                                   | New Fee                 |
| 1 hour Garden Tour: u16/concession                                          | Each               | Full      | Taxable       | 20.00                               | -                                   | New Fee                 |
| 2 hour Teachers' PD Session in Koolbardi Bidi Garden                        | Each               | Full      | Taxable       | 50.00                               | -                                   | New Fee                 |
| 4 hour Group Teachers' PD Session and Art Workshop in Koolbardi Bidi Garden | Each               | Full      | Taxable       | 80.00                               | -                                   | New Fee                 |
| 1 hour Outreach site visit and analysis                                     | Each               | Full      | Taxable       | 200.00                              | -                                   | New Fee                 |
| <b>School Visits to Kiilbardi Bidi Sites</b>                                |                    |           |               |                                     |                                     |                         |
| 1.5 hour High School visit: Up to 25 students                               | Per group          | Full      | Taxable       | 200.00                              | -                                   | New Fee                 |
| 1.5 hour High School visit: 26-35 students                                  | Per group          | Full      | Taxable       | 300.00                              | -                                   | New Fee                 |
| 1 hour Primary School visit: Up to 25 students                              | Per group          | Full      | Taxable       | 250.00                              | -                                   | New Fee                 |
| 1 hour Primary School visit: 26-35 students                                 | Per group          | Full      | Taxable       | 300.00                              | -                                   | New Fee                 |
| <b>Afterschool Art Classes Program</b>                                      |                    |           |               |                                     |                                     |                         |
| Art class booking                                                           | Per Term           | Full      | Taxable       | 165.00                              | -                                   | New Fee                 |
| <b>General workshops</b>                                                    |                    |           |               |                                     |                                     |                         |
| Ad Hoc Workshops - As per current best industry practice/Market Value       | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| <b>General events</b>                                                       |                    |           |               |                                     |                                     |                         |
| Ad Hoc Workshops - As per current best industry practice/Market Value       | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| <b>WEARABLE ART MANDURAH</b>                                                |                    |           |               |                                     |                                     |                         |
| <b>Entries open for four months</b>                                         |                    |           |               |                                     |                                     |                         |
| Adult                                                                       | Each               | Full      | Taxable       | 60.00                               | 60.00                               |                         |
| Child                                                                       | Each               | Full      | Taxable       | 20.00                               | 20.00                               |                         |
| Tertiary student                                                            | Each               | Full      | Taxable       | 30.00                               | 30.00                               |                         |
| <b>Market value cost</b>                                                    |                    |           |               |                                     |                                     |                         |
| Adult                                                                       | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| Child                                                                       | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| Tertiary student                                                            | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| <b>Commercial ticketed performance/booking fee</b>                          |                    |           |               |                                     |                                     |                         |
| Adult                                                                       | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| Child                                                                       | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| Tertiary student                                                            | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| <b>Commercial ticketed event in hired venue</b>                             |                    |           |               |                                     |                                     |                         |
| Adult                                                                       | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| Child                                                                       | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| Tertiary student                                                            | Each               | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| <b>PEEL OPEN STUDIOS</b>                                                    |                    |           |               |                                     |                                     |                         |
| Peel Open Studios - Individual artist registration                          | Per artist listing | Full      | Taxable       | 90.00                               | 90.00                               |                         |
| Peel Open Studios - Shared studio space artists registration                | Per artist listing | Full      | Taxable       | 90.00                               | 90.00                               |                         |
| Peel Open Studios - Artist collective registration fee                      | Per artist listing | Full      | Taxable       | 90.00                               | 90.00                               |                         |
| 1/4 page advertisement in printed program                                   | Per advertisement  | Full      | Taxable       | 100.00                              | -                                   | New Fee                 |
| 1/2 page advertisement in printed program                                   | Per advertisement  | Full      | Taxable       | 200.00                              | -                                   | New Fee                 |
| Full page advertisement in printed program                                  | Per advertisement  | Full      | Taxable       | 350.00                              | -                                   | New Fee                 |
| Artist capacity building workshops                                          | Per workshop       | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| Peel Open Studios assorted merchandise                                      | Per item           | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| <b>Mandurah Arts Festival</b>                                               |                    |           |               |                                     |                                     |                         |
| Community arts workshops                                                    | Per workshop       | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| Various ticketed arts program - TBA                                         | Per event          | Full      | Taxable       | At market value                     | -                                   | New Fee                 |
| Mandurah Arts Festival assorted merchandise                                 | Per item           | Full      | Taxable       | At market value                     | -                                   | New Fee                 |

| Detail                                                                                                                                                                                                                                                                                                                                    | Condition   | Fee Basis | GST Status              | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------|-------------------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>GENERAL FEES AND CHARGES</b>                                                                                                                                                                                                                                                                                                           |             |           |                         |                                              |                                              |                               |
| Annual Membership Fee (1 October - 30 September)                                                                                                                                                                                                                                                                                          | Per Year    | Reference | Taxable                 | 52.00                                        | 50.00                                        | 4.0%                          |
| Pro Rata membership fee per quarter                                                                                                                                                                                                                                                                                                       | One Off     | Reference | Taxable                 | 13.00                                        | 12.50                                        | 4.0%                          |
| Pro rata membership 6 months                                                                                                                                                                                                                                                                                                              | One Off     | Reference | Taxable                 | 26.00                                        | 25.00                                        | 4.0%                          |
| Pro rata membership 9 months                                                                                                                                                                                                                                                                                                              | One Off     | Reference | Taxable                 | 39.00                                        | 37.50                                        | 4.0%                          |
| Visiting Membership Fee (temporary three months)                                                                                                                                                                                                                                                                                          | One Off     | Reference | Taxable                 | 25.00                                        | 25.00                                        |                               |
| Couples Membership (2 pax)                                                                                                                                                                                                                                                                                                                | One Off     | Reference | Taxable                 | 90.00                                        | 90.00                                        |                               |
| Amenities Fee - Non Members ( <i>per visit</i> )                                                                                                                                                                                                                                                                                          | One Off     | Reference | Taxable                 | 5.00                                         | 5.00                                         |                               |
| Centre Bus                                                                                                                                                                                                                                                                                                                                | One Off     | Partial   | Exempt                  | 2.50                                         | 2.00                                         | 25.0%                         |
| Concert - Members                                                                                                                                                                                                                                                                                                                         | One Off     | Partial   | Taxable                 | Artist cost determine                        | Artist cost determine                        |                               |
| Concert - Non Members                                                                                                                                                                                                                                                                                                                     | One Off     | Partial   | Taxable                 | Artist Cost determine + \$5 Amenities        | Artist Cost determine + \$5 Amenities        |                               |
| <b>DINING ROOM</b>                                                                                                                                                                                                                                                                                                                        |             |           |                         |                                              |                                              |                               |
| Meals - 2 course Dine In                                                                                                                                                                                                                                                                                                                  | One Off     | Full      | Taxable                 | 10.00                                        | 10.00                                        |                               |
| Meals - Takeaway 1 Course                                                                                                                                                                                                                                                                                                                 | One Off     | Full      | Taxable                 | 8.00                                         | 8.00                                         |                               |
| Café - Food & Beverages                                                                                                                                                                                                                                                                                                                   | Market Rate | Full      | Taxable                 | Market Rate                                  | Market Rate                                  |                               |
| <b>BONDS</b>                                                                                                                                                                                                                                                                                                                              |             |           |                         |                                              |                                              |                               |
| Swipe Card -(per set)                                                                                                                                                                                                                                                                                                                     | One Off     | Full      | Exempt unless forfeited | 50.00                                        | 50.00                                        |                               |
| Private Function/Casual Booking (without Alcohol)                                                                                                                                                                                                                                                                                         | One Off     | Full      | Exempt unless forfeited | 250.00                                       | 250.00                                       |                               |
| Private Function/Casual Booking (with Alcohol)                                                                                                                                                                                                                                                                                            | One Off     | Full      | Exempt unless forfeited | \$500-\$2,000                                | \$500-\$2,000                                |                               |
| <b>OTHER FEES</b>                                                                                                                                                                                                                                                                                                                         |             |           |                         |                                              |                                              |                               |
| Weekend Surcharge per booking (Type A1)                                                                                                                                                                                                                                                                                                   | One Off     | Full      | Taxable                 | 92.00                                        | 90.00                                        | 2.2%                          |
| Alcohol Consumption Permit                                                                                                                                                                                                                                                                                                                | One Off     | Reference | Exempt                  | 35.00                                        | 35.00                                        |                               |
| Alcohol Consumption Permit                                                                                                                                                                                                                                                                                                                | Annual      | Reference | Exempt                  | 110.00                                       | 110.00                                       |                               |
| Alarm Call Out Fee (per incident)                                                                                                                                                                                                                                                                                                         | One Off     | Full      | Taxable                 | 170.00                                       | 170.00                                       |                               |
| Cancellation Fee                                                                                                                                                                                                                                                                                                                          | One Off     |           | Taxable                 | 10% of calculated hire cost                  | 10% of calculated hire cost                  |                               |
| Late Booking Fee                                                                                                                                                                                                                                                                                                                          | One Off     |           | Taxable                 | 30.00                                        | 30.00                                        |                               |
|                                                                                                                                                                                                                                                                                                                                           | Per hire    | Reference | Taxable                 | Cost Deremined by item                       | Cost Deremined by item                       |                               |
| <b>AV Equipment :</b><br><i>AV &amp; lighting available in various hire spaces. Additional costs to room hire</i><br><i>All rooms standard provision of single microphone only</i><br><i>Any additional AV requirements dependent on availability &amp; requirements</i><br><i>All rooms standard provision of single microphone only</i> |             |           |                         |                                              |                                              |                               |
| <b>MAIN HALL</b>                                                                                                                                                                                                                                                                                                                          |             |           |                         |                                              |                                              |                               |
| Commercial Casual/Private Function                                                                                                                                                                                                                                                                                                        | Per Hour    | Reference | Taxable                 | 63.00                                        | 62.00                                        | 1.6%                          |
| Commercial/Private Regular                                                                                                                                                                                                                                                                                                                | Per Hour    | Reference | Taxable                 | 43.00                                        | 42.00                                        | 2.4%                          |
| CommunityCasual                                                                                                                                                                                                                                                                                                                           | Per Hour    | Reference | Taxable                 | 36.00                                        | 35.00                                        | 2.9%                          |
| Community Regular                                                                                                                                                                                                                                                                                                                         | Per Hour    | Reference | Taxable                 | 26.00                                        | 25.00                                        | 4.0%                          |
| Seniors Centre Regular Members Activities (Business hours)                                                                                                                                                                                                                                                                                | Per Hour    | Reference | Taxable                 | 25.00                                        | 25.00                                        |                               |
| <b>DINING ROOM</b>                                                                                                                                                                                                                                                                                                                        |             |           |                         |                                              |                                              |                               |
| Commercial Casual/Private Function                                                                                                                                                                                                                                                                                                        | Per Hour    | Reference | Taxable                 | 56.00                                        | 55.00                                        | 1.8%                          |
| Commercial/Private Regular                                                                                                                                                                                                                                                                                                                | Per Hour    | Reference | Taxable                 | 40.00                                        | 39.00                                        | 2.6%                          |
| CommunityCasual                                                                                                                                                                                                                                                                                                                           | Per Hour    | Reference | Taxable                 | 34.00                                        | 33.00                                        | 3.0%                          |
| Community Regular                                                                                                                                                                                                                                                                                                                         | Per Hour    | Reference | Taxable                 | 25.00                                        | 24.00                                        | 4.2%                          |
| Seniors Centre Regular Members Activities (Business hours)                                                                                                                                                                                                                                                                                | Per Hour    | Reference | Taxable                 | 24.00                                        | 24.00                                        |                               |
| <b>CRAFT ROOM</b>                                                                                                                                                                                                                                                                                                                         |             |           |                         |                                              |                                              |                               |
| Commercial Casual/Private Function                                                                                                                                                                                                                                                                                                        | Per Hour    | Reference | Taxable                 | 56.00                                        | 55.00                                        | 1.8%                          |
| Commercial/Private Regular                                                                                                                                                                                                                                                                                                                | Per Hour    | Reference | Taxable                 | 40.00                                        | 39.00                                        | 2.6%                          |
| CommunityCasual                                                                                                                                                                                                                                                                                                                           | Per Hour    | Reference | Taxable                 | 29.00                                        | 28.00                                        | 3.6%                          |
| Community Regular                                                                                                                                                                                                                                                                                                                         | Per Hour    | Reference | Taxable                 | 23.00                                        | 22.00                                        | 4.5%                          |
| Seniors Centre Regular Members Activities (Business hours)                                                                                                                                                                                                                                                                                | Per Hour    | Reference | Taxable                 | 22.00                                        | 22.00                                        |                               |
| <b>GAMES ROOM</b>                                                                                                                                                                                                                                                                                                                         |             |           |                         |                                              |                                              |                               |
| Commercial Casual/Private Function                                                                                                                                                                                                                                                                                                        | Per Hour    | Reference | Taxable                 | 28.00                                        | 27.00                                        | 3.7%                          |
| Commercial/Private Regular                                                                                                                                                                                                                                                                                                                | Per Hour    | Reference | Taxable                 | 19.00                                        | 18.00                                        | 5.6%                          |
| CommunityCasual                                                                                                                                                                                                                                                                                                                           | Per Hour    | Reference | Taxable                 | 15.00                                        | 14.00                                        | 7.1%                          |
| Community Regular                                                                                                                                                                                                                                                                                                                         | Per Hour    | Reference | Taxable                 | 12.50                                        | 12.00                                        | 4.2%                          |
| Seniors Centre Regular Members Activities (Business hours)                                                                                                                                                                                                                                                                                | Per Hour    | Reference | Taxable                 | 12.00                                        | -                                            | New Fee                       |
| <b>MEETING ROOM</b>                                                                                                                                                                                                                                                                                                                       |             |           |                         |                                              |                                              |                               |
| Commercial Casual/Private Function                                                                                                                                                                                                                                                                                                        | Per Hour    | Reference | Taxable                 | 34.00                                        | 33.00                                        | 3.0%                          |
| Commercial/Private Regular                                                                                                                                                                                                                                                                                                                | Per Hour    | Reference | Taxable                 | 29.00                                        | 28.00                                        | 3.6%                          |
| CommunityCasual                                                                                                                                                                                                                                                                                                                           | Per Hour    | Reference | Taxable                 | 23.00                                        | 22.00                                        | 4.5%                          |
| Community Regular                                                                                                                                                                                                                                                                                                                         | Per Hour    | Reference | Taxable                 | 19.50                                        | 19.00                                        | 2.6%                          |
| Seniors Centre Regular Members Activities (Business hours)                                                                                                                                                                                                                                                                                | Per Hour    | Reference | Taxable                 | 19.00                                        | -                                            | New Fee                       |
| <b>COFFEE LOUNGE</b>                                                                                                                                                                                                                                                                                                                      |             |           |                         |                                              |                                              |                               |
| Bar/Cafe area                                                                                                                                                                                                                                                                                                                             | Per Day     | Reference | Taxable                 | 25.00                                        | 20.00                                        | 25.0%                         |
| Coffee Lounge                                                                                                                                                                                                                                                                                                                             | Per Day     | Reference | Taxable                 | 35.00                                        | 30.00                                        | 16.7%                         |

| Detail                                                                                                                                 | Condition | Fee Basis | GST Status | 2021/2022 Fee/Charge (Incl. GST) \$ | 2020/2021 Fee/Charge (Incl. GST) \$ | Increase vs 2020/2021 % |
|----------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|------------|-------------------------------------|-------------------------------------|-------------------------|
| <b>MANDURAH CRAB FEST</b>                                                                                                              |           |           |            |                                     |                                     |                         |
| <b>FOOD VENDORS</b>                                                                                                                    |           |           |            |                                     |                                     |                         |
| Gourmet Food Vendor (marquee, wash up facilities, water and electricity inc)<br><b>PLEASE NOTE THAT THIS COST DOES NOT INCLUDE GAS</b> | Per Event | Reference | Taxable    | 1,855.00                            | 1,855.00                            |                         |
| Mobile Food Van 6m x 3m (site only)                                                                                                    | Per Event | Reference | Exempt     | 892.00                              | 892.00                              |                         |
| Wine Vendors 3m x 3m (marquee inc)                                                                                                     | Per Event | Reference | Taxable    | 1,495.00                            | 1,495.00                            |                         |
| Continental Food stalls 3m x 3m (marquee inc)                                                                                          | Per Event | Reference | Taxable    | 1,050.00                            | 1,050.00                            |                         |
| Continental Food stalls 6m x 3m (marquee inc)                                                                                          | Per Event | Reference | Taxable    | 1,340.00                            | 1,340.00                            |                         |
| Crab Sales 9m x 3m (marquee inc)                                                                                                       | Per Event | Reference | Taxable    | 1,140.00                            | 1,140.00                            |                         |
| Crab Sales 6m x 3m (marquee inc)                                                                                                       | Per Event | Reference | Taxable    | 1,035.00                            | 1,035.00                            |                         |
| Bond - Gourmet, Continental                                                                                                            | Per Event | Full      | Exempt     | 500.00                              | 500.00                              |                         |
| Bond - Mobile Food Van, wine vendor, crab sales                                                                                        | Per Event | Full      | Exempt     | 300.00                              | 300.00                              |                         |
| <b>MARKET STALLS</b>                                                                                                                   |           |           |            |                                     |                                     |                         |
| Market - Site Location - Eastern Foreshore 3m x 3m (marquee inc)                                                                       | Per Event | Reference | Taxable    | 900.00                              | 900.00                              |                         |
| Market - Site Location - Eastern Foreshore 6m x 3m (marquee inc)                                                                       | Per Event | Reference | Taxable    | 1,100.00                            | 1,100.00                            |                         |
| Market - Site Location - Eastern Foreshore Size - other                                                                                |           | Reference |            | Market price                        | Market price                        |                         |
| Market - Site Location - Mandurah Tce 3m x 3m (marquee inc)                                                                            | Per Event | Reference | Taxable    | 800.00                              | 800.00                              |                         |
| Market - Site Location - Mandurah Tce 6m x 3m (marquee inc)                                                                            | Per Event | Reference | Taxable    | 1,000.00                            | 1,000.00                            |                         |
| Market - Site Location - Mandjar Square 3m x 3m (site only)                                                                            | Per Event | Reference | Exempt     | 255.00                              | 255.00                              |                         |
| Market - Site Location - Mandjar Square 6m x 3m (site only)                                                                            | Per Event | Reference | Exempt     | 460.00                              | 460.00                              |                         |
| Market - Site Location - Mandjar Square other (site only)                                                                              | Per Event | Reference | Exempt     | Market price                        | Market price                        |                         |
| Market - Marquee Charge - Eastern Foreshore & Mandurah Tce & Mandjar Square - Corner Stall extra - (site only)                         | Per Event | Reference | Exempt     | 154.00                              | 154.00                              |                         |
| Market - Site Location - Administration Bay 3m x 3m - (site only)                                                                      | Per Event | Reference | Exempt     | 255.00                              | 255.00                              |                         |
| Market - Site Location - Administration Bay 6m x 3m - (site only)                                                                      | Per Event | Reference | Exempt     | 360.00                              | 360.00                              |                         |
| Market - Surcharge, Admin Bay - Corner stall extra -(site only)                                                                        | Per Event | Reference | Exempt     | 26.00                               | 26.00                               |                         |
| Bond - Marquee provided by City                                                                                                        | Per Event | Full      | Exempt     | 500.00                              | 500.00                              |                         |
| Bond - Stall holder provide own marquee                                                                                                | Per Event | Full      | Exempt     | 200.00                              | 200.00                              |                         |
| <b>POWER CHARGES</b>                                                                                                                   |           |           |            |                                     |                                     |                         |
| 1 x 10amp - first lead                                                                                                                 | Per Unit  | Full      | Taxable    | 60.00                               | 60.00                               |                         |
| 1 x 10amp - additional leads                                                                                                           | Per Unit  | Full      | Taxable    | 30.00                               | 30.00                               |                         |
| 1 x 15amp - first lead                                                                                                                 | Per Unit  | Full      | Taxable    | 80.00                               | 80.00                               |                         |
| 1 x 15amp - additional leads                                                                                                           | Per Unit  | Full      | Taxable    | 40.00                               | 40.00                               |                         |
| 3 phase lead - first lead                                                                                                              | Per Unit  | Full      | Taxable    | 140.00                              | 140.00                              |                         |
| 3 phase lead - additional lead                                                                                                         | Per Unit  | Full      | Taxable    | 70.00                               | 70.00                               |                         |
| Early generator turn on fee - fuel surcharge - per hour                                                                                | per hour  | Full      | Taxable    | 25.00                               | 25.00                               |                         |
| Additional power cord onsite - per cords                                                                                               | Per Unit  | Full      | Taxable    | 100.00                              | 100.00                              |                         |
| <b>EQUIPMENT CHARGES</b>                                                                                                               |           |           |            |                                     |                                     |                         |
| 1.8m Trestle Table                                                                                                                     | Per Unit  | Full      | Taxable    | 25.00                               | 25.00                               |                         |
| Chair                                                                                                                                  | Per Unit  | Full      | Taxable    | 6.00                                | 6.00                                |                         |
| Display Board                                                                                                                          | Per Unit  | Full      | Taxable    | 50.00                               | 50.00                               |                         |
| Damage equipment                                                                                                                       | Per Unit  | Full      | Taxable    | At Cost                             | At Cost                             |                         |
| Lost equipment charge                                                                                                                  | Per Unit  | Full      | Taxable    | At Cost                             | At Cost                             |                         |
| <b>DAMAGE CHARGES</b>                                                                                                                  |           |           |            |                                     |                                     |                         |
| Rubbish Removal Fee                                                                                                                    | Per Event | Reference | Taxable    | 155.00                              | 155.00                              |                         |
| Oil and drum removal fee                                                                                                               | Per Event | Reference | Taxable    | 205.00                              | 205.00                              |                         |
| Oil fine - inappropriate oil disposal                                                                                                  | Per Event | Reference | Taxable    | 1,540.00                            | 1,540.00                            |                         |
| Hand Basin clean fee                                                                                                                   | Per Event | Full      | Taxable    | 90.00                               | 90.00                               |                         |
| Site clean up fee                                                                                                                      | Per Event | Reference | Taxable    | 255.00                              | 255.00                              |                         |
| Cancellation Fee (2 months prior to event)                                                                                             | Per Event | Reference | Taxable    | 150.00                              | 150.00                              |                         |
| <b>MANDURAH COMMUNITY CHRISTMAS PAGEANT</b>                                                                                            |           |           |            |                                     |                                     |                         |
| Christmas business promotion - decorated item                                                                                          | Per Unit  | Full      | Taxable    | Market price                        | Market price                        |                         |
| Christmas business promotion - non - decorated item                                                                                    | Per Unit  | Full      | Taxable    | Market price                        | Market price                        |                         |
| Mandjar Markets site fees (site only)                                                                                                  | Per Event | Reference | Exempt     | 25.00                               | 25.00                               |                         |
| COM stall holder (marquee inc)                                                                                                         | Per Event | Reference | Taxable    | at cost                             | at cost                             |                         |
| <b>NEW YEARS EVE</b>                                                                                                                   |           |           |            |                                     |                                     |                         |
| COM stall holder (marquee inc)                                                                                                         | Per Event | Reference | Taxable    | at cost                             | at cost                             |                         |
| Mobile food vendor 6m x 3m (site only)                                                                                                 | Per Event | Reference | Exempt     | 370.00                              | 370.00                              |                         |
| Bond - mobile food vendor                                                                                                              | Per Event | Full      | Exempt     | 200.00                              | 200.00                              |                         |
| 1.8m Trestle Table                                                                                                                     | Per Unit  | Full      | Taxable    | Market price                        | Market price                        |                         |
| Chairs                                                                                                                                 | Per Unit  | Full      | Taxable    | Market price                        | Market price                        |                         |
| Display Board                                                                                                                          | Per Unit  | Full      | Taxable    | Market price                        | Market price                        |                         |

| Detail                                                                                                                           | Condition                 | Fee Basis | GST Status | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|----------------------------------------------------------------------------------------------------------------------------------|---------------------------|-----------|------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>Pens</b>                                                                                                                      |                           |           |            |                                              |                                              |                               |
| All Recreational Pens - Fees per annum (per meter)                                                                               | Per metre<br>(Pen length) | Reference | Taxable    | 479.00                                       | 479.00                                       |                               |
| All Commercial Pens - Fees per annum (per meter)                                                                                 | Per metre<br>(Pen length) | Reference | Taxable    | 431.00                                       | 431.00                                       |                               |
| Mini Marina - South Harbour - Fees per annum (per meter)                                                                         | Per Month                 | Reference | Taxable    | 239.50                                       | 239.50                                       |                               |
| <i>Other Rental Options</i>                                                                                                      |                           |           |            |                                              |                                              |                               |
| 6 months - 60% of annual fee                                                                                                     | Half Yealy                | Reference | Taxable    | 60%                                          | 60%                                          |                               |
| 3 months - 40% of annual fee                                                                                                     | Quarterly                 | Reference | Taxable    | 40%                                          | 40%                                          |                               |
| 1 month - 15% of annual fee                                                                                                      | Monthly                   | Reference | Taxable    | 15%                                          | 15%                                          |                               |
| 1 week - 6.5% of annual fee                                                                                                      | Weekly                    | Reference | Taxable    | 7%                                           | 7%                                           |                               |
| 1 day - 1% of annual fee                                                                                                         | Daily                     | Reference | Taxable    | 1%                                           | 1%                                           |                               |
| <i>Security Keys</i>                                                                                                             |                           |           |            |                                              |                                              |                               |
| Key ring type key- Charge                                                                                                        | Per Item                  | Full      | Taxable    | 25.00                                        | 25.00                                        |                               |
| <b>Notes :-</b>                                                                                                                  |                           |           |            |                                              |                                              |                               |
| <i>All marina pens charged by length of pen not length of vessel</i>                                                             |                           |           |            |                                              |                                              |                               |
| <b>Public Marina</b>                                                                                                             |                           |           |            |                                              |                                              |                               |
| <i>Fees include power &amp; water consumption for private use</i>                                                                |                           |           |            |                                              |                                              |                               |
| <i>Purchase of electronic access key required</i>                                                                                |                           |           |            |                                              |                                              |                               |
| <i>All fees require payment in advance</i>                                                                                       |                           |           |            |                                              |                                              |                               |
| <b>Mini Marina</b>                                                                                                               |                           |           |            |                                              |                                              |                               |
| <i>Mini Marina - 50% of Recreational Pen Fees</i>                                                                                |                           |           |            |                                              |                                              |                               |
| <i>Does not include security, water or electricity</i>                                                                           |                           |           |            |                                              |                                              |                               |
| <b>Notes:-</b>                                                                                                                   |                           |           |            |                                              |                                              |                               |
| <i>Does not include power, water or security</i>                                                                                 |                           |           |            |                                              |                                              |                               |
| <i>Commercial vessels only</i>                                                                                                   |                           |           |            |                                              |                                              |                               |
| <i>Fees payable in advance</i>                                                                                                   |                           |           |            |                                              |                                              |                               |
| <b>Other Mooring &amp; Jetty Fees</b>                                                                                            |                           |           |            |                                              |                                              |                               |
| <b>Mary Street Lagoon Mooring Pens</b>                                                                                           |                           |           |            |                                              |                                              |                               |
| Fees per annum (per sq metre)                                                                                                    | Per m2                    | Reference | Taxable    | 42.00                                        | 41.00                                        | 2.4%                          |
| <i>Other Rental Options</i>                                                                                                      |                           |           |            |                                              |                                              |                               |
| 6 months - 60% of annual fee                                                                                                     | Per m2                    | Reference | Taxable    | 60%                                          | 60%                                          |                               |
| 3 months - 40% of annual fee                                                                                                     | Per m2                    | Reference | Taxable    | 40%                                          | 40%                                          |                               |
| 1 month - 15% of annual fee                                                                                                      | Per m2                    | Reference | Taxable    | 15%                                          | 15%                                          |                               |
| <b>Notes:-</b>                                                                                                                   |                           |           |            |                                              |                                              |                               |
| Administration Fee - per Refund Request                                                                                          |                           |           |            |                                              |                                              |                               |
| Administration Fee - Sub Licencing Credit (per financial year)                                                                   |                           |           |            |                                              |                                              |                               |
| <b>Mandjar Bay &amp; Stingray Wharf</b>                                                                                          |                           |           |            |                                              |                                              |                               |
| Short-term Commercial Jetty Licence for Mandjar Bar Jetties and Stingray Wharf per week (minimum 7 day hire)                     | Per Week                  | Reference | Taxable    | 1,100.00                                     | -                                            | New Fee                       |
| Mandjar Bay Commercial Jetty Licence for 12 months – 15 metres (pro rata available, minimum 3 months)                            | Per Annum                 | Reference | Taxable    | 5,775.00                                     | -                                            | New Fee                       |
| Mandjar Bay Commercial Jetty Licence for 12 months – 12 metres (pro rata available, minimum 3 months)                            | Per Annum                 | Reference | Taxable    | 4,620.00                                     | -                                            | New Fee                       |
| Stingray Wharf Commercial Jetty Licence for 12 months – (pro rata available, minimum 3 months)                                   | Per Annum                 | Reference | Taxable    | 357.50                                       | -                                            | New Fee                       |
| <b>Chalets</b>                                                                                                                   |                           |           |            |                                              |                                              |                               |
| <b>Standard Rate (per night)</b>                                                                                                 |                           |           |            |                                              |                                              |                               |
| Studio (max 2 people) per night (1 Queen bed or 2 singles)                                                                       | Per night                 | Reference | Taxable    | 120.00                                       | 120.00                                       |                               |
| Spa Chalet (max 2 people) per night (1 Queen bed)                                                                                | Per night                 | Reference | Taxable    | 170.00                                       | 170.00                                       |                               |
| Family Chalet (max 4 people) per night (1 Queen & 2 single beds)                                                                 | Per night                 | Reference | Taxable    | 180.00                                       | 180.00                                       |                               |
| Couples Chalet( 2 bedroom - max 4 people) per night (2 Queen beds)                                                               | Per night                 | Reference | Taxable    | 180.00                                       | 180.00                                       |                               |
| Special Needs (2 bedroom - max 4 people) per night (4 Single beds)                                                               | Per night                 | Reference | Taxable    | 180.00                                       | 180.00                                       |                               |
| <b>Peak Rate (per night) applies to:</b>                                                                                         |                           |           |            |                                              |                                              |                               |
| <i>Australia Day, Labour Day, Crab Fest, Easter, Anzac Day, WA Day, School Holidays, Queens Birthday,</i>                        |                           |           |            |                                              |                                              |                               |
| Studio (max 2 people) per night (1 Queen bed or 2 singles)*                                                                      | Per Night                 | Reference | Taxable    | 130 - 300                                    | 120-300                                      | 8.3%                          |
| Spa Chalet (max 2 people) per night (1 Queen bed)*                                                                               | Per Night                 | Reference | Taxable    | 180 - 400                                    | 170-400                                      | 5.9%                          |
| Family Chalet (max 4 people) per night (1 Queen & 2 single beds)*                                                                | Per Night                 | Reference | Taxable    | 190 - 400                                    | 180-400                                      | 5.6%                          |
| Couples Chalet( 2 bedroom - max 4 people) per night (2 Queen beds)*                                                              | Per Night                 | Reference | Taxable    | 190 - 400                                    | 180-400                                      | 5.6%                          |
| Special Needs (2 bedroom - max 4 people) per night (4 Single beds)*                                                              | Per Night                 | Reference | Taxable    | 190 - 400                                    | 180-400                                      | 5.6%                          |
| <b>Peak Rate (per night) applies to:</b>                                                                                         |                           |           |            |                                              |                                              |                               |
| <b>Christmas / New Year 18/12/20 - 31/01/21</b>                                                                                  |                           |           |            |                                              |                                              |                               |
| Studio (max 2 people) per night (1 Queen bed or 2 singles)*                                                                      | Per Night                 | Reference | Taxable    | 135 - 300                                    | 120-300                                      | 12.5%                         |
| Spa Chalet (max 2 people) per night (1 Queen bed)*                                                                               | Per Night                 | Reference | Taxable    | 185 - 400                                    | 170-400                                      | 8.8%                          |
| Family Chalet (max 4 people) per night (1 Queen & 2 single beds)*                                                                | Per Night                 | Reference | Taxable    | 195 - 400                                    | 180-400                                      | 8.3%                          |
| Couples Chalet( 2 bedroom - max 4 people) per night (2 Queen beds)*                                                              | Per Night                 | Reference | Taxable    | 195 - 400                                    | 180-400                                      | 8.3%                          |
| Special Needs (2 bedroom - max 4 people) per night (4 Single beds)*                                                              | Per Night                 | Reference | Taxable    | 195 - 400                                    | 180-400                                      | 8.3%                          |
| <b>* Price charged within the range based on peak and off-peak demand for accommodation as determined by management.</b>         |                           |           |            |                                              |                                              |                               |
| <b>Other Offers</b>                                                                                                              |                           |           |            |                                              |                                              |                               |
| <b>Winter Breaks:</b>                                                                                                            |                           |           |            |                                              |                                              |                               |
| <i>Stay three nights get the fourth night free during</i>                                                                        |                           |           |            |                                              |                                              |                               |
| <i>May, June, July, August &amp; September</i>                                                                                   |                           |           |            |                                              |                                              |                               |
| <i>Seniors Discount (Australian Card Holders)</i>                                                                                |                           |           |            |                                              |                                              |                               |
| <i>10%- not available with any other offer</i>                                                                                   |                           |           |            |                                              |                                              |                               |
| <b>Other Charges</b>                                                                                                             |                           |           |            |                                              |                                              |                               |
| Replacement Linen                                                                                                                | Per Item                  | Reference | Taxable    | Depends on Item                              | Depends on Item                              |                               |
| <i>Linen replaced on request - fee applies depending on items replaced</i>                                                       |                           |           |            |                                              |                                              |                               |
| <i>Chalet clean after 7 day stay - no charge</i>                                                                                 |                           |           |            |                                              |                                              |                               |
| Washing Machine or Dryer                                                                                                         | Per each use              | Reference | Taxable    | 4.00                                         | 4.00                                         |                               |
| Promotional Activities - Marketing Activities                                                                                    | Per Night                 | Reference | Taxable    | 0-30%                                        | 0-30%                                        |                               |
| <b>Please Note:</b>                                                                                                              |                           |           |            |                                              |                                              |                               |
| <i>Additional guests in a chalet can not be accommodated. Sorry no rollaways, areobed, swags or mattresses on floor allowed.</i> |                           |           |            |                                              |                                              |                               |

| Detail                                                                                                                                                                                 | Condition               | Fee Basis | GST Status        | 2021/2022 Fee/Charge (Incl. GST) \$                          | 2020/2021 Fee/Charge (Incl. GST) \$                    | Increase vs 2020/2021 % |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-----------|-------------------|--------------------------------------------------------------|--------------------------------------------------------|-------------------------|
| <b>Tree Removal and Replacement</b>                                                                                                                                                    |                         |           |                   |                                                              |                                                        |                         |
| Removal of tree (up to 5m) plus supply and installation of 45 litre container size replacement tree                                                                                    | Per Tree                | Full      | Taxable           | 577.50                                                       | 577.50                                                 |                         |
| Removal of tree (5m - 10m) plus supply and installation of 100 litre container size replacement tree                                                                                   | Per Tree                | Full      | Taxable           | 990.00                                                       | 990.00                                                 |                         |
| Removal of tree (10m - 15m) plus supply and installation of 200 litre container size replacement tree                                                                                  | Per Tree                | Full      | Taxable           | 1,760.00                                                     | 1,760.00                                               |                         |
| Removal of tree (15m and over) plus supply and installation of 200 litre container size replacement tree                                                                               | Per Tree                | Full      | Taxable           | 4,180.00                                                     | 4,180.00                                               |                         |
| <b>Other Charges</b>                                                                                                                                                                   |                         |           |                   |                                                              |                                                        |                         |
| Additional Culvert Pipes                                                                                                                                                               | Per Pipe Length         | Full      | Taxable           | 154.00                                                       | 154.00                                                 |                         |
| Delivery additional pipes                                                                                                                                                              | Per Pipe Length         | Full      | Taxable           | 50.00                                                        | 50.00                                                  |                         |
| Extractive Industry License                                                                                                                                                            | Per Application         | Statutory | Exempt            | 200.00                                                       | 200.00                                                 |                         |
| Supervision Fee with consultant                                                                                                                                                        | Per Project             | Full      | Exempt            | 1.5% of Roadworks, Drainage & Earthworks Costs               | 1.5% of Roadworks, Drainage & Earthworks Costs         |                         |
| Supervision Fee without consultant                                                                                                                                                     | Per Project             | Full      | Exempt            | 3.0% of Roadworks, Drainage & Earthworks Costs               | 3.0% of Roadworks, Drainage & Earthworks Costs         |                         |
| Performance Bond                                                                                                                                                                       | Per Stage               |           |                   | 20,000.00                                                    | 0.00                                                   |                         |
| Outstanding Works Bond                                                                                                                                                                 | Per Stage               |           |                   | 125% of the cost of the outstanding works                    | 125% of the cost of the outstanding works              |                         |
| Outstanding Works Bond - Admin Fee<br><i>Note: Fee paid by developer (per stage of development) where they have not completed works but have requested the subdivision be cleared)</i> | Per Stage               | Full      | mpt unless forfei | 1,000.00                                                     | 1,000.00                                               |                         |
| RAV Electric Highway - Electric Vehicle Charging Station electricity use, provided through E-Station access cards.                                                                     | per kWh                 | Full      | Taxable           | 0.45                                                         | 0.45                                                   |                         |
| Maintenance Bond                                                                                                                                                                       | Per Stage               |           |                   | 5% of the contract value for construction and drianage works | 5% of the contract value for construction and drianage |                         |
| <b>Advertising on bench seats in accordance with the Advertising in Road Reserves Council Policy.</b>                                                                                  |                         |           |                   |                                                              |                                                        |                         |
| Production cost: Includes production of the artwork and installation/sign write.                                                                                                       | Each                    | Full      | Taxable           | Actual Cost                                                  | -                                                      | New Fee                 |
| Advertising                                                                                                                                                                            | Per Annum (or pro rata) | Full      | Taxable           | 900.00                                                       | -                                                      | New Fee                 |

| Detail                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Condition   | Fee Basis | GST Status | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------|------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>HOUSEHOLD WASTE SERVICES</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                         |             |           |            |                                              |                                              |                               |
| <i>An annual charge per mobile garbage bin (MGB) pursuant to Section 67 of the Waste Avoidance &amp; Resource Recovery Act 2007 (WARR) is levied for a waste service provided by the City against all owners of property (including strata titled premises) within the municipality where a habitable dwelling/building is erected.</i>                                                                                                                                                 |             |           |            |                                              |                                              |                               |
| <b>The below fees are based on the disposal of the City's waste at Cleanaway's Banksia Road Landfill in Dardanup. The Avertas Energy Waste to Energy facility will become operational in March 2022. There is a significant price difference between the landfill charge at the Banksia Road Landfill and the Waste to Energy plant. A separate scale of fees will be applicable (detailed below) and will become into effect once the Waste to Energy facility becomes operational</b> |             |           |            |                                              |                                              |                               |
| <b>Standard Waste Service includes</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Per Service | Statutory | Exempt     | <b>306.00</b>                                | <b>273.00</b>                                | 12.1%                         |
| Supply and weekly collection of 240 L mobile garbage bin (MGB)<br>Supply and fortnightly collection of 240 L mobile recycling bin (MRB)<br>One junk & metals verge pick up<br>Two green waste verge pick ups<br>Two green waste and two general waste vouchers allowing free access to the Waste Management Centre<br>Walk in collection service provided at no additional cost to eligible residents                                                                                   |             |           |            |                                              |                                              |                               |
| <b>Additional Rubbish Only Service</b><br>the supply & weekly collection of 1 additional 240 L MGB<br>(bin will be stickered accordingly)                                                                                                                                                                                                                                                                                                                                               | Per Service | Full      | Exempt     | <b>128.00</b>                                | <b>114.00</b>                                | 12.3%                         |
| <b>Additional Recycling Only Service</b><br>the supply & weekly collection of 1 additional 240 L MRB<br>(bin will be stickered accordingly)                                                                                                                                                                                                                                                                                                                                             | Per Service | Full      | Exempt     | <b>123.00</b>                                | <b>109.00</b>                                | 12.8%                         |
| <b>OTHER WASTE SERVICES</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                             |             |           |            |                                              |                                              |                               |
| <b>Commercial Local Government Waste Service</b><br>An annual charge per waste receptacle pursuant to Section 67 of the Waste Avoidance & Resource recovery Act 2007 (WARR) is levied for a waste service provided by the City.                                                                                                                                                                                                                                                         |             |           |            |                                              |                                              |                               |
| <b>Rubbish Only Waste Service includes:</b><br>supply and weekly collection of one 240 L MGB                                                                                                                                                                                                                                                                                                                                                                                            | Per Service | Full      | Exempt     | <b>124.00</b>                                | <b>109.00</b>                                | 13.8%                         |
| <b>Recycling Only Waste Service includes:</b><br>supply and fortnightly collection of one 240 L MRB                                                                                                                                                                                                                                                                                                                                                                                     | Per Service | Full      | Exempt     | <b>119.00</b>                                | <b>106.00</b>                                | 12.3%                         |
| <b>Bulk Rubbish Only Waste Service (660 L) includes:</b><br>supply of 1 x 660 L MGB; and<br>the weekly collection of 1 x 660 L MGB                                                                                                                                                                                                                                                                                                                                                      | Per Service | Full      | Exempt     | <b>550.00</b>                                | <b>1,425.00</b>                              | -61.4%                        |
| <b>Bulk Rubbish Only Waste Service (1100 L) includes:</b><br>supply of 1 x 1100 L MGB; and<br>the weekly collection of 1 x 1100 L MGB                                                                                                                                                                                                                                                                                                                                                   | Per Service | Full      | Exempt     | <b>700.00</b>                                | <b>1,735.00</b>                              | -59.7%                        |
| <b>Bulk Recycling Only Waste Service (660 L) includes:</b><br>supply of 1 x 660 L MRB; and<br>the weekly collection of 1 x 660 L MRB                                                                                                                                                                                                                                                                                                                                                    | Per Service | Full      | Exempt     | <b>530.00</b>                                | <b>1,225.00</b>                              | -56.7%                        |
| <b>Bulk Recycling Only Waste Service (1100 L) includes:</b><br>supply of 1 x 1100 L MRB; and<br>the weekly collection of 1 x 1100 L MRB                                                                                                                                                                                                                                                                                                                                                 | Per Service | Full      | Exempt     | <b>680.00</b>                                | <b>1,425.00</b>                              | -52.3%                        |
| <b>Ad-Hoc Local Government Waste Collections</b><br>A per service charge for ad-hoc local government waste collection is charged pursuant to section 6.16 of the Local Government Act 1995 for the once off ad-hoc collection of:                                                                                                                                                                                                                                                       |             |           |            |                                              |                                              |                               |
| 1 x 240 L MGB                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Per Service | Full      | Exempt     | <b>6.00</b>                                  | <b>11.00</b>                                 | -45.5%                        |
| 1 x 660 L MGB                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Per Service | Full      | Exempt     | <b>9.60</b>                                  | <b>23.00</b>                                 | -58.3%                        |
| 1 x 1100 L MGB                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Per Service | Full      | Exempt     | <b>13.00</b>                                 | <b>30.00</b>                                 | -56.7%                        |
| 1 x 240 L MRB                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Per Service | Full      | Exempt     | <b>6.00</b>                                  | <b>10.00</b>                                 | -40.0%                        |
| 1 x 660 L MRB                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Per Service | Full      | Exempt     | <b>9.30</b>                                  | <b>20.00</b>                                 | -53.5%                        |
| 1 x 1100 L MRB                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Per Service | Full      | Exempt     | <b>12.50</b>                                 | <b>24.00</b>                                 | -47.9%                        |
| Weekly bin hire 660 L MGB                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Per Service | Full      | Taxable    | -                                            | <b>5.00</b>                                  | -100.0%                       |
| Weekly bin hire 1100 L MGB                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Per Service | Full      | Taxable    | -                                            | <b>5.00</b>                                  | -100.0%                       |
| <b>WASTE MANAGEMENT CENTRE</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                          |             |           |            |                                              |                                              |                               |
| <b>Waste Vouchers</b><br>Ratepayers and residents of the City of Mandurah are entitled to Free Entry with a current valid waste voucher to dispose of up to 1m <sup>3</sup> of green waste or general waste from a Car, Utility, Van or Trailer. Vouchers are only issued to properties that pay the waste service charge.<br>Green Waste Voucher - equivalent value of \$19.00<br>General Waste Voucher - equivalent value of \$50.00                                                  |             |           |            |                                              |                                              |                               |
| <b>COMMERCIAL LOADS</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |             |           |            |                                              |                                              |                               |
| <b>All trucks (regardless of size) will be weighed and charged on a per tonne basis</b>                                                                                                                                                                                                                                                                                                                                                                                                 |             |           |            |                                              |                                              |                               |
| Minimum charge for Commercial Loads on Weighbridge                                                                                                                                                                                                                                                                                                                                                                                                                                      |             |           |            |                                              |                                              |                               |
| General Waste                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | per item    | Full      | Taxable    | <b>51.00</b>                                 | <b>50.00</b>                                 | 2.0%                          |
| Green Waste                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | per item    | Full      | Taxable    | <b>37.00</b>                                 | <b>36.00</b>                                 | 2.8%                          |
| Inert Waste                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | per item    |           |            | <b>31.00</b>                                 | <b>30.00</b>                                 | 3.3%                          |
| <b>General Waste</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |             |           |            |                                              |                                              |                               |
| General Waste (non-metropolitan) per tonne                                                                                                                                                                                                                                                                                                                                                                                                                                              | per tonne   | Full      | Taxable    | <b>148.00</b>                                | <b>148.00</b>                                |                               |
| General Waste (metropolitan) per tonne (Landfill Levy applies)                                                                                                                                                                                                                                                                                                                                                                                                                          | per tonne   | Full      | Taxable    | <b>148.00 plus applicable landfill levy</b>  | <b>148.00 plus applicable landfill levy</b>  |                               |

| Detail                                                                                                 | Condition          | Fee Basis | GST Status | 2021/2022<br>Fee/Charge<br>(Incl. GST)<br>\$ | 2020/2021<br>Fee/Charge<br>(Incl. GST)<br>\$ | Increase vs<br>2020/2021<br>% |
|--------------------------------------------------------------------------------------------------------|--------------------|-----------|------------|----------------------------------------------|----------------------------------------------|-------------------------------|
| <b>Green Waste</b>                                                                                     |                    |           |            |                                              |                                              |                               |
| Green Waste (No weeds, grass or soil)                                                                  |                    |           |            |                                              |                                              |                               |
| Truck - per tonne                                                                                      | per tonne          | Full      | Taxable    | 92.00                                        | 90.00                                        | 2.2%                          |
| Utilities & Trailers - up to 1 m <sup>3</sup>                                                          | per m <sup>3</sup> | Full      | Taxable    | 19.00                                        | 18.50                                        | 2.7%                          |
| - 1.0 - 2.0 m <sup>3</sup>                                                                             | per m <sup>3</sup> | Full      | Taxable    | 37.50                                        | 37.00                                        | 1.4%                          |
| - > 2.0 m <sup>3</sup>                                                                                 | per m <sup>3</sup> | Full      | Taxable    | 56.00                                        | 55.00                                        | 1.8%                          |
| Large Logs/Tree Trucks                                                                                 |                    |           |            |                                              |                                              |                               |
| <b>Inert Waste</b>                                                                                     |                    |           |            |                                              |                                              |                               |
| Trucks - per tonne                                                                                     | per tonne          | Full      | Taxable    | 103.00                                       | 103.00                                       |                               |
| Inert (Construction & Demolition) Waste - per tonne                                                    | per tonne          | Full      | Taxable    | 73.00                                        | 72.00                                        | 1.4%                          |
| <b>Hazardous Material</b>                                                                              |                    |           |            |                                              |                                              |                               |
| Asbestos material - per tonne (maximum 2 tonnes)                                                       | per tonne          | Full      | Taxable    | 200.00                                       | 200.00                                       |                               |
| <b>Recyclable Material</b>                                                                             |                    |           |            |                                              |                                              |                               |
| Recyclable Scrap Steel (no contamination) per tonne                                                    | per tonne          | Full      | Taxable    | No Charge                                    | No Charge                                    |                               |
| Cardboard/General Recyclables (per m <sup>3</sup> )                                                    | per m <sup>3</sup> | Full      | Taxable    | 12.50                                        | 12.50                                        |                               |
| CFLs/Fluorescent Tubes (per kg)                                                                        | per Kg             | Full      | Taxable    | 5.60                                         | 5.60                                         |                               |
| E-waste (per kg)                                                                                       | per Kg             | Full      | Taxable    | 0.90                                         | 0.87                                         | 3.4%                          |
| Mattresses (per item)                                                                                  | per Kg             | Full      | Taxable    | 34.00                                        | 28.50                                        | 19.3%                         |
| <b>Entry When Weighbridge Not In Use - Heavy Vehicles</b>                                              |                    |           |            | \$ per Vehicle                               | \$ per Vehicle                               |                               |
| <b>Types of Waste</b>                                                                                  |                    |           |            |                                              |                                              |                               |
| General Waste                                                                                          |                    | Full      | Taxable    | 56.00                                        | 56.00                                        |                               |
| Green Waste                                                                                            |                    | Full      | Taxable    | 28.00                                        | 28.00                                        |                               |
| Inert Waste                                                                                            |                    | Full      | Taxable    | 20.50                                        | 20.50                                        |                               |
| <b>RESIDENTIAL LOADS - CARS, UTILITIES AND TRAILERS</b>                                                |                    |           |            |                                              |                                              |                               |
| <b>Green Waste</b>                                                                                     |                    |           |            |                                              |                                              |                               |
| Car Sedan Green Waste Only (Up to 0.5 m <sup>3</sup> )                                                 | per m <sup>3</sup> | Full      | Taxable    | 12.00                                        | 11.50                                        | 4.3%                          |
| Utility/Trailer - Clean Green Waste (no contamination)                                                 |                    |           |            |                                              |                                              |                               |
| - Up to 1 m <sup>3</sup>                                                                               | per m <sup>3</sup> | Full      | Taxable    | 1 valid green waste voucher or 19.00         | 1 valid green waste voucher or 18.50         |                               |
| - between 1.0 and 2.0 m <sup>3</sup>                                                                   | per m <sup>3</sup> | Full      | Taxable    | 37.50                                        | 37.00                                        | 1.4%                          |
| - greater than 2.0 m <sup>3</sup>                                                                      | per m <sup>3</sup> | Full      | Taxable    | 56.00                                        | 55.00                                        | 1.8%                          |
| vehicles in excess of 3 m <sup>3</sup> will be required to be weighed on the weighbridge               |                    |           |            |                                              |                                              |                               |
| <b>General Waste</b>                                                                                   |                    |           |            |                                              |                                              |                               |
| Car Sedan Boot - General Waste Only (up to 0.3 m <sup>3</sup> )                                        |                    | Full      | Taxable    | 24.00                                        | 24.00                                        |                               |
| SUV Boot - General Waste Only (up to 0.6 m <sup>3</sup> )                                              |                    | Full      | Taxable    | 36.00                                        | New Fee                                      |                               |
| Utility/Trailer - General Waste                                                                        | per m <sup>3</sup> |           |            |                                              |                                              |                               |
| - Up to 1 m <sup>3</sup>                                                                               | per m <sup>3</sup> | Full      | Taxable    | 1 valid general waste voucher or 50.00       | 1 valid general waste voucher or 49.00       |                               |
| - between 1.0 and 2.0 m <sup>3</sup>                                                                   | per m <sup>3</sup> | Full      | Taxable    | 79.00                                        | 78.00                                        | 1.3%                          |
| - greater than 2.0 m <sup>3</sup>                                                                      | per m <sup>3</sup> | Full      | Taxable    | 122.00                                       | 120.00                                       | 1.7%                          |
| vehicles in excess of 3 m <sup>3</sup> will be required to be weighed on the weighbridge               |                    |           |            |                                              |                                              |                               |
| <b>Inert Waste</b>                                                                                     |                    |           |            |                                              |                                              |                               |
| Car Sedan Inert Waste (bricks, sand, concrete) (up to 0.5 m <sup>3</sup> ) Only                        | per m <sup>3</sup> | Full      | Taxable    | 15.00                                        | 14.00                                        |                               |
| Utility/Trailer - Inert Waste (bricks, sand, concrete)                                                 | per m <sup>3</sup> | Full      | Taxable    |                                              |                                              |                               |
| - Up to 1 m <sup>3</sup>                                                                               | per m <sup>4</sup> | Full      | Taxable    | 26.50                                        | New Fee                                      |                               |
| - 1.0 - 2.0 m <sup>3</sup>                                                                             | per m <sup>5</sup> | Full      | Taxable    | 50.00                                        | New Fee                                      |                               |
| - > 2.0 m <sup>3</sup>                                                                                 | per m <sup>6</sup> | Full      | Taxable    | 100.00                                       | New Fee                                      |                               |
| Utility/Trailer - Scrap Metal only (no contamination)                                                  | per m <sup>3</sup> | Full      | Taxable    | No charge                                    | No charge                                    |                               |
| <b>Hazardous Materials</b>                                                                             |                    |           |            |                                              |                                              |                               |
| Asbestos material - per sheet or part thereof                                                          | Per Sheet          | Full      | Taxable    | 19.00                                        | 19.00                                        |                               |
| Asbestos - per tonne (maximum 2 tonne)                                                                 | per m <sup>3</sup> | Full      | Taxable    | 200.00                                       | 200.00                                       |                               |
| Household Hazardous Waste (Domestic quantities< 20kg)                                                  |                    | Full      | Taxable    | No Charge                                    | No Charge                                    |                               |
| <b>Recyclables</b>                                                                                     |                    |           |            |                                              |                                              |                               |
| Passenger Tyres - each                                                                                 | Each               | Full      | Taxable    | 7.50                                         | 7.50                                         |                               |
| Passenger Tyres with rims attached - each                                                              | Each               | Full      | Taxable    | 14.00                                        | 14.00                                        |                               |
| Truck Tyres - each                                                                                     | Each               | Full      | Taxable    | 18.00                                        | 18.00                                        |                               |
| Truck Tyres with rims attached - each                                                                  | Each               | Full      | Taxable    | 21.00                                        | 21.00                                        |                               |
| Mattresses - each                                                                                      | Each               | Full      | Taxable    | 34.00                                        | 28.50                                        | 19.3%                         |
| Car Bodies - per car                                                                                   | Per Car            | Full      | Taxable    | 15.00                                        | 15.00                                        |                               |
| <i>Car bodies are only accepted where tyres are removed and no rubbish is left on or in car bodies</i> |                    |           |            |                                              |                                              |                               |
| Cardboard/General Recyclables (Residents only)                                                         |                    | Full      | Taxable    | No Charge                                    | No Charge                                    |                               |
| E-waste (domestic quantities only)                                                                     |                    | Full      | Taxable    | No Charge                                    | No Charge                                    |                               |
| CFLs/Fluorescent Tubes (domestic quantities only)                                                      |                    | Full      | Taxable    | No Charge                                    | No Charge                                    |                               |
| Waste Oil (domestic quantities only)                                                                   |                    | Full      | Taxable    | No Charge                                    | No Charge                                    |                               |
| Paint                                                                                                  |                    | Full      | Taxable    | No Charge                                    | No Charge                                    |                               |
| <b>Public Weighbridge</b>                                                                              |                    |           |            |                                              |                                              |                               |
| Weight and full certification                                                                          |                    | Full      | Taxable    | 32.50                                        | 32.00                                        | 1.6%                          |

| Detail                                                                                                                                                                                                                                       | Condition          | Fee Basis | GST Status | 2021/2022 Fee/Charge (Incl. GST) \$      | 2020/2021 Fee/Charge (Incl. GST) \$    | Increase vs 2020/2021 % |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------|------------|------------------------------------------|----------------------------------------|-------------------------|
| <b>TIMS THICKET WASTE FACILITY</b>                                                                                                                                                                                                           |                    |           |            |                                          |                                        |                         |
| <b>Inert Waste - non-metropolitan area (per cubic metre)</b>                                                                                                                                                                                 |                    |           |            |                                          |                                        |                         |
| Clean Fill                                                                                                                                                                                                                                   | per m <sup>3</sup> | Full      | Taxable    | 12.00                                    | 12.00                                  |                         |
| Clean Building Fill (Minimal Contamination)                                                                                                                                                                                                  | per m <sup>3</sup> | Full      | Taxable    | 31.50                                    | 31.50                                  |                         |
| Contaminated Building Fill (Mixed Loads - requires sorting)                                                                                                                                                                                  | per m <sup>3</sup> | Full      | Taxable    | 67.00                                    | 67.00                                  |                         |
| Non-complying Fill                                                                                                                                                                                                                           | per m <sup>3</sup> | Full      | Taxable    | 183.00                                   | 183.00                                 |                         |
| <b>Inert Waste - metropolitan area</b>                                                                                                                                                                                                       |                    |           |            |                                          |                                        |                         |
| <b>(Landfill levy applies \$105.00 per cubic metre from 1 July 2021)</b>                                                                                                                                                                     |                    |           |            |                                          |                                        |                         |
| Clean Fill                                                                                                                                                                                                                                   | per m <sup>3</sup> | Full      | Taxable    | 127.50                                   | 127.50                                 |                         |
| Clean Building Fill (Minimal Contamination)                                                                                                                                                                                                  | per m <sup>3</sup> | Full      | Taxable    | 147.00                                   | 147.00                                 |                         |
| Clean Building Fill (Mixed Loads)                                                                                                                                                                                                            | per m <sup>3</sup> | Full      | Taxable    | 182.50                                   | 182.50                                 |                         |
| Non-complying Fill                                                                                                                                                                                                                           | per m <sup>3</sup> | Full      | Taxable    | 298.50                                   | 298.50                                 |                         |
| Waste Licence Application Fee                                                                                                                                                                                                                | per application    | Statutory | Exempt     | 20.00                                    | 20.00                                  |                         |
| Weekend/After Hours Callout Fee (Inert Landfill)                                                                                                                                                                                             | per call-out       | Full      | Taxable    | 260.00                                   | 260.00                                 |                         |
| <b>The Avertas Energy Waste to Energy facility will likely become operational in March 2022. The below fees will become into effect on the date facility becomes fully operational and supercede the previously fee approved by Council.</b> |                    |           |            |                                          |                                        |                         |
| <b>WASTE MANAGEMENT CENTRE</b>                                                                                                                                                                                                               |                    |           |            |                                          |                                        |                         |
| <b>Waste Vouchers</b>                                                                                                                                                                                                                        |                    |           |            |                                          |                                        |                         |
| <i>Ratepayers and residents of the City of Mandurah are entitled to Free Entry</i>                                                                                                                                                           |                    |           |            |                                          |                                        |                         |
| <i>General Waste Voucher - equivalent value of \$59.00</i>                                                                                                                                                                                   |                    |           |            |                                          |                                        |                         |
| <b>COMMERCIAL LOADS</b>                                                                                                                                                                                                                      |                    |           |            |                                          |                                        |                         |
| <b>All trucks (regardless of size) will be weighed and charged on a per tonne</b>                                                                                                                                                            |                    |           |            |                                          |                                        |                         |
| <b>General Waste</b>                                                                                                                                                                                                                         |                    |           |            |                                          |                                        |                         |
| General Waste (non-metropolitan) per tonne                                                                                                                                                                                                   | per tonne          | Full      | Taxable    | 198.00                                   | 148.00                                 | 33.8%                   |
| General Waste (metropolitan) per tonne (Landfill Levy applies)                                                                                                                                                                               | per tonne          | Full      | Taxable    | 198.00 plus applicable landfill levy     | 148.00 plus applicable landfill levy   |                         |
| <u>Minimum charge for Commercial Loads on Weighbridge</u>                                                                                                                                                                                    |                    |           |            |                                          |                                        |                         |
| General Waste                                                                                                                                                                                                                                | per item           | Full      | Taxable    | 65.00                                    | 50.00                                  | 30.0%                   |
| <b>RESIDENTIAL LOADS - CARS, UTILITIES AND TRAILERS</b>                                                                                                                                                                                      |                    |           |            |                                          |                                        |                         |
| <b>General Waste</b>                                                                                                                                                                                                                         |                    |           |            |                                          |                                        |                         |
| Car Sedan Boot - General Waste Only (up to 0.3 m <sup>3</sup> )                                                                                                                                                                              |                    | Full      | Taxable    | 1 valid general waste voucher or \$30.00 | 24.00                                  | 21.0%                   |
| SUV Boot - General Waste Only (up to 0.6 m <sup>3</sup> )                                                                                                                                                                                    |                    | Full      | Taxable    | 1 valid general waste voucher or \$45.00 | -                                      | New Fee                 |
| Utility/Trailer - General Waste                                                                                                                                                                                                              | per m <sup>3</sup> |           |            |                                          |                                        |                         |
| - Up to 1 m <sup>3</sup>                                                                                                                                                                                                                     | per m <sup>3</sup> | Full      | Taxable    | 1 valid general waste voucher or \$60.00 | 1 valid general waste voucher or 49.00 | 20.0%                   |
| - between 1.0 and 2.0 m <sup>3</sup>                                                                                                                                                                                                         | per m <sup>3</sup> | Full      | Taxable    | 90.00                                    | 78.00                                  | 15.4%                   |
| - greater than 2.0 m <sup>3</sup>                                                                                                                                                                                                            | per m <sup>3</sup> | Full      | Taxable    | 150.00                                   | 120.00                                 | 25.0%                   |
| vehicles in excess of 3 m <sup>3</sup> will be required to be weighed on the weighbridge                                                                                                                                                     |                    |           |            |                                          |                                        |                         |

# Specified Area Rates Information

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Section 6.37 of the *Local Government Act 1995* (Act) allows for a local government to apply Specified Area Rates (SAR) on rateable land within a portion of its district for the purpose of meeting the cost of the provision for a specific service if the local government considers that the ratepayers or residents within that area have or will benefit, or have or will have access, or have or will contribute to the need for the service.

The local government requirements of a SAR are that:

- the local government is to use the money for the purpose for which the rate is imposed in the financial year in which the rate is imposed; or
- to place it in a reserve account established under section 6.11 of the Act for that purpose.
- the local government may only use the money raised to meet the cost of providing the specific work, service or facility for which the rate was imposed; or to repay money borrowed to meet the cost of the specific work, service or facility and interest on that money.

## Waterside Canals

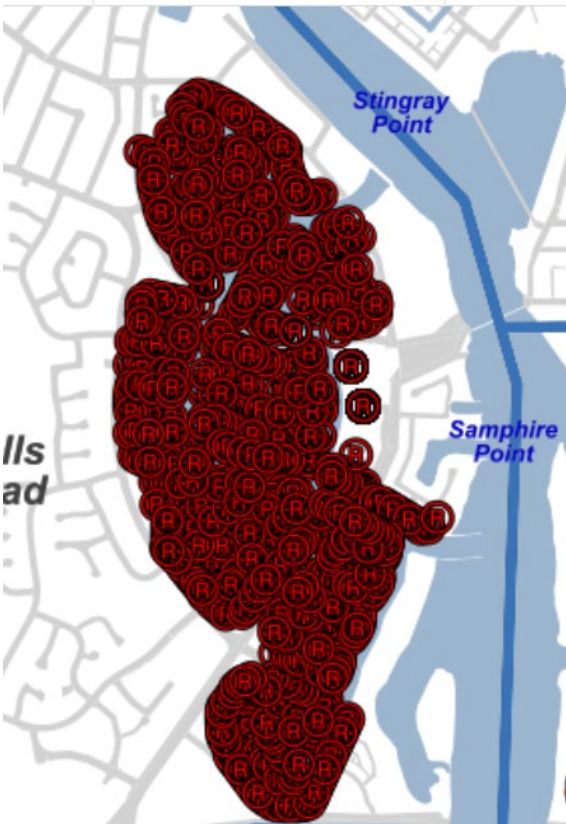
|                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Name                                          | Waterside Canals                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Purpose                                       | <p>The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.</p> <p>The defined area has been identified within the Government Gazette published 23 June 1995 as Schedule B in the City of Mandurah (Specified Area) Order No.1</p> <p>The City contributes to the SAR proportionally according to the length of walling abutting public open space and bridge crossings. The City makes a 45% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway. There is 14.99% of the area of the Waterside canals that are under the City's direct control and the total percentage of costs attributable to public use (boat ramp) at Leslie Street equates to 30% (the reason why there is a 30% contribution by the City is because of the location of the boat ramp which is located within the subdivision).</p> <p>Note: That the City funds 100% of the maintenance of the emergency access ways.</p> |
| Type of expenditure incurred annually         | <p>Canal water quality testing</p> <p>Canal management fee</p> <p>Canal hydrographic survey costs</p> <p>Litter control</p> <p>Dredging (if required)</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Amount of annual Budget Expenditure           | <p>The following are the SAR contribution annual expenditure costs (55% of total cost):</p> <p>Canal water quality testing approximately \$413</p> <p>Canal management fee approximately \$1,100</p> <p>Canal hydro surveying costs (entire estate) approximately \$4,950 (every two years)</p> <p>Litter control and pick up \$275</p> <p>Note: There is no provision for funds to be transferred to reserve for future dredging. If dredging is required, the expenses will be paid up front by the City and then it will be expected to be repaid from the reserve balance. The minimum amount required to remain in the reserve for the dredging provision is \$50,000. Once the reserve is at the minimum, the SAR will be required to be raised on an annual basis to meet the annual operating expenses outlined above.</p>                                                                                                                                                                                                                                                                                                                                   |
| Other work required in greater than 12 months | <p>City will undertake its own works to repair canal walls in public open space and maintain the road and bridges network within the estate. All owners are required to maintain their canal wall.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

|                                                                   |                                                                                                                                                                    |
|-------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Area of works (include a marked map of where work is carried out) | <p>Levied on all canal frontage properties located within the defined area.</p>  |
| City Contact                                                      | Manager Marina & Waterways – waterways management including canal wall enquiries                                                                                   |
| Advisory Group/Residents Association Contact                      | Waterside Advisory Group                                                                                                                                           |

|                                 | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 | 2020/21<br>(Budget) | 2021//22<br>(Budget) |
|---------------------------------|-----------|-----------|-----------|-----------|---------------------|----------------------|
| Actual SAR Revenue Collected    | \$0       | \$0       | \$0       | \$0       | \$0                 | \$0                  |
| Actual City Contribution        | \$1,314   | \$5,607   | \$2,683   | \$34      | \$3,032             | \$5,513              |
| Actual SAR Expenditure Incurred | \$2,921   | \$12,460  | \$5,963   | \$76      | \$6,738             | \$12,250             |
| Interest Earned                 | \$2,676   | \$2,703   | \$2,391   | \$1,648   | \$1,567             | \$1,689              |
| Transfer to Reserve             |           |           |           |           | \$0                 | \$0                  |
| Balance in Reserve at FY end    | \$108,109 | \$103,959 | \$103,070 | \$104,676 | \$96,574            | \$91,526             |

## Port Mandurah Canals

|                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Name                                          | Port Mandurah Canals                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Purpose                                       | <p>For owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group. Landowners are responsible for the canal wall replacement on their land. The annual SAR expenditure are the activities outlined in the Deed of Agreement and include litter control, hydrographic survey, water quality monitoring, canal management fees and funds transferred to the dredging reserve for Port Mandurah.</p> <p>h</p> <p>The City contributes to the SAR proportionally according to the length of walling abutting public open space and bridge crossings. The City makes a 41% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway. There is 10.94% of the area of the Port Mandurah canals that are under the City's direct control and the total percentage of costs attributable to public use equates to 30% (which was derived from continuing use of the waterway by the ferry companies and in support of the tourism benefit).</p> |
| Type of expenditure incurred annually         | <p>Canal water quality testing</p> <p>Canal management fee</p> <p>Canal hydro surveying cost</p> <p>Administration costs to Port Mandurah Residents Association</p> <p>Litter/debris clean up</p> <p>Transfer to reserve for dredging - Dredging is required when as constructed depths, tolerance exceeds 500mm of the constructed design limits (1.7 Cd) which was set by WAPC as a condition of approval of the subdivision.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Amount of Expenditure incurred annually       | <p>The following are the SAR contribution annual expenditure costs (59% of total cost):</p> <p>Canal water quality testing approximately \$1,770</p> <p>Canal management fee approximately \$2,360</p> <p>Canal hydro surveying costs approximately \$1,770-\$5,310 (varies)</p> <p>Residents Association Administration costs – 100% of the cost (the City will not contribute to this cost for the public areas or public use of waterways \$4,000 (\$1,000 per qtr.) – based on actual costs and expenditure incurred</p> <p>Litter/debris clean up \$1,770-\$2,360</p> <p>Transfer to reserve for dredging \$64,900 (total amount \$110,000 p/yr, to be determined each year and this amount may change depending on the agreed contribution with PMWAG)</p> <p>If dredging is required, the cost will vary based on the sand volumes and the methodology used.</p>                                                                                                                                                                                                                                                                                            |
| Other work required in greater than 12 months | <p>Dredging is required when as constructed depths, tolerance exceeds 500mm of the constructed design limits (1.7 Cd) which was set by WAPC as a condition of approval of the subdivision.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

|                                                                   |                                                                                                                                                                                                 |
|-------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                   | City will undertake its own works to repair canal walls in public open space and maintain the road and bridges network within the estate. All owners are required to maintain their canal wall. |
| Area of works (include a marked map of where work is carried out) | <p>Levied on all canal frontage properties located within the defined area of Port Mandurah Canals.</p>      |
| City Contact                                                      | Manager Marina & Waterways                                                                                                                                                                      |
| Advisory Group/Residents Association Contact                      | Port Mandurah Waterways Advisory Group                                                                                                                                                          |

|                              | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021<br>(Budget) | 2021/2022<br>(Budget) |
|------------------------------|-----------|-----------|-----------|-----------|-----------------------|-----------------------|
| Actual Revenue               | \$76,146  | \$79,367  | \$79,721  | \$78,628  | \$78,646              | \$78,706              |
| Actual City Contribution     | \$8,360   | \$7,104   | \$9,084   | \$64,896  | \$50,905              | \$241,872             |
| Actual Expenditure           | \$20,390  | \$17,326  | \$22,155  | \$158,283 | \$124,159             | \$593,933             |
| Interest Earned              | \$7,442   | \$9,231   | \$10,295  | \$5,611   | \$5,695               | \$2,748               |
| Transfer to Reserve          |           |           |           |           | \$0                   | \$64,900              |
| Balance in Reserve at FY end | \$369,220 | \$447,596 | \$365,435 | \$356,287 | \$416,945             | \$145,887             |

## Mandurah Quay Canals

|                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|--------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Name                                                                                 | Mandurah Quay Canals                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Purpose                                                                              | <p>To ensure the maintenance of the marina (i.e. water body and walls) and is levied to cover the life cycle expenses of the marina.</p> <p>The specified area rate was negotiated and introduced at the time of handover for management of Mandurah Quay by the City.</p> <p>The specified area rate includes the Marina wall replacement at the end of its useful life.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Type of expenditure incurred annually                                                | <p>Marina water quality testing</p> <p>Marina management fee</p> <p>Marina hydro surveying costs</p> <p>Litter control</p> <p>Minor maintenance of the walls (including header course blocks)</p> <p>There is a requirement to transfer funds to reserve for the Marina wall major maintenance and replacement.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Amount of Expenditure incurred annually                                              | <p>The following are the SAR contribution annual expenditure costs:</p> <p>Marina water quality testing approximately \$1,000</p> <p>Marina management fee approximately \$1,000</p> <p>Marina hydro surveying costs approximately \$3,000 (varies)</p> <p>Litter \$2,000</p> <p>Transfer to reserve for Marina wall replacement - (estimated total cost \$4million over the expected remaining 30 years as at 1 July 2022) \$133,000.</p> <p>From 1 July 2022, the City will impose a charge for the transfer to reserve for the Marina wall replacement.</p> <p>Note: The City currently does not charge the SAR for dredging because the City dredges the entrance as part of its beach renourishment works. This could change due to altered hydrodynamics.</p> <p>The City does not maintain the boat ramp or jetties as this is the responsibility of the person/entity who holds the licence granted by the Department of Transport.</p> |
| Amount of other work expenditure and year of work required (major works/replacement) | <p>The SAR was established to include the replacement of walling and associated infrastructure as well as any other major maintenance requirements.</p> <p>Note: The City funds (not funded by the SAR) the maintenance of the pavement, garden beds and lighting on the PAW.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Area of works (include a marked map of where work is carried out)                    | Levied on all properties within the Mandurah Quay sub-division.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

|                                              |                                                                                                                                    |
|----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|
|                                              |                                                  |
| Other                                        | <ul style="list-style-type: none"> <li>Other expenditure that can be included – interest on loans, principal repayments</li> </ul> |
| City Contact                                 | Manager Marina & Waterways                                                                                                         |
| Advisory Group/Residents Association Contact | Mandurah Quay Waterways Advisory Group                                                                                             |

|                              | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021<br>(Budget) | 2021/2022<br>(Budget) |
|------------------------------|-----------|-----------|-----------|-----------|-----------------------|-----------------------|
| Actual Revenue               | \$10,608  | 10,811    | \$10,984  | \$15,335  | \$15,390              | \$15,670              |
| Actual City Contribution     | \$0       | \$0       | \$0       | \$0       | \$0                   | \$0                   |
| Actual Expenditure           | \$4,280   | \$1,978   | \$5,640   | \$1,623   | \$7,000               | \$7,000               |
| Interest Earned              | \$3,877   | \$4,132   | \$4,100   | \$3,222   | \$3,408               | \$4,129               |
| Transfer to Reserve          |           |           |           |           | \$0                   | \$0                   |
| Balance in Reserve at FY end | \$165,284 | \$178,249 | \$187,693 | \$204,627 | \$211,228             | \$224,026             |

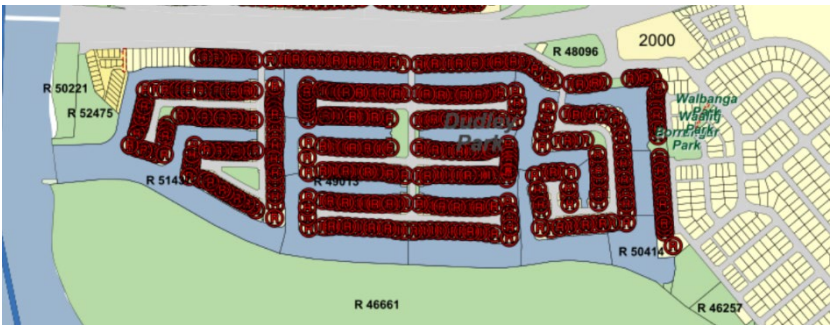
## Port Bouvard – Northport Canals

|                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Name                                                              | Port Bouvard – Northport Canals                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Purpose                                                           | <p>To recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, management, surveying and minor maintenance. The purpose is in the Deed of Agreement and is the same for every canal group except Port Mandurah and Mandurah Quays Canals.</p> <p>The City contributes to the SAR proportionally according to the length of walling abutting public open space. The City makes a 10% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway.</p> <p>In relation to the beach cleaning, the City will pay a 50% contribution which is based on the community beach that all residents can access.</p> |
| Type of expenditure incurred annually                             | <p>Canal water quality testing<br/>Canal management fee<br/>Canal hydro surveying costs<br/>Litter control<br/>Note: There is no dredging required in this SAR</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Amount of Expenditure incurred annually                           | <p>The following are the SAR contribution annual expenditure costs (90% of total cost):<br/>Canal water quality testing approximately \$900<br/>Canal management fee approximately \$2,700<br/>Canal hydro surveying costs approximately \$2,700-\$6,300 (varies)<br/>Canal cleaning approximately \$8,100</p> <p>The following are the SAR contribution annual expenditure costs (50% of total cost):<br/><br/>Beach cleaning approximately \$4,500</p>                                                                                                                                                                                                                                                                                                                |
| Other work required in greater than 12 months                     | <p>There is a requirement to hold a minimum amount of \$100,000 for emergency works to keep the canal entrance open with the Dawesville Channel.</p> <p>City will undertake its own works to repair canal walls in public open space and maintain the public road and public bridges network within the estate. All owners are required to maintain their canal wall.</p>                                                                                                                                                                                                                                                                                                                                                                                               |
| Area of works (include a marked map of where work is carried out) | Levied on all canal frontages on the Northport canals.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

|                |                                                                                    |
|----------------|------------------------------------------------------------------------------------|
|                |  |
| Other          | Commenced on 1 July 2009 (2009/10 financial year)                                  |
| City Contact   | Manager Marina & Waterways                                                         |
| Advisory Group | Northport Waterways Advisory Group                                                 |

|                              | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021<br>(Budget) | 2021/2022<br>(Budget) |
|------------------------------|-----------|-----------|-----------|-----------|-----------------------|-----------------------|
| Actual Revenue               | \$41,856  | \$42,163  | \$42,528  | \$42,456  | \$22,346              | \$22,366              |
| Actual City Contribution     | \$0       | \$0       | \$0       | \$0       | \$2,250               | \$2,500               |
| Actual Expenditure           | \$21,830  | \$29,028  | \$20,294  | \$20,255  | \$22,500              | \$25,000              |
| Interest Earned              | \$973     | \$1,479   | \$1,697   | \$1,918   | \$1,946               | \$2,253               |
| Transfer to Reserve          |           |           |           |           | \$0                   | \$0                   |
| Balance in Reserve at FY end | \$59,150  | \$73,764  | \$97,694  | \$121,813 | \$120,090             | \$122,209             |

## Mariners Cove

|                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Name                                                                                 | Mariners Cove                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Purpose                                                                              | <p>For owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group Deed of Agreement sets the purpose.</p> <p>The City contributes to the SAR proportionally according to the length of walling abutting public open space and public boat ramp. The City makes a 6% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway.</p>                                                                                                       |
| Type of expenditure incurred annually                                                | <p>Canal water quality testing</p> <p>Canal management fee</p> <p>Canal hydro surveying costs</p> <p>Litter/debris clean up</p> <p>Administration costs to Mariners Cove Residents Association</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Amount of Expenditure incurred annually                                              | <p>The following are the SAR contribution annual expenditure costs (94% of total cost):</p> <p>Canal water quality testing approximately \$1,880</p> <p>Canal management fee approximately \$1,880</p> <p>Canal hydro surveying costs approximately \$2,820 - \$9,400 (varies)</p> <p>Litter/debris clean up approximately \$470-\$940</p> <p>Administration costs to Mariners Cove Residents Association \$3,000 (SAR to pay 100% of the total administration cost) – receipts to be provided for actual reimbursements, all SAR ratepayers will be members of the Mariners Cove Residents Association.</p> <p>Note: There is no dredging required in this SAR</p> |
| Other work required in greater than 12 months                                        | City will undertake its own works to repair canal walls in public open space and maintain the road and bridges network within the estate. All owners are required to maintain their canal wall.                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Amount of other work expenditure and year of work required (major works/replacement) | N/a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Area of works (include a marked map of where work is carried out)                    | <p>Levied on all canal frontages on the Mariner Cove canals</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Other                                                                                | Commenced on 1 July 2009 (2009/10 financial year)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| City Contact                                                                         | Manager Marina & Waterways                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

|                                                    |                                        |
|----------------------------------------------------|----------------------------------------|
| Advisory<br>Group/Residents<br>Association Contact | Mariners Cove Waterways Advisory Group |
|----------------------------------------------------|----------------------------------------|

|                                 | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021<br>(Budget) | 2021/2022<br>(Budget) |
|---------------------------------|-----------|-----------|-----------|-----------|-----------------------|-----------------------|
| Actual Revenue                  | \$9,672   | \$10,184  | \$10,609  | \$10,695  | \$0                   | \$0                   |
| Actual City<br>Contribution     | \$0       | \$0       | \$0       | \$0       | \$639                 | \$669                 |
| Actual Expenditure              | \$3,701   | \$14,919  | \$7,305   | \$228     | \$10,656              | \$11,145              |
| Interest Earned                 | \$321     | \$478     | \$342     | \$463     | \$300                 | \$46                  |
| Transfer to<br>Reserve          |           |           |           |           | \$0                   | \$0                   |
| Balance in<br>Reserve at FY end | \$19,112  | \$14,855  | \$18,501  | \$29,431  | \$13,002              | \$2,392               |

## Port Bouvard – Eastport Canals

|                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Name                                                              | Port Bouvard – Eastport Canals                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Purpose                                                           | <p>To recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, management, surveying and minor maintenance.</p> <p>The City contributes to the SAR proportionally according to the length of walling abutting public open space and bridge crossings. The City makes a 2.5% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway.</p> |
| Type of expenditure incurred annually                             | <p>Canal water quality testing</p> <p>Canal management fee</p> <p>Canal hydro surveying costs</p> <p>Litter control</p>                                                                                                                                                                                                                                                                                                                                                                                     |
| Amount of Expenditure incurred annually                           | <p>The following are the SAR contribution annual expenditure costs (97.5% of total cost):</p> <p>Canal water quality testing approximately \$1,950</p> <p>Canal management fee approximately \$1,950</p> <p>Canal hydro surveying costs approximately \$3,000-\$10,000 (varies)</p> <p>Litter \$1,000, varies from year to year</p>                                                                                                                                                                         |
| Other work required in greater than 12 months                     | <p>City will undertake its own works to repair canal walls in public open space and maintain the road and bridges network within the estate. All owners are required to maintain their canal wall. Note: The dredging will be the responsibility of the State Government.</p>                                                                                                                                                                                                                               |
| Area of works (include a marked map of where work is carried out) | <p>Levied on all canal frontages on the Eastport canals.</p>                                                                                                                                                                                                                                                                                                                                                            |
| Other                                                             | Commenced on 1 July 2009 (2009/10 financial year)                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| City Contact                                                      | Manager Marina & Waterways                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

|                                                    |                                   |
|----------------------------------------------------|-----------------------------------|
| Advisory<br>Group/Residents<br>Association Contact | Eastport Waterways Advisory Group |
|----------------------------------------------------|-----------------------------------|

|                                 | 2016/2017 | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021<br>(Budget) | 2021/2022<br>(Budget) |
|---------------------------------|-----------|-----------|-----------|-----------|-----------------------|-----------------------|
| Actual Revenue                  | \$12,230  | \$12,592  | \$12,888  | \$12,706  | \$12,749              | \$12,837              |
| Actual City Contribution        | \$0       | \$0       | \$0       | \$0       | \$326                 | \$334                 |
| Actual Expenditure              | \$4,360   | \$12,356  | \$2,000   | \$1,388   | \$13,036              | \$13,345              |
| Interest Earned                 | \$94      | \$293     | \$282     | \$540     | \$544                 | \$544                 |
| Transfer to Reserve             |           |           |           |           | \$0                   | \$0                   |
| Balance in Reserve at FY<br>end | \$11,715  | \$12,244  | \$22,413  | \$34,271  | \$29,141              | \$29,510              |

## Mandurah Ocean Marina

|                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Name                                                              | Mandurah Ocean Marina                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Purpose                                                           | To provide for an enhanced maintenance standard and asset replacement costs. The SAR covers the ratepayers contributions towards maintenance and improvements to the revetment wall, cleaning and lighting boardwalk, security, environment monitoring and Marina management.                                                                                                                                                                                                                                                                                                                                                 |
| Type of expenditure incurred annually                             | Maintaining navigable depths in the entrance, basin and boat ramp (33%)<br>Transfer to reserve for dredging (33%)<br>Maintenance and replacement/improvements to reflection wall along Breakwater Parade (100%)<br>Maintenance and replacement of revetment walls (100%)<br>Maintenance of cleaning and lighting boardwalk (50%)<br>Contribution to security (66%)<br>Maintaining navigational aids (33%)<br>Environmental monitoring (33%)<br>Marina Management (20%)<br>Maintenance of Marina plant and equipment (100%)                                                                                                    |
| Amount of Expenditure incurred annually                           | The following are the SAR contribution annual expenditure costs:<br>Maintaining navigable depths in the entrance, basin and boat ramp \$5,000<br>Transfer to reserve for dredging in the entrance, basin and boat ramp \$10,000<br>Maintenance to reflection wall along Breakwater Parade \$5,000<br>For both the reflection wall and revetment walls transfer to reserve - \$137,000<br>Maintenance and cleaning Boardwalk - \$20,000<br>Security costs \$21,334<br>Maintaining navigational aids \$17<br>Environmental monitoring \$667<br>Marina Management \$80,981<br>Maintenance of Marina plant and equipment \$20,000 |
| Other work required in greater than 12 months                     | Dredging – every 3 years<br>Replacement of reflection wall – every 50 years<br>Replacement of revetment wall – every 50 years<br>All owners are required to maintain their canal wall.                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Area of works (include a marked map of where work is carried out) | Levied on all properties within the Mandurah Ocean Marina.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

|                                              |                                                                                     |
|----------------------------------------------|-------------------------------------------------------------------------------------|
|                                              |  |
| Other                                        | Commenced on 1 July 2009 (2009/10 financial year)                                   |
| City Contact                                 | Manager Marina & Waterways                                                          |
| Advisory Group/Residents Association Contact | n/a                                                                                 |

|                              | 2016/2017 | 2017/2018 | 2018/2019   | 2019/2020 | 2020/2021<br>(Budget) | 2021/2022<br>(Budget) |
|------------------------------|-----------|-----------|-------------|-----------|-----------------------|-----------------------|
| Actual Revenue               | \$380,711 | \$379,231 | \$364,920   | \$385,387 | \$301,233             | \$303,359             |
| Actual City Contribution     | \$499,088 | \$515,688 | \$574,401   | \$834,902 | \$395,282             | \$382,922             |
| Actual Expenditure           | \$889,888 | \$961,517 | \$1,008,682 | \$997,901 | \$686,281             | \$686,281             |
| Interest Earned              | \$3,444   | \$3,278   | \$1,559     | \$3,558   | \$3,607               | \$6,818               |
| Transfer to Reserve          |           |           |             |           | \$0                   | \$0                   |
| Balance in Reserve at FY end | \$131,122 | \$67,802  | \$0         | \$225,946 | \$362,949             | \$369,767             |

## ATTACHMENT 2.6

| Name           | Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Lyn DiCandilo  | We don't think there should be any rate increase this year as last year had none but the year before it was over 15% and that was excessive and should cover many years to come.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Parimal Agashe | As I understand, majority of the councillors at the City have voted in favour of 1.8% rates increase for the next financial year 2021-22. I, as a rate payer of the City, want to record my strong objection to this proposal. Mainly the reason being we are not quite out of the pandemic yet even though we have seen some growth and kind of certainty coming back in jobs. Mandurah in general is quite heavily dominated by tourism and hospitality sector which has seen a severe impact of this pandemic over past 15 months with lot of families still struggling to make the both ends meet on their personal family budget. I understand the City is making significant improvements and need funds to support those improvements however, in my opinion; this is the time to look more closely into expenses line than to have an easy way of rate increase which will put significant amount of pressure on a lot of families. As you may already be aware, there are a lot of people voicing their disappointment on social media channels on the proposed rate increase. I truly hope that this proposal is again looked into and a favourable solution is considered which will help the community in these difficult and uncertain times.                                                                                                                            |
| P McKechnie    | As a senior citizen I'm deeply concerned not to mention disappointed at what is happening in Mandurah. As Mandurah was said to have the largest population of seniors, it astounds not only me but many others why all these "playgrounds, swimming pool and of all things TROLLS" are being built. These things will all be "seasonal" attractions so money wasted When so much more "BETTER" things could be done. To try and find parking on Mandurah terrace is nigh impossible Now let alone when all these so called "improvements" are done. The Foreshores both East and West are far too crowded already and the peaceful walks and beauty we had are quickly disappearing. Senior Citizens can almost forget about going out to enjoy an evening meal on the terrace because of the parking situation. All the venues are frequented by the younger folk who are able to walk distances. Please tell MR WILLIAMS to take a deep breath, a cold shower and to think twice before wasting ratepayers money on totally unnecessary things like swimming pools when there is already an Aquatic Centre and huge waterway which people/residents were quite happy with. As for "TROLLS" and the Sunday Markets what can i say other than Mandurah has gone "DOWN" down and rates going up for, dare i say unnecessary spending!. right now its "BRICKBATS" for Mandurah Council. |
| Ian Franklin   | G'day Council – I agree with Cr Zilani, the proposed rate rises are Lazy and Sluggish, council should get creative reducing cost of running the business and migrate innovations such as seeking funding from the State and tier 1 businesses and reduce, restructure, innovate as required in the time of need throughout the shire to lower the cost of rates, by reducing cost wastage throughout all areas of the shire. This will allow homeowners to spend more in to the economy wisely. Furthermore, considering the rate payers first, not just loading your source of revenue... (ratepayers). We never here detail on how the shire will save, cost reduction initiatives year-on-year, and long term savings, across the shire.. why is this?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

|               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|---------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Kerry         | <p>I am writing to reject the proposed rate rise for Mandurah. It is unnecessary and frivolous to be spending up big on works. Increasing efficiencies should be the priority. Establishing and ensuring infrastructure is suitable and sustainable before pursuing all these bells and whistles. Spending up big when many of us are having to cut their budgets to survive is also insulting. At a time when rental accommodation is almost non-existent, rate increases will add to the burden. At a time when property values in Mandurah have been stagnant and are just starting to recover will add to the burden. At a time when people are recovering, rate increases will add to the burden.</p> <p>Furthermore, this council has allowed so much residential development at the expense of our beautiful environment and in doing so has increased the need for additional infrastructure for more jobs, for better transport here etc. This council has allowed the greed of developers combined with the inherent laziness of councils to impact on the current needs in terms of infrastructure. Little appears to have been done rethinking how we house people and how we plan suburbs to enable adequate infrastructure, resources, jobs, transport etc that is needed along with that. But sure lets dig up the foreshore again.</p> <p>To continue to define and push for the identity of Mandurah as a tourist destination ignores us as residents. This is our home first and foremost and we have a right to expect our needs are met first. There is so much wasted money and inefficiencies in councils that are not addressed, and then having to stump up for these brain farts and whims that are may or may not achieve the much trumped promised outcomes is a bit rich. Get the books in order first. Dispense with the sideshow alley promotion and just do a good job of ensuring the functionality and core services are provided well before throwing money around trying to turn Mandurah into the gold coast for your own ego trip.</p> |
| Brad Mitchell | <p>We know some businesses have prospered during the Covid-19 outbreak, but the majority of businesses are still doing it very tough. Business owners (and most households) know that to manage a budget, if your income is restricted you have to too cut spending. Our council should not be any different. To think, or be advised, that you can spend your way out of a financial shortfall is ludicrous.</p> <p>Their needs to be a drastic shift in thinking from the usual: "To cover a budget deficit you increase rates". The reality is you need to rein-in spending. You must resist pressure to spend in a local government election cycle!</p> <p>The City granted a 5% discount for Mandurah's Commercial rates last year I would have hoped, that by understanding the stresses that small business are under doing business in this town, that they would see a further 5% recurrent reduction, as they are starting from such an exorbitant base rate!</p> <p>As the City is a major sponsor of the Mandurah Chamber of Commerce, I doubt you will receive an unbiased assessment from them and risk that sponsorship, given their limited membership. Councillors and officers need to talk with a broader spectrum of small business proprietors ask them what would help them. You need to attempt an understanding.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

|                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Dennis McDonald                     | <p>This is my submission to the proposed rate increase.</p> <p>You and anyone else in the public service keep telling us how people are doing it tough because of the pandemic. Then why add to the burden by increasing rates.</p> <p>The answer to increasing rates is better management of our money.</p> <p>Remember it is our money, not yours.</p> <p>The council wastes so much money.</p> <p>I would give you some examples but you should be smart enough to know.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Lynette Trembath                    | <p>I am responding to your intended 1.8 per cent rate increase. You may think it is a modest increase but when you on a fixed age pension income it cannot be considered a "low rise".</p> <p>Given that a large percentage of the population of Mandurah is made up of retired people and they only had the benefit of superannuation for the last twenty years of their working life any increases are significant. As we desperately hang on to our houses so we don't become one of the homeless people of our community all increases have to be met which means something else must go. My story like most people my age is the same. We have worked all our lives in order to own a home to create some sort of security in our retirement years and maybe have a holiday now and again.</p> <p>I am on a single person age pension which is \$24,544 per year.</p> <p>I ask you to look at your own expenditure and annual income then deduct \$24,544 see the difference I have no doubt it will be significant. The average income of a 15 year old is approximately \$13K more per year than an aged pensioner. I would like you to reconsider the increase and like the aged pensioners in the Mandurah community live within the budget. Remember we would all like to spend more than we earn but it isn't possible.</p> |
| Dennis and Colleen McDonald         | <p>You would not need a rate increase if you could learn to manage our money in a professional way. Stop wasting our money. Remember it is our money not yours. \$200,000 on some lines near the name but no-one can understand what they mean. \$150,000 for the second hand footbridge that is rusting away in the grass at the tip. \$4,000,000 to install it. A footbridge at the railway station that no-one uses. Millions wasted there. \$500,000 for some new lights on the western foreshore. Another fanciful waste. That should be enough to get the message across. Stop wasting our money.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Peel Chamber of Commerce & Industry | <p>We acknowledge and respect the ongoing requirement of Local Governments to provide a raft of services and support for our community whilst maintaining ageing assets and infrastructure.</p> <p>As the peak body for industry in our region, the Peel Chamber was not consulted about the impact or need for any proposed increase. Right now, any increase will impact across all the community, regardless of the amount.</p> <p>Businesses are both commercial and residential rates payers, they are the conduit for future employment and economic prosperity. Strong businesses create strong communities. So, let us not forget those in business, right now in our region, have been severely impacted by the 'worst' financial and social crisis, ever.</p> <p>In 21/22 most businesses and community organisations are forgoing capital works projects, generally spending less and many are anxious about keeping the doors</p>                                                                                                                                                                                                                                                                                                                                                                                          |

|            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | <p>open and the enormous responsibilities of employment and service to the community.</p> <p>All levels of Government must operate like a business and must 'cut cloth' to suit to financial sustainability. Local Governments must find other ways to raise revenue other than the 70% acquired through rates. Perhaps tapping into the State Government surplus and seeking external support rather than further impacting the community further, particularly those in the Local Government authorities of Perth &amp; Peel.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Sam Jordan | <p>Allow me to introduce myself. My name is SAM JORDAN. A Resident of Mandurah, a ratepayer, and a taxpayer. I hold a post-graduate qualification and 25 years of work experience working with major global brands, which qualified me as an expert in multiple areas. Currently, I'm doing my Juris doctor, equivalent to a PhD in LAW, with a growing interest in local government performance and practices. In addition, I have worked lived travelled to more than 70 countries around the world which give me a global view of much of the local government performance and decisions. I will kindly request clarification, ask brief, direct questions addressing matters related to the rate increase, homelessness strategy, budget 2021.</p> <p><b>BACKGROUND:</b> In terms of models of local public sector <u>reform</u> which is much needed in this local government, it should be driven by values such as the learning organization, local talent, and innovation, and being accountable to and oriented towards serving the local public (Kloot and Martin, 2000). We recognize the increasing importance of <u>accountability</u> and a focus on serving the public as the reform of all levels of government continues.</p> <p>"I will be asking three broad and related questions, which reflect and extend to reflect on three areas as examples.</p> <p><b>First, to succeed, how should the local government of Mandurah appear and account for its performance to stakeholders and 'customers'?</b> By examining its budget, its budget spending is at non-productive projects acquiring assets that do not even cover its operating costs! If you can not run it sell it says your staff as one client complained about his ability to pay rates.</p> <p>If there is no <u>transparency</u> of how the budget funds distributed between the areas, where the focus is on the foreshore area, and millions spent while other areas are ignored totally and central CBD attracting the wrong crowds from drug dealers, users and abusers. Walk on the day and see these activities happening in day light and breaking the law/graffiti /squatting are a culture at central Mandurah.</p> <p><b>Second, to satisfy its stakeholders and the community, what business and management processes must local government excel at?</b> Given many rates payer accumulating rates debt, including disabled people, do you expect to take larger portion from my Centrelink pay of 520\$ to pay my rates one resident asked. He commented that's unbelievable, struggling families must waive part of their rate debt.</p> |

|  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|--|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | <p>Synergy water corporation have their HUGE program matching dollar to dollar of what a struggling family have to pay, in order to reset, restart their lives</p> <p>Mr X committed suicide and wife is being evicted you think instalment of rates will help this family. Or direct lifeline needed to this struggling family. Third, to achieve its vision, <b>how will local government sustain its ability to change and improve within its collaboration with the local community?</b> If “a live recording and broadcasting” major decision like rate rise is forbidden! while the parliament on live stream video of their discussion of major issues.I am not totally against rates but struggling families need to have an option program to match dollar to dollar if debt is paid rather than threatening them with court legal action that will cost as much as the rates it is.</p> |
|--|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

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|          |                      |                                     |
|----------|----------------------|-------------------------------------|
| <b>3</b> | <b>SUBJECT:</b>      | Corporate Business Plan 2021 – 2025 |
|          | <b>DIRECTOR:</b>     | Strategy and Economic Development   |
|          | <b>MEETING:</b>      | Council Meeting                     |
|          | <b>MEETING DATE:</b> | 22 June 2021                        |

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## Summary

Council approved the City's Corporate Business Plan 2020-2024 (CBP) in May 2020.

The Western Australian Government's Integrated Planning and Reporting Framework (IPRF) requires the City to review its Corporate Business Plan annually, prior to the adoption of the annual budget.

Keeping in line with the requirements of the IPRF, City Officers have undertaken a review of the Corporate Business Plan 2020-2024, and as a result developed the Corporate Business Plan 2021-2025.

Council is requested to approve the City of Mandurah Corporate Business Plan 2021-2025 for adoption (*As per Attachment 3.1 Corporate Business Plan 2021-2025*).

## Disclosure of Interest

N/A

## Previous Relevant Documentation

- G.24/5/20      May 2020      Council approved the Corporate Business Plan 2020-2024 for adoption and public release. Council noted that officers will undertake a review of the Corporate Business Plan post the COVID-19 pandemic to assess the impacts of the pandemic response and changes to community programs and services.
- G.16/3/20      March 2020      Council approved the Strategic Community Plan 2020-2040 for adoption and public release. Council requested Officers to undertake a review of the Strategic Community Plan post the COVID-19 pandemic to address impacts of the pandemic response and changes to community programs and services.

## Background

In line with the requirements of the Western Australian Government's Integrated Planning and Reporting Framework (IPRF), the City undertook a major review of its 20 Year Strategic Community Plan during the 2019/20 financial year. The Strategic Community Plan 2020-2040 was formally adopted by Council at its meeting in March 2020.

City officers subsequently finalised the next stage of the IPRF process, which involves the development of the City's 4 Year Corporate Business Plan. The Corporate Business Plan lists the City's priority projects, initiatives and actions that will be undertaken over the next four years in response to identified community priorities.

The framework requires all WA local governments to periodically review their Strategic Community Plans and Corporate Business Plans.

At a minimum, a desk-top review of the Strategic Community Plan should be undertaken every two years with a full review and renewed long term visioning process conducted every four years. The Corporate Business Plan should be reviewed annually in line with the budgeting process. This ensures that

community priorities and aspirations are kept up-to date and remain relevant, and the City delivers services to meet these needs.

## **Comment**

The Corporate Business Plan 2021 – 2025 outlines the City's key priorities, projects, services and actions over the next four years.

Supporting the Corporate Business Plan are the annual business plans of each business unit which sit under and inform the CBP. The CBP and all business unit plans are reviewed on an annual basis to ensure the City remains adaptive and responsive to the changing external environment and community need.

The Corporate Business Plan 2020-2024 was developed largely prior to the effects of the COVID-19 pandemic. As part of the Council resolution, when the CBP was adopted in May 2020, Council also noted that "officers will undertake a review of the Corporate Business Plan post the COVID-19 pandemic to assess the impacts of the pandemic response and changes to community programs and services".

Challenges faced due to the impacts of COVID-19 have not resulted in significant changes with only a small number of programs / projects on the City's Corporate Business Plan being affected. However, there has been a number of supply chain issues and competing community priorities as a result of the pandemic that have impacted the timelines of key deliverables. These changes have been taken into consideration in the development of the CBP 2021-2025.

It should be noted that subject to a Council decision, the Corporate Business Plan can be updated or modified at any time. This flexibility provides Council with the ability to take advantage of particular opportunities as and when they arise with the modification detailed in the City's annual report.

## **Consultation**

N/A

## **Statutory Environment**

As part of the Western Australian Government's local government reform program, introduced in 2010/11, all Local Governments were required to prepare and implement an Integrated Planning and Reporting Framework (IPRF) by 30 June 2013. The IPRF consisted of a Strategic Community Plan, a Corporate Business Plan, and an Annual Budget, and was to be informed by a combination of extensive community engagement and existing Council strategies and plans.

The framework requires all WA Local Governments to periodically review their Strategic Community Plans and Corporate Business Plans.

At a minimum, a desk-top review of the Strategic Community Plan should be undertaken every two years with a full review and renewed long term visioning process conducted every four years. The Corporate Business Plan should be reviewed annually in line with the budgeting process.

Applicable Legislation includes;

### *Local Government Act 1995*

- *s5.56. Planning for the future*
  - (1) *A local government is to plan for the future of the district.*
  - (2) *A local government is to ensure that plans made under subsection (1) are in accordance with any regulations made about planning for the future of the district.*
- *s6.2. Local government to prepare annual budget*

*(2) In the preparation of the annual budget the local government is to have regard to the contents of the plan for the future of the district made in accordance with section 5.56 ...*

*Local Government (Administration) Regulations 1996*

- *s19DA. Corporate business plans, requirements for*  
*(4) A local government is to review the current corporate business plan for its district every year.*

## **Policy Implications**

N/A

## **Financial Implications**

The 20 Year Strategic Community Plan 2020-2040 and 4-Year Corporate Business Plan 2021-2025 inform and guide the City's decision-making processes, including the planning and implementation of its Long-Term Financial Plan, and its Annual Budget.

## **Risk Analysis**

Failure to adopt the Four-Year Corporate Business Plan prior to the adoption of the annual budget accounts to non-compliance.

## **Strategic Implications**

The following objectives from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

### Organisation Excellence

- Listen to and engage with our community in the decision-making process.
- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.
- Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.

## **Conclusion**

Since the introduction of the State Government's Integrated Planning and Reporting Framework (IPRF) in 2010/11, local governments across Western Australian have been required to provide a significant degree of rigour to their long-term strategic planning.

Keeping in line with the requirements of the IPRF, the City continues to review/develop its Strategic Community Plan and Corporate Business Plan. As a result of the annual review process, City officers have developed the Corporate Business Plan 2021-2025.

Council is requested to approve the City of Mandurah Corporate Business Plan 2021-2025 for adoption and receive the template proposed for Quarterly Reporting against the Corporate Business Plan.

### **NOTE:**

- Refer **Attachment 3.1 Corporate Business Plan 2021-2025**

## **RECOMMENDATION**

### **That Council:**

- 1. Approves the City of Mandurah Corporate Business Plan 2021-2025 for adoption as per Attachment 3.1 \***
- 2. Notes that City Officers will provide Quarterly Reporting against the Corporate Business Plan.**

***\*ABSOLUTE MAJORITY REQUIRED\****

**Focus Area 1: Economic**

| Objectives                                                                                                              |                                                                                                                                                                                                           |                                   |                                                                                                                                        |           |           |           |           |                                         |
|-------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------------------------------------|
| 1.1. Promote and foster business investment aimed at stimulating economic growth                                        |                                                                                                                                                                                                           |                                   | 1.4. Advocate for and facilitate opportunities for improved pathways to education and learning outcomes in Mandurah                    |           |           |           |           |                                         |
| 1.2. Facilitate and advocate for sustainable local job creation and industry diversification                            |                                                                                                                                                                                                           |                                   | 1.5. Leverage partnerships with key stakeholders to achieve improved economic outcomes with due consideration to environmental impacts |           |           |           |           |                                         |
| 1.3. Actively partner and engage with business and industry to build Mandurah's entrepreneurial capacity and capability |                                                                                                                                                                                                           |                                   |                                                                                                                                        |           |           |           |           |                                         |
| #                                                                                                                       | Projects/Initiatives                                                                                                                                                                                      | Objective                         | Funding Type                                                                                                                           | \$'000    |           |           |           | Responsibility                          |
|                                                                                                                         |                                                                                                                                                                                                           |                                   |                                                                                                                                        | 2021/2022 | 2022/2023 | 2023/2024 | 2024/2025 |                                         |
| 1.1                                                                                                                     | Develop the business case, undertake feasibility study and obtain funding support for the Data Array project.                                                                                             | 1.5                               | New Capital                                                                                                                            | ✓         | ●         | ●         |           | Economic Development                    |
| 1.2                                                                                                                     | Partner with DBCA to develop sustainable eco-tourism opportunities and product in Yalgorup National Park and adjacent areas.                                                                              | 1.5                               | New Capital                                                                                                                            | ●         | ●         | ●         | ✓         | Economic Development                    |
| 1.3                                                                                                                     | Plan and develop a network of new eco-tourism and recreation trails around Peel-Harvey Estuary and Yalgorupo National Park.                                                                               | 1.5                               | New Capital                                                                                                                            | ●         | ●         | ●         | ●         | Economic Development                    |
| 1.4                                                                                                                     | Deliver the Waterfront Redevelopment Stage 1 project ( Eastern & Western Foreshore upgrades including playground & picnic area improvements & ablutions, and Smart Street Mall)                           | 1.1, 1.3, 1.5                     | New Capital                                                                                                                            | 3,000     | 3,000     | 500       |           | Infrastructure Management               |
| 1.5                                                                                                                     | Review the City Centre Parking Strategy and develop a new City Centre Parking Plan focused on timed parking options, signage and wayfinding and lighting.                                                 | 1.3                               | New Capital                                                                                                                            | ✓         | ●         | ●         | ●         | City Planning                           |
| 1.6                                                                                                                     | Develop and maintain an Integrated Transport Strategy and underpinning Transport Plans                                                                                                                    | 1.3                               | New Capital                                                                                                                            | ✓         | ●         | ●         | ●         | Technical Services                      |
| 1.7                                                                                                                     | Upgrade Pinjarra Road                                                                                                                                                                                     | 1.5                               | New Capital                                                                                                                            | 1500      | 750       |           |           | Operations Services, Technical Services |
| 1.8                                                                                                                     | Upgrade Peel Street                                                                                                                                                                                       | 1.5                               | New Capital                                                                                                                            | 1500      |           |           |           | Operations Services, Technical Services |
| 1.9                                                                                                                     | Upgrade Leslie Street                                                                                                                                                                                     | 1.5                               | New Capital                                                                                                                            | 750       |           |           |           | Operations Services, Technical Services |
| 1.10                                                                                                                    | Develop business cases for the delivery of the City's Transform Mandurah program.                                                                                                                         | 1.1, 1.2, 1.4,                    | New Operating                                                                                                                          | 150       | 300       |           |           | Economic Development                    |
| 1.11                                                                                                                    | Emerging Industries Attraction – Facilitate growth and development of globally-emerging industries in Mandurah and Murray.                                                                                | 1.1, 1.2, 1.3, 1.4, 1.5           | New Operating                                                                                                                          | ✓         | ●         | ●         | ●         | Economic Development                    |
| 1.12                                                                                                                    | Deliver the Restart Mandurah Business & Industry Incentive Scheme (Ready Now, Grow Now, Invest Now).                                                                                                      | 1.3                               | New Operating                                                                                                                          | 677       |           |           |           | Economic Development                    |
| 1.13                                                                                                                    | Facilitate and support small business development in Mandurah.                                                                                                                                            | 1.3                               | New Operating                                                                                                                          | 152       | 152       | 152       | 152       | Economic Development                    |
| 1.14                                                                                                                    | Support the delivery of the 'Trolls in Western Australia' project.                                                                                                                                        | 1.5                               | New Operating                                                                                                                          | 385       | 90        | 90        | 90        | Festivals & Events                      |
| 1.15                                                                                                                    | Develop a Master Plan and Land Reallocation Strategy to guide and facilitate the Redevelopment of the Mandurah City Centre.                                                                               | 1.1, 1.2, 1.5                     | New Operating                                                                                                                          | ✓         | ●         | ●         | ●         | City Planning                           |
| 1.16                                                                                                                    | Progress project planning for the Western Foreshore Commercial site including the development and advertising of the EOI process and subsequent boundary changes.                                         | 1.1, 1.2                          | New Operating                                                                                                                          | ✓         | ●         |           |           | City Planning                           |
| 1.17                                                                                                                    | Develop an Education, Training & Employment Strategy for Mandurah.                                                                                                                                        | 1.4                               | New within existing resources                                                                                                          | ✓         | ✓         |           |           | Economic Development                    |
| 1.18                                                                                                                    | Develop a framework to encourage private sector investment opportunities.                                                                                                                                 | 1.1, 1.2, 1.3                     | New within existing resources                                                                                                          | ✓         | ✓         |           |           | Economic Development                    |
| 1.19                                                                                                                    | Plan and deliver the Waterfront Redevelopment Stage 2 project                                                                                                                                             | 1.1, 1.3, 1.5                     | New within existing resources                                                                                                          | ✓         | ✓         |           |           | Infrastructure Management               |
|                                                                                                                         |                                                                                                                                                                                                           |                                   |                                                                                                                                        |           |           |           |           |                                         |
| 1.20                                                                                                                    | Support the City's Strategic Economic Advisory Group in line with the priorities of the Advocacy Strategy.                                                                                                | 1.5                               | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | Economic Development                    |
| 1.21                                                                                                                    | Entrepreneurial Capacity Building – Promote and support small business entrepreneurship in Mandurah and the Peel Region.                                                                                  | 1.3                               | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | Economic Development                    |
| 1.22                                                                                                                    | Provide support for the growth of Mandurah tourism sector (Visit Mandurah).                                                                                                                               | 1.3, 1.5                          | Business as Usual                                                                                                                      | 1139      | 1164      | 1190      | 1190      | Economic Development                    |
| 1.23                                                                                                                    | Implement the Mandurah and Murray: A Shared Economic Future Strategy to facilitate tourism development and industry attraction.                                                                           | 1.1, 1.2, 1.3, 1.4, 1.5           | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | Economic Development                    |
| 1.24                                                                                                                    | Implement the City of Mandurah Events Strategy.                                                                                                                                                           | 1.1                               | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | Festivals & Events                      |
| 1.25                                                                                                                    | Deliver the City of Mandurah's events program (including the Winter in Mandurah Festival, Christmas in Mandurah program, New Year's Eve Celebrations, Australia Day Celebrations and Summer in Mandurah). | 1.5                               | Business as Usual                                                                                                                      | 282       | 298       | 298       | 298       | Festivals & Events                      |
| 1.26                                                                                                                    | Deliver the annual Mandurah Crab Fest event.                                                                                                                                                              | 1.5                               | Business as Usual                                                                                                                      | 487       | 435       | 435       | 435       | Festivals & Events                      |
| 1.27                                                                                                                    | Manage the City's External Event Attraction Fund.                                                                                                                                                         | 1.5                               | Business as Usual                                                                                                                      | 251       | 259       | 259       | 259       | Festivals & Events                      |
| 1.28                                                                                                                    | Continue to support Business and City-led events and activations within the City Centre.                                                                                                                  | 1.1, 1.2, 1.3, 1.5, 2.2, 2.4, 2.5 | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | City Centre                             |
| 1.29                                                                                                                    | Undertake an Expression of Interest process for the commercial use of public open space within the City Centre.                                                                                           | 1.1, 1.3                          | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | City Centre                             |
| 1.30                                                                                                                    | Provide support to Private Developers and Land Owners to progress investment projects within Mandurah.                                                                                                    | 1.1, 1.5                          | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | City Planning                           |
| 1.31                                                                                                                    | Provide support in the delivery of State and Federal Government funded projects within Mandurah.                                                                                                          | 1.1, 1.5                          | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | City Planning                           |
| 1.32                                                                                                                    | Develop and implement the City's Property Strategy                                                                                                                                                        | 1.3                               | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | City Planning                           |
| 1.33                                                                                                                    | Provide building approval services within legislated Time Frames                                                                                                                                          | 1.1                               | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | Building Services                       |
| 1.34                                                                                                                    | Undertake assessment of Development Applications, Subdivision and Structure Plan proposals with legislative timeframes                                                                                    | 1.1                               | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | Statutory Planning                      |
| 1.35                                                                                                                    | Maintain Mandurah Ocean Marina (MOM) and MOM Chalet Park                                                                                                                                                  | 1.1                               | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | Marina & Waterways                      |
| 1.36                                                                                                                    | Build capability of local suppliers to engage in procurement opportunities                                                                                                                                | 1.2, 1.3                          | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | Governance Services                     |
| 1.37                                                                                                                    | Implement the City's apprenticeship program                                                                                                                                                               | 1.2                               | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | People and Culture                      |
| 1.38                                                                                                                    | Continue to implement the City's Aboriginal Traineeship programme                                                                                                                                         | 1.2                               | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | People and Culture                      |
| 1.39                                                                                                                    | Maintain existing transport infrastructure and regional public open spaces to provide appropriate commercial transport networks and tourism infrastructure                                                | 1.1, 1.5                          | Business as Usual                                                                                                                      | ✓         | ✓         | ✓         | ✓         | Operations Services, Technical Services |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |  |  |  |  |  |
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| <b>Objectives</b><br><b>2.1.</b> Facilitate safe neighbourhoods and lifestyles by influencing the built form through urban design<br><b>2.2.</b> Promote a positive identity and image of Mandurah and the contributions of its youth<br><b>2.3.</b> Facilitate opportunities that promote community led initiatives and build local capacity and capability<br><b>2.4.</b> Promote and encourage community connectedness to create social interaction and a strong sense of security and belonging<br><b>2.5.</b> Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in<br><b>2.6.</b> Advocate for and facilitate the provision of diverse and environmentally sustainable places and spaces for people to enjoy an inclusive and active lifestyle |  |  |  |  |  |  |  |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|

| #    | Projects/Initiatives                                                                                                              | Objective          | Funding Type                  | \$'000    |           |           |           | Responsibility                                          |
|------|-----------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------------|-----------|-----------|-----------|-----------|---------------------------------------------------------|
|      |                                                                                                                                   |                    |                               | 2021/2022 | 2022/2023 | 2023/2024 | 2024/2025 |                                                         |
| 2.1  | Deliver the City Centre Christmas Decorations Activation                                                                          | 2.5                | New Capital                   | 200       | 200       | 200       |           | Infrastructure Management                               |
| 2.2  | Refurbish (Internal) Mandurah Performing Arts Centre                                                                              | 2.5                | New Capital                   | 320       | 400       |           | 400       | Infrastructure Management                               |
| 2.3  | Install Pedestrian Bridge on Mandurah Road                                                                                        | 2.1                | New Capital                   | 3,500     |           |           |           | Infrastructure Management                               |
| 2.4  | Develop Falcon Bay Toilets/Café                                                                                                   | 2.5                | New Capital                   |           |           |           | 100       | Infrastructure Management                               |
| 2.5  | Progress the Dawesville Community Centre through to completion                                                                    | 2.4, 2.5, 2.6      | New Capital                   | 700       | 3,660     | 300       |           | Community Capacity Building                             |
| 2.6  | Coordinate the relocation, fit-out and launch Peel community Kitchen                                                              | 2.1, 2.3, 2.4      | New Capital                   | 27        |           |           |           | Community Capacity Building                             |
| 2.7  | Commission major public artworks                                                                                                  | 2.1, 2.3, 2.5      | New Capital                   | 90        | 90        | 90        | 90        | Arts and Culture                                        |
| 2.8  | Redevelop the Indigenous Gallery at Mandurah Museum                                                                               | 2.1, 2.5           | New Capital                   |           |           | 150       |           | Library & Heritage Services                             |
| 2.9  | Refurbish the Billy Dower Youth Centre                                                                                            | 2.1, 2.2, 2.6      | New Capital                   | 18        | 150       | 50        |           | Youth Development                                       |
| 2.10 | Widen and upgrade the Waterside boat ramp                                                                                         | 2.5                | New Capital                   |           | 300       |           |           | Marina and Waterways                                    |
| 2.11 | Upgrade Mandjar Bay Berths                                                                                                        | 2.5                | New Capital                   |           |           | 150       |           | Marina and Waterways                                    |
| 2.12 | Develop additional Boat Ramps/increase capacity                                                                                   | 2.5                | New Capital                   |           | 100       |           |           | Marina and Waterways                                    |
| 2.13 | Deliver and maintain an Enclosed Dog Park                                                                                         | 2.5, 2.4           | New Capital                   | 30        | 30        | 30        | 30        | Operations Services                                     |
| 2.14 | Implement Homelessness Assertive Outreach                                                                                         | 2.3                | New Operating                 | 175       | 175       |           |           | Community Capacity Building                             |
| 2.15 | Implement a series of archaeological digs to search and explore for artefacts                                                     | 2.3, 2.4, 2.5      | New Operating                 |           | 25        | 25        |           | Library & Heritage Services                             |
| 2.16 | Provide Day Time Security Patrols within the City Centre                                                                          | 2.4                | New Operating                 | 80        |           |           |           | Ranger Services                                         |
| 2.17 | Support the delivery of an appropriate parking enforcement response for the Lakelands Train Station                               | 2.1                | New Operating                 |           | 20        |           |           | Ranger Services                                         |
| 2.18 | Explore the concept of a Cultural Centre in the City of Mandurah (project to progress consistent with Council direction)          | 2.1, 2.3, 2.5      | New within existing resources | ✓         |           |           |           | Community Capacity Building                             |
| 2.19 | Embolden local Men's Sheds to operate strategically and sustainably                                                               | 2.1, 2.3, 2.4      | New within existing resources | ✓         |           |           |           | Community Capacity Building                             |
| 2.20 | Progress the Common Ground project with the State Government                                                                      | 2.1, 2.3           | New within existing resources | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.21 | Develop, implement, monitor and report on the Mandurah Homelessness and Street Present Strategy                                   | 2.1, 2.3, 2.4      | New within existing resources | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.22 | Develop, implement, monitor and report on the City of Mandurah Stretch Reconciliation Action Plan (RAP)                           | 2.3, 2.4, 2.5      | New within existing resources | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.23 | Develop, implement, monitor and report on the Mandurah Access and Inclusion Plan 2021 - 2026                                      | 2.1, 2.3, 2.4, 2.5 | New within existing resources | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.24 | Develop, implement, monitor and report on a Place Activation Framework, including place-based community development model         | 2.3, 2.4, 2.5      | New within existing resources | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.25 | Develop, implement, monitor and report on the Mandurah Arts, Culture and Heritage Strategy                                        | 2.3, 2.4, 2.5      | New within existing resources | ✓         | ✓         | ✓         | ✓         | Arts & Culture                                          |
| 2.26 | Develop, implement, monitor and report on the Mandurah Youth Development Strategy                                                 | 2.2, 2.3, 2.4, 2.5 | New within existing resources | ✓         | ✓         | ✓         | ✓         | Youth Development                                       |
| 2.27 | Initiate the Village Hub model for seniors which promotes socially connected, healthy and active ageing                           | 2.3, 2.4, 2.5      | New within existing resources | ●         | ●         | ●         |           | Seniors & Community Centre, Community Capacity Building |
|      |                                                                                                                                   |                    |                               |           |           |           |           |                                                         |
| 2.28 | Plan, Design and Deliver the City's Capital Infrastructure projects                                                               | 2.1                | Business as Usual             | ✓         | ✓         | ✓         |           | City Planning, Recreation Services, Infrastructure      |
| 2.29 | Coordinate the Liquor Accord                                                                                                      | 2.3, 2.4           | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.30 | Deliver an optimal range of literacy and learning services through Libraries and museum to meet the expectations of the community | 2.3, 2.4, 2.5      | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Library & Heritage Services                             |
| 2.31 | Coordinate the City's response to the prevention of Family and Domestic Violence                                                  | 2.3, 2.4           | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.32 | Deliver community safety initiatives, including implementation of CCTV Strategy                                                   | 2.1, 2.3           | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.33 | Implement initiatives that support young families and early years                                                                 | 2.3, 2.4           | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.34 | Support initiatives that achieve the full potential of Mandurah's diverse and multicultural community                             | 2.3, 2.4           | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.35 | Implement grants, funding and scholarships policy                                                                                 | 2.3, 2.4           | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                             |
| 2.36 | Coordinate CASM as a key visual arts and creative learning space for the City                                                     | 2.1, 2.4, 2.5      | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Arts & Culture                                          |
| 2.37 | Deliver upon the City's commitments as part of the MOU with Mandurah Performing Arts Centre                                       | 2.1, 2.3, 2.4, 2.5 | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Arts & Culture                                          |
| 2.38 | Deliver an optimal range of services at the Seniors Centre to meet the expectations of the community                              | 2.3, 2.4, 2.5      | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Seniors & Community Centre                              |
| 2.39 | Ensure the delivery of Beach Patrol Services                                                                                      | 2.4, 2.5           | Business as Usual             | ✓         |           |           |           | Recreation Services                                     |

|      |                                                                                                                                                                                               |                    |                   |   |   |   |   |                                                                |
|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------|---|---|---|---|----------------------------------------------------------------|
| 2.40 | Deliver City of Mandurah Club Connect - Club Development Programme                                                                                                                            | 2.3                | Business as Usual | ✓ | ✓ | ✓ | ✓ | Recreation Services                                            |
| 2.41 | Implement initiatives to support sustainable, financially viable and well-governed clubs that meet the needs of members.                                                                      | 2.3                | Business as Usual | ✓ | ✓ | ✓ | ✓ | Recreation Services                                            |
| 2.42 | Manage the City of Mandurah's Hired Community Facilities (including Halls & Pavilions, Parks & Reserves, Beaches & Foreshores & Outdoor Sports Facilities) - Usage and Stakeholder Management | 2.6                | Business as Usual | ✓ | ✓ | ✓ | ✓ | Community Development, Recreation Services, Land Management    |
| 2.43 | Review and update the Mandurah Active Recreation Strategy and Social Infrastructure Plan to develop a consolidated "Community Infrastructure Plan" for Mandurah.                              | 2.3, 2.5, 2.4, 2.6 | Business as Usual | ✓ | ✓ |   |   | City Planning                                                  |
| 2.44 | Develop and implement Master Plans for the City's major Active Reserves.                                                                                                                      | 2.5, 2.6           | Business as Usual | ✓ | ✓ | ✓ | ✓ | City Planning                                                  |
| 2.45 | Implement Design WA and other urban design best practice in development approvals.                                                                                                            | 2.1                | Business as Usual | ✓ | ✓ | ✓ | ✓ | City Planning                                                  |
| 2.46 | Support and encourage emergency service volunteering, holding annual recognition event                                                                                                        | 2.3                | Business as Usual | ✓ | ✓ | ✓ | ✓ | Emergency Management                                           |
| 2.47 | Provide animal control/management                                                                                                                                                             | 2.1                | Business as Usual | ✓ | ✓ | ✓ | ✓ | Ranger Services                                                |
| 2.48 | Ensure transport infrastructure and public open space programmes incorporate Crime Prevention Through Environmental Design (CPTED) principles                                                 | 2.1                | Business as Usual | ✓ | ✓ | ✓ | ✓ | Technical Services, Operations Services, Community Development |
| 2.49 | Continue to deliver CoM Traffic Management Program                                                                                                                                            | 2.1                | Business as Usual | ✓ | ✓ | ✓ | ✓ | Technical Services                                             |
| 2.50 | Manage and maintain the City's road, drainage and other civil infrastructure                                                                                                                  | 2.1                | Business as Usual | ✓ | ✓ | ✓ | ✓ | Operations Services, Technical Services                        |

### Focus Area 3: Health

| <p><b>3.1.</b> Facilitate and partner with key service providers including State and Federal Government to ensure health outcomes are aligned with community needs and expectations</p> <p><b>3.2.</b> Advocate for and facilitate the provision of a technologically advanced, quality health care system in Mandurah</p> <p><b>3.3.</b> Provide and facilitate quality infrastructure that is accessible, and conducive to a healthy, active community</p> <p><b>3.4.</b> Provide quality health and wellbeing programmes and services that target whole of life health from infants to seniors</p> <p><b>3.5.</b> Promote the importance of a healthy, active lifestyle and the role the natural environment plays in preventative health, within our community</p> |                                                                                                                                             |           |                               |           |           |           |           |                                         |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-----------|-------------------------------|-----------|-----------|-----------|-----------|-----------------------------------------|
| #                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Projects/Initiatives                                                                                                                        | Objective | Funding Type                  | \$'000    |           |           |           | Responsibility                          |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                             |           |                               | 2021/2022 | 2022/2023 | 2023/2024 | 2024/2025 |                                         |
| 3.1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Deliver Stage 2 of the Coastal Boardwalk Robert Point to Halls Head project                                                                 | 3.3       | New Capital                   |           |           |           | 100       | Infrastructure Management               |
| 3.2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Install operable wall at the Seniors Kitchen/Dining Room                                                                                    | 3.3       | New Capital                   |           |           | 35        |           | Seniors and Community Centre            |
| 3.3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Facilitate the commissioning of a feasibility study for the development of new netball facilities to service Mandurah and the wider region. | 3.3       | New Capital                   | 70        |           | 500       | 500       | Recreation Services                     |
| 3.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Deliver Access Pathway at Rushton North Pavilion                                                                                            | 3.3       | New Capital                   | 57        |           |           |           | Recreation Services                     |
| 3.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Upgrade Reserve Changerooms to make amenities unisex                                                                                        | 3.3       | New Capital                   | 20        | 100       | 100       | 100       | Recreation Services                     |
| 3.6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Install Acoustic Solution at MARC Leisure Pool                                                                                              | 3.3       | New Capital                   | 200       |           |           |           | Recreation Centres                      |
| 3.7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Install Chlorine Gas Detectors and Shutdown System at MARC Plantroom                                                                        | 3.3       | New Capital                   | 15        |           |           |           | Recreation Centres                      |
| 3.8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Install air conditioners at Community/Sport/Recreation facilities                                                                           | 3.3       | New Capital                   | 40        |           |           |           | Recreation Services                     |
| 3.9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Administer the Community Sport and Recreation Facility Fund Programme (small grants)                                                        | 3.3       | New Capital                   | 150       | 150       | 150       | 150       | Recreation Services                     |
| 3.10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Upgrade Coodanup Foreshore                                                                                                                  | 3.3       | New Capital                   |           |           | 250       | 250       | Landscape Services                      |
| 3.11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Upgrade Falcon Bay - Stage 5                                                                                                                | 3.3       | New Capital                   |           | 400       |           |           | Landscape Services                      |
| 3.12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Upgrade the Dawesville Channel SE Foreshore                                                                                                 | 3.3       | New Capital                   | 427       |           |           |           | Landscape Services                      |
| 3.13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Upgrade South Harbour paving                                                                                                                | 3.3       | New Capital                   | 100       | 100       | 100       | 100       | Marina and                              |
| 3.14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Develop Riverside Gardens All Access Launching Ramp                                                                                         | 3.3       | New Capital                   | 150       |           |           |           | Marina and Waterways                    |
| 3.15                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Develop and implement a Public Open Space upgrade program                                                                                   | 3.3       | New Capital                   | 3,000     | 3,200     | 1,000     |           | Operations Services, Landscape Services |
| 3.16                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Develop and implement a new shared path program                                                                                             | 3.3       | New Capital                   | 600       | 600       | 1,000     | 400       | Operations Services, Technical Services |
| 3.17                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Refurbish McLennan Park Pump Track                                                                                                          | 3.3       | New Capital                   | 35        |           |           |           | Operations Services, Landscape Services |
| 3.18                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Implement the Falcon Reserve Activation Plan.                                                                                               | 3.3       | New Capital                   | 400       | 40        |           |           | Operations Services                     |
| 3.19                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Implement the City of Mandurah Public Health Plan                                                                                           | 3.5       | New Operating                 | 137       | 137       |           |           | Health Services                         |
| 3.20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Complete operational service review of the MARC                                                                                             | 3.4       | New within existing resources | ✓         |           |           |           | Recreation Centres                      |
| 3.21                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Complete operational service review of Recreation Services                                                                                  | 3.3, 3.4  | New within existing resources | ✓         |           |           |           | Recreation Services                     |
| 3.22                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Develop and implement a Community-Initiated infrastructure policy (club-led)                                                                | 3.3       | New within existing resources | ✓         | ✓         | ✓         | ✓         | Recreation Services                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                             |           |                               |           |           |           |           |                                         |
| 3.24                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Implement initiatives that encourage and celebrate participation in sport and recreation.                                                   | 3.4       | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Recreation Services                     |
| 3.25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Provide food safety management                                                                                                              | 3.1       | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Health Services                         |
| 3.26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Provide public buildings and event assessments                                                                                              | 3.1       | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Health Services                         |
| 3.27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Undertake recreational water monitoring                                                                                                     | 3.1       | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Health Services                         |
| 3.28                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Deliver the City's Mosquito management programme                                                                                            | 3.1       | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Health Services                         |
| 3.29                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Undertake swimming pool barrier inspections                                                                                                 | 3.3       | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Building Services                       |

|      |                                                                                                                                                                                                                              |     |                   |       |       |       |       |                                                        |
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| 3.30 | Plan, deliver and maintain shared path (transport) infrastructure and active and passive recreation facilities within public open spaces (including sports fields, turf areas, playgrounds, exercise equipment, BMX tracks). | 3.3 | Business as Usual | ✓     | ✓     | ✓     | ✓     | City Planning, Operations Services, Technical Services |
| 3.31 | Facilitate and host environmental volunteering opportunities for communities to participate in health initiatives                                                                                                            | 3.5 | Business as Usual | ✓     | ✓     | ✓     | ✓     | Environmental Services                                 |
| 3.32 | Ensure waterways are safe, healthy and accessible                                                                                                                                                                            | 3.3 | Business as Usual | ✓     | ✓     | ✓     | ✓     | Marina and Waterways                                   |
| 3.33 | Develop and implement a Public Open Space renewal program                                                                                                                                                                    | 3.3 | Business as Usual | 1,099 | 1,175 | 1,130 | 1,139 | Operations Services, Technical Services,               |
| 3.34 | Develop and implement a shared path renewal program                                                                                                                                                                          | 3.3 | Business as Usual | 106   | 113   | 109   | 110   | Operations Services, Technical Services,               |
| 3.35 | Manage and maintain the City's parks and natural areas                                                                                                                                                                       | 3.3 | Business as Usual | ✓     | ✓     | ✓     | ✓     | Operations Services, Environmental                     |
| 3.36 | Manage and maintain the City's facilities (including building and structures), public area lighting and security systems                                                                                                     | 3.3 | Business as Usual | ✓     | ✓     | ✓     | ✓     | Operations Services, Infrastructure                    |

Focus Area 4: Environment

| <div> <div>Objectives</div> <div> <div>4.1. Advocate for and partner with all levels of Government and other agencies to ensure environmental impacts are considered in all strategy development and decision making</div> <div>4.2. Protect and manage our local natural environment and ensure that our actions to manage land based assets don't adversely impact our waterways</div> <div>4.3. Create opportunities for our community to celebrate and preserve our local natural environment</div> <div>4.4. Educate our community on global environmental sustainability issues and demonstrate leadership in the field</div> <div>4.5. Partner and engage with our community to deliver environmental sustainability outcomes</div> </div> </div> |                                                                                                                                                                                                            |                    |                               |           |           |           |           |                           |
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| #                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Projects/Initiatives                                                                                                                                                                                       | Objective          | Funding Type                  | \$'000    |           |           |           | Responsibility            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                            |                    |                               | 2021/2022 | 2022/2023 | 2023/2024 | 2024/2025 |                           |
| 4.1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Undertake repairs to Cambria Island abutment walls                                                                                                                                                         | 4.2                | New Capital                   | 400       | 350       |           |           | Infrastructure Management |
| 4.2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Rollout LEDs across CoM facilities                                                                                                                                                                         | 4.2                | New Capital                   | 80        | 77        | 75        | 58        | Infrastructure Management |
| 4.3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Design and install full Septic Tank and Grease Arrestor at Milgar Reserve                                                                                                                                  | 4.2                | New Capital                   | 30        |           |           |           | Recreation Services       |
| 4.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Implement the Water Sensitive Urban Design (WSUD) Prioritisation Plan                                                                                                                                      | 4.5                | New Capital                   |           |           |           |           | Technical Services        |
| 4.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Implement the City's Solar Plan                                                                                                                                                                            | 4.2, 4.4           | New Capital                   | 119       |           |           |           | Environmental Services    |
| 4.6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Undertake Waste Management Centre Upgrades                                                                                                                                                                 | 4.2                | New Capital                   | 335       |           |           |           | Waste Management          |
| 4.7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Undertake construction of new Tims Thicket Weighbridge                                                                                                                                                     | 4.2                | New Capital                   |           | 150       |           |           | Waste Management          |
| 4.8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Undertake construction of Waste Transfer Centre Roadway and Concrete Hardstand                                                                                                                             | 4.2                | New Capital                   | 300       |           |           |           | Waste Management          |
| 4.9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Undertake Permanent Sand Bypassing at the Dawesville Cut and Central Mandurah Ocean entrance                                                                                                               | 4.2                | New Capital                   |           |           |           | 300       | Marina and Waterways      |
| 4.10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Implement the City's Coastal Protection Plan (CHRMAP)                                                                                                                                                      | 4.4, 4.5, 4.2      | New Operating                 | 82        | ✓         | ✓         | 100       | Marina and Waterways      |
| 4.11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Implement the City's Greening Mandurah framework                                                                                                                                                           | 4.2, 4.5           | New within existing resources | ✓         | ✓         | ✓         | ✓         | Landscape Services        |
| 4.12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Implement the Street Tree Masterplan                                                                                                                                                                       | 4.2                | New within existing resources | ✓         | ✓         | ✓         | ✓         | Landscape Services        |
| 4.13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Develop and implement Pathogen Management Strategy                                                                                                                                                         | 4.2                | New within existing resources | ✓         | ✓         | ✓         | ✓         | Landscape Services        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                            |                    |                               |           |           |           |           |                           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                            |                    |                               |           |           |           |           |                           |
| 4.14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Undertake bushfire mitigation initiatives                                                                                                                                                                  | 4.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Emergency Management      |
| 4.15                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Review the City's Significant Tree Register                                                                                                                                                                | 4.2                | Business as Usual             |           |           | ✓         |           | Environmental Services    |
| 4.16                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Continue the Peron-Naturaliste Partnership                                                                                                                                                                 | 4.1                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Environmental Services    |
| 4.17                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Plan for the ongoing mitigation of carbon emissions                                                                                                                                                        | 4.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Environmental Services    |
| 4.18                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Deliver environmental education programmes and research partnerships                                                                                                                                       | 4.2, 4.3, 4.4, 4.5 | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Environmental Services    |
| 4.19                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Develop and implement Bushland Management Plans for priority nature reserves                                                                                                                               | 4.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Environmental Services    |
| 4.20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Ensure the City has appropriate approvals (e.g. clearing permits and licences) for all works undertaken                                                                                                    | 4.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Environmental Services    |
| 4.21                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Ensure sustainable water use by the City and community                                                                                                                                                     | 4.2, 4.4, 4.5      | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Environmental Services    |
| 4.22                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Investigate a Power Purchase Agreement alternative to procure renewable energy for City facilities                                                                                                         | 4.2, 4.4           | Business as Usual             | ✓         |           |           |           | Environmental Services    |
| 4.23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Develop and implement Foreshore Management Plans for priority foreshore reserves                                                                                                                           | 4.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Environmental Services    |
| 4.24                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Develop and implement Public Open Space Management Plans for priority parks and reserves                                                                                                                   | 4.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Landscape Services        |
| 4.25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Implement and review the City's Waste Plan                                                                                                                                                                 | 4.5                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Waste Management          |
| 4.26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Manage household and community waste collection services including weekly waste collections, fortnightly recycling, verge collections, public bin collections, illegal dumping and dead animal collections | 4.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Waste Management          |
| 4.27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Manage and operate the Waste Management Centre                                                                                                                                                             | 4.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Waste Management          |
| 4.28                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Manage and operate the Tims Thicket Inert Landfill                                                                                                                                                         | 4.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Waste Management          |
| 4.29                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Manage the Waste to Energy contract                                                                                                                                                                        | 4.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Waste Management          |
| 4.30                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Continue to manage the City's Coastline and waterways environment                                                                                                                                          | 4.1, 4.5           | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Marina and Waterways      |
| 4.31                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Undertake high level scientific and strategic investigations to provide the foundation for improved waterways and coastal zone management decision making into the future                                  | 4.4, 4.2           | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Marina and Waterways      |

| <div>Objectives</div> <div>5.1. Demonstrate regional leadership and advocate for the needs of our community</div> <div>5.2. Listen to and engage with our community in the decision making process</div> <div>5.3. Build and retain a skilled, agile, motivated and healthy workforce</div> <div>5.4. Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management</div> <div>5.5. Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.</div> |                                                                                                                                                                                  |                    |                               |           |           |           |           |                                                |
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| #                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Projects/Initiatives                                                                                                                                                             | Objective          | Funding Type                  | \$'000    |           |           |           | Responsibility                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                  |                    |                               | 2021/2022 | 2022/2023 | 2023/2024 | 2024/2025 |                                                |
| 5.1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Undertake refurbishment of Ormsby Terrace Council Building                                                                                                                       | 5.4                | New Capital                   | 200       | 200       |           |           | Infrastructure Management                      |
| 5.2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Replace Soldiers Cove Seawall                                                                                                                                                    | 5.4                | New Capital                   |           | 500       | 500       | 500       | Marina and Waterways                           |
| 5.3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Undertake maintenance works to replace sports floodlighting at Rushton Park                                                                                                      | 5.4                | New Capital                   |           |           | 300       |           | Operations Services                            |
| 5.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Plan, fund and deliver the City's New Operations Centre                                                                                                                          | 5.4                | New Capital                   |           | 250       | 2000      | 2,000     | Operations Services, Infrastructure Management |
| 5.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Implement the City's new Enterprise Resource Planning system - Technology 1                                                                                                      | 5.4                | New Operating                 | 798       |           |           |           | Systems & Projects                             |
| 5.6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | City of Mandurah Brand Implementation - continued - includes on going asset roll out as required                                                                                 | 5.1, 5.2, 5.3      | New Operating                 | 15        |           |           |           | Corporate Communications                       |
| 5.7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | City of Mandurah Digital Asset Management System                                                                                                                                 | 5.4, 5.2           | New Operating                 | 15        | 16        | 18        | 20        | Corporate Communications                       |
| 5.8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Organisation Internal Communications - including CEO and Team Briefings                                                                                                          | 5.3                | New Operating                 | 8         | 8         | 8         |           | Corporate Communications                       |
| 5.9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Install new Contact Centre Software                                                                                                                                              | 5.4                | New Operating                 |           |           | 36        | 36        | Customer Services                              |
| 5.10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Continue to develop and improve One Council HR & Payroll system modules including Payroll, additional workflow and automation, talent and performance, learning and development. | 5.4                | New Operating                 | 20        |           |           |           | People and Culture                             |
| 5.11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Progress the City as a 'Childsafe Organisation' consistent with recommendations from State Government and Commissioner for Children and Young People                             | 5.4                | New within existing resources | ✓         | ✓         | ✓         | ✓         | Community Capacity Building                    |
| 5.12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Extend Customer Satisfaction Surveys via Qualtrics to broader organisation                                                                                                       | 5.2, 5.4           | New within existing resources | ✓         | ✓         |           |           | Customer Services                              |
| 5.13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Design an organisation wide customer service training program                                                                                                                    | 5.4                | New within existing resources |           | ✓         | ✓         |           | Customer Services                              |
| 5.14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Undertake a review of the City's physical delivery methods and drive digital delivery of communications                                                                          | 5.4                | New within existing resources | ✓         |           | ✓         |           | Information Management                         |
| 5.15                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Develop a training program for staff & Elected Members on Recordkeeping & FOI responsibilities                                                                                   | 5.4                | New within existing resources | ✓         |           |           |           | Information Management                         |
| 5.16                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Implement recommendations from the review of the Information Management function                                                                                                 | 5.4                | New within existing resources | ✓         | ✓         |           |           | Information Management                         |
| 5.17                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Provide for professional programmes focusing on leadership pathways                                                                                                              | 5.3                | New within existing resources | ✓         |           |           |           | People and Culture                             |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                  |                    |                               |           |           |           |           |                                                |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                  |                    |                               |           |           |           |           |                                                |
| 5.18                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Monitor, review and update the City's Advocacy Strategy and annual priorities.                                                                                                   | 5.1                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Office of Mayor & Councillors                  |
| 5.19                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Undertake a review of the 20-Year Strategic Community Plan to ensure it effectively delivers on the community's needs                                                            | 5.2, 5.4, 5.5      | Business as Usual             | 20        |           | 50        |           | Strategy                                       |
| 5.20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Undertake a biennial Community Perceptions Survey as a measure of the City's performance                                                                                         | 5.2, 5.4           | Business as Usual             | 18        |           | 18        |           | Strategy                                       |
| 5.21                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Develop and review the 4-Year Corporate Business Plan                                                                                                                            | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Strategy                                       |
| 5.22                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Report on achievements outlined in the 20-Year Strategic Community Plan and 4-Year Corporate Business Plan                                                                       | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Strategy                                       |
| 5.23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Develop and implement the Elected Member Community Engagement Strategy, including comprehensive civic events program                                                             | 5.2, 5.3           | Business as usual             | ✓         | ✓         | ✓         | ✓         | Office of Mayor & Councillors                  |
| 5.24                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Utilise OneCouncil to define an efficient, fair and equitable process for handling and management of Elected Member constituent enquiries                                        | 5.1, 5.2, 5.4      | Business as usual             | ✓         | ✓         | ✓         | ✓         | Office of Mayor & Councillors                  |
| 5.25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Undertake annual Business Unit / Service reviews in line with the Service Review Plan                                                                                            | 5.4                | Business as usual             | ✓         | ✓         | ✓         | ✓         | Strategy                                       |
| 5.26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Develop, Implement and Review Mandurah Recreation Centres 5 Year Strategic Plan 2021-2026                                                                                        | 3.4                | Business as Usual             | ✓         |           |           |           | Recreation Centres                             |
| 5.27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Implement the Local Planning Strategy Actions and ensure the City's land use planning framework responds and adapts to evolving urban environments and regional initiatives.     | 5.1, 5.2, 5.4, 5.5 | Business as Usual             | ✓         | ✓         | ✓         | ✓         | City Planning                                  |
| 5.28                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Maintain and empower the Asset Management Working Group to decentralise Asset Management practices                                                                               | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Technical Services                             |
| 5.29                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Develop and maintain 5-10 year capital renewal plans for Civil Assets                                                                                                            | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Technical Services                             |
| 5.30                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Drive Innovation through the expansion of Internet of Things (IoT) technology [of Plan for 2020/21]                                                                              | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Systems & Projects                             |
| 5.31                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Advocate, manage, maintain and support technology and technological solutions for Council operations (Cybersecurity) [of Plan for 2020/21]                                       | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Systems & Projects                             |
| 5.32                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Manage the City's Community Engagement Policy                                                                                                                                    | 5.2, 5.3           | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Corporate Communications                       |
| 5.33                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Develop and deliver a Strategic Corporate Communications Plan including Internal Communications                                                                                  | 5.1, 5.2, 5.3      | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Corporate Communications                       |
| 5.34                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | City of Mandurah Websites - management of City of Mandurah, Mandurah Matters, Wearable Art and Crab Fest websites                                                                | 5.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Corporate Communications                       |
| 5.35                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Manage all media and public relations                                                                                                                                            | 5.2                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Corporate Communications                       |
| 5.36                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Provide financial accounting services (Accounts payable, accounts receivable, insurance, loans, investments, GST/BAS, FBT, banking management, corporate credit cards)           | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Financial Services                             |
| 5.37                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Provide management accounting services (Budgeting, financial analysis, long term financial planning, capital planning, business cases, financial systems, projects)              | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Financial Services                             |
| 5.38                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Manage the City's Rates function (preparation of rate notices, pensioner management, street numbering, debtor management, property enquiries, new properties)                    | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Financial Services                             |
| 5.39                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Provide financial reporting (Annual financial statements, monthly financial management reporting, budget review)                                                                 | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Financial Services                             |
| 5.40                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Implement the internal audit function, Strategic Internal Audit Plan 2020/21 – 2022/23 and Operational Internal Audit Plan 2020/2021 (Undertake six Audits during the year)      | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Governance Services                            |
| 5.41                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Develop and deliver the City's governance training program for employees                                                                                                         | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Governance Services                            |
| 5.42                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Develop, coordinate and deliver policies in accordance with the Council Policy Plan                                                                                              | 5.4                | Business as Usual             | ✓         | ✓         | ✓         | ✓         | Governance Services                            |

|      |                                                                                                            |          |                    |   |   |   |   |                          |
|------|------------------------------------------------------------------------------------------------------------|----------|--------------------|---|---|---|---|--------------------------|
| 5.43 | Review and implement Delegations and Authorisations                                                        | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Governance Services      |
| 5.44 | Review and develop Local Laws                                                                              | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Governance Services      |
| 5.45 | Undertake a review and develop a new Code of Conduct for employees, and Elected Members and Committees     | 5.4      | Business as Usual  |   |   | ✓ |   | Governance Services      |
| 5.46 | Implement the City's Risk Management Framework                                                             | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Governance Services      |
| 5.47 | Continue to implement the City's Procurement Improvement Programme                                         | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Governance Services      |
| 5.48 | Develop and implement a Procurement Education Strategy                                                     | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Governance Services      |
| 5.49 | Manage Leases and Licences                                                                                 | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Land Management Services |
| 5.50 | Review, develop and implement the City's Customer Services Strategy                                        | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Customer Services        |
| 5.51 | Provide Administration Services for Mandurah Cemeteries                                                    | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Customer Services        |
| 5.52 | Complete a review of all legacy CRM's in Authority                                                         | 5.4      | Business as Usual  | ✓ |   |   |   | Customer Services        |
| 5.53 | Review & update Customer Services Charter and Service Delivery Standards                                   | 5.4      | Business as Usual  | ✓ |   | ✓ |   | Customer Services        |
| 5.54 | Ensure compliant storage, retrieval, disposal and scanning/preservation of CoM records                     | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Information Management   |
| 5.55 | Review, develop and implement the City's Record Keeping Plan                                               | 5.4      | Business as Usual  | ✓ | ✓ |   | ✓ | Information Management   |
| 5.56 | Manage Freedom of Information (FOI) processes and reporting                                                | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Information Management   |
| 5.57 | Review and update the City's Recordkeeping Policy                                                          | 5.4      | Business as Usual  | ✓ |   | ✓ |   | Information Management   |
| 5.58 | Review and update the City's Disaster Management Plan for Information                                      | 5.4      | Business as Usual  | ✓ |   |   |   | Information Management   |
| 5.59 | Review and update the City's Preservation Strategy                                                         | 5.4      | Business as Usual  |   |   | ✓ |   | Information Management   |
| 5.60 | Review and update the City's Information Statement                                                         | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Information Management   |
| 5.61 | Review and update the City's Information Management Strategy                                               | 5.4      | Business as Usual  |   |   | ✓ |   | Information Management   |
| 5.62 | Ensure ongoing digitisation of City's physical records                                                     | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Information Management   |
| 5.63 | Coordinate the City's retention, disposal and archiving program (including digital records)                | 5.4      | Business as Usual  | ✓ | ✓ | ✓ | ✓ | Information Management   |
| 5.64 | Continue to review, develop and implement the City's Workforce Plan                                        | 5.3, 5.2 | Business as Usual  | ✓ | ✓ | ✓ | ✓ | People and Culture       |
| 5.65 | Facilitate positive and constructive culture and values within the organisation                            | 5.1, 5.4 | Business as Usual  | ✓ | ✓ | ✓ | ✓ | People and Culture       |
| 5.66 | Review future skill requirements and resources required to maintain specific work areas increasing in size | 5.3, 5.4 | Business as Usual  | ✓ | ✓ | ✓ | ✓ | People and Culture       |
| 5.67 | Coordinate Procurement over \$50,000                                                                       | 5.4      | Business and Usual | ✓ | ✓ | ✓ | ✓ | Governance Services      |
| 5.68 | Coordinate Local Government Elections                                                                      | 5.4      | Business and Usual | ✓ |   | ✓ |   | Governance Services      |
| 5.69 | Develop and implement a Fraud and Corruption Prevention Plan                                               | 5.4      | Business and Usual | ✓ |   |   |   | Governance Services      |

### Focus Area 1: Economic

#### Objectives

- 1.1. Promote and foster business investment aimed at stimulating economic growth
- 1.2. Facilitate and advocate for sustainable local job creation and industry diversification
- 1.3. Actively partner and engage with business and industry to build Mandurah's entrepreneurial capacity and capability

- 1.4. Advocate for and facilitate opportunities for improved pathways to education and learning outcomes in Mandurah
- 1.5. Leverage partnerships with key stakeholders to achieve improved economic outcomes with due consideration to environmental impacts

| #    | Projects/Initiatives                                                                                                                                                        | Objective               | UoM         | Target                 |                  |           |                  | Responsibility            |
|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------|------------------------|------------------|-----------|------------------|---------------------------|
|      |                                                                                                                                                                             |                         |             | 2021/2022              | 2022/2023        | 2023/2024 | 2024/2025        |                           |
| 1.1  | Number of participants involved in the City's Entrepreneurial Capacity Building Programs.                                                                                   | 1.3                     | #           | Target to be developed |                  |           |                  | Economic Development      |
| 1.2  | Number of applications received for the Restart Mandurah Business & Industry Incentives Scheme (Grants Program).                                                            | 1.1                     | #           | 10                     |                  |           |                  | Economic Development      |
| 1.3  | Economic Development (What the City is doing to attract investors, attract and retain businesses, grow tourism and create more job opportunities) - Performance Index Score | 1.1, 1.2, 1.3, 1.4, 1.5 | Index Score | N/A                    | Industry Average | N/A       | Industry Average | Economic Development      |
| 1.4  | Business Engagement - Number of businesses directly engaged seeking support or assistance.                                                                                  | 1.1, 1.2, 1.3           | #           | New Measure            |                  |           |                  | Economic Development      |
| 1.5  | Development & promotion of Mandurah as a tourism destination - Performance Index Score                                                                                      | 1.1, 1.3                | Index Score | N/A                    | Industry Average | N/A       | Industry Average | Economic Development      |
| 1.6  | Access to employment opportunities - Performance Index Score                                                                                                                | 1.1, 1.2, 1.3, 1.5      | Index Score | N/A                    | Industry Average | N/A       | Industry Average | Economic Development      |
| 1.7  | Access to education & training opportunities - Performance Index Score                                                                                                      | 1.1, 1.2, 1.3, 1.5      | Index Score | N/A                    | Industry Average | N/A       | Industry Average | Economic Development      |
| 1.8  | Number of external events secured/delivered                                                                                                                                 | 1.5                     | #           | 20                     | 20               | 22        | 22               | Festivals & Events        |
| 1.9  | Number of businesses involved in City of Mandurah events                                                                                                                    | 1.1                     | #           | 65                     | 65               | 70        | 70               | Festivals & Events        |
| 1.10 | Economic impact of Events Program                                                                                                                                           | 1.5                     | \$ million  | 15                     | 15               | 16        | 16               | Festivals & Events        |
| 1.11 | City Centre Activation Grants Program (% Funds Allocated)                                                                                                                   | 1.1                     | %           | 75                     |                  |           |                  | City Centre               |
| 1.12 | How the City Centre is being developed Performance Index Score                                                                                                              | 1.1, 1.2, 1.3, 1.5      | Index Score | N/A                    | Industry Average | N/A       | Industry Average | City Centre               |
| 1.13 | Business Investment - Number of new private investment opportunities facilitated.                                                                                           | 1.1, 1.2, 1.5           | #           | New Measure            |                  |           |                  | City Planning             |
| 1.14 | Mandurah Ocean Marina (MOM) and MOM Chalet Park occupancy rate                                                                                                              | 1.1                     | %           | 50                     | 50               | 50        | 50               | Marina and Visit Mandurah |

### Focus Area 2: Social

#### Objectives

- 2.1. Facilitate safe neighbourhoods and lifestyles by influencing the built form through urban design
- 2.2. Promote a positive identity and image of Mandurah and the contributions of its youth
- 2.3. Facilitate opportunities that promote community led initiatives and build local capacity and capability
- 2.4. Promote and encourage community connectedness to create social interaction and a strong sense of security and belonging

- 2.5. Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in
- 2.6. Advocate for and facilitate the provision of diverse and environmentally sustainable places and spaces for people to enjoy an inclusive and active lifestyle

| #    | Projects/Initiatives                                                                     | Objective | UoM         | Target    |                  |           |                  | Responsibility                          |
|------|------------------------------------------------------------------------------------------|-----------|-------------|-----------|------------------|-----------|------------------|-----------------------------------------|
|      |                                                                                          |           |             | 2021/2022 | 2022/2023        | 2023/2024 | 2024/2025        |                                         |
| 2.1  | Community buildings, halls and toilets - Performance Index Score                         | 2.6       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Infrastructure Management,              |
| 2.2  | Services and facilities for youth - Performance Index Score                              | 2.6       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Youth Development                       |
| 2.3  | Access to services and facilities for people with a disability - Performance Index Score | 2.6       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Community Capacity Building             |
| 2.4  | The control of graffiti, vandalism & anti-social behaviour - Performance Index Score     | 2.1       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Community Capacity Building, Operations |
| 2.5  | Feel safe in Mandurah - Performance Index Score                                          | 2.1       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Community Capacity Building             |
| 2.6  | Library and information services - Performance Index Score                               | 2.4, 2.5  | Index Score | N/A       | Industry Average | N/A       | Industry Average | Library & Heritage Services             |
| 2.7  | Building and maintaining local roads - Performance Index Score                           | 2.1       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Technical Services, Operations Services |
| 2.8  | Traffic management and control on local roads - Performance Index Score                  | 2.1       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Technical Services, Operations Services |
| 2.9  | Management of parking - Performance Index Score                                          | 2.1       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Technical Services, Operations Services |
| 2.10 | Streetscapes - Performance Index Score                                                   | 2.1       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Technical Services, Operations Services |
| 2.11 | Lighting of streets and public places - Performance Index Score                          | 2.1       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Technical Services, Operations Services |
| 2.12 | Lighting of streets and public places - Performance Index Score                          | 2.1       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Technical Services, Operations Services |

Focus Area 3: Health

| <div><div>3.1. Facilitate and partner with key service providers including State and Federal Government to ensure health outcomes are aligned with community needs and expectations</div><div>3.2. Advocate for and facilitate the provision of a technologically advanced, quality health care system in Mandurah</div><div>3.3. Provide and facilitate quality infrastructure that is accessible, and conducive to a healthy, active community</div><div>3.4. Provide quality health and wellbeing programmes and services that target whole of life health from infants to seniors</div><div>3.5. Promote the importance of a healthy, active lifestyle and the role the natural environment plays in preventative health, within our community</div></div> |                                                                                                                                         |           |             |           |                  |           |                  |                                                |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|-----------|-------------|-----------|------------------|-----------|------------------|------------------------------------------------|
| #                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Projects/Initiatives                                                                                                                    | Objective | UoM         | Target    |                  |           |                  | Responsibility                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                         |           |             | 2021/2022 | 2022/2023        | 2023/2024 | 2024/2025        |                                                |
| 3.1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Sport and recreation facilities - Performance Index Score                                                                               | 3.3       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Infrastructure Management, Operations Services |
| 3.2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Playgrounds, parks and reserves - Performance Index Score                                                                               | 3.3       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Infrastructure Management, Operations Services |
| 3.3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Maintain participation/occupancy rate in MARC facilitated programs                                                                      | 3.4       | %           | 80        | 80               | 80        | 80               | Recreation Centres                             |
| 3.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Number of new Events delivered at MARC to promote active participation                                                                  | 3.4       | #           | 14        | 14               | 16        | 16               | Recreation Centres                             |
| 3.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Increase in, Mandurah sport and recreational clubs, participation/membership within Club Connect development program                    | 3.5       | %           | 20        | 20               | 20        | 20               | Recreation Services                            |
| 3.6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Number of initiatives undertaken to promote the health benefits linked to connecting people with and protecting the natural environment | 3.5       | #           | 10        | 10               | 10        | 10               | Health Services                                |
| 3.7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Food Premises inspections carried out within statutory timeframes                                                                       | 3.3       | %           | 100       | 100              | 100       | 100              | Health Services                                |
| 3.8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Health Premises inspections carried out within statutory timeframes                                                                     | 3.3       | %           | 100       | 100              | 100       | 100              | Health Services                                |
| 3.9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Public Building and Events assessments carried out within statutory timeframes                                                          | 3.3       | %           | 100       | 100              | 100       | 100              | Health Services                                |
| 3.10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Recreational Water Quality assessments carried out within statutory timeframes                                                          | 3.3       | %           | 100       | 100              | 100       | 100              | Health Services                                |
| 3.11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Footpaths and cycleways - Performance Index Score                                                                                       | 3.3       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Technical Services, Operations Services        |

Focus Area 4: Environment

| <div><div>Objectives</div><div>4.1. Advocate for and partner with all levels of Government and other agencies to ensure environmental impacts are considered in all strategy development and decision making</div><div>4.2. Protect and manage our local natural environment and ensure that our actions to manage land based assets don't adversely impact our waterways</div><div>4.3. Create opportunities for our community to celebrate and preserve our local natural environment</div><div>4.4. Educate our community on global environmental sustainability issues and demonstrate leadership in the field</div><div>4.5. Partner and engage with our community to deliver environmental sustainability outcomes</div></div> |                                                                                                                                             |               |             |           |                  |           |                  |                        |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|---------------|-------------|-----------|------------------|-----------|------------------|------------------------|
| #                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Projects/Initiatives                                                                                                                        | Objective     | UoM         | Target    |                  |           |                  | Responsibility         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                             |               |             | 2021/2022 | 2022/2023        | 2023/2024 | 2024/2025        |                        |
| 4.1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | % of clean energy used by the City of Mandurah                                                                                              | 4.2           | %           | 20        | 20               | 20        | 25               | Environmental Services |
| 4.2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Number of active investigations into breaches of environmental regulations                                                                  | 4.2           | #           | 0         | 0                | 0         | 0                | Environmental Services |
| 4.3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Maintain compliance with Groundwater allocation licenses                                                                                    | 4.2           | %           | 100       | 100              | 100       | 100              | Environmental Services |
| 4.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Maintain Waterwise Council accreditation                                                                                                    | 4.2, 4.4, 4.5 |             | Achieved  | Achieved         | Achieved  | Achieved         | Environmental Services |
| 4.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Increase in number of Natural areas managed by the City that have had a management plan reviewed within the last 5 years                    | 4.2           | #           | 27        | 33               | 39        | 45               | Environmental Services |
| 4.6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Number of opportunities created for the community to increase awareness of environmental issues and participate in environmental activities | 4.2, 4.4, 4.5 | #           | 20        | 20               | 20        | 20               | Environmental Services |
| 4.7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | % waste diversion from landfill                                                                                                             | 4.2, 4.5      | %           | >24       | >24              | >24       | >24              | Waste Management       |
| 4.8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Weekly rubbish collections - Performance Index Score                                                                                        | 4.2, 4.5      | Index Score | N/A       | Industry Average | N/A       | Industry Average | Waste Management       |
| 4.9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Fortnightly recycling collections - Performance Index Score                                                                                 | 4.2, 4.5      | Index Score | N/A       | Industry Average | N/A       | Industry Average | Waste Management       |
| 4.10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Verge-side bulk waste collections - Performance Index Score                                                                                 | 4.2, 4.5      | Index Score | N/A       | Industry Average | N/A       | Industry Average | Waste Management       |
| 4.11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Street tree planting (Number Planted)                                                                                                       | 4.2           | #           | 500       | 500              | 500       | 500              | Operations Services    |
| 4.12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Park tree and shrubs planting (Number Planted)                                                                                              | 4.2           | #           | 500       | 500              | 500       | 500              | Operations Services    |
| 4.13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Park infill garden planting (Number Planted)                                                                                                | 4.2           | #           | 2000      | 2000             | 2000      | 2000             | Operations Services    |
| 4.14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Bushland Planting (Number Planted)                                                                                                          | 4.2           | #           | 10000     | 10000            | 10000     | 10000            | Operations Services    |

Focus Area 5: Organisational Excellence

| <b>Objectives</b><br><b>5.1.</b> Demonstrate regional leadership and advocate for the needs of our community<br><b>5.2.</b> Listen to and engage with our community in the decision making process<br><b>5.3.</b> Build and retain a skilled, agile, motivated and healthy workforce<br><b>5.4.</b> Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management<br><b>5.5.</b> Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values. |                                                                                                                              |           |             |           |                  |           |                  |                                   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|-----------|-------------|-----------|------------------|-----------|------------------|-----------------------------------|
| #                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Projects/Initiatives                                                                                                         | Objective | UoM         | Target    |                  |           |                  | Responsibility                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                              |           |             | 2021/2022 | 2022/2023        | 2023/2024 | 2024/2025        |                                   |
| 5.1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Advocacy and lobbying on behalf of the community to influence decisions, support local causes, etc - Performance Index Score | 5.1       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Office of the Mayor & Councillors |
| 5.2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Recreation Services Customer Satisfaction                                                                                    | 5.4       | %           | 88        | 88               | 88        | 88               | Recreation Services               |
| 5.3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | MARC Customer Satisfaction                                                                                                   | 5.4       | %           | 88        | 88               | 88        | 88               | Recreation Centres                |
| 5.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | MARC Cost per Attendance                                                                                                     | 5.4       | \$          | 1.5       | 1.5              | 1.5       | 1.5              | Recreation Centres                |
| 5.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Private swimming pools inspected within 4 years                                                                              | 5.5, 5.4  | %           | 100       | 100              | 100       | 100              | Development Compliance            |
| 5.6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Reduce Dog Attacks with Injury from previous year                                                                            | 5.5, 5.4  | %           | 5         | 5                | 5         | 5                | Ranger Services                   |
| 5.7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Design City Works Capital Program (% Budget)                                                                                 | 5.4       | %           | 100       | 100              | 100       | 100              | Technical Services                |
| 5.8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Design City Works Capital Program (% Projects)                                                                               | 5.4       | %           | 100       | 100              | 100       | 100              | Technical Services                |
| 5.9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | How the community is informed about what’s happening in the local area - Performance Index Score                             | 5.2       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Corporate Communications          |
| 5.10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | I am proud to live in Mandurah - Performance Index Score                                                                     | 5.2       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Corporate Communications          |
| 5.11                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Performance rating for City’s website - Performance Index Score                                                              | 5.2       | Index Score | N/A       | Industry Average | N/A       | Industry Average | Corporate Communications          |
| 5.12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Increase in Website Hits (YoY)                                                                                               | 5.2       | %           | 10        | 10               | 10        | 10               | Corporate Communications          |
| 5.13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Increase in City of Mandurah Facebook Reach and Engagement (with no increase in negative sentiment)                          | 5.2       | %           | 10        | 10               | 10        | 10               | Corporate Communications          |
| 5.14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Increase in City of Mandurah e-newsletter subscription (YoY)                                                                 | 5.2       | %           | 15        | 15               | 15        | 15               | Corporate Communications          |
| 5.15                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Increase in City of Mandurah e-newsletter open rate (YoY)                                                                    | 5.2       | %           | 5         | 5                | 5         | 5                | Corporate Communications          |
| 5.16                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Increase in City of Mandurah e-newsletter click through rate (YoY)                                                           | 5.2       | %           | 2.5       | 2.5              | 2.5       | 2.5              | Corporate Communications          |
| 5.17                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Increase in City of Mandurah e-newsletter traffic (YoY)                                                                      | 5.2       | %           | 100       | 100              | 100       | 100              | Corporate Communications          |
| 5.18                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Asset Consumption Ratio                                                                                                      | 5.4       | 0           | 0.7       | 0.68             | 0.67      | 0.65             | Financial Services                |
| 5.19                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Asset Renewal Funding Ratio                                                                                                  | 5.4       | 0           | 0.85      | 0.82             | 0.82      | 0.86             | Financial Services                |
| 5.20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Asset Sustainability Ratio                                                                                                   | 5.4       | 0           | 0.71      | 0.68             | 0.5       | 0.5              | Financial Services                |
| 5.21                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Recommendations implemented stemming from the Operations Internal Audit Plan                                                 | 5.4       | %           | 50        | 50               | 50        | 50               | Governance Services               |
| 5.22                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Post Transaction Customer Satisfaction                                                                                       | 5.2       | %           | 88        | 88               | 88        | 88               | Customer Services                 |
| 5.23                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | First Point of Contact (FPOC) Resolution Rate                                                                                | 5.2       | %           | 80        | 80               | 80        | 80               | Customer Services                 |
| 5.24                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Freedom of Information (FOI) enquiries responded to within regulatory timeframes                                             | 5.4       | %           | 100       | 100              | 100       | 100              | Information Management            |
| 5.25                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Employee Engagement Index                                                                                                    | 5.3       | %           | N/A       | 80               | N/A       | 80               | People and Culture                |
| 5.26                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | OSH Audit compliance score (Survey conducted June 2020)                                                                      | 5.3       | %           | 90        | TBA              | TBA       | TBA              | People and Culture                |
| 5.27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Culture Score (Target = All 4 constructive styles above 50th percentile & all 4 defensive styles below 50th percentile)      | 5.3       | %           | 100       | N/A              | 100       | N/A              | People and Culture                |
| 5.28                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Deliver City Parks Capital Program (% Budget)                                                                                | 5.4       | %           | 100       | 100              | 100       | 100              | Operations Services               |
| 5.29                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Deliver City Parks Capital Program (% Projects)                                                                              | 5.4       | %           | 100       | 100              | 100       | 100              | Operations Services               |
| 5.30                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Deliver City Parks Maintenance Program (% Budget)                                                                            | 5.4       | %           | 100       | 100              | 100       | 100              | Operations Services               |
| 5.31                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Deliver City Works Capital Program (% Budget)                                                                                | 5.4       | %           | 100       | 100              | 100       | 100              | Operations Services               |
| 5.32                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Deliver City Works Capital Program (% Projects)                                                                              | 6.4       | %           | 100       | 100              | 100       | 100              | Operations Services               |
| 5.33                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Deliver City Works Maintenance Program (% Budget)                                                                            | 5.4       | %           | 100       | 100              | 100       | 100              | Operations Services               |
| 5.34                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Deliver City Maintenance Program (% Budget)                                                                                  | 5.4       | %           | 100       | 100              | 100       | 100              | Operations Services               |
| 5.35                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Deliver City Fleet Capital Program (% Budget)                                                                                | 5.4       | %           | 100       | 100              | 100       | 100              | Operations Services               |

|          |                      |                           |
|----------|----------------------|---------------------------|
| <b>4</b> | <b>SUBJECT:</b>      | Financial Report May 2021 |
|          | <b>DIRECTOR:</b>     | Business Services         |
|          | <b>MEETING:</b>      | Council Meeting           |
|          | <b>MEETING DATE:</b> | 22 June 2021              |

## Summary

The Financial Report for May 2021 together with associated commentaries, notes on investments, balance sheet information and the schedule of accounts are presented for Elected Members' consideration.

## Disclosure of Interest

Nil

## Previous Relevant Documentation

- G.17/3/21 23/03/2021 Budget Review 2020/21
- G.17/6/20 23/06/2020 Adoption of Annual Budget 2020/21

## Background

Nil

## Comment

## Financial Summary

The financial report for May 2021 shows a surplus for this period of \$14.5 million.

A summary of the financial position for May 2021 is detailed in the table below:

|                                                     | Current<br>Budget | YTD<br>Budget<br>(a) | YTD<br>Actual<br>(b) | Var.<br>(b)-(a) | Var.%<br>(b)-(a)/(a) |
|-----------------------------------------------------|-------------------|----------------------|----------------------|-----------------|----------------------|
|                                                     | \$<br>000s        | \$<br>000s           | \$<br>000s           | \$<br>000s      | %                    |
| <b>Opening Funding Surplus / (Deficit)</b>          | <b>1,195</b>      | <b>1,195</b>         | <b>1,195</b>         | <b>-</b>        | <b>0%</b>            |
| <b><u>Revenue</u></b>                               |                   |                      |                      |                 |                      |
| Revenue from operating activities                   | 112,293           | 110,974              | 111,872              | 898             | 1%                   |
| Capital revenue, grants and Contribution            | 21,952            | 21,672               | 12,282               | (9,390)         | -43%                 |
|                                                     | <b>134,245</b>    | <b>132,646</b>       | <b>124,154</b>       | <b>(8,492)</b>  |                      |
| <b><u>Expenditure</u></b>                           |                   |                      |                      |                 |                      |
| Operating Expenditure                               | (129,932)         | (119,352)            | (110,765)            | 8,587           | -7%                  |
| Capital Expenditure                                 | (43,923)          | (40,897)             | (18,957)             | 21,941          | -54%                 |
|                                                     | <b>(173,855)</b>  | <b>(160,249)</b>     | <b>(129,722)</b>     | <b>30,527</b>   |                      |
| Non-cash amounts excluded from operating activities | 24,980            | 22,926               | 24,455               | 1,529           | 7%                   |
| Other Capital Movements                             | 13,435            | (5,344)              | (5,507)              | (163)           | 3%                   |
| <b>Closing Funding Surplus / (Deficit)</b>          | <b>(0)</b>        | <b>(8,825)</b>       | <b>14,576</b>        | <b>23,401</b>   | <b>-265%</b>         |

## Key Capital Projects

The following table highlights the status of the City's key capital projects for the 2020/2021 financial year:

| Project                                             | 2020/21<br>Actuals<br>Incl. CMT<br>\$'000s | 2020/21<br>Annual<br>Budget<br>\$'000s | Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|-----------------------------------------------------|--------------------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Western Foreshore Recreation Precinct               | 4,959                                      | 8,316                                  | <p><i>Project status:</i><br/>Existing Public Toilets – Demolished.</p> <p>Play Space – Footings for play structures are in progress. Three large Melaleuca trees have been planted. Expected completion date for play space is late October.</p> <p>Meeting Place Artwork – Main structure installation completed end of May. Electrical works are ongoing. Remaining ground works including edging, aggregate base and timber seating are to commence mid-June. Expected completion date for public access is mid-July.</p> |
| Eastern Foreshore South Precinct                    | 3,173                                      | 6,437                                  | <p><i>Project status:</i><br/>Estuary Pool Edge Works – Completed.</p> <p>Estuary Pool Floating Pontoon – Pilings completed end of May. Concrete pontoons being delivered to site and incrementally launched into the water during June. Curved outer section of the pontoon will take shape by the end of June.</p>                                                                                                                                                                                                          |
| Smart Street Mall Upgrade                           | 1,465                                      | 2,352                                  | <p><i>Project status:</i><br/>Paving Works on South Side of Street – Completed.</p> <p>Main Central Construction Area - Demolition of planter boxes has commenced. Footings for new planter boxes to commence early June. Delivery and installation of pre-cast concrete walling sections for two planter boxes is due early June with remaining planter walling installation to be completed by mid-June.</p>                                                                                                                |
| Lakelands District Open Space and Clubroom Facility | 1,802                                      | 2,271                                  | <p><i>Project status:</i></p> <p>Sports Ground Lighting – The delivery date for the light poles remains unconfirmed. The contractor has installed conduits for the sports ground baseball infrastructure.</p>                                                                                                                                                                                                                                                                                                                 |
| Pinjarra Road Stage 1 and 2                         | 687                                        | 1,626                                  | <p><i>Project status:</i><br/>Construction 25% complete. Road upgrade works will continue in 2021-2022.</p>                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Leslie Street Road Rehabilitation                   | 829                                        | 813                                    | <p><i>Project status:</i><br/>Complete.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

## Statutory Environment

*Local Government Act 1995* Section 6.4 Financial Report  
*Local Government (Financial Management) Regulations 1996* Part 4 Financial Reports

## Policy Implications

Nil

## Financial Implications

Any material variances that have an impact on the outcome of the budgeted surplus position are explained in the Monthly Financial Report, as detailed in Attachment 4.1.

## Risk Analysis

Nil

## Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

### Organisational Excellence:

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk, and financial management.

## 2020/21 Capital Works Carryovers

As the end of financial year is approaching, it has become apparent that a number of capital projects will not be completed prior to 30 June 2021. Reasons for the construction delays include longer lead times for the procurement of materials and contractors due to COVID-19 impacting the availability of resources. Officers have identified and reviewed the projects that will be incomplete at year end and determined that approximately \$17,272,641 of the 2020/21 capital works program will remain unspent. A detailed list of the projects that are not due to be completed before 30 June 2021 is shown in Attachment 4.2.

The \$17,272,641 of capital expenditure that is expected to be unspent is funded from the following sources:

| Funding Source                                  | \$                |
|-------------------------------------------------|-------------------|
| External Non-Operating Grants and Contributions | 7,669,316         |
| City of Mandurah Funding                        |                   |
| - New Loan Borrowings                           | 3,726,754         |
| - Reserves                                      | 3,492,023         |
| - Proceeds                                      | 406,050           |
| - General Rates                                 | 1,978,498         |
| <b>Total</b>                                    | <b>17,272,641</b> |

The City has received \$5,523,388 of the \$7,669,316 external non-operating grants and contributions and it is proposed that the funds received be transferred into reserve to be utilised in the 2021/22 financial year. It is unlikely that the remaining \$2,145,928 of grants and contributions will be received this financial year due to the required payment milestones not being met. The projects being financed by these grants include Peel Street Power Relocation \$70,928, Pinjarra Road Stage 1 \$200,000, Waterfront Project \$1,500,000 and Lakelands District Open Space \$375,000. The \$2,145,928 will be included in the 2021/22 Annual Budget as new grants and contributions.

It is proposed that the capital revenue in the 2020/21 budget be reduced by \$7,181,015, being \$2,145,928 for grant revenue not likely to be received this year and \$5,035,087 for grant funds received, yet unable to be recognised as revenue in 2020/21.

It is proposed that the loans of \$3,726,754 not be drawn down this financial year, instead they will be presented as new loans in the 2021/2022 budget to ensure the carryover projects can be completed.

The \$406,050 reduction in proceeds from sale of assets is in relation to the plant and machinery renewal purchases that have not occurred this financial year, therefore it is proposed that the capital revenue for proceeds in the 2020/21 budget be reduced by \$406,050. As these purchases are scheduled to occur in 2021/22, the \$406,050 will be included in the 2021/22 Annual Budget as proceeds from sale of assets.

It is recommended that general rates funding of \$1,906,931 (being \$1,978,498 less the internal overhead allocation for design and project management of \$71,567), the external non-operating grants and contributions relating to the carryover works of \$5,523,388 and the reserve funds that were going to offset the projects of \$3,492,023 be transferred into reserve prior to 30 June (total \$10,922,342). The majority of these projects will be listed in the capital works program for 2021/22 and the funds drawn down upon when the works recommence next year.

## **Unbudgeted Expenditure**

### MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System

The capital project for the MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System currently has a budget of \$5,337, however the MARC has managed to complete a low-cost solution for the acid feed system and no longer requires this capital budget.

The MARC has requested that this budget be used to fund the purchase of acoustic panels for the MARC Clubroom. The installation of the acoustic panels will make the MARC Clubrooms a more useable space for Community Groups as bookings are currently limited by the reverberation/echo effects of sound. The MARC has managed to source suitable panelling at a cost of \$4,950 to help to resolve the sound issues in this space, however as these costs are below \$5,000 the costs cannot be capitalised; therefore it is requested that this budget be allocated to an operating project to facilitate the purchase of these panels.

### Sampling Analysis and Quality Plan

A Sampling Analysis and Quality Plan (SAQP) was completed on the Operations Centre by an external consultant in the month of May 2021. The plan suggested the following recommendations be implemented in a staged delivery:

- Installation of 11 ground water bores;
- Installation of 19 soil bores;
- Undertake sampling at various times throughout the year;
- Undertake gas monitoring of the underground tanks; and
- Appoint an external auditor if off site impacts are identified.

To facilitate the delivery of this plan in 2021/22, it is recommended that \$50,000 be allocated from the CEO's Corporate Project budget into Reserve so the funds can be accessed as required in 2021/22.

### Falcon Skate Park CCTV

The Community Capacity Building team has a \$20,000 provision within their Community Safety Programmes budget, for the installation of CCTV in facilities that are identified as potentially high risk to community safety. With the recent completion of the upgrade to the Falcon Skate Park, this community facility has been identified as an ideal vicinity to install CCTV infrastructure. The cost to instal two new

camera's is \$13,708, therefore it is recommended that \$13,708 be allocated from the Community Safety Programmes operating budget to a new capital project for the Falcon Skate Park CCTV.

## Conclusion

The City strives to manage its finances adequately and maintain expenditure within budget to ensure services that have been approved through the budget process are fully funded. By submitting the budget variation requests to Council as they arise it allows identification of financial implications and ensures there is nil effect on the budget adopted.

It is recommended that Council receive the Monthly Financial Report, Schedule of Accounts and the proposed budget variations.

### NOTE:

- Refer **Attachment 4.1** *Monthly Financial Report*  
**Attachment 4.2** *2020/21 Capital Works Carryover Schedule*  
**Attachment 4.3** *Schedule of Accounts (electronic only)*

## RECOMMENDATION

### That Council:

- 1 Receives the Financial Report for May 2021 as detailed in Attachment 4.1 of the report.
- 2 Receives the Schedule of Accounts for the following amounts as detailed in Attachment 4.2 of the report:
 

|                      |                 |
|----------------------|-----------------|
| Total Municipal Fund | \$ 6,892,026.86 |
| Total Trust Fund     | \$ 0.00         |
|                      | \$ 6,892,026.86 |
- 3 Approves the following adjustments for 2020/21 Capital Works Carryovers as detailed in Attachment 4.3 and summarised as follows:
  - 3.1 Decrease in capital expenditure of \$17,272,641\*
  - 3.2 Decrease in proceeds from new debentures/loans of \$3,726,754\*
  - 3.3 Decrease in fleet proceeds of \$406,050\*
  - 3.4 Increase of \$71,567\* in operating expenditure for the reversal of the capital salary overhead
  - 3.5 Decrease in capital revenue of \$7,181,015\*
  - 3.6 Net movement in transfer to reserves of \$10,922,342\* made up of
    - 3.6.1 Increase transfer to reserves for unspent grants/contributions \$488,301\*
    - 3.6.2 Increase transfer to reserves contract liabilities \$5,035,087\*
    - 3.6.3 Reduction in transfer from reserves \$3,492,023\*
    - 3.6.4 Increase transfer to reserves for 2020/21 general rates funding \$1,906,931\*
- 4 Approves the following budget variations for 2020/21 annual budget:
  - 4.1 Increase in operating expenditure of \$5,337\* for MARC Dry Operations - Fixtures
    - To be funded from a decrease in capital expenditure for MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System \$5,337\*
  - 4.2 Decrease in operating expenditure of \$50,000\* for CEO – Corporate Projects
    - \$50,000\* to be allocated to Asset Management Reserve for expenditure in 2021/22
  - 4.3 Increase in capital expenditure of \$13,708\* for Falcon Skate Park CCTV
    - To be funded from a decrease in operating expenditure for Community Safety Programmes – Community Capacity Building \$13,708\*

**\* ABSOLUTE MAJORITY REQUIRED**

# Monthly Financial Report

## May 2021

ATTACHMENT 4.1



# City of Mandurah

## May 2021

# \$0

Estimated Deficit at 30 June 2021 with  
proposed budget amendments

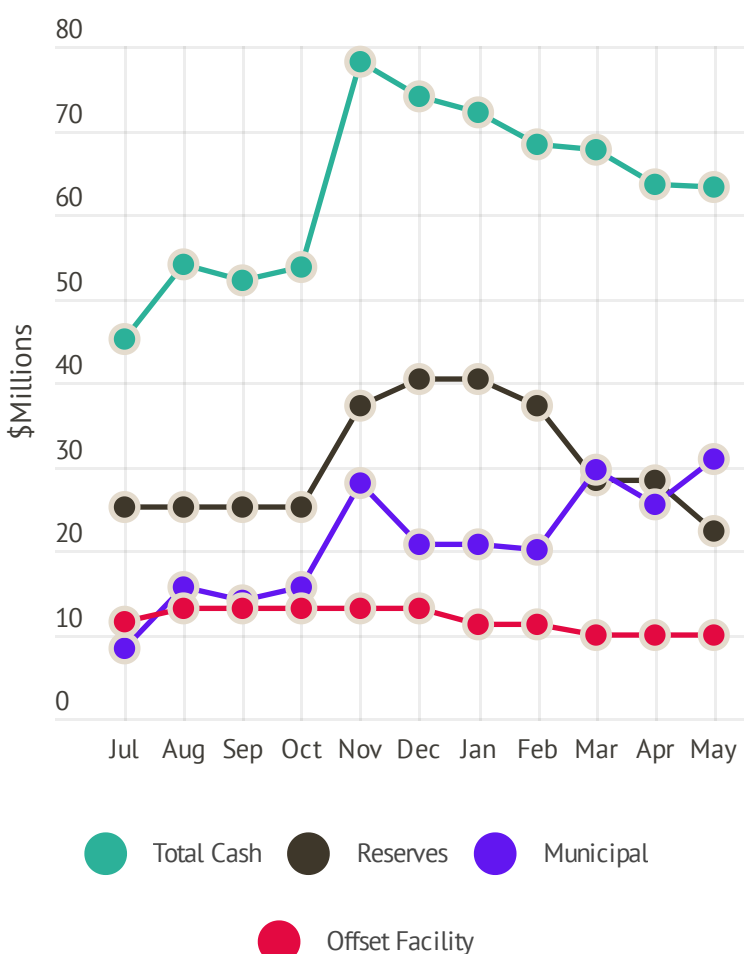
# \$14.6 million

Year to Date Actual Surplus

## Summary

- Actual Rates Raised \$80.35M
- Actual Rates Received \$79.6M (95.1% collected)
- Actual Operating Revenue \$111.9M
- Actual Capital Revenue \$10.39M
- Actual Operating Expenditure \$110.77M
- Actual Capital Expenditure \$18.96M
- Actual Proceeds from Sale of Assets \$1.89M

## Investments



## Loans

- Actual Principal Outstanding \$21.32M
- Actual Principal Repayments Made \$4.90M
- Actual Interest Paid \$294K
- Actual New Loans Drawdown \$0M
- Amount of Interest Saved from Loan Offset Facility \$197K

## Rates Outstanding

- 21 Properties with >\$10K outstanding
- 100 Properties \$3K to \$10K outstanding
- 30 Properties commenced legal action in 20/21
- \$1.99M Rates Exemptions

## Sundry Debtors Outstanding

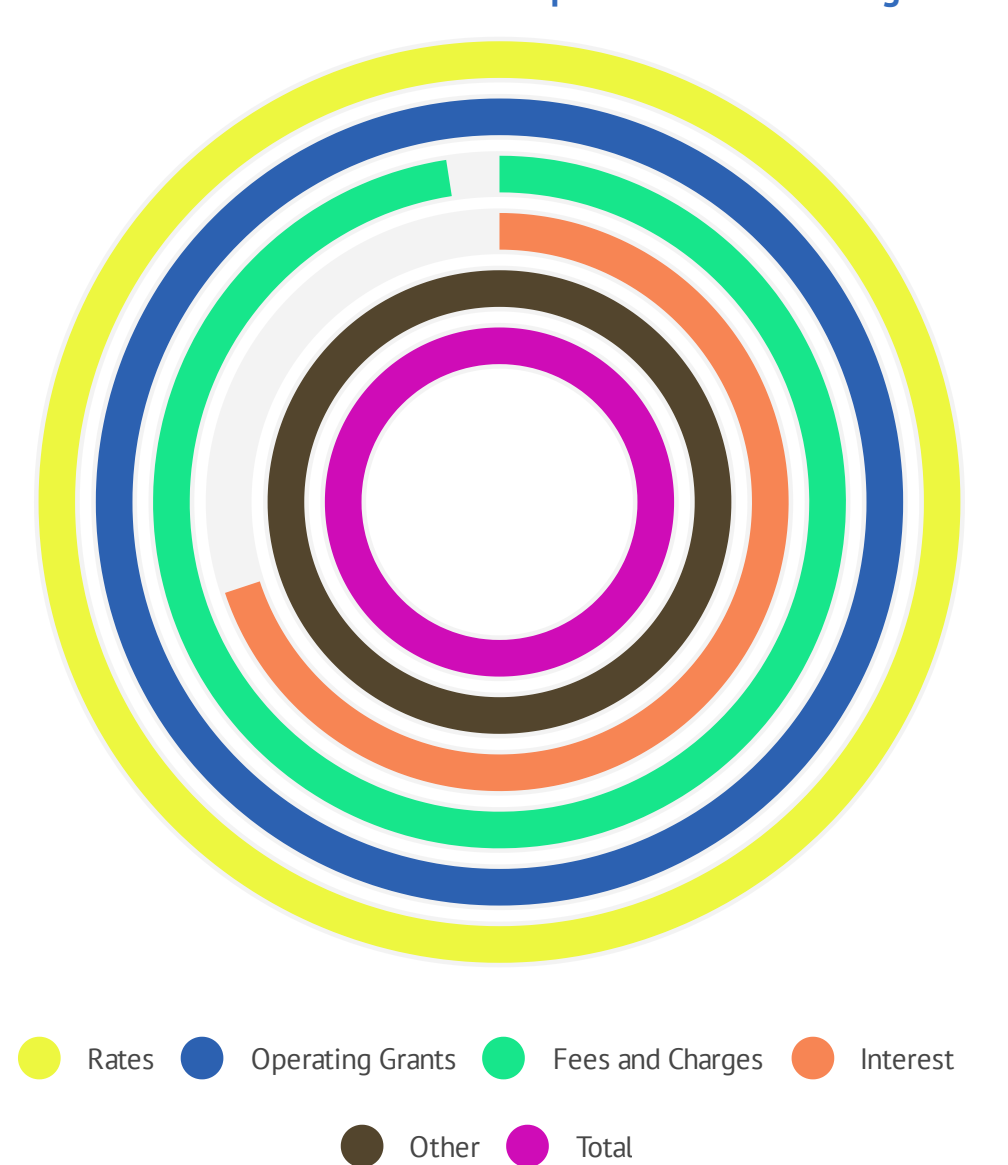
- 125 current accounts due (\$1.05M)
- 245 accounts overdue i.e >30 days (\$834k)

## Budget Proposed Amendments

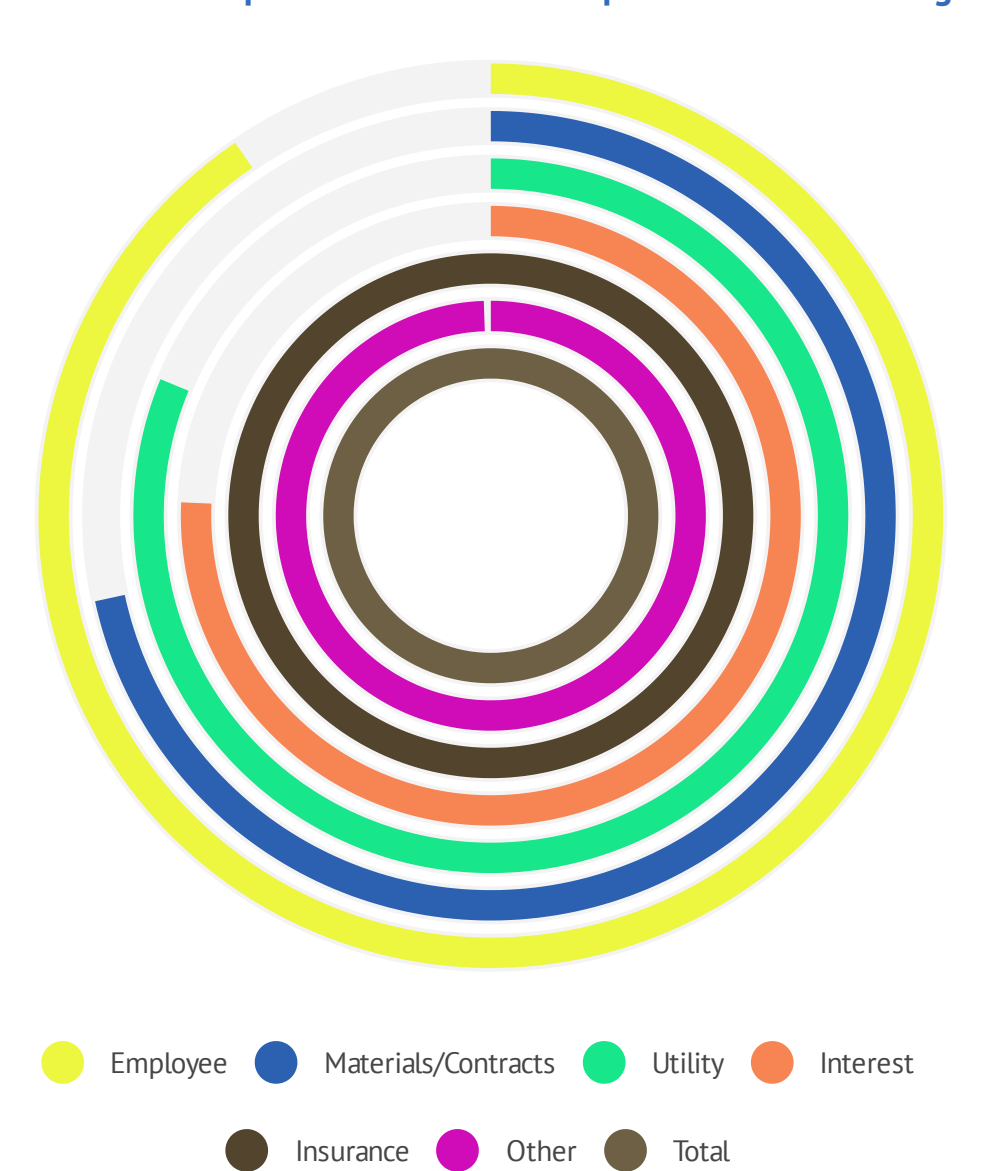
- 2020/21 Capital Works Carryovers for overall capital expenditure reduction in 2020/21 of \$17.3M
- MARC Dry Operations - Fixtures from capital project MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System (\$5.3K)
- Transfer to Asset Management Reserve for 2021/22 expenditure from CEO Projects Budget (\$50K)
- Falcon Skate Park CCTV funded from Community Safety Operating Programs (\$13.7K)

- 3 Tenders awarded during the month through CEO delegation
- 53.3 Council Meetings received for the 20/21 year

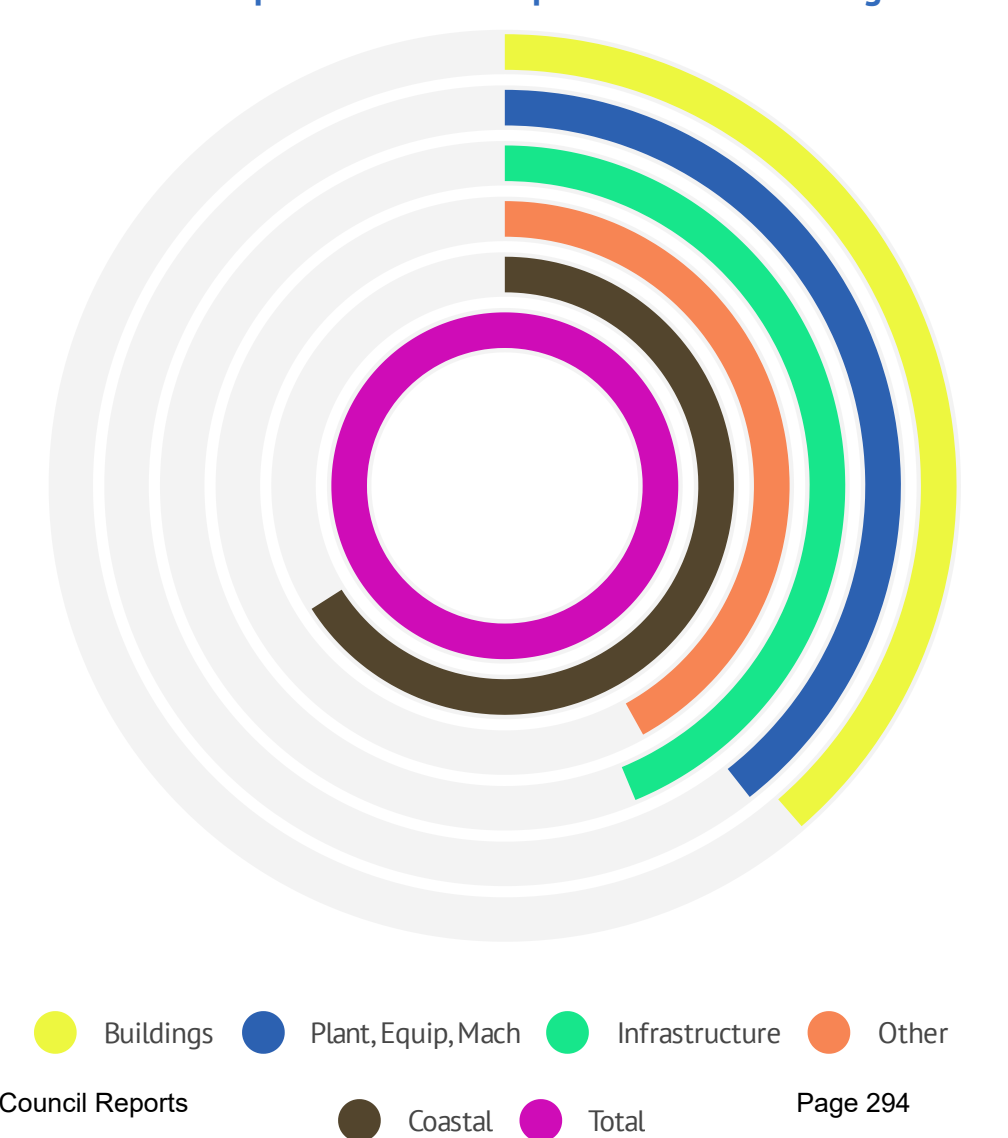
## Year to Date Revenue Actuals Compared to Current Budget

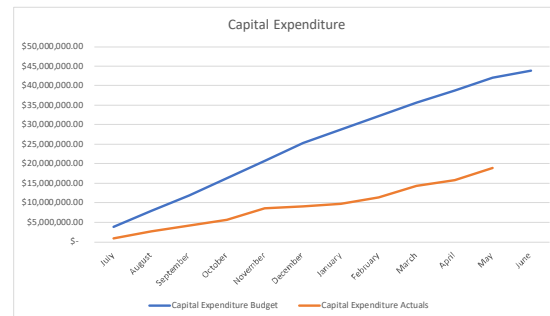
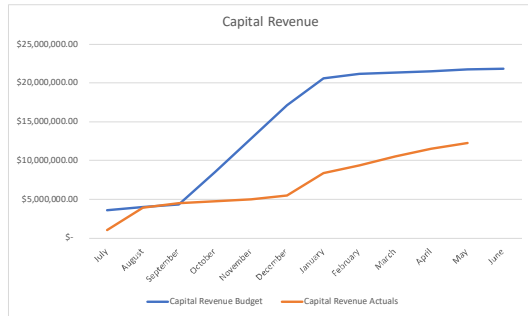
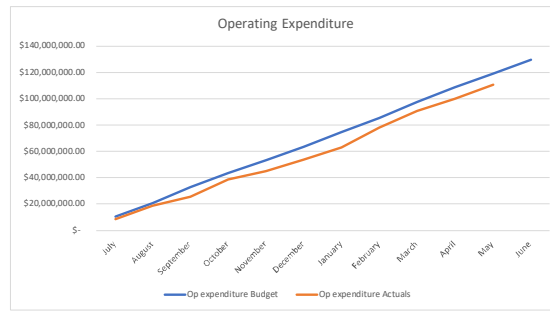
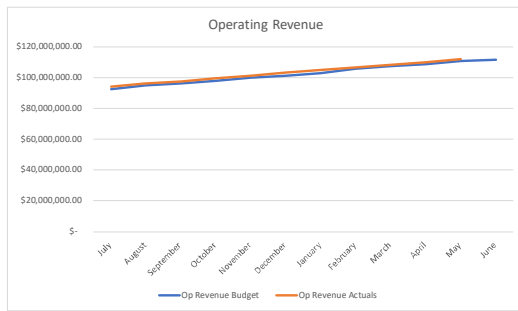


## Year to Date Expenditure Actuals Compared to Current Budget



## Year to Date Capital Actuals Compared to Current Budget





**CITY OF MANDURAH**

**MONTHLY FINANCIAL REPORT**

**For the Period Ended 31 May 2021**

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**STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021**

**BY NATURE OR TYPE**

|                                                     | Ref<br>Note | Annual<br>Budget     | YTD<br>Budget<br>(a) | YTD<br>Actual<br>(b) | Var. \$<br>(b)-(a) | Var. %<br>(b)-(a)/(a) | Var. |
|-----------------------------------------------------|-------------|----------------------|----------------------|----------------------|--------------------|-----------------------|------|
|                                                     |             | \$                   | \$                   | \$                   | \$                 | %                     |      |
| <b>Opening Funding Surplus / (Deficit)</b>          |             | 1,194,780            | 1,194,780            | <b>1,194,780</b>     |                    |                       |      |
| <b>Revenue from operating activities</b>            |             |                      |                      |                      |                    |                       |      |
| Rates                                               |             | 80,351,781           | 80,329,338           | <b>80,352,904</b>    | 23,566             | 0.03%                 |      |
| Operating grants, subsidies and contributions       |             | 5,067,054            | 4,886,945            | <b>5,526,418</b>     | 639,473            | 13.09%                | ▲    |
| Fees and charges                                    |             | 25,498,382           | 24,495,419           | <b>24,870,564</b>    | 375,145            | 1.53%                 |      |
| Interest earnings                                   |             | 1,078,000            | 988,128              | <b>753,643</b>       | (234,485)          | (23.73%)              | ▼    |
| Other revenue                                       |             | 279,245              | 256,132              | <b>368,791</b>       | 112,659            | 43.98%                | ▲    |
| Profit on disposal of assets                        |             | 18,399               | 18,399               | -                    | (18,399)           | (100.00%)             |      |
|                                                     |             | <b>112,292,861</b>   | <b>110,974,361</b>   | <b>111,872,320</b>   | 897,959            | 0.81%                 |      |
| <b>Expenditure from operating activities</b>        |             |                      |                      |                      |                    |                       |      |
| Employee costs                                      |             | (45,275,692)         | (41,771,768)         | <b>(40,693,444)</b>  | 1,078,324          | 2.58%                 |      |
| Materials and contracts                             |             | (48,661,575)         | (44,578,682)         | <b>(35,050,035)</b>  | 9,528,647          | 21.37%                | ▲    |
| Utility charges                                     |             | (4,147,628)          | (3,741,061)          | <b>(3,369,415)</b>   | 371,646            | 9.93%                 |      |
| Depreciation on non-current assets                  |             | (29,297,836)         | (26,856,349)         | <b>(28,041,022)</b>  | (1,184,673)        | (4.41%)               |      |
| Interest expenses                                   |             | (735,680)            | (674,383)            | <b>(556,819)</b>     | 117,564            | 17.43%                | ▲    |
| Insurance expenses                                  |             | (1,012,942)          | (928,527)            | <b>(1,186,222)</b>   | (257,695)          | (27.75%)              | ▼    |
| Other expenditure                                   |             | (447,792)            | (447,798)            | <b>(445,477)</b>     | 2,321              | 0.52%                 |      |
| Loss on disposal of assets                          |             | (353,191)            | (353,191)            | <b>(1,422,814)</b>   | (1,069,623)        | (302.85%)             | ▼    |
|                                                     |             | <b>(129,932,336)</b> | <b>(119,351,759)</b> | <b>(110,765,248)</b> | 8,586,511          | 7.19%                 |      |
| Non-cash amounts excluded from operating activities | 1(a)        | 24,980,272           | 22,926,481           | <b>24,455,427</b>    | 1,528,946          | 6.67%                 |      |
| <b>Amount attributable to operating activities</b>  |             | <b>7,340,797</b>     | <b>14,549,083</b>    | <b>25,562,499</b>    | 11,013,416         | (75.70%)              |      |
| <b>Investing activities</b>                         |             |                      |                      |                      |                    |                       |      |
| Non-operating grants, subsidies and contributions   | 9           | 19,495,475           | 19,419,779           | <b>10,391,452</b>    | (9,028,327)        | (46.49%)              | ▼    |
| Proceeds from disposal of assets                    | 4           | 2,456,764            | 2,252,033            | <b>1,890,488</b>     | (361,545)          | (16.05%)              | ▼    |
| Payments for property, plant and equipment          | 6           | (43,922,767)         | (40,897,273)         | <b>(18,956,585)</b>  | 21,940,687         | 53.65%                | ▲    |
| <b>Amount attributable to investing activities</b>  |             | <b>(21,970,528)</b>  | <b>(19,225,460)</b>  | <b>(6,674,645)</b>   | 12,550,815         | 65.28%                |      |
| <b>Financing Activities</b>                         |             |                      |                      |                      |                    |                       |      |
| Proceeds from new debentures                        | 7           | 7,450,000            | -                    | -                    | 0                  | 0.00%                 |      |
| Unspent Loans Utilised                              |             | 1,200,612            | -                    | -                    | 0                  | 0.00%                 |      |
| Payment of lease liability                          |             | (618,065)            | (618,065)            | <b>(595,712)</b>     | 22,353             | 3.62%                 |      |
| Proceeds from community loans                       |             | 100,000              | 91,667               | <b>93,666</b>        | 1,999              | 2.18%                 |      |
| Transfer from reserves                              |             | 20,570,962           | -                    | -                    | 0                  | 0.00%                 |      |
| Advances of community loans                         |             | (150,000)            | (100,000)            | <b>(100,000)</b>     | 0                  | 0.00%                 |      |
| Repayment of debentures                             | 7           | (5,146,303)          | (4,717,444)          | <b>(4,904,956)</b>   | (187,512)          | (3.97%)               |      |
| Transfer to reserves                                |             | (9,972,255)          | -                    | -                    | 0                  | 0.00%                 |      |
| <b>Amount attributable to financing activities</b>  |             | <b>13,434,951</b>    | <b>(5,343,843)</b>   | <b>(5,507,002)</b>   | (163,159)          | (3.05%)               |      |
| <b>Closing Funding Surplus / (Deficit)</b>          | 1(c)        | <b>(0)</b>           | <b>(8,825,439)</b>   | <b>14,575,632</b>    | 23,401,072         | -265.15%              |      |

**KEY INFORMATION**

▲ ▼ Indicates a variance between Year to Date (YTD) Actual and YTD Budget data as per the adopted materiality threshold.

Refer to Note 12 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Local Government (Financial Management) Regulation 1996.

|                                                                | Notes | Annual Budget     | YTD Budget (a)    | YTD Actual (b)    |
|----------------------------------------------------------------|-------|-------------------|-------------------|-------------------|
| <b>Non-cash items excluded from operating activities</b>       |       | \$                | \$                | \$                |
| <b>Adjustments to operating activities</b>                     |       |                   |                   |                   |
| Less: Profit on asset disposals                                |       | (18,399)          | (18,399)          | -                 |
| Less: Non-cash grants and contributions for assets             |       |                   |                   | (434,041)         |
| Less: Movement in liabilities associated with restricted cash  |       | (4,652,356)       | (4,264,660)       | (4,514,887)       |
| Movement in pensioner deferred rates (non-current)             |       | -                 | -                 | (64,049)          |
| Movement in employee benefit provisions (non-current)          |       | -                 | -                 | 4,568             |
| Add: Loss on asset disposals                                   |       | 353,191           | 353,191           | 1,422,814         |
| Add: Depreciation on assets                                    |       | 29,297,836        | 26,856,349        | 28,041,022        |
| <b>Total non-cash items excluded from operating activities</b> |       | <b>24,980,272</b> | <b>22,926,481</b> | <b>24,455,427</b> |

(b) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with regulation 32 of the Local Government (Financial Management) Regulations 1996 to agree to the surplus/(deficit) after imposition of general rates.

|                                                |   | Budget Closing 30 Jun 2020 | Budget Closing 30 Jun 2021 | Year to Date 31 May 2021 |
|------------------------------------------------|---|----------------------------|----------------------------|--------------------------|
| <b>Adjustments to net current assets</b>       |   |                            |                            |                          |
| Less: Reserves - restricted cash               |   | (34,557,228)               | (20,116,870)               | (39,199,788)             |
| Less: Unspent loans                            |   | -                          | (431,591)                  | (1,531,765)              |
| Less: ESL debtors                              |   | 185,905                    | -                          | -                        |
| Less: Prepaid Rates                            |   | (2,455,879)                | (2,455,879)                | -                        |
| Less: Clearing accounts                        |   |                            |                            | 1,142,610                |
| Add: Borrowings                                | 7 | 5,410,639                  | 7,499,999                  | (162,989)                |
| Add: Other liabilities                         |   | 7,437,433                  | 3,081,188                  | -                        |
| Add: Lease liability                           |   | 1,416,287                  | 608,382                    | 665,391                  |
| Add: Provisions - employee                     |   | 4,944,527                  | 5,041,426                  | 5,103,435                |
| Add: Loan Facility offset                      |   | -                          | -                          | 10,000,000               |
| <b>Total adjustments to net current assets</b> |   | <b>(17,618,316)</b>        | <b>(6,773,345)</b>         | <b>(23,983,105)</b>      |

(c) Net current assets used in the Statement of Financial Activity

|                                                      |      |                     |                    |                     |
|------------------------------------------------------|------|---------------------|--------------------|---------------------|
| <b>Current assets</b>                                |      |                     |                    |                     |
| Cash and cash equivalents                            | 2    | 39,407,751          | 23,835,328         | 53,060,504          |
| Rates receivables                                    | 3    | 4,019,116           | 3,519,116          | 4,101,331           |
| Receivables                                          | 3    | 4,444,928           | 3,644,928          | 4,160,710           |
| Other current assets                                 |      | 428,974             | 524,062            | 446,543             |
| <b>Less: Current liabilities</b>                     |      |                     |                    |                     |
| Payables                                             |      | (7,761,299)         | (4,555,419)        | (11,094,147)        |
| Borrowings                                           | 7    | (5,410,639)         | (7,499,999)        | 162,989             |
| Other current liabilities                            |      | (5,275,266)         | (3,464,329)        | (2,953,008)         |
| Lease liabilities                                    |      | (1,416,287)         | (608,382)          | (665,391)           |
| Provisions                                           |      | (8,621,960)         | (8,621,960)        | (8,660,793)         |
| <b>Less: Total adjustments to net current assets</b> | 1(b) | <b>(17,618,316)</b> | <b>(6,773,345)</b> | <b>(23,983,105)</b> |
| <b>Closing Funding Surplus / (Deficit)</b>           |      | <b>2,197,002</b>    | <b>-</b>           | <b>14,575,632</b>   |

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

|                                | Total Amount      | Interest rate | Total<br>calculated<br>interest<br>Earnings | Institution | S&P rating | Deposit Date | Maturity<br>Date | Term days |
|--------------------------------|-------------------|---------------|---------------------------------------------|-------------|------------|--------------|------------------|-----------|
|                                | \$                | \$            | \$                                          | \$          |            |              |                  |           |
| <b>Cash on hand</b>            |                   |               |                                             |             |            |              |                  |           |
| Westpac Municipal Bank Account | 15,412,340        | Variable      |                                             | Westpac     | AA-        | NA           | NA               |           |
|                                | 15,412,340        |               |                                             |             |            |              |                  |           |
| <b>Municipal Investments</b>   |                   |               |                                             |             |            |              |                  |           |
| Muni 10 - 9652-46197           | 29,770            | 0.25%         | 74                                          | ANZ         | AA-        | 1/10/2020    | 1/10/2021        | 365       |
| Muni 38 - 36-724-1038          | 3,007,797         | 0.30%         | 4,468                                       | CBA         | AA-        | 18/02/2021   | 18/08/2021       | 181       |
| MNS 31 - 582058                | 6,122,820         | 0.35%         | 1,820                                       | Westpac     | AA-        | 30/04/2021   | 31/05/2021       | 31        |
| MNS 60 - 582007                | 6,344,348         | 0.40%         | 2,155                                       | Westpac     | AA-        | 30/04/2021   | 31/05/2021       | 31        |
|                                | 15,504,735        |               |                                             |             |            |              |                  |           |
| <b>Reserve Investments</b>     |                   |               |                                             |             |            |              |                  |           |
| Reserve 31 - 78-920-6945       | 3,049,739         | 0.30%         | 2,304                                       | NAB         | AA-        | 23/03/2021   | 23/06/2021       | 92        |
| Reserve 35 - B33713404.75      | 3,010,748         | 0.33%         | 4,946                                       | CBA         | AA-        | 20/05/2021   | 18/11/2021       | 182       |
| Reserve 36 - 97-996-3904       | 3,010,590         | 0.32%         | 4,743                                       | NAB         | AA-        | 12/05/2021   | 8/11/2021        | 180       |
| Reserve 39 - B33713404.55      | 3,009,848         | 0.38%         | 5,630                                       | CBA         | AA-        | 19/05/2021   | 15/11/2021       | 180       |
| RNS 31 - 581565                | 6,845,183         | 0.35%         | 2,034                                       | Westpac     | AA-        | 30/04/2021   | 31/05/2021       | 31        |
| RNS 60 - 581573                | 3,217,322         | 0.40%         | 1,093                                       | Westpac     | AA-        | 30/04/2021   | 31/05/2021       | 31        |
|                                | 22,143,430        |               |                                             |             |            |              |                  |           |
| <b>Total</b>                   | <b>53,060,504</b> |               | <b>29,267</b>                               |             |            |              |                  |           |

**Interest revenue**

|                             |                |
|-----------------------------|----------------|
| Investment Interest Accrued | 29,267         |
| Investment Interest Matured | 308,323        |
| Rates Interest              | 416,053        |
|                             | <b>753,643</b> |

**Interest Earned**

**\$753,643**

**Total Municipal and Reserve Funds 53,060,504**

|                             | Amount     | Interest rate on<br>loans | Interest Saved | YTD Interest<br>Saved |
|-----------------------------|------------|---------------------------|----------------|-----------------------|
| <b>Loan Offset Facility</b> |            |                           |                |                       |
| Westpac                     | 10,000,000 | 1.91%                     | 16,051         | 196,946               |

**KEY INFORMATION**

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments highly liquid investments with original maturities of twelve months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

| Total Municipal Cash | Unrestricted     |
|----------------------|------------------|
| <b>\$63.06 M</b>     | <b>\$40.92 M</b> |

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021

OPERATING ACTIVITIES  
NOTE 3  
RECEIVABLES

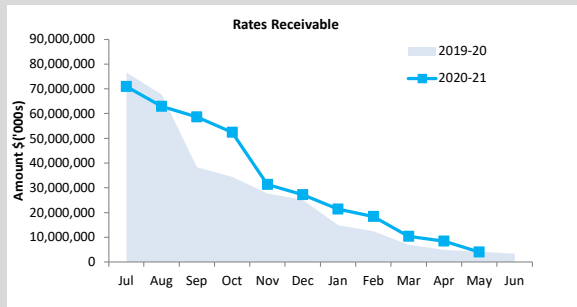
| Rates Receivable               | 30-Jun-20        | 31-May-20        | 31 May 21        |
|--------------------------------|------------------|------------------|------------------|
|                                | \$               |                  | \$               |
| Opening Arrears Previous Years | 2,873,789        | 2,873,789        | 3,317,555        |
| Rates levied                   | 80,212,522       | 78,487,059       | 80,352,904       |
| Less - Collections to date     | (79,768,756)     | (76,436,080)     | (79,569,127)     |
| Equals Current Outstanding     | <b>3,317,555</b> | <b>4,924,768</b> | 4,101,331        |
| <b>Net Rates Collectable</b>   | <b>3,317,555</b> | <b>4,924,768</b> | <b>4,101,331</b> |
| % Collected                    | 96%              | 93.9%            | 95.1%            |

|                                                              | 31 May 20 | 31 May 21 |
|--------------------------------------------------------------|-----------|-----------|
| - No. of Legal Proceedings Commenced for the financial year  | 5         | 30        |
| - No. of properties > \$10,000 outstanding                   | 16        | 21        |
| - No. of properties between \$3,000 and \$10,000 outstanding | 134       | 100       |
| - Value of Rates Concession                                  | 76,896    | 73,427    |
| - Value of Rates Exemptions                                  | 1,960,488 | 1,992,032 |

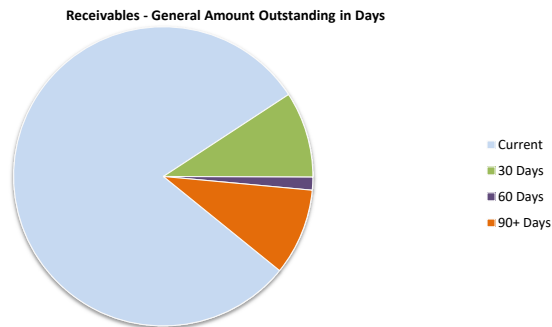
| Receivables - General                        | 31-May-20        | Current          | 30 Days        | 60 Days       | 90+ Days       | 31 May 21        |
|----------------------------------------------|------------------|------------------|----------------|---------------|----------------|------------------|
|                                              | \$               | \$               | \$             | \$            | \$             | \$               |
| <b>Balance per Trial Balance</b>             |                  |                  |                |               |                |                  |
| Sundry receivable                            | 2,290,754        | 915,317          | 385,825        | 58,291        | 389,407        | 1,748,840        |
| Recreation Centres                           | 63,181           | 139,693          |                |               |                | 139,693          |
| Mandurah Ocean Marina                        | 58,324           | 0                |                |               |                | 0                |
| GST receivable                               | 541,021          | 442,267          |                |               |                | 442,267          |
| Allowance for impairment of receivables      | 0                | (139,014)        |                |               |                | (139,014)        |
| Infringements                                | 1,011,776        | 1,051,899        |                |               |                | 1,051,899        |
| Pensioners rates and ESL deferred            | 479,872          | 460,512          |                |               |                | 460,512          |
| Other Receivables                            | 85,487           | 456,512          |                |               |                | 456,512          |
| <b>Total Receivables General Outstanding</b> | <b>4,530,415</b> | <b>3,327,186</b> | <b>385,825</b> | <b>58,291</b> | <b>389,407</b> | <b>4,160,710</b> |
| Percentage                                   |                  | 80%              | 9.3%           | 1.4%          | 9.4%           |                  |

KEY INFORMATION

Rates and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of rates and other receivables is reviewed on an ongoing basis. Other receivables that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



| Collected    | Rates Due          |
|--------------|--------------------|
| <b>95.1%</b> | <b>\$4,101,331</b> |



|                     |
|---------------------|
| <b>Debtors Due</b>  |
| <b>\$4,160,710</b>  |
| <b>Over 30 Days</b> |
| <b>20%</b>          |
| <b>Over 90 Days</b> |
| <b>9%</b>           |

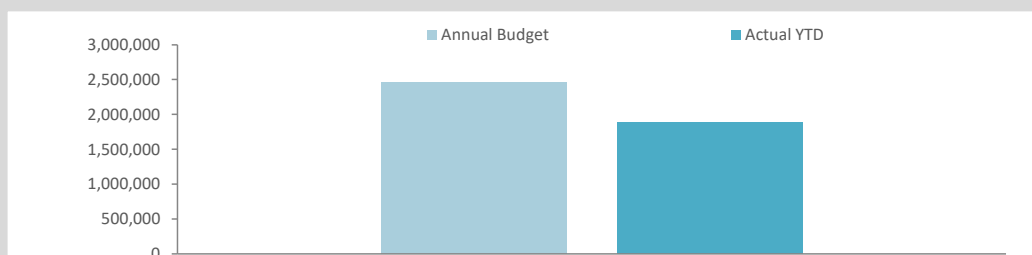
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021

OPERATING ACTIVITIES  
NOTE 4  
DISPOSAL OF ASSETS

| Asset                                                 | Asset Description                          | Budget    | YTD Actual |
|-------------------------------------------------------|--------------------------------------------|-----------|------------|
|                                                       |                                            | Proceeds  | Proceeds   |
|                                                       |                                            | \$        | \$         |
| <b><u>Land</u></b>                                    |                                            |           |            |
| Land                                                  | Sale of Land - Shearwater L102, L105, L109 | 1,090,751 | 1,209,736  |
| <b><u>Light Passenger Vehicles - Replacement</u></b>  |                                            |           |            |
| MAZDA CX-5 - C00316                                   | SUSTAINABLE DEVELOPMENT                    | 15,502    | 16,873     |
| MITSUBISHI OUTLANDER - C00816                         | WORKS AND SERVICES                         | 13,669    |            |
| MITSUBISHI OUTLANDER - C01016                         | SUSTAINABLE DEVELOPMENT                    | 11,419    | 19,600     |
| MITSUBISHI OUTLANDER - C02217                         | WORKS AND SERVICES                         | 11,574    |            |
| MAZDA CX-5 - C02817                                   | SUSTAINABLE DEVELOPMENT                    | 13,467    |            |
| VOLKSWAGEN GOLF - C03717                              | WORKS AND SERVICES                         | 13,464    | 13,464     |
| MAZDA CX-5 - C03917                                   | WORKS AND SERVICES                         | 15,975    |            |
| MITSUBISHI OUTLANDER - C04217                         | PEOPLE AND COMMUNITIES                     | 11,815    |            |
| FORD MONDEO - C04516                                  | SUSTAINABLE DEVELOPMENT                    | 14,600    | 14,600     |
| MAZDA CX-5 - C04617                                   | SUSTAINABLE DEVELOPMENT                    | 16,460    |            |
| TOYOTA RAV4 - C04916                                  | SUSTAINABLE DEVELOPMENT                    | 14,438    | 21,191     |
| TOYOTA RAV4 - C05117                                  | SUSTAINABLE DEVELOPMENT                    | 14,002    |            |
| MAZDA CX-5 - C05216                                   | PEOPLE AND COMMUNITIES                     | 15,502    |            |
| MAZDA CX-5 - C05317                                   | SUSTAINABLE DEVELOPMENT                    | 16,460    |            |
| MAZDA CX-5 - C05517                                   | STRATEGY AND BUSINESS PERFORMANCE          | 16,460    |            |
| HOLDEN TRAILBLAZER - C06716                           | WORKS AND SERVICES                         | 28,009    | 28,009     |
| VW Golf - C072                                        | WORKS AND SERVICES                         | 13,464    | 13,464     |
| MAZDA CX-5 - C07317                                   | WORKS AND SERVICES                         | 16,460    |            |
| HYUNDAI I30 - C07718                                  | WORKS AND SERVICES                         | 14,145    | 14,145     |
| <b><u>Light Commercial Vehicles - Replacement</u></b> |                                            |           |            |
| FORD RANGER - U00116                                  | PARKS-SOUTHERN                             | 18,762    | 28,691     |
| MITSUBISHI TRITON - U00517                            | PARKS PROJECTS                             | 13,650    |            |
| ISUZU D'MAX - U00916                                  | PARKS ASSETS                               | 15,169    |            |
| FORD RANGER - U01116                                  | WASTE MANAGEMENT                           | 19,283    |            |
| FORD RANGER - U01417                                  | PARKS CENTRAL                              | 18,915    |            |
| FORD RANGER - U01517                                  | PARKS MAINTENANCE - RETIC                  | 13,839    |            |
| FORD RANGER - U01617                                  | PARKS MAINTENANCE - RETIC                  | 18,450    |            |
| TOYOTA HIACE - U01716                                 | PARKS MAINTENANCE - RETIC                  | 16,157    |            |
| FORD RANGER - U01816                                  | PARKS PROJECTS                             | 19,630    |            |
| FORD RANGER - U02617                                  | PARKS NORTHERN                             | 16,100    |            |
| FORD RANGER - U03017                                  | PARKS MAINTENANCE - RETIC                  | 13,839    |            |
| HOLDEN COLORADO - U03317                              | RANGERS                                    | 16,822    |            |
| FORD RANGER - U03716                                  | MARINA AND DEPOT                           | 18,607    | 29,373     |
| FORD RANGER - U04116                                  | HEALTH SERVICES                            | 18,809    |            |
| FORD RANGER - U04417                                  | PARKS CENTRAL                              | 14,715    |            |
| TOYOTA HIACE - U04617                                 | PARKS MAINTENANCE - RETIC                  | 16,588    |            |
| FORD RANGER - U05517                                  | PARKS MAINTENANCE - RETIC                  | 15,760    |            |
| FORD RANGER - U05617                                  | LANDSCAPING SERVICES                       | 15,544    | 21,145     |
| FORD RANGER - U06017                                  | WORKS CONSTRUCTION                         | 19,430    |            |
| HOLDEN COLORADO - U06118                              | SURVEYING SERVICES                         | 17,356    |            |
| FORD RANGER - U06217                                  | RECREATION SERVICES COORDINATOR            | 16,100    |            |
| FORD RANGER - U06317                                  | CIVIL MAINTENANCE                          | 19,720    | 26,873     |
| FORD RANGER - U06417                                  | PARKS-SOUTHERN                             | 16,315    | 26,645     |
| FORD RANGER - U06517                                  | PARKS ASSETS                               | 18,408    |            |
| FORD RANGER - U06617                                  | EMERGENCY MANAGEMENT SDBFB                 | 19,720    |            |
| <b><u>Trucks &amp; Buses Replacements</u></b>         |                                            |           |            |
| TOYOTA HIACE 12 SEAT BUS - T028                       | EMERGENCY MANAGEMENT                       | 23,876    |            |
| <b><u>Trailers</u></b>                                |                                            |           |            |
| MOWING 4500KG - V003                                  | PARKS-SOUTHERN                             | 3,040     | 6,064      |
| MOWING 4500KG - V004                                  | PARKS- NORTHERN                            | 3,040     |            |
| MOWING 4500KG - V005                                  | PARKS-SOUTHERN                             | 3,040     | 6,166      |
| BOXTOP 2000KG - V022                                  | WORKS CONSTRUCTION                         | 889       | 889        |
| BOXTOP 2000KG - V025                                  | CIVIL CONSTRUCTION(DRAINAGE)               | 700       | 1,215      |
| BOXTOP 1500KG - V026                                  | CITYBUILD                                  | 750       | 1,167      |
| 3T TANDEM TIPPER - V033                               | CIVIL MAINTENANCE                          | 1,660     |            |
| 2T TANDEM TIPPER - V034                               | CIVIL CONSTRUCTION (DRAINAGE)              | 1,330     | 2,119      |
| LUGGAGE TRAILER SINGLE AXLE 2000KG - V040             | PARKS ASSETS                               | 1,090     |            |
| WASTECH SEMI TRAILER - V050                           |                                            | 35,327    |            |
| WASTECH SEMI TRAILER - V051                           |                                            | 35,327    |            |
| <b><u>Parks &amp; Mowers</u></b>                      |                                            |           |            |
| TORO REELMASTER 7000D - M02517                        | PARKS ASSETS                               | 18,252    |            |
| KUBOTA OFD 72 INCH - CAB+TRAILER - M01516             | PARKS ASSETS                               | 7,500     |            |
| KUBOTA ZERO TURN 72 INCH - M01916                     | PARKS SOUTH                                | 6,000     |            |

|                                                |                               | Budget    | YTD Actual |
|------------------------------------------------|-------------------------------|-----------|------------|
| Asset                                          | Asset Description             | Proceeds  | Proceeds   |
| <b>Miscellaneous Equipment &gt;\$1500</b>      |                               |           |            |
| ROBIN TRASH PUMP - S107                        | CIVIL CONSTRUCTION (DRAINAGE) | 890       |            |
| EARLEX ELECTRIC SPRAY UNIT - P021              | CITYBUILD                     | 640       |            |
| VERTI MOWER - M008                             | PARKS ASSETS                  | 400       | 878        |
| <b>Construction Vehicles - Replacement</b>     |                               |           |            |
| KOMATSU WA250PZ-6 WHEEL LOADER - G006          | WORKS CONSTRUCTION            | 79,405    |            |
| BOMAG BW24R MULTI TYRE ROLLER - R002           | WORKS CONSTRUCTION            | 45,900    |            |
| <b>Plant Disposed from 2019/20 budget:</b>     |                               |           |            |
| <b>Light Passenger Vehicles - Replacement</b>  |                               |           |            |
| HYUNDAI I30 HATCH - C00116                     | MARINA AND DEPOT              | 12,782    | 12,782     |
| TOYOTA RAV 4 - C01216                          | LIBRARY & HERITAGE SERVICES   | 20,964    | 20,964     |
| MITSUBISHI OUTLANDER - C02316                  | ASSET MANAGEMENT              | 17,782    | 17,782     |
| <b>Light Commercial Vehicles - Replacement</b> |                               |           |            |
| FORD RANGER - U043                             | WORKS CONSTRUCTION            | 15,509    | 15,509     |
| FORD RANGER - U05216                           | PARKS ASSETS                  | 24,600    | 24,600     |
| FORD RANGER - U05416                           | PARKS CENTRAL                 | 23,918    | 23,918     |
| TOYOTA HILUX - U007                            | WORKS AND SERVICES            | 29,827    | 29,827     |
| FORD RANGER - U02216                           | WORKS AND SERVICES            | 29,145    | 29,145     |
| HOLDEN COLORADO - U03216                       | RANGERS                       | 21,418    | 21,418     |
| FORD RANGER - U05916                           | PARKS ASSETS                  | 20,282    | 20,282     |
| FORD RANGER - U00316                           | HEALTH SERVICES               | 29,146    | 29,146     |
| FORD RANGER - U05316                           | PARKS ASSETS                  | 25,509    | 25,509     |
| HOLDEN COLORADO - U069                         | SUSTAINABLE DEVELOPMENT       | 22,555    | 22,555     |
| <b>Trucks &amp; Buses Replacements</b>         |                               |           |            |
| ROADSWEEPER - T051                             | CIVIL MAINTENANCE             | 65,613    | 65,613     |
| <b>Trailers</b>                                |                               |           |            |
| TRALIER SINGLE AXLE - V01716                   | PARKS CENTRAL                 | 2,312     | 2,312      |
| TRAILER SINGLE AXLE - V01615                   | PARKS                         |           | 1,215      |
| TRAILER SINGLE AXLE - V0                       | PARKS                         |           | 245        |
| <b>Parks &amp; Mowers</b>                      |                               |           |            |
| TORO REELMASTER SIDEWINDER MOWER - M023        | WORKS AND SERVICES            | 7,153     | 7,153      |
| TORO ROTARY MOWER - M02616                     | PARKS ASSETS                  | 7,154     | 7,154      |
| DEUTSCHER H660-11 ROTARY MOWER - M100          | PARKS ASSETS                  | 667       | 667        |
| RED EXIM VERTI DRAIN AERATOR - N021            | WORKS AND SERVICES            | 5,631     | 5,631      |
| <b>Miscellaneous Equipment &gt;\$1500</b>      |                               |           |            |
| AIR COMPRESSOR - P054                          | WORKS AND SERVICES            | 417       | 417        |
| ERS TURBO WASHER                               | CITYFLEET                     |           | 3,003      |
| PEDESTAL DRILL - P068                          | WORKS AND SERVICES            |           | 584        |
| BENDPAK HOIST - P114                           | CITYFLEET                     |           | 751        |
|                                                |                               | 2,456,764 | 1,890,488  |

KEY INFORMATION



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 5  
TENDERS/QUOTES AWARDED FOR THE MONTH**

CEO delegation – accepted/rejected tenders during the month  
Awarded under Financial Authorisation \$250,000 and above

| Tender code | Tender Description                                                                      | Company Awarded to                                                                                | Contract Term                                        | Contract Amount |
|-------------|-----------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|------------------------------------------------------|-----------------|
|             |                                                                                         |                                                                                                   |                                                      | \$              |
| RFQ24-2020  | Traffic and Transport Consultancy<br><b>Delegated Authority exercised in March 2021</b> | Cardno (WA) Pty Ltd                                                                               | 3 years<br>(Option to extend for 2 x 1 year periods) | 400,000         |
| T02-2021    | Provision of Assertive Outreach Services                                                | St Patrick's Community Support Centre Limited<br>Trading as St Patrick's Community Support Centre | 2 years                                              | 350,000         |
| RFQ06-2021  | Supply and Delivery of Crushed Limestone                                                | Carbone Bros Pty Ltd                                                                              | 3 years<br>(Option to extend for a 2 years)          | 403,000         |

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021**

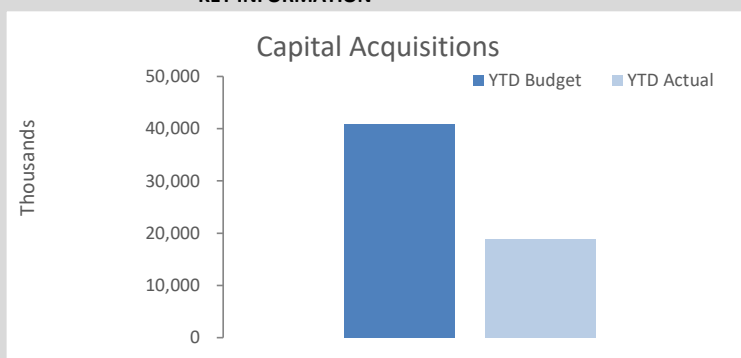
**INVESTING ACTIVITIES  
NOTE 6  
CAPITAL ACQUISITIONS**

| Capital Acquisitions                   | Adopted Budget    | Annual Budget     | YTD Budget        | YTD Actual        | YTD Actual<br>Variance |
|----------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------------|
|                                        | \$                |                   | \$                | \$                | \$                     |
| Buildings                              | 3,271,990         | 3,516,928         | 3,362,200         | 1,357,233         | (2,004,968)            |
| Equipment                              | 336,820           | 282,351           | 282,351           | 117,175           | (165,176)              |
| Machinery                              | 3,506,697         | 3,455,928         | 3,125,286         | 1,355,137         | (1,770,148)            |
| Infrastructure - Roads                 | 10,964,511        | 13,428,912        | 12,462,844        | 6,863,259         | (5,599,585)            |
| Bridges                                | 400,000           | 750,000           | 720,810           | 250,000           | (470,810)              |
| Parks                                  | 19,901,574        | 20,323,562        | 18,948,231        | 7,931,791         | (11,016,440)           |
| Drainage                               | 1,118,523         | 1,178,049         | 1,103,897         | 556,316           | (547,582)              |
| Coastal & Estuary                      | 422,601           | 465,105           | 404,145           | 306,814           | (97,331)               |
| Other Infrastructure                   | 3,143,492         | 521,932           | 487,508           | 218,860           | (268,648)              |
| <b>Capital Expenditure Totals</b>      | <b>43,066,208</b> | <b>43,922,767</b> | <b>40,897,273</b> | <b>18,956,585</b> | <b>(21,940,687)</b>    |
| <b>Capital Acquisitions Funded By:</b> |                   |                   |                   |                   |                        |
|                                        | \$                |                   | \$                | \$                | \$                     |
| City of Mandurah Contribution          | 8,553,042         | 6,811,683         | 19,413,130        | 7,884,381         | (11,528,749)           |
| Capital grants and contributions       | 11,279,174        | 14,863,119        | 19,419,779        | 10,391,452        | (9,028,327)            |
| Borrowings                             | 7,931,591         | 8,650,611         |                   | 0                 | 0                      |
| Other (Disposals & C/Fwd)              | 1,020,562         | 1,366,013         | 2,064,364         | 680,753           | (1,383,611)            |
| Cash Backed Reserves                   |                   |                   |                   |                   |                        |
| Building Reserve                       | 2,161,990         | 2,069,292         |                   | 0                 | 0                      |
| Asset Management Reserve               | 1,404,778         | 1,364,816         |                   | 0                 | 0                      |
| Property Acquisition Reserve           | 1,830,000         | 374,500           |                   | 0                 | 0                      |
| Sustainability Reserve                 | 229,180           | 229,180           |                   | 0                 | 0                      |
| Sanitation Reserve                     | 756,471           | 728,520           |                   | 0                 | 0                      |
| Traffic Bridge Reserve                 | 400,000           | 400,000           |                   | 0                 | 0                      |
| Waterways Reserve                      | 40,990            | 27,565            |                   | 0                 | 0                      |
| Unspent Grants & Contributions Reserve | 5,258,590         | 6,084,628         |                   | 0                 | 0                      |
| City Centre Land Acquisition Reserve   | 2,000,000         | 753,000           |                   | 0                 | 0                      |
| Plant Reserve                          | 199,841           | 199,841           |                   | 0                 | 0                      |
| <b>Capital Funding Total</b>           | <b>43,066,208</b> | <b>43,922,767</b> | <b>40,897,273</b> | <b>18,956,585</b> | <b>(21,940,687)</b>    |

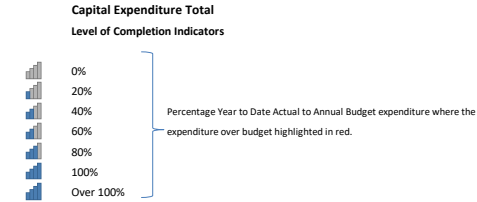
**SIGNIFICANT ACCOUNTING POLICIES**

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

**KEY INFORMATION**



| Acquisitions  | Annual Budget    | YTD Actual       | % Spent    |
|---------------|------------------|------------------|------------|
|               | <b>\$43.92 M</b> | <b>\$18.96 M</b> | <b>43%</b> |
| Capital Grant | Annual Budget    | YTD Actual       | % Received |
|               | <b>\$14.86 M</b> | <b>\$10.39 M</b> | <b>70%</b> |



Level of completion indicator, please see table at the end of this note for further detail.

|                  | Account Description                                                                 | Adopted Budget | Annual Budget | YTD Budget | YTD Actual | Remaining Unspent Funds | Comment                                                                                                                                                    |
|------------------|-------------------------------------------------------------------------------------|----------------|---------------|------------|------------|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Buildings</b> |                                                                                     |                |               |            |            |                         |                                                                                                                                                            |
| 400030           | Owen Avenue Ablution                                                                | 298,889        | 298,889       | 298,888    | 19,647     | 279,242                 | Project to be carried over to 2021/22.                                                                                                                     |
| 750619           | Community Sport and Recreation Facility Fund Program - Small Grants                 | 160,119        | 13,400        | 13,400     | 5,607      | 7,793                   | Funding allocated to Peel Hockey Assoc Floodlighting \$95,443, 5th Mh Tennis Club Resurfacing \$10,120 and Mh Mustangs FC - Facility Development \$31,037. |
| 750620           | Solar Plan                                                                          | 64,048         | 64,048        | 42,272     | 0          | 64,048                  | Project to be carried over to 2021/22.                                                                                                                     |
| 750621           | Milgar St Reserve Water Service Replacement                                         | 21,350         | 21,350        | 21,351     | 17,409     | 3,941                   | Complete.                                                                                                                                                  |
| 750622           | Installation of Air Conditioning at Halls Head Parade Community and Sports Facility | 48,035         | 0             | 0          | 0          | 0                       | Project deferred and budget reallocated to Mandurah Bowling Club Compressor and Mandurah Visitors Centre Upgrade.                                          |
| 750623           | Administration Building - Foyer Security                                            | 80,059         | 80,059        | 80,058     | 11,779     | 68,280                  | Evaluation complete, contractor engaged. Project to be carried over to 2021/22.                                                                            |
| 750624           | Seniors Centre Heating Cooling System Upgrade                                       | 48,035         | 48,035        | 48,036     | 43,935     | 4,100                   | Complete.                                                                                                                                                  |
| 750625           | Mandurah Community Museum Roof Replacement.                                         | 160,119        | 160,119       | 160,118    | 16,719     | 143,400                 | Procurement has commenced. Project to be carried over to 2021/22.                                                                                          |
| 750626           | Site Main Switchboard Program                                                       | 53,373         | 18,373        | 12,126     | 0          | 18,373                  | Construction 70% complete.                                                                                                                                 |
| 750627           | Administration Centre External Painting Project                                     | 84,329         | 84,329        | 84,330     | 13,908     | 70,421                  | Construction 75% complete.                                                                                                                                 |
| 750628           | Civic Building-Mayors Office Reconfiguration                                        | 53,373         | 53,373        | 53,373     | 3,873      | 49,500                  | Contractor engaged. Works to commence in June.                                                                                                             |
| 750629           | Health & Safety Improvements at Pottery Place                                       | 16,011         | 16,011        | 16,012     | 0          | 16,011                  | Complete.                                                                                                                                                  |
| 750630           | Mandurah Ocean Marina Chalets - External Refurbishment                              | 160,119        | 160,119       | 160,118    | 53,919     | 106,200                 | Construction to be completed by mid-June.                                                                                                                  |
| 750631           | Mandurah Bowling & Recreation Club - Bar Repairs                                    | 21,350         | 21,350        | 21,351     | 0          | 21,350                  | Investigation of moisture ingress has commenced. Project to be carried over to 2021/22.                                                                    |
| 750632           | Falcon Pavilion Re Roofing Project                                                  | 77,924         | 77,924        | 77,924     | 0          | 77,924                  | Construction complete. Finances to be finalised.                                                                                                           |
| 750633           | Stage 2 of Upgrades to Peelwood Reserve Changerooms                                 | 106,746        | 106,746       | 70,452     | 7,026      | 99,720                  | Design complete. Project to be carried over to 2021/22.                                                                                                    |
| 750634           | MARC - Hardstands for Pool Blankets                                                 | 10,674         | 0             | 0          | 0          | 0                       | Project cancelled, budget reallocated to MARC Leisure Pool Acoustics.                                                                                      |
| 750635           | MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System                          | 5,337          | 5,337         | 5,337      | 0          | 5,337                   | Project cancelled, budget to be reallocated to an operating project for MARC Clubroom Acoustic Panels.                                                     |
| 750636           | WMC - Upgrade Alarm System                                                          | 30,000         | 30,000        | 30,000     | 0          | 30,000                  | Construction to be completed by end of June.                                                                                                               |
| 400015           | South Mandurah Football Club Changeroom Project                                     | 106,746        | 136,746       | 136,746    | 130,080    | 6,666                   | Project to be carried over to 2021/22.                                                                                                                     |
| 750638           | Ablution Bortolo Reserve                                                            | 213,492        | 263,492       | 263,491    | 15,952     | 247,540                 | Procurement process in progress. Project to be carried over to 2021/22.                                                                                    |
| 400021           | Mh Mustangs FC - Facility Development                                               | 176,131        | 207,168       | 207,168    | 0          | 207,168                 | Project to be carried over to 2021/22.                                                                                                                     |
| 400022           | Peelwood Res - Changeroom Upgrade                                                   | 21,350         | 21,350        | 14,092     | 6,441      | 14,909                  | Design to be completed by end of June.                                                                                                                     |
| 400007           | CASM Ablution Upgrade                                                               | 47,020         | 47,020        | 47,021     | 42,533     | 4,487                   | Complete.                                                                                                                                                  |
| 400031           | Admin Building First Floor Carpet                                                   | 38,535         | 38,535        | 38,536     | 23,409     | 15,126                  | Complete.                                                                                                                                                  |
| 400009           | Change Rooms Upgrade Program                                                        | 213,487        | 223,159       | 223,160    | 223,159    | (0)                     | Complete.                                                                                                                                                  |
| 400004           | MARC/Waste Transfer Station - Solar Plan Phase 5                                    | 309,414        | 170,045       | 170,045    | 170,045    | 0                       | Complete.                                                                                                                                                  |
| 400046           | Site Main Switchboards                                                              | 89,133         | 95,133        | 62,788     | 0          | 95,133                  | Construction 20% complete. Project to be carried over to 2021/22.                                                                                          |
| 400042           | Southern Ops Transportable Meeting Room                                             | 79,832         | 79,832        | 79,830     | 79,033     | 799                     | Construction complete. Finances to be finalised.                                                                                                           |
| 400033           | Civic Chamber Meeting Rooms                                                         | 64,403         | 24,945        | 24,944     | 24,791     | 154                     | Complete.                                                                                                                                                  |
| 400013           | Civic Building - Tuckey Room                                                        | 121,177        | 122,787       | 122,505    | 122,788    | (1)                     | Complete.                                                                                                                                                  |
| 400026           | Peel Community Kitchen                                                              | 247,200        | 248,200       | 248,200    | 180,490    | 67,710                  | Construction 90% complete. Project to be carried over to 2021/22.                                                                                          |
| 400028           | MARC LED & Lighting Control                                                         | 44,180         | 59,012        | 59,012     | 56,067     | 2,945                   | Complete.                                                                                                                                                  |
| 750639           | Peel Hockey Association - Floodlighting                                             | 0              | 95,443        | 87,480     | 0          | 95,443                  | Funding to be provided to Mandurah Hockey Association for works scheduled in June. Project to be carried over to 2021/22.                                  |
| 750640           | South Mind Tennis Club - Resurfacing                                                | 0              | 10,120        | 9,276      | 10,120     | 0                       | Complete.                                                                                                                                                  |
| 750641           | Reading Cinema Complex FIP                                                          | 0              | 25,857        | 25,857     | 25,857     | (0)                     | Complete.                                                                                                                                                  |
| 750642           | Mandurah Bowling Club Compressor                                                    | 0              | 27,890        | 27,890     | 27,890     | 0                       | Complete.                                                                                                                                                  |
| 750643           | Falcon Family Centre Upgrade                                                        | 0              | 96,000        | 80,000     | 0          | 96,000                  | Project to be carried over to 2021/22.                                                                                                                     |
| 750644           | Mandurah Visitors Centre Refurbishment                                              | 0              | 142,145       | 130,810    | 13,089     | 129,056                 | Construction 15% complete. Project to be carried over to 2021/22.                                                                                          |
| 750645           | Coodanup Community Centre Upgrade                                                   | 0              | 50,000        | 41,667     | 11,666     | 38,334                  | Complete.                                                                                                                                                  |
| 750646           | MARC Leisure Pool Acoustics                                                         | 0              | 72,587        | 66,538     | 0          | 72,587                  | Construction to commence in June. Project to be carried over to 2021/22.                                                                                   |
| <b>Bridges</b>   |                                                                                     |                |               |            |            |                         |                                                                                                                                                            |
| 880000           | Old Mandurah Bridge                                                                 | 400,000        | 400,000       | 400,000    | 250,000    | 150,000                 | Main artwork structure is installed with ground works to be completed by end of June.                                                                      |
| 880012           | Lakelands-Madora Bay Pedestrian Bridge                                              | 0              | 350,000       | 320,810    | 0          | 350,000                 | Procurement for consultant/assessment works commenced. Project to be carried over to 2021/22.                                                              |
| <b>Parks</b>     |                                                                                     |                |               |            |            |                         |                                                                                                                                                            |
| 700439           | Enclosed Dog Park                                                                   | 213,492        | 213,492       | 213,491    | 29,749     | 183,743                 | Construction 25% complete. Project to be carried over to 2021/22.                                                                                          |
| 700440           | Major Public Artworks                                                               | 125,000        | 125,000       | 114,579    | 0          | 125,000                 | Ongoing Program 2020/21.                                                                                                                                   |
| 700441           | Bortolo Reserve - Shade Sail                                                        | 33,926         | 33,926        | 33,927     | 0          | 33,926                  | Project to be carried over to 2021/22.                                                                                                                     |
| 700442           | Shade Sail                                                                          | 45,234         | 45,234        | 45,234     | 0          | 45,234                  | Project to be carried over to 2021/22.                                                                                                                     |

Level of completion indicator, please see table at the end of this note for further detail.

|  | Account Description                                                 | Adopted Budget | Annual Budget | YTD Budget | YTD Actual | Remaining Unspent Funds | Comment                                                                                                   |
|--|---------------------------------------------------------------------|----------------|---------------|------------|------------|-------------------------|-----------------------------------------------------------------------------------------------------------|
|  | 700472 Country Club Drive - Shade Sail                              | 33,926         | 33,926        | 33,927     | 0          | 33,926                  | Project to be carried over to 2021/22.                                                                    |
|  | 700442 Shade Sail Renewal Program                                   | 56,544         | 56,544        | 56,545     | 49,384     | 7,160                   | Complete.                                                                                                 |
|  | 700443 Falcon Bay Upgrade - Stage 4 of 5                            | 339,261        | 409,261       | 409,260    | 255,309    | 153,952                 | Construction 75% complete. Project to be carried over to 2021/22.                                         |
|  | 700444 Novara Foreshore Stage 4                                     | 452,348        | 382,348       | 382,348    | 83,911     | 298,437                 | Construction 50% complete. Boardwalk and shelter works to be carried over to 2021/22.                     |
|  | Wittenoom Reserve - Drinking Fountain                               | 9,047          | 0             | 0          | 0          | 0                       | Project cancelled, budget reallocated within Drinking Fountain Program.                                   |
|  | 700466 Calypso Reserve - Drinking Fountain                          | 9,047          | 18,192        | 18,193     | 11,017     | 7,175                   | Construction complete. Finances to be finalised.                                                          |
|  | 700467 Halls Head Foreshore - Drinking Fountain                     | 9,047          | 17,529        | 17,530     | 10,668     | 6,861                   | Complete.                                                                                                 |
|  | 700468 Lord Hobart Reserve - Drinking Fountain                      | 16,963         | 19,225        | 19,224     | 10,529     | 8,696                   | Complete.                                                                                                 |
|  | Mogum Reserve - Drinking Fountain                                   | 12,440         | 0             | 0          | 0          | 0                       | Project cancelled, budget reallocated within Drinking Fountain Program.                                   |
|  | 700446 BBQ Caterpillar Park                                         | 26,687         | 26,687        | 26,688     | 20,087     | 6,600                   | Construction complete. Finances to be finalised.                                                          |
|  | 700470 BBQ Templetonia Reserve, Coodanup                            | 26,687         | 26,687        | 26,688     | 7,816      | 18,871                  | Construction complete. Finances to be finalised.                                                          |
|  | 700447 Rakoa Reserve and Bridgewater South Replace Fencing          | 33,926         | 33,926        | 22,390     | 13,741     | 20,185                  | Construction 95% complete.                                                                                |
|  | 700448 Melaleuca Tce - Replace broken pine fencing                  | 67,852         | 34,387        | 28,541     | 42,239     | (7,852)                 | Complete. Overspend is a result of internal Design & Management Overhead allocation.                      |
|  | 700449 Pump Station Replacement of Pumps                            | 46,599         | 46,599        | 42,711     | 10,124     | 36,475                  | Ongoing Program 2020/21.                                                                                  |
|  | 700450 San Remo deck modifications                                  | 11,308         | 17,308        | 17,309     | 17,121     | 187                     | Complete.                                                                                                 |
|  | 700451 Halls Cottage Fencing                                        | 53,373         | 10,000        | 6,600      | 0          | 10,000                  | Contractor engaged. Sourcing matching materials.                                                          |
|  | 700452 Seascape Village Precinct - Shade Structure Refurbishment    | 32,024         | 32,024        | 32,024     | 2,964      | 29,060                  | Project being assessed.                                                                                   |
|  | 700453 Falcon Reserve Activation Plan - Stage 2                     | 226,173        | 226,173       | 226,174    | 107,351    | 118,822                 | Construction 95% complete. Project to be carried over to 2021/22.                                         |
|  | 700454 Cemetery - Upgrade of lakes                                  | 96,125         | 96,125        | 63,444     | 96,824     | (699)                   | Construction 95% complete                                                                                 |
|  | 700455 Lakes Cemetery Fencing - renewal                             | 35,058         | 35,058        | 35,060     | 15,937     | 19,121                  | Construction complete. Finances to be finalised.                                                          |
|  | 700456 Old Coast Road/Wilderness Drive - Playground Renewal         | 31,665         | 63,330        | 63,332     | 12,979     | 50,351                  | Construction 95% complete.                                                                                |
|  | 700457 BMX Track Renewal Program                                    | 56,544         | 84,009        | 84,012     | 89,324     | (5,315)                 | Construction complete. Finances to be finalised.                                                          |
|  | Yalgor Heights Reserve - Playground Renewal                         | 31,665         | 0             | 0          | 0          | 0                       | Project has been deferred and budget reallocated to Old Coast Road/Wilderness Drive - Playground Renewal. |
|  | 700459 War Memorial - Redesign and replace reticulation             | 22,618         | 22,618        | 22,618     | 17,838     | 4,780                   | Construction complete. Finances to be finalised.                                                          |
|  | 700438 Riverside Gardens Boardwalk                                  | 22,416         | 22,416        | 22,415     | 11,071     | 11,345                  | Construction 75% complete.                                                                                |
|  | 700460 Westbury Way Reserve Revegetation Plan (Offset) Capital      | 21,486         | 21,486        | 14,182     | 16,736     | 4,750                   | Construction 95% complete.                                                                                |
|  | 700461 Hexham Wetland Fencing                                       | 20,340         | 20,340        | 20,340     | 20,852     | (512)                   | Complete.                                                                                                 |
|  | 700462 Madora Bay Beach                                             | 113,087        | 113,087       | 74,638     | 0          | 113,087                 | Project to be carried over to 2021/22.                                                                    |
|  | 700463 Madora Bay Shade Shelters                                    | 67,852         | 67,852        | 67,852     | 10,605     | 57,247                  | Construction to commence in June.                                                                         |
|  | 700464 Shade Sails Over Playgrounds                                 | 226,173        | 226,173       | 226,173    | 32,046     | 194,127                 | Project to be carried over to 2021/22.                                                                    |
|  | Dawesville Channel SE Foreshore Upgrade                             | 226,173        | 0             | 0          | 0          | 0                       | Project to be deferred to 2021/22, budget allocated to Reserve at Budget Review.                          |
|  | 700009 Falcon Reserve Activation Plan                               | 209,035        | 203,365       | 203,366    | 192,435    | 10,930                  | Construction complete. Finances to be finalised.                                                          |
|  | 700013 Lakelands Community Garden                                   | 30,000         | 0             | 0          | 0          | 0                       | Budget moved to operating project.                                                                        |
|  | 700020 Pebble Beach Boulevard Res 46649                             | 156,945        | 156,945       | 156,944    | 141,639    | 15,306                  | Construction 95% complete.                                                                                |
|  | 700017 Grahame Heal Reserve                                         | 67,177         | 36,882        | 36,879     | 9,076      | 27,806                  | Construction 95% complete.                                                                                |
|  | 700035 Louis Dawe Park                                              | 46,212         | 51,218        | 51,217     | 51,280     | (62)                    | Complete.                                                                                                 |
|  | 700006 MARC improvement to car park area                            | 10,000         | 12,418        | 12,419     | 13,626     | (1,208)                 | Complete.                                                                                                 |
|  | 700010 Falcon Skate Park Upgrade                                    | 160,000        | 162,476       | 162,476    | 162,476    | (0)                     | Complete.                                                                                                 |
|  | 700034 Eastern Foreshore Softfall Renewal                           | 0              | 9,091         | 9,091      | 9,091      | 0                       | Complete.                                                                                                 |
|  | 700036 Mogum Reserve Softfall Renewal                               | 0              | 23,400        | 23,400     | 23,400     | 0                       | Complete.                                                                                                 |
|  | 700042 Kerosene Tank Bunding                                        | 0              | 6,452         | 6,452      | 6,451      | 1                       | Complete.                                                                                                 |
|  | 700027 Duverney Park Picnic Facilities                              | 0              | 40,000        | 40,000     | 41,333     | (1,333)                 | Complete.                                                                                                 |
|  | 700473 Templetonia Reserve                                          | 0              | 5,000         | 5,000      | 4,478      | 522                     | Complete.                                                                                                 |
|  | 700474 Mandurah Southern Districts BFB Water Tank                   | 0              | 11,690        | 10,716     | 8,657      | 3,033                   | Complete.                                                                                                 |
|  | Roads                                                               |                |               |            |            |                         |                                                                                                           |
|  | 501036 RS Aldgate Street                                            | 97,535         | 0             | 0          | 0          | 0                       | Project cancelled. Budget reallocated within Reseals Program at Budget Review.                            |
|  | 501066 RS Castlewood Place                                          | 17,340         | 0             | 0          | 0          | 0                       | Project cancelled. Budget reallocated within Reseals Program at Budget Review.                            |
|  | 501067 RS Mississippi Drive Stage 2                                 | 232,999        | 235,534       | 235,534    | 171,889    | 63,645                  | Construction 95% complete.                                                                                |
|  | 501068 RS Oakmont Avenue Cool Seal                                  | 97,535         | 0             | 0          | 0          | 0                       | Project cancelled. Budget reallocated within Reseals Program at Budget Review.                            |
|  | 501069 RS Oakmont Avenue                                            | 86,697         | 184,232       | 184,232    | 66,395     | 117,837                 | Construction 95% complete.                                                                                |
|  | 501070 RS Perie Banou Close                                         | 92,116         | 47,116        | 47,116     | 19,133     | 27,983                  | Complete.                                                                                                 |
|  | 501071 RS Sedgemere Terrace                                         | 24,925         | 0             | 0          | 0          | 0                       | Project cancelled. Budget reallocated within Reseals Program at Budget Review.                            |
|  | 501072 RS Valley Road                                               | 27,093         | 27,093        | 27,094     | 19,577     | 7,516                   | Construction complete. Finances to be finalised.                                                          |
|  | 501073 RS Valley Road                                               | 70,442         | 70,442        | 70,445     | 0          | 70,442                  | Construction complete. Finances to be finalised.                                                          |
|  | 501074 Donnelly Gardens                                             | 205,906        | 160,906       | 160,906    | 113,027    | 47,879                  | Construction complete. Finances to be finalised.                                                          |
|  | 501075 Westbourn Pass                                               | 28,177         | 0             | 0          | 0          | 0                       | Project cancelled. Budget reallocated within Reseals Program at Budget Review.                            |
|  | 501026 Bortolo Reserve - Shared Use Parking and Fire Track Facility | 417,233        | 367,233       | 367,233    | 371,769    | (4,536)                 | Construction complete. Finances to be finalised.                                                          |
|  | 501027 RR Pinjarra Road Stage 1                                     | 812,789        | 1,625,578     | 1,625,576  | 516,456    | 1,109,122               | Construction 25% complete. Project to be carried over to 2021/22.                                         |
|  | 501028 RR Peel Street                                               | 812,789        | 812,789       | 812,788    | 838,888    | (26,099)                | Construction complete. Finances to be finalised.                                                          |
|  | 501029 RR Pinjarra Road Stage 2                                     | 812,789        | 0             | 0          | 0          | 0                       | Budget reallocated to RR Pinjarra Road Stage 1.                                                           |
|  | 501030 RR Leslie Street                                             | 812,789        | 812,789       | 812,788    | 767,015    | 45,774                  | Construction 95% complete.                                                                                |
|  | 501031 RR Catalina Dr/Badgerup Ave Roundabout                       | 596,045        | 454,069       | 454,069    | 439,827    | 14,242                  | Construction 95% complete.                                                                                |
|  | 501032 RR Thera St Stage 2                                          | 184,233        | 196,303       | 196,303    | 201,177    | (4,874)                 | Complete.                                                                                                 |
|  | 501033 RR Old Coast Road/Albany Drive                               | 140,883        | 190,883       | 190,882    | 70,134     | 120,749                 | Construction 95% complete. Project to be carried over to 2021/22.                                         |
|  | 501034 RR Old Coast Rd - Cossack Way to Shoshone View               | 270,930        | 220,930       | 183,372    | 105,117    | 115,813                 | Construction 95% complete.                                                                                |
|  | 501035 RR Old Coast Rd - Roberts Point                              | 88,865         | 88,865        | 88,865     | 88,865     | 0                       | Complete.                                                                                                 |

Level of completion indicator, please see table at the end of this note for further detail.

| Account Description                                                               |        |                                                                   | Adopted Budget | Annual Budget | YTD Budget | YTD Actual | Remaining Unspent Funds | Comment                                                                                                                          |
|-----------------------------------------------------------------------------------|--------|-------------------------------------------------------------------|----------------|---------------|------------|------------|-------------------------|----------------------------------------------------------------------------------------------------------------------------------|
|    | 501025 | SP Halls Head Parade PSP                                          | 21,674         | 41,674        | 27,504     | 40,934     | 740                     | Complete.                                                                                                                        |
|    | 501055 | SP Casuarina Drive                                                | 16,256         | 16,256        | 10,732     | 8,829      | 7,427                   | Construction complete. Finances to be finalised.                                                                                 |
|    | 501056 | SP Eldora Crescent                                                | 54,186         | 54,186        | 54,187     | 40,792     | 13,394                  | Complete.                                                                                                                        |
|    | 501057 | SP First Avenue                                                   | 34,679         | 34,679        | 34,679     | 26,740     | 7,939                   | Construction complete. Finances to be finalised.                                                                                 |
|    | 501058 | SP Lanyon Street                                                  | 70,442         | 70,442        | 70,445     | 65,017     | 5,425                   | Construction complete. Finances to be finalised.                                                                                 |
|    | 501059 | SP Melita Street                                                  | 45,516         | 45,516        | 45,518     | 44,515     | 1,001                   | Complete.                                                                                                                        |
|    | 501060 | SP Murdoch Drive                                                  | 91,032         | 91,032        | 91,031     | 67,003     | 24,029                  | Construction complete. Finances to be finalised.                                                                                 |
|    | 501061 | SP Pinjarra Road                                                  | 81,279         | 0             | 0          | 0          | 0                       | Project cancelled, budget reallocated within Shared Paths Program.                                                               |
|    | 501062 | SP Pinjarra Road Park                                             | 72,609         | 52,609        | 52,610     | 34,621     | 17,988                  | Complete.                                                                                                                        |
|    | 501063 | SP Wanjeep Street                                                 | 102,953        | 0             | 0          | 0          | 0                       | Project cancelled, budget reallocated within Shared Paths Program.                                                               |
|    | 501064 | Mulberry Close PAW                                                | 26,009         | 62,009        | 40,926     | 4,193      | 57,817                  | Construction to commence in June. Project to be carried over to 2021/22.                                                         |
|    | 501065 | Missing Links                                                     | 33,595         | 33,595        | 27,886     | 21,076     | 12,519                  | Ongoing Program 2020/21.                                                                                                         |
|    | 501037 | SP Cox Bay Footpath Renewal                                       | 117,041        | 117,041       | 117,042    | 111,811    | 5,230                   | Complete.                                                                                                                        |
|    | 501038 | SP Stingray Point Footpath Replacement                            | 146,302        | 146,302       | 146,305    | 0          | 146,302                 | Construction 5% complete.                                                                                                        |
|    | 501039 | SL Street Lighting New Program                                    | 162,558        | 162,558       | 148,999    | 81,051     | 81,507                  | Ongoing Program 2020/21.                                                                                                         |
|    | 501040 | SL Upgrade of the older lighting Poles on Peelwood Reserve Oval 2 | 53,373         | 53,373        | 53,373     | 0          | 53,373                  | Project cancelled, budget no longer required.                                                                                    |
|    | 501041 | SL Rushton Sports Flood Lighting - Replacement                    | 106,746        | 0             | 0          | 0          | 0                       | Design and project scope to be rescheduled to 2021/22, budget allocated to Reserve at Budget Review.                             |
|    | 501042 | SL Light pole replacement                                         | 53,373         | 53,373        | 53,372     | 0          | 53,373                  | Construction 60% complete.                                                                                                       |
|    | 501043 | SL Mandurah Marina canal light pole rectification                 | 53,373         | 53,373        | 53,373     | 48,865     | 4,508                   | Complete.                                                                                                                        |
|    | 501044 | SL Carpark Lighting Replacement Program                           | 58,711         | 58,711        | 58,712     | 6,078      | 52,633                  | Construction 50% complete.                                                                                                       |
|    | 501045 | SL Mandurah Scoop Lighting Replacement                            | 18,147         | 18,147        | 18,148     | 0          | 18,147                  | Construction 50% complete.                                                                                                       |
|    | 501046 | SL Parks and Reserves LED Program                                 | 80,059         | 65,227        | 65,226     | 30,872     | 34,356                  | Construction 90% complete.                                                                                                       |
|    | 501047 | Pinjarra Road East - Median Stage 3                               | 33,926         | 24,525        | 24,527     | 24,471     | 54                      | Complete.                                                                                                                        |
|    | 501048 | TM Discretionary Traffic Management Program                       | 162,558        | 157,782       | 144,632    | 91,005     | 66,777                  | Ongoing Program 2020/21.                                                                                                         |
|    | 501049 | TM Merlin St/Mistral St Roundabout                                | 243,837        | 369,768       | 369,762    | 367,377    | 2,391                   | Construction complete. Finances to be finalised.                                                                                 |
|    | 501050 | Mandurah Road Median                                              | 169,631        | 169,631       | 169,633    | 60,693     | 108,938                 | Construction 50% complete.                                                                                                       |
|    | 501051 | SF Street Furniture New Program                                   | 65,024         | 65,024        | 59,597     | 0          | 65,024                  | Ongoing Program 2020/21.                                                                                                         |
|    | 500016 | Smart Street Mall                                                 | 2,000,000      | 2,351,939     | 2,155,792  | 853,730    | 1,498,209               | Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.                                    |
|    | 501052 | WMC Loading Area - Column Protection                              | 35,000         | 35,000        | 35,000     | 0          | 35,000                  | Project cancelled, funds to be returned to Sanitation Reserve.                                                                   |
|    | 501053 | SL MARC Carpark Additional Lights                                 | 21,675         | 21,675        | 21,676     | 21,675     | 0                       | Complete.                                                                                                                        |
|    | 501054 | Waste Transfer Station Road Construction                          | 108,371        | 108,371       | 108,370    | 0          | 108,371                 | Environmental approval to proceed not granted. Project cancelled, funds to be returned to Sanitation Reserve.                    |
|    | 500019 | Peel Street                                                       | 250,000        | 495,287       | 495,286    | 550,090    | (54,803)                | Complete.                                                                                                                        |
|    | 500004 | Coodanup Drive                                                    | 111,930        | 106,264       | 106,264    | 106,263    | 1                       | Complete.                                                                                                                        |
|    | 500029 | TM Discretionary Traffic Mgmt                                     | 46,628         | 46,175        | 46,172     | 46,370     | (195)                   | Complete.                                                                                                                        |
|  | 500028 | RR Thera Street                                                   | 80,000         | 146,136       | 146,133    | 93,942     | 52,195                  | Complete.                                                                                                                        |
|  | 500082 | WMC Recovery Facility Hardstand                                   | 205,907        | 205,907       | 205,906    | 1,345      | 204,562                 | Environmental approval to proceed not granted. Project cancelled, funds to be returned to Sanitation Reserve.                    |
|  | 500055 | SP Cox Bay                                                        | 0              | 19,366        | 17,752     | 19,366     | 0                       | Complete.                                                                                                                        |
|  | 501076 | Guava Way                                                         | 0              | 351,000       | 321,723    | 3,868      | 347,132                 | Construction 5% complete. Project to be carried over to 2021/22.                                                                 |
|  | 501077 | SP Harbord Avenue                                                 | 0              | 59,331        | 54,372     | 6,402      | 52,929                  | Construction 95% complete.                                                                                                       |
|  | 501078 | SP Sandforth Crescent                                             | 0              | 66,131        | 66,131     | 1,274      | 64,857                  | Construction 75% complete.                                                                                                       |
|  | 501079 | Pallas Way - Troy Place PAW                                       | 0              | 13,531        | 13,532     | 7,411      | 6,120                   | Construction 95% complete.                                                                                                       |
|  | 501080 | Boundary Road PAW                                                 | 0              | 37,531        | 37,533     | 16,331     | 21,200                  | Construction 95% complete.                                                                                                       |
|  | 501082 | RS Waldron Boulevard                                              | 0              | 69,925        | 46,617     | 65,788     | 4,137                   | Construction complete. Finances to be finalised.                                                                                 |
|  | 501083 | RR Mandurah Terrace                                               | 0              | 0             | 0          | 0          | 0                       | Project deferred to 2021/22, budget allocated to Reserve at Budget Review. Project to be carried over to 2021/22.                |
|  | 501084 | Peel Street - Power Relocation                                    | 0              | 1,500,000     | 1,000,000  | 0          | 1,500,000               | Construction to commence June. Project to be carried over to 2021/22.                                                            |
|  | 501085 | SP Rochester Way                                                  | 0              | 57,279        | 38,186     | 35,535     | 21,744                  | Construction complete. Finances to be finalised.                                                                                 |
|  | 501086 | SP Denham Street                                                  | 0              | 90,953        | 60,635     | 4,297      | 86,656                  | Construction 25% complete.                                                                                                       |
|  | 501081 | RS Baruna Court                                                   | 0              | 135,517       | 90,345     | 69,858     | 65,659                  | Construction complete. Finances to be finalised.                                                                                 |
| <u>Drainage</u>                                                                   |        |                                                                   |                |               |            |            |                         |                                                                                                                                  |
|  | 600171 | DR Leighton Road/Halls Head Parade                                | 27,093         | 40,464        | 40,466     | 64,398     | (23,934)                | Complete. Overspend is a result of the internal on cost allocation.                                                              |
|  | 600172 | DR Rainbow Way Swale Reinstatement                                | 81,278         | 48,278        | 48,279     | 55,396     | (7,118)                 | Complete. Overspend is a result of the internal on cost allocation.                                                              |
|  | 600173 | DR Koolinda Street                                                | 162,558        | 162,558       | 162,558    | 15,699     | 146,859                 | Construction to commence June.                                                                                                   |
|  | 600174 | DR Yeedong Road                                                   | 108,371        | 108,371       | 108,370    | 63,765     | 44,606                  | Construction 75% complete.                                                                                                       |
|  | 600175 | DR 294 Estuary Road                                               | 81,278         | 67,307        | 67,310     | 17,508     | 49,799                  | Construction 95% complete.                                                                                                       |
|  | 600176 | DR Northport Boulevard                                            | 81,278         | 155,907       | 155,913    | 162,840    | (6,933)                 | Construction 95% complete.                                                                                                       |
|  | 600177 | DR Discretionary Drainage                                         | 92,116         | 62,116        | 56,938     | 10,683     | 51,433                  | Ongoing Program 2020/21.                                                                                                         |
|  | 600178 | DR Halls Head Parade - Roberts Point                              | 73,693         | 48,693        | 46,953     | 42,297     | 6,396                   | Complete.                                                                                                                        |
|  | 600179 | DR Estuary View Road Flooding Stage 2                             | 65,024         | 78,995        | 78,997     | 80,178     | (1,183)                 | Complete.                                                                                                                        |
|  | 600180 | Bortolo Sump - Water Sensitive Urban Design                       | 325,116        | 395,564       | 328,320    | 32,841     | 362,723                 | Project to be carried over to 2021/22.                                                                                           |
|  | 600011 | DR Orion Rd Park Stage 2                                          | 20,719         | 9,796         | 9,795      | 9,796      | 0                       | Complete.                                                                                                                        |
| <u>Coastal &amp; Estuary</u>                                                      |        |                                                                   |                |               |            |            |                         |                                                                                                                                  |
|  | 910106 | Keith Holmes Reserve POS Upgrade                                  | 97,307         | 97,307        | 97,308     | 80,520     | 16,787                  | Construction complete. Finances to be finalised.                                                                                 |
|  | 910107 | Marina Pens WIFI                                                  | 20,000         | 40,000        | 40,000     | 3,898      | 36,102                  | Construction has commenced, to be completed by June.                                                                             |
|  | 910108 | South Harbour Paving Upgrade Stage 2                              | 183,801        | 163,801       | 163,802    | 130,151    | 33,650                  | Construction complete. Finances to be finalised.                                                                                 |
|  | 910109 | Cambria Island abutment walls repair                              | 32,435         | 60,000        | 2,436      | 0          | 60,000                  | Design to be completed by June 2021.                                                                                             |
|  | 900101 | Northport Sump                                                    | 62,060         | 0             |            |            |                         | Grant application for RBFs Round 25 was unsuccessful. Project deferred to 2021/22, budget allocated to Reserve at Budget Review. |

Level of completion indicator, please see table at the end of this note for further detail.

| Account Description                                                             |                                                                     | Adopted Budget    | Annual Budget     | YTD Budget        | YTD Actual        | Remaining Unspent Funds | Comment                                                                                                       |
|---------------------------------------------------------------------------------|---------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|---------------------------------------------------------------------------------------------------------------|
|  | 900002 Avalon Foreshore                                             | 27,000            | 63,211            | 63,217            | 55,790            | 7,421                   | Complete.                                                                                                     |
|  | 900009 South Harbour Paving Replacement                             | 0                 | 40,786            | 37,382            | 36,456            | 4,330                   | Complete.                                                                                                     |
| <b>Equipment</b>                                                                |                                                                     |                   |                   |                   |                   |                         |                                                                                                               |
|                                                                                 | 820175 MARC Pool Covers Program Pool                                | 37,361            | 0                 | 0                 | 0                 | 0                       | Project cancelled, budget reallocated to MARC Leisure Pool Acoustics.                                         |
|  | 820176 Sign / sticker printer                                       | 37,930            | 37,930            | 37,930            | 37,962            | (32)                    | Complete.                                                                                                     |
|  | 820177 MARC CCTV Aquatic Facilities                                 | 32,024            | 32,024            | 32,024            | 32,510            | (486)                   | Complete.                                                                                                     |
|  | 820178 CCTV Upgrade at Meadow Springs Sports Facility               | 21,350            | 21,350            | 21,351            | 19,931            | 1,419                   | Complete.                                                                                                     |
|                                                                                 | 820179 MARC Pool Covers Leisure Exercise Pool                       | 24,552            | 0                 | 0                 | 0                 | 0                       | Project cancelled, budget reallocated to MARC Leisure Pool Acoustics.                                         |
|  | 820180 Furniture & Equipment Renewal Program                        | 55,508            | 48,201            | 48,201            | 0                 | 48,201                  | Ongoing Program 2020/21.                                                                                      |
|  | 820174 MPAC Orchestra Lift                                          | 128,095           | 128,095           | 128,094           | 12,021            | 116,074                 | Construction to be completed by end of June.                                                                  |
|  | 820183 MARC Programs and Promotions Inflatable                      | 0                 | 14,751            | 14,751            | 14,751            | (0)                     |                                                                                                               |
| <b>Plant &amp; Machinery</b>                                                    |                                                                     |                   |                   |                   |                   |                         |                                                                                                               |
|  | 770001 Light Passenger Vehicles - Replacement                       | 672,651           | 491,550           | 450,556           | 348,848           | 142,702                 |                                                                                                               |
|  | 770002 Light Commercial Vehicles - Replacement                      | 981,185           | 1,098,180         | 1,006,595         | 455,499           | 642,681                 |                                                                                                               |
|                                                                                 | Light Passenger Vehicles - New                                      | 0                 | 0                 | 0                 | 0                 | 0                       |                                                                                                               |
|  | 770018 Light Commercial Vehicles - New                              | 36,000            | 33,523            | 30,728            | 0                 | 33,523                  |                                                                                                               |
|  | 770006 Trucks & Buses Replacements                                  | 72,893            | 72,893            | 63,784            | 0                 | 72,893                  |                                                                                                               |
|  | 770007 Trailers                                                     | 743,550           | 720,347           | 660,839           | 90,505            | 629,842                 |                                                                                                               |
|  | 770009 Parks & Mowers                                               | 285,438           | 232,671           | 213,268           | 50,662            | 182,009                 |                                                                                                               |
|  | 770011 Miscellaneous Equipment >\$1500                              | 131,919           | 155,013           | 142,086           | 154,124           | 889                     |                                                                                                               |
|  | 770008 Construction Vehicles                                        | 583,061           | 637,061           | 557,431           | 255,500           | 381,561                 |                                                                                                               |
|  | 770005 New - Light Passenger Vehicles                               | 0                 | 14,690            | 0                 | 0                 | 14,690                  |                                                                                                               |
| <b>Other Infrastructure</b>                                                     |                                                                     |                   |                   |                   |                   |                         |                                                                                                               |
|  | 930033 Christmas Decorations 2020                                   | 213,492           | 213,492           | 213,491           | 212,920           | 572                     | Complete.                                                                                                     |
|  | 930034 Waste Transfer Station increase hardstand area with concrete | 100,000           | 100,000           | 100,000           | 0                 | 100,000                 | Environmental approval to proceed not granted. Project cancelled, funds to be returned to Sanitation Reserve. |
|  | 930035 Restart Mandurah - Other                                     | 2,785,000         | 202,500           | 168,075           | 0                 | 202,500                 | Remaining balance of Restart Mandurah funds.                                                                  |
|  | 930002 Road Sweeper Spoil                                           | 45,000            | 5,940             | 5,942             | 5,940             | 0                       | Complete.                                                                                                     |
|  | 400050 Lakelands DOS Clubroom Facility                              | 200,000           | 762,524           | 762,524           | 566,052           | 196,472                 | Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.                 |
|  | 700052 Lakelands DOS                                                | 1,000,000         | 1,143,257         | 1,143,258         | 672,522           | 470,735                 | Refer to Financial Report, Key Capital Projects table.                                                        |
|  | 500085 Lakelands DOS Parking                                        | 0                 | 3,594             | 3,292             | 1,800             | 1,794                   | Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.                 |
|  | 700050 Lakelands DOS - Irrigation                                   | 0                 | 26,125            | 23,945            | 4,144             | 21,981                  | Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.                 |
|  | 700053 Lakelands DOS - Sports Specific Infr                         | 0                 | 23,763            | 21,778            | 48,242            | (24,479)                | Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.                 |
|  | 700054 Lakelands DOS - Water Provision Infr                         | 0                 | 311,941           | 285,928           | 1,785             | 310,156                 | Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.                 |
|  | 700055 Eastern Foreshore South Precinct                             | 6,870,103         | 6,436,603         | 5,899,784         | 2,079,031         | 4,357,572               | Refer to Financial Report, Key Capital Projects table.                                                        |
|  | 700056 Western Foreshore Recreation Precinct                        | 8,300,000         | 8,315,856         | 7,622,314         | 2,898,969         | 5,416,887               | Refer to Financial Report, Key Capital Projects table.                                                        |
|  | <b>Grand Total</b>                                                  | <b>43,066,214</b> | <b>43,922,767</b> | <b>40,897,273</b> | <b>18,956,585</b> | <b>24,966,182</b>       |                                                                                                               |

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021**

**FINANCING ACTIVITIES**

**NOTE 7**

**BORROWINGS**

**Repayments - Borrowings**

| Information on Borrowings                                    |             | New Loans |           | Principal Repayments |         | Principal Outstanding |           | Interest Repayments |        |
|--------------------------------------------------------------|-------------|-----------|-----------|----------------------|---------|-----------------------|-----------|---------------------|--------|
| Particulars                                                  | 1 July 2020 | Actual    | Budget    | Actual               | Budget  | Actual                | Budget    | Actual              | Budget |
|                                                              | \$          | \$        | \$        | \$                   | \$      | \$                    | \$        | \$                  | \$     |
| <b>Community amenities</b>                                   |             |           |           |                      |         |                       |           |                     |        |
| Compactor Waste Trailers and Dolly [336]                     | 240,815     |           | 0         | 52,986               | 58,497  | 187,829               | 182,318   | 4,500               | 4,215  |
| Waste Water Reuse [349]                                      | 146,255     |           | 0         | 20,752               | 22,892  | 125,503               | 123,363   | 2,733               | 2,728  |
| Halls Head Ablution Block [350]                              | 97,505      |           | 0         | 13,831               | 15,257  | 83,674                | 82,248    | 1,822               | 1,819  |
| Halls Head Recycled Water 2019/20                            | 200,051     |           | 0         | 16,551               | 19,486  | 183,500               | 180,565   | 4,085               | 3,794  |
| Ablutions 2020/21                                            | 0           |           | 200,000   | -                    | -       | 0                     | 200,000   | 0                   | -      |
| <b>Recreation and culture</b>                                |             |           |           |                      |         |                       |           |                     |        |
| Rushton Park Redevelopment [318(ii)]                         | 334,327     |           | 0         | 84,979               | 88,224  | 249,348               | 246,103   | 2,429               | 5,787  |
| Meadow Springs Recreation Facility [318(iii)]                | 250,493     |           | 0         | 63,834               | 67,218  | 186,659               | 183,275   | 1,824               | 4,409  |
| Mandurah Rugby Club [320]                                    | 42,468      |           | 0         | 38,321               | 39,319  | 4,147                 | 3,149     | 465                 | 404    |
| Mandurah Cricket Club [321]                                  | 14,145      |           | 0         | 12,781               | 13,095  | 1,364                 | 1,050     | 155                 | 134    |
| Mandurah Football & Sporting Club [324]                      | 165,129     |           | 0         | 73,937               | 81,131  | 91,192                | 83,998    | 2,678               | 2,449  |
| Mandurah Rugby Club [325]                                    | 12,698      |           | 0         | 5,690                | 6,244   | 7,008                 | 6,454     | 206                 | 188    |
| Bowling Club Relocation [326]                                | 1,092,880   |           | 0         | 514,669              | 552,877 | 578,211               | 540,003   | 7,435               | 16,690 |
| Ablutions - Netball Centre [329(i)]                          | 88,582      |           | 0         | 39,274               | 43,074  | 49,308                | 45,508    | 1,402               | 1,300  |
| Parks Construction [329(v)]                                  | 87,089      |           | 0         | 39,274               | 43,074  | 47,815                | 44,015    | 1,402               | 1,300  |
| Halls Head Bowling Club upgrade [331]                        | 310,795     |           | 0         | 33,657               | 37,617  | 277,138               | 273,178   | 6,185               | 5,847  |
| Parks - Falcon Bay Reserve [333(i)]                          | 72,390      |           | 0         | 21,731               | 23,861  | 50,659                | 48,529    | 1,256               | 1,216  |
| MARC Redevelopment [338]                                     | 763,964     |           | 0         | 150,789              | 157,240 | 613,175               | 606,724   | 6,236               | 14,060 |
| MARC Redevelopment Stage 1 [340]                             | 503,911     |           | 0         | 76,561               | 81,426  | 427,350               | 422,485   | 6,665               | 9,366  |
| MARC Redevelopment Stage 2 [341]                             | 1,277,816   |           | 0         | 206,533              | 210,117 | 1,071,283             | 1,067,699 | 8,231               | 24,171 |
| Eastern Foreshore Wall [344]                                 | 835,933     |           | 0         | 134,424              | 136,053 | 701,509               | 699,880   | 4,638               | 15,651 |
| MARC Stage 2 [345]                                           | 1,228,894   |           | 0         | 192,904              | 195,485 | 1,035,990             | 1,033,409 | 7,153               | 22,759 |
| Falcon Bay Seawall [351]                                     | 244,836     |           | 0         | 34,683               | 38,260  | 210,153               | 206,576   | 4,576               | 4,568  |
| MARC Solar Plan [353]                                        | 173,490     |           | 0         | 18,578               | 20,770  | 154,912               | 152,720   | 3,455               | 3,266  |
| Novara Foreshore Development [355]                           | 346,980     |           | 0         | 37,157               | 41,540  | 309,823               | 305,440   | 6,909               | 6,532  |
| Falcon Bay Foreshore Upgrades [356]                          | 346,980     |           | 0         | 37,157               | 41,540  | 309,823               | 305,440   | 6,909               | 6,532  |
| Mandjar Square Development [358]                             | 433,630     |           | 0         | 46,443               | 51,919  | 387,187               | 381,711   | 8,634               | 8,165  |
| Lakelands DOS [360]                                          | 2,365,997   |           | 0         | 297,835              | 290,729 | 2,068,162             | 2,075,268 | 10,583              | 45,727 |
| Mandjar Square Stage 3 and 4                                 | 458,859     |           | 0         | 41,892               | 46,060  | 416,967               | 412,799   | 8,378               | 8,780  |
| Falcon Seawall                                               | 908,175     |           | 0         | 95,178               | 92,119  | 812,997               | 816,056   | 5,362               | 17,561 |
| Novara Foreshore Stage 3                                     | 183,582     |           | 0         | 16,756               | 18,424  | 166,826               | 165,158   | 3,352               | 3,512  |
| Smart Street Mall Upgrade 2019/20                            | 500,127     |           | 0         | 45,509               | 48,704  | 454,618               | 451,423   | 10,173              | 9,484  |
| Falcon Bay Foreshore Stage 3 of 4                            | 300,076     |           | 0         | 24,826               | 29,230  | 275,250               | 270,846   | 6,128               | 5,690  |
| Mandjar Square Final Stage                                   | 300,076     |           | 0         | 24,826               | 29,230  | 275,250               | 270,846   | 6,128               | 5,690  |
| Falcon Skate Park Upgrade                                    | 120,030     |           | 0         | 10,924               | 11,692  | 109,107               | 108,338   | 2,441               | 2,276  |
| Westbury Way North side POS Stage 3                          | 200,051     |           | 0         | 16,546               | 19,486  | 183,505               | 180,565   | 4,090               | 3,794  |
| Eastern/ Western Foreshore 2020/21                           | 0           |           | 2,770,000 | -                    | -       | 0                     | 2,770,000 | 0                   | -      |
| Smart Street Mall 2020/21                                    | 0           |           | 2,000,000 | -                    | -       | 0                     | 2,000,000 | 0                   | -      |
| Novara Foreshore Stage 4                                     | 0           |           | 400,000   | -                    | -       | 0                     | 400,000   | 0                   | -      |
| Bortolo Reserve - Shared Use Parking and Fire Track Facility | 0           |           | 300,000   | -                    | -       | 0                     | 300,000   | 0                   | -      |
| Falcon Bay Upgrade - Stage 4 of 5                            | 0           |           | 300,000   | -                    | -       | 0                     | 300,000   | 0                   | -      |
| Enclosed Dog Park                                            | 0           |           | 200,000   | -                    | -       | 0                     | 200,000   | 0                   | -      |
| South Harbour Paving Upgrade Stage 2                         | 0           |           | 50,000    | -                    | -       | 0                     | 50,000    | 0                   | -      |
| Falcon Skate Park Upgrade 2020/21                            | 0           |           | 80,000    | -                    | -       | 0                     | 80,000    | 0                   | -      |
| <b>Transport</b>                                             |             |           |           |                      |         |                       |           |                     |        |
| Drainage [318(iv)]                                           | 83,835      |           | 0         | 21,145               | 21,006  | 62,690                | 62,829    | 604                 | 1,378  |
| Road Construction [318(v)]                                   | 836,324     |           | 0         | 212,248              | 226,862 | 624,076               | 609,462   | 6,066               | 14,882 |
| Road Construction [329(ii)]                                  | 188,410     |           | 0         | 85,479               | 93,749  | 102,931               | 94,661    | 3,052               | 2,830  |
| Drainage Construction [329(iii)]                             | 63,624      |           | 0         | 27,723               | 30,405  | 35,901                | 33,219    | 990                 | 918    |
| Peelwood Oval - Parking [329(iv)]                            | 24,957      |           | 0         | 11,551               | 12,669  | 13,406                | 12,288    | 412                 | 382    |
| Path Construction [329(vi)]                                  | 13,856      |           | 0         | 6,931                | 7,601   | 6,925                 | 6,255     | 247                 | 229    |
| Street Lighting [329(viii)]                                  | 18,102      |           | 0         | 9,241                | 10,135  | 8,861                 | 7,967     | 330                 | 306    |
| Road Construction [333(ii)]                                  | 320,984     |           | 0         | 98,998               | 108,701 | 221,986               | 212,283   | 5,724               | 5,541  |
| New Pedestrian Bridge Construction [335]                     | 481,195     |           | 0         | 107,160              | 118,182 | 374,036               | 363,013   | 8,978               | 8,514  |
| New Road Construction [339]                                  | 544,949     |           | 0         | 104,722              | 112,184 | 440,227               | 432,765   | 7,126               | 10,048 |
| New Road Construction [342]                                  | 651,651     |           | 0         | 102,995              | 105,058 | 548,656               | 546,593   | 4,387               | 12,086 |
| WMC Tims Thicket [343]                                       | 98,545      |           | 0         | 14,192               | 15,767  | 84,353                | 82,778    | 1,923               | 1,813  |
| Road Construction [346]                                      | 385,053     |           | 0         | 54,636               | 60,269  | 330,417               | 324,784   | 7,195               | 7,183  |
| MARC Carpark [347]                                           | 292,521     |           | 0         | 41,504               | 45,783  | 251,017               | 246,738   | 5,466               | 5,457  |
| MPAC Forecourt [348]                                         | 121,886     |           | 0         | 17,291               | 19,074  | 104,595               | 102,812   | 2,278               | 2,274  |
| Mandurah Marina [352]                                        | 173,490     |           | 0         | 18,578               | 20,770  | 154,912               | 152,720   | 3,455               | 3,266  |
| MARC Carpark [354]                                           | 260,243     |           | 0         | 27,862               | 31,149  | 232,381               | 229,094   | 5,182               | 4,899  |
| Mandurah Foreshore Boardwalk Renewal [357]                   | 390,262     |           | 0         | 41,795               | 46,723  | 348,467               | 343,539   | 7,771               | 7,349  |
| New Road Construction [359]                                  | 1,191,883   |           | 0         | 149,605              | 146,919 | 1,042,278             | 1,044,964 | 6,254               | 23,110 |
| Smoke Bush Retreat Footpath [361]                            | 86,736      |           | 0         | 9,295                | 10,391  | 77,441                | 76,345    | 1,727               | 1,633  |
| New Boardwalks 18/19                                         | 458,859     |           | 0         | 41,892               | 46,060  | 416,967               | 412,799   | 8,378               | 8,780  |
| Coodanup Drive - Road Rehabilitation                         | 91,791      |           | 0         | 8,378                | 9,212   | 83,413                | 82,579    | 1,676               | 1,756  |
| Pinjarra Road Carpark                                        | 183,582     |           | 0         | 16,756               | 18,424  | 166,826               | 165,158   | 3,352               | 3,512  |
| New Road Construction 2018/19                                | 1,497,356   |           | 0         | 154,289              | 151,985 | 1,343,067             | 1,345,371 | 11,591              | 28,975 |
| New Road Construction 2019/20                                | 900,229     |           | 0         | 93,223               | 87,665  | 807,005               | 812,564   | 7,009               | 17,071 |
| South Harbour Upgrade 2019/20                                | 230,058     |           | 0         | 19,029               | 22,409  | 211,029               | 207,649   | 4,698               | 4,363  |
| New Roads 2020/21                                            | 0           |           | 1,150,000 | -                    | -       | 0                     | 1,150,000 | 0                   | -      |

Repayments - Borrowings

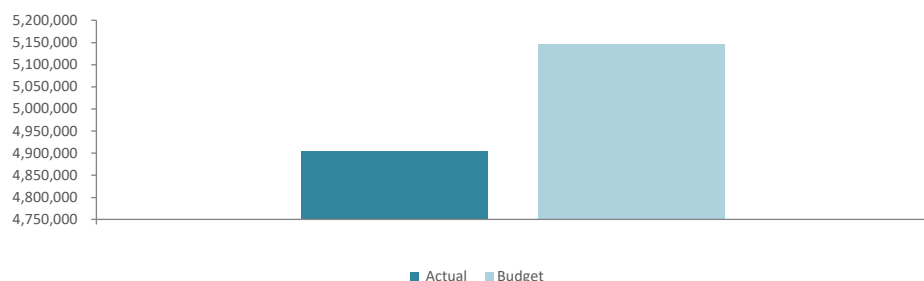
| Information on Borrowings              |             | New Loans |           | Principal Repayments |           | Principal Outstanding |            | Interest Repayments |         |
|----------------------------------------|-------------|-----------|-----------|----------------------|-----------|-----------------------|------------|---------------------|---------|
| Particulars                            | 1 July 2020 | Actual    | Budget    | Actual               | Budget    | Actual                | Budget     | Actual              | Budget  |
| <b>Other property and services</b>     |             |           |           |                      |           |                       |            |                     |         |
| Office Building [272]                  | 215,016     |           | 0         | 215,015              | 195,643   | 0                     | 19,373     | 1,933               | 1,677   |
| IT Communications Equipment [318(i)]   | 67,470      |           | 0         | 16,756               | 16,805    | 50,714                | 50,665     | 479                 | 1,102   |
| IT Equipment [329(vii)]                | 25,700      |           | 0         | 11,551               | 12,669    | 14,149                | 13,031     | 412                 | 382     |
| Land Purchase [330]                    | 1,223,995   |           | 0         | 581,435              | 624,084   | 642,560               | 599,911    | 7,912               | 18,840  |
| Civic Building - Tuckey Room Extension | 458,859     |           | 0         | 41,892               | 46,060    | 416,967               | 412,799    | 8,378               | 8,780   |
|                                        | 26,230,451  | 0         | 7,450,000 | 4,904,956            | 5,146,303 | 21,325,495            | 28,534,148 | 293,607             | 479,200 |
| <b>Total</b>                           | 26,230,451  | 0         | 7,450,000 | 4,904,956            | 5,146,303 | 21,325,495            | 28,534,148 | 293,607             | 479,200 |
| Current borrowings                     | 5,146,303   |           | 7,450,000 | 4,904,956            | 5,146,303 | -162,989              | 5,146,303  | 293,607             | 479,200 |
| Non-current borrowings                 | 21,084,148  |           |           |                      |           | 21,488,484            | 23,387,845 |                     |         |
|                                        | 26,230,451  |           |           |                      |           | 21,325,495            | 28,534,148 |                     |         |

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

2020/21 Principal Repayments



Principal Repayments

**\$4,904,956**

Interest Expense

**\$293,607**

Loans Due

**\$21.33 M**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021

NOTE 8

OPERATING GRANTS AND CONTRIBUTIONS

| Provider                                                   | Unspent Operating Grant, Subsidies and Contributions Liability |                             |                                        |                     |                                | Operating Grants, Subsidies and Contributions Revenue |                      |                  |                       |
|------------------------------------------------------------|----------------------------------------------------------------|-----------------------------|----------------------------------------|---------------------|--------------------------------|-------------------------------------------------------|----------------------|------------------|-----------------------|
|                                                            | Liability<br>1-Jul                                             | Increase<br>in<br>Liability | Liability<br>Reduction<br>(As revenue) | Liability<br>30-Jun | Current<br>Liability<br>30-Jun | Adopted<br>Budget                                     | Budget<br>Variations | Annual<br>Budget | YTD Revenue<br>Actual |
|                                                            | \$                                                             | \$                          | \$                                     | \$                  | \$                             | \$                                                    | \$                   | \$               | \$                    |
| <b>Operating Grants and Subsidies</b>                      |                                                                |                             |                                        |                     |                                |                                                       |                      |                  |                       |
| <b>General purpose funding</b>                             |                                                                |                             |                                        |                     |                                |                                                       |                      |                  |                       |
| Financial Assistance Grant - General Purpose               |                                                                |                             |                                        |                     |                                | 845,000                                               |                      | 876,988          | 876,988               |
| Financial Assistance Grant - Local Roads                   |                                                                |                             |                                        |                     |                                | 670,000                                               |                      | 602,601          | 602,601               |
| <b>Law, order, public safety</b>                           |                                                                |                             |                                        |                     |                                |                                                       |                      |                  |                       |
| Lifeguard Service Funding: DPIRD                           |                                                                |                             |                                        |                     |                                | 100,000                                               |                      | 95,667           | 95,667                |
| Bushfire Mitigation Funding: DFES                          |                                                                |                             |                                        |                     |                                | 0                                                     | 318,600              | 318,600          | 159,300               |
| Operating Grant SES: DFES                                  |                                                                |                             |                                        |                     |                                | 64,233                                                |                      | 36,213           | 35,812                |
| Operating Grant Southern Districts Fire Brigade: DFES      |                                                                |                             |                                        |                     |                                | 0                                                     |                      | 28,020           | 27,621                |
| <b>Education and welfare</b>                               |                                                                |                             |                                        |                     |                                |                                                       |                      |                  |                       |
| Waterwise Verge Grant: WaterCorp                           |                                                                | 10,000                      | (10,000)                               | 0                   |                                | 10,000                                                |                      | 10,000           | 10,000                |
| NAIDOC: PMC                                                |                                                                | 1,000                       | (1,000)                                | 0                   |                                | 3,038                                                 |                      | 3,038            | 1,000                 |
| International Disability Day Grant: Alcoa                  |                                                                |                             |                                        |                     |                                | 1,013                                                 | 5,000                | 6,013            | 5,000                 |
| Mandurah Mental Health Initiative: WAPHA                   |                                                                | 70,000                      | (70,000)                               | 0                   |                                | 0                                                     |                      | 100,000          | 70,000                |
| Mandurah Assertive Outreach Trial: WAPOL                   |                                                                | 350,000                     | (350,000)                              | 0                   |                                | 0                                                     |                      | 350,000          | 350,000               |
| Local Youth Alcohol Campaign: ADF                          |                                                                |                             |                                        |                     |                                | 0                                                     |                      | 26,050           | 0                     |
| Stay on Your Feet: Injury Matters                          |                                                                | 3,980                       |                                        | 3,980               |                                | 0                                                     |                      | 3,980            | 0                     |
| Ask for Angela: WAPOL                                      |                                                                | 20,060                      |                                        | 20,060              |                                | 0                                                     |                      | 20,060           | 0                     |
| <b>Recreation and culture</b>                              |                                                                |                             |                                        |                     |                                |                                                       |                      |                  |                       |
| CASM National Volunteer Week 2021: Volunteering WA         |                                                                | 1,000                       |                                        | 1,000               |                                | 0                                                     |                      | 1,000            | 0                     |
| The Projection Project: DLGSC                              |                                                                | 8,211                       | (8,211)                                | 0                   |                                | 0                                                     |                      | 8,211            | 8,211                 |
| Gnoonie Youth Football Cup: WA Health Promotion Foundation |                                                                |                             |                                        |                     |                                | 1,013                                                 |                      | 1,013            | 2,000                 |
| CHRMAP: DPLH                                               |                                                                |                             |                                        |                     |                                | 37,500                                                |                      | 37,500           | 0                     |
| Lotterywest (Childrens Festival Grant)                     |                                                                |                             |                                        |                     |                                | 8,859                                                 |                      | 0                | 0                     |
| Lotterywest (Christmas Pageant)                            |                                                                |                             |                                        |                     |                                | 10,125                                                |                      | 0                | 0                     |
| Crabfest                                                   |                                                                |                             |                                        |                     |                                | 141,742                                               |                      | 0                | 0                     |
| Every Club Funding: DLGSC                                  | 20,000                                                         | 40,000                      | (20,000)                               | 40,000              |                                | 20,250                                                |                      | 60,000           | 20,000                |
| Friday Night Skills: DLGSC                                 | 15,840                                                         |                             |                                        | 15,840              |                                | 14,485                                                |                      | 14,485           | 0                     |
| Colours of Mandurah Artwork: RACWA                         |                                                                | 7,500                       | (7,500)                                | 0                   |                                | 0                                                     |                      | 9,000            | 7,500                 |
| Christmas Business Activation Grant: DPIRD                 |                                                                | 2,000                       | (2,000)                                | 0                   |                                | 0                                                     |                      | 2,000            | 2,000                 |
| Volunteer Appreciation Project 2020: DLGSC                 |                                                                | 1,500                       | (1,500)                                | 0                   |                                | 0                                                     |                      | 1,500            | 1,500                 |
| Mandurah & Peel Aquatic Clubs Amalgamation: DLGSC          |                                                                | 3,500                       |                                        | 3,500               |                                | 0                                                     |                      | 3,500            | 0                     |
| Australia Day 2021: National Australia Day Council         |                                                                | 498,386                     | (498,386)                              | 0                   |                                | 0                                                     |                      | 528,360          | 519,386               |
| KidSport: DLGSC                                            |                                                                | 7,000                       | (7,000)                                | 0                   |                                | 0                                                     |                      | 7,000            | 7,000                 |
| <b>Transport</b>                                           |                                                                |                             |                                        |                     |                                |                                                       |                      |                  |                       |
| Annual Bus Shelter Maintenance Assistance Scheme: PTA      |                                                                |                             |                                        |                     |                                | 15,000                                                |                      | 15,000           | 0                     |
| <b>Economic services</b>                                   |                                                                |                             |                                        |                     |                                |                                                       |                      |                  |                       |
| Transform Mandurah Initiative: DPIRD                       |                                                                | 300,000                     | (300,000)                              | 0                   |                                | 0                                                     |                      | 300,000          | 300,000               |
|                                                            | <b>35,840</b>                                                  | <b>1,324,137</b>            | <b>(1,275,597)</b>                     | <b>84,380</b>       | <b>0</b>                       | <b>1,942,258</b>                                      | <b>323,600</b>       | <b>3,465,799</b> | <b>3,101,585</b>      |
| <b>TOTALS</b>                                              | <b>35,840</b>                                                  | <b>1,324,137</b>            | <b>(1,275,597)</b>                     | <b>84,380</b>       | <b>0</b>                       | <b>1,942,258</b>                                      | <b>323,600</b>       | <b>3,465,799</b> | <b>3,101,585</b>      |

| Provider                                                       | Unspent Non Operating Grants, Subsidies and Contributions Liability |                |                        |           |                      | Non Operating Grants, Subsidies and Contributions Revenue |        |                      |                  |                              |
|----------------------------------------------------------------|---------------------------------------------------------------------|----------------|------------------------|-----------|----------------------|-----------------------------------------------------------|--------|----------------------|------------------|------------------------------|
|                                                                | Liability                                                           | Increase<br>in | Liability<br>Reduction | Liability | Current<br>Liability | YTD                                                       |        |                      |                  |                              |
|                                                                | 1-Jul                                                               | Liability      | (As revenue)           | 30-Jun    | 30-Jun               | Adopted<br>Budget<br>Revenue                              | Budget | Budget<br>Variations | Annual<br>Budget | YTD Revenue<br>Actual<br>(b) |
|                                                                | \$                                                                  | \$             | \$                     | \$        | \$                   | \$                                                        | \$     | \$                   | \$               | \$                           |
| <b>Non-Operating Grants and Subsidies</b>                      |                                                                     |                |                        |           |                      |                                                           |        |                      |                  |                              |
| <b>Law, order, public safety</b>                               |                                                                     |                |                        |           |                      |                                                           |        |                      |                  |                              |
| Mandurah Southern Districts BFB Water Tank                     |                                                                     | 8,657          | (8,657)                | 0         |                      | 0                                                         |        | 11,690               | 11,690           | 8,657                        |
| <b>Community amenities</b>                                     |                                                                     |                |                        |           |                      |                                                           |        |                      |                  |                              |
| Donnelly Gardens: Main Roads                                   |                                                                     |                |                        |           |                      | 111,716                                                   |        | 0                    | 111,716          | 110,905                      |
| <b>Recreation and culture</b>                                  |                                                                     |                |                        |           |                      |                                                           |        |                      |                  |                              |
| Eastern Foreshore South Precinct: DoH                          |                                                                     |                |                        |           |                      | 2,500,000                                                 |        | (500,000)            | 2,000,000        | 2,000,000                    |
| Eastern Foreshore South Precinct: RfR                          | 2,216,500                                                           |                | (2,079,031)            | 137,469   |                      | 1,228,250                                                 |        | 2,216,500            | 3,444,750        | 2,079,031                    |
| Western Foreshore Recreation Precinct: RfR                     | 2,365,856                                                           |                | (2,365,856)            | 0         |                      | 3,771,750                                                 |        | 2,365,856            | 6,137,606        | 2,365,856                    |
| Parkridge Boat Ramp: RBFS                                      |                                                                     |                |                        |           |                      | 16,410                                                    |        | (16,410)             | 0                | 0                            |
| Falcon Skate Park Upgrade: Lotterywest                         |                                                                     |                |                        |           |                      | 80,000                                                    |        | 6,338                | 86,338           | 86,338                       |
| Lakelands DOS Clubroom Facility: AFL                           |                                                                     |                |                        |           |                      | 50,000                                                    |        | 0                    | 50,000           | 0                            |
| Lakelands DOS: DLGSC                                           |                                                                     |                |                        |           |                      | 325,000                                                   |        | 0                    | 325,000          | 0                            |
| Change Rooms Upgrade Program: DLGSC                            | 50,000                                                              |                | (50,000)               | 0         |                      |                                                           |        |                      | 50,000           | 50,000                       |
| <b>Transport</b>                                               |                                                                     |                |                        |           |                      |                                                           |        |                      |                  |                              |
| RR Pinjarra Road Stage 1: Main Roads                           |                                                                     |                |                        |           |                      | 500,000                                                   |        | 500,000              | 1,000,000        | 400,000                      |
| Peel Street: Main Roads                                        |                                                                     |                |                        |           |                      | 100,000                                                   |        | 0                    | 100,000          | 100,000                      |
| RR Peel Street: Main Roads                                     |                                                                     |                |                        |           |                      | 500,000                                                   |        | 0                    | 500,000          | 500,000                      |
| RR Pinjarra Road Stage 2: Main Roads                           |                                                                     |                |                        |           |                      | 500,000                                                   |        | (500,000)            | 0                | 0                            |
| RR Leslie Street: Main Roads                                   |                                                                     |                |                        |           |                      | 500,000                                                   |        | 0                    | 500,000          | 500,000                      |
| RR Catalina Dr/Badgerup Ave Roundabout: Main Roads             |                                                                     |                |                        |           |                      | 550,000                                                   |        | (169,768)            | 380,232          | 380,232                      |
| TM Merlin St/Mistral St Roundabout                             |                                                                     |                |                        |           |                      | 0                                                         |        | 169,768              | 169,768          | 169,768                      |
| RR Thera St Stage 2: Main Roads                                |                                                                     |                |                        |           |                      | 170,000                                                   |        | 0                    | 170,000          | 170,000                      |
| RR Old Coast Road/Albany Drive: Main Roads - Roads to Recovery |                                                                     |                |                        |           |                      | 120,708                                                   |        | 0                    | 120,708          | 120,708                      |
| RR Old Coast Road/Albany Drive: Main Roads - RRG Direct Grant  |                                                                     |                |                        |           |                      | 0                                                         |        | 50,000               | 50,000           | 50,000                       |
| RS Mississippi Drive Stage 2: LRCI Phase 1                     |                                                                     | 214,186        | (171,889)              | 42,297    |                      | 215,000                                                   |        | (814)                | 214,186          | 171,889                      |
| Guava Way: LRCI Phase 1                                        |                                                                     | 48,052         | (3,868)                | 44,184    |                      | 0                                                         |        | 351,000              | 351,000          | 3,868                        |
| RR Mandurah Terrace: LRCI Phase 2                              |                                                                     |                |                        |           |                      | 0                                                         |        | 1,358,144            | 1,358,144        | 0                            |
| Peel Street - Power Relocation: LRCI Phase 2                   |                                                                     | 1,429,072      |                        | 1,429,072 |                      | 0                                                         |        | 1,500,000            | 1,500,000        | 0                            |
| RS Oakmont Avenue: LRCI Phase 1                                |                                                                     | 59,331         | (59,331)               | 0         |                      | 0                                                         |        | 90,814               | 90,814           | 59,331                       |
| RS Waldron Boulevard: LRCI Phase 1                             |                                                                     | 45,000         | (45,000)               | 0         |                      | 0                                                         |        | 45,000               | 45,000           | 45,000                       |
| RR Old Coast Rd - Cossack Way to Shoshone View - Main Roads    |                                                                     |                |                        |           |                      | 0                                                         |        | 99,186               | 99,186           | 100,000                      |
| RS Valley Road: Main Roads                                     |                                                                     |                |                        |           |                      | 0                                                         |        | 65,000               | 65,000           | 65,000                       |
| SP Harbord Avenue: LRCI Phase 1                                |                                                                     |                |                        |           |                      | 0                                                         |        | 59,331               | 59,331           | 0                            |
| SP Sandforth Crescent: LRCI Phase 1                            |                                                                     | 21,131         | (1,274)                | 19,857    |                      | 0                                                         |        | 66,131               | 66,131           | 1,274                        |
| Pallas Way - Troy Place PAW: LRCI Phase 1                      |                                                                     | 13,531         | (7,411)                | 6,120     |                      | 0                                                         |        | 13,531               | 13,531           | 7,411                        |
| Boundary Road PAW: LRCI Phase 1                                |                                                                     | 37,531         | (16,331)               | 21,200    |                      | 0                                                         |        | 37,531               | 37,531           | 16,331                       |
| <b>Economic services</b>                                       |                                                                     |                |                        |           |                      |                                                           |        |                      |                  |                              |
| SP Halls Head Parade PSP: DoT                                  |                                                                     | 12,000         | (12,000)               | 0         |                      | 20,000                                                    |        | 0                    | 20,000           | 16,000                       |
|                                                                | 4,632,356                                                           | 1,888,491      | (4,820,647)            | 1,700,200 | 0                    | 11,258,834                                                | 0      | 7,818,828            | 19,127,662       | 9,577,598                    |
| <b>Non-Operating Contributions</b>                             |                                                                     |                |                        |           |                      |                                                           |        |                      |                  |                              |
| <b>Recreation and culture</b>                                  |                                                                     |                |                        |           |                      |                                                           |        |                      |                  |                              |
| Hexham Wetland Fencing: PHCC                                   |                                                                     |                |                        |           |                      | 20,340                                                    |        | 0                    | 20,340           | 20,340                       |
| Dawesville Channel SE Foreshore Upgrade: CIL                   |                                                                     |                |                        |           |                      | 0                                                         |        | 277,025              | 277,025          | 277,025                      |
| Mandurah Bridge Club                                           |                                                                     |                |                        |           |                      | 0                                                         |        | 0                    | 0                | 2,000                        |
| Mandurah Surf Life Saving Club                                 |                                                                     |                |                        |           |                      | 0                                                         |        | 0                    | 0                | 5,000                        |
| Port Bouvard Surf Life Saving Club                             |                                                                     |                |                        |           |                      | 0                                                         |        | 0                    | 0                | 5,000                        |
| <b>Transport</b>                                               |                                                                     |                |                        |           |                      |                                                           |        |                      |                  |                              |
| Bortolo Sump - Water Sensitive Urban Design: CIL               |                                                                     |                |                        |           |                      | 0                                                         |        | 70,448               | 70,448           | 70,448                       |
|                                                                | 0                                                                   | 0              | 0                      | 0         | 0                    | 20,340                                                    | 0      | 347,473              | 367,813          | 379,813                      |
| <b>Total Non-operating grants, subsidies and contributions</b> | 4,632,356                                                           | 1,888,491      | (4,820,647)            | 1,700,200 | 0                    | 11,279,174                                                | 0      | 8,166,301            | 19,495,475       | 9,957,411                    |

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 10  
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)  
A positive number in the amended budget running balance represents an estimated closing surplus.  
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| GL Code              | Description                                             | Council Resolution | Classification                 | Non Cash Adjustment | Increase in Available Cash | Decrease in Available Cash | Amended Budget Running Balance |
|----------------------|---------------------------------------------------------|--------------------|--------------------------------|---------------------|----------------------------|----------------------------|--------------------------------|
|                      |                                                         |                    |                                | \$                  | \$                         | \$                         | \$                             |
|                      | Budget Adoption                                         |                    | Opening Surplus/(Deficit)      |                     |                            |                            | (358,718)                      |
| 1643.930035.20501.13 | Restart Mandurah Other                                  | G. 10/7/20 June FR | Capital Expenses               |                     | 150,000                    |                            | (208,718)                      |
| 9624.102249.14000.13 | Mandurah CBD Revitalisation Project                     | G. 10/7/20 June FR | Operating Expenses             |                     |                            | (150,000)                  | (358,718)                      |
| 1643.930035.20501.13 | Restart Mandurah Other                                  | G. 10/7/20 June FR | Capital Expenses               |                     | 100,000                    |                            | (258,718)                      |
| 9555.101010.14000.10 | Community Services: Comm Assistant Grants               | G. 10/7/20 June FR | Operating Expenses             |                     |                            | (100,000)                  | (358,718)                      |
| 1643.930035.20501.13 | Restart Mandurah Other                                  | G. 10/7/20 June FR | Capital Expenses               |                     | 100,000                    |                            | (258,718)                      |
|                      | Transfer to Unspent Grant Reserve                       | G. 10/7/20 June FR | Other: Transfer Into Reserve   |                     |                            | (100,000)                  | (358,718)                      |
| 1635.700421.20501.13 | Eastern Foreshore Softfall Renewal                      | G. 10/7/20 June FR | Capital Expenses               |                     |                            | (9,091)                    | (367,809)                      |
| 1635.700423.20501.13 | Mogum Softfall Renewal                                  | G. 10/7/20 June FR | Capital Expenses               |                     |                            | (23,400)                   | (391,209)                      |
| 1635.700430.20501.10 | Kerosene Tank Bunding                                   | G. 10/7/20 June FR | Capital Expenses               |                     |                            | (6,071)                    | (397,280)                      |
| 1636.500990.20501.13 | SP Cox Bay                                              | G. 10/7/20 June FR | Capital Expenses               |                     |                            | (22,672)                   | (419,952)                      |
| 9676.138750.14000.10 | WSUD                                                    | G. 10/7/20 June FR | Operating Expenses             |                     |                            | (52,859)                   | (472,811)                      |
| 308810.9200.10       | Corp Comms: Corp Projects                               | G. 10/7/20 June FR | Operating Expenses             |                     |                            | (22,250)                   | (495,061)                      |
| 308810.9058.10       | Corp Comms: General Advertising                         | G. 10/7/20 June FR | Operating Expenses             |                     |                            | (19,500)                   | (514,561)                      |
| 9655.163032.10058.13 | Emergency Management: Bushfire Mitigation               | G. 10/7/20 June FR | Operating Expenses             |                     |                            | (318,600)                  | (833,161)                      |
| 318910.0050.55       | Emergency Management Grants                             | G. 10/7/20 June FR | Operating Revenue              |                     | 318,600                    |                            | (514,561)                      |
|                      | Capital Works 2019/20 Carryovers Reconciliation         | G. 6/8/20 July FR  | Capital Expenses               |                     |                            | (1,723,043)                | (2,237,604)                    |
|                      | Capital Works 2019/20 Carryovers Reconciliation         | G. 6/8/20 July FR  | Capital Revenue                |                     | 6,338                      |                            | (2,231,266)                    |
|                      | Capital Works 2019/20 Carryovers Reconciliation         | G. 6/8/20 July FR  | Other: Unutilised Loans        |                     | 825,088                    |                            | (1,406,178)                    |
|                      | Capital Works 2019/20 Carryovers Reconciliation         | G. 6/8/20 July FR  | Other: Transfer Out of Reserve |                     | 677,377                    |                            | (728,801)                      |
| 1634.880012.         | Lakelands-Madora Bay Pedestrian Bridge                  | G. 6/8/20 July FR  | Capital Expenses               |                     |                            | (350,000)                  | (1,078,801)                    |
| 1636.501076.         | Guava Way                                               | G. 6/8/20 July FR  | Capital Expenses               |                     |                            | (351,000)                  | (1,429,801)                    |
| Various              | Shared Paths                                            | G. 6/8/20 July FR  | Capital Expenses               |                     |                            | (176,524)                  | (1,606,325)                    |
| 386915.0070.60       | Bridge Mtce Grants & Subs Non-op                        | G. 6/8/20 July FR  | Capital Revenue                |                     | 350,000                    |                            | (1,256,325)                    |
| 381915.0070.60       | Road Planned Mtce Grants & Subs Non-op                  | G. 6/8/20 July FR  | Capital Revenue                |                     | 351,000                    |                            | (905,325)                      |
| 394915.0070.60       | Footpath Mtce Grants & Subs Non-op                      | G. 6/8/20 July FR  | Capital Revenue                |                     | 176,524                    |                            | (728,801)                      |
| 1636.501027.         | RR Pinjarra Road Stage 1                                | G. 6/8/20 July FR  | Capital Expenses               |                     |                            | (812,789)                  | (1,541,590)                    |
| 1636.501029.         | RR Pinjarra Road Stage 2                                | G. 6/8/20 July FR  | Capital Expenses               |                     | 812,789                    |                            | (728,801)                      |
| 9564.102701.14000.10 | Cultural Development: Arts & Culture Group Grants       | G. 6/8/20 July FR  | Operating Expenses             |                     | 30,375                     |                            | (698,426)                      |
| 9555.101010.14000.10 | Community Services: Comm Assitant Grants                | G. 6/8/20 July FR  | Operating Expenses             |                     |                            | (30,375)                   | (728,801)                      |
| 9637.102608.14000.05 | Community Safety Projects: ADF Grant Expenditure        | G. 6/8/20 July FR  | Operating Expenses             |                     |                            | (6,300)                    | (735,101)                      |
| 9555.101012.10057.10 | Community Services: In Day for People with a Disability | G. 6/8/20 July FR  | Operating Expenses             |                     |                            | (5,000)                    | (740,101)                      |
| 0555.101012.31012.55 | Community Services Revenue: Operating Grant             | G. 6/8/20 July FR  | Operating Revenue              |                     | 5,000                      |                            | (735,101)                      |
| 381915.0070.60       | Road Planned Mtce Grants & Subs Non-op                  | G. 6/8/20 July FR  | Capital Revenue                |                     |                            | (814)                      | (735,915)                      |
| 1632.750586.         | MARC LED & Lighting Control                             | G. 6/8/20 July FR  | Capital Expenses               |                     |                            | (14,832)                   | (750,747)                      |
| 1636.501042.         | SL Light Pole Replacement Program                       | G. 6/8/20 July FR  | Capital Expenses               |                     | 14,832                     |                            | (735,915)                      |
| 1639.910095.         | Avalon Foreshore                                        | G. 6/8/20 July FR  | Capital Expenses               |                     |                            | (10,000)                   | (745,915)                      |
| 1637.600164.         | DR Orion Rd Park Stage 2                                | G. 6/8/20 July FR  | Capital Expenses               |                     | 10,000                     |                            | (735,915)                      |
| 1632.750639.         | Peel Hockey Association - Floodlighting                 | G. 6/8/20 July FR  | Capital Expenses               |                     |                            | (95,443)                   | (831,358)                      |
| 1632.750640.         | South Mnd Tennis Club - Resurfacing                     | G. 6/8/20 July FR  | Capital Expenses               |                     |                            | (10,120)                   | (841,478)                      |
| 1632.750619.         | CSRFF Program - Small Grants                            | G. 6/8/20 July FR  | Capital Expenses               |                     | 105,563                    |                            | (735,915)                      |
| 1636.500950.         | Smart Street Mall                                       | G.11/9/20 Aug FR   | Capital Expenses               |                     | 20,197                     |                            | (715,718)                      |
| 1636.500950.         | Peel Street                                             | G.11/9/20 Aug FR   | Capital Expenses               |                     | 35,871                     |                            | (679,847)                      |

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 10  
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)  
A positive number in the amended budget running balance represents an estimated closing surplus.  
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| GL Code                | Description                                                 | Council Resolution | Classification                 | Non Cash Adjustment | Increase in Available Cash | Decrease in Available Cash | Amended Budget Running Balance |
|------------------------|-------------------------------------------------------------|--------------------|--------------------------------|---------------------|----------------------------|----------------------------|--------------------------------|
|                        |                                                             | G.11/9/20 Aug FR   | Other: Unutilised Loans        |                     |                            | (56,068)                   | (735,915)                      |
| 1637.600171.           | DR Leighton Road/Halls Head Parade                          | G.11/9/20 Aug FR   | Capital Expenses               |                     |                            | (33,000)                   | (768,915)                      |
| 1637.600172.           | DR Rainbow Way Swale Reinstatement                          | G.11/9/20 Aug FR   | Capital Expenses               |                     | 33,000                     |                            | (735,915)                      |
| 1636.501049.           | TM Merlin St/Mistral St Roundabout                          | G.11/9/20 Aug FR   | Capital Expenses               |                     |                            | (30,000)                   | (765,915)                      |
| 1636.500962.           | RR Thera Street                                             | G.11/9/20 Aug FR   | Capital Expenses               |                     | 30,000                     |                            | (735,915)                      |
| 1635.700456.           | Old Coast Road/Wilderness Drive - Playground Renewal        | G.11/9/20 Aug FR   | Capital Expenses               |                     |                            | (31,665)                   | (767,580)                      |
| 1635.700458.           | Yalgor Heights Reserve - Playground Renewal                 | G.11/9/20 Aug FR   | Capital Expenses               |                     | 31,665                     |                            | (735,915)                      |
| 1635.700422.           | Louis Dawe Park                                             | G.11/9/20 Aug FR   | Capital Expenses               |                     |                            | (6,500)                    | (742,415)                      |
| 1636.501047.           | Pinjarra Road East - Median Stage 3                         | G.11/9/20 Aug FR   | Capital Expenses               |                     | 6,500                      |                            | (735,915)                      |
| 1635.700413.           | Duverney Park Picnic Facilities                             | G.11/9/20 Aug FR   | Capital Expenses               |                     |                            | (40,000)                   | (775,915)                      |
| 1635.700473.           | Templetonia Reserve                                         | G.11/9/20 Aug FR   | Capital Expenses               |                     |                            | (5,000)                    | (780,915)                      |
| 1635.700403.           | Grahame Heal Reserve                                        | G.11/9/20 Aug FR   | Capital Expenses               |                     | 45,000                     |                            | (735,915)                      |
| 9564.102734.           | CASM Education Programs                                     | G.11/9/20 Aug FR   | Operating Expenses             |                     |                            | (20,000)                   | (755,915)                      |
| 9564.102707.           | Arts and Culture Projects                                   | G.11/9/20 Aug FR   | Operating Expenses             |                     | 20,000                     |                            | (735,915)                      |
| 1632.750641.           | Reading Cinema Complex FIP                                  | G.11/9/20 Aug FR   | Capital Expenses               |                     |                            | (35,000)                   | (770,915)                      |
| 1632.750626.           | Site Main Switchboard Program                               | G.11/9/20 Aug FR   | Capital Expenses               |                     | 35,000                     |                            | (735,915)                      |
| 100050-1110-1001-63171 | Ready Now - Business Capability Grants                      | S. 6/10/20 Restart | Operating Expenses             |                     |                            | (100,000)                  | (835,915)                      |
| 930035-6500-1045-61129 | Restart Mandurah - Other                                    | S. 6/10/20 Restart | Capital Expenses               |                     | 100,000                    |                            | (735,915)                      |
| 100051-1110-1001-63171 | Grow Now - Investment Attraction Fund                       | S. 6/10/20 Restart | Operating Expenses             |                     |                            | (250,000)                  | (985,915)                      |
| 930035-6500-1045-61129 | Restart Mandurah - Other                                    | S. 6/10/20 Restart | Capital Expenses               |                     | 250,000                    |                            | (735,915)                      |
|                        | Administration Materials and Contracts - Community Facility |                    |                                |                     |                            |                            |                                |
| 100005-3470-1166-61001 | Management                                                  | G.12/10/20 Sep FR  | Operating Expenses             |                     |                            | (1,700)                    | (737,615)                      |
|                        | Sports Club Maintenance Levy Reserve                        | G.12/10/20 Sep FR  | Other: Transfer Out of Reserve |                     | 1,700                      |                            | (735,915)                      |
| 750642-6100-1045       | Mandurah Bowling Club Compressor                            | G.12/10/20 Sep FR  | Capital Expenses               |                     |                            | (27,890)                   | (763,805)                      |
|                        | Installation of Air Conditioning at Halls Head Parade       |                    |                                |                     |                            |                            |                                |
| 750622-6100-1045       | Community and Sports Facility                               | G.12/10/20 Sep FR  | Capital Expenses               |                     | 27,890                     |                            | (735,915)                      |
| 400015-6100-1045       | South Mandurah Football Club Changeroom Project             | G.12/10/20 Sep FR  | Capital Expenses               |                     |                            | (30,000)                   | (765,915)                      |
| 930035-6500-1045-61129 | Restart Mandurah - Other                                    | G.12/10/20 Sep FR  | Capital Expenses               |                     | 30,000                     |                            | (735,915)                      |
| 700006-6600-1045       | MARC Improvement to Car Park Area                           | G.12/10/20 Sep FR  | Capital Expenses               |                     |                            | (1,598)                    | (737,513)                      |
| 700466-6600-1045       | Calypso Reserve - Drinking Fountain                         | G.12/10/20 Sep FR  | Capital Expenses               |                     | 1,598                      |                            | (735,915)                      |
| 500029-6250-1045       | TM Discretionary Traffic Mgmt                               | G.12/10/20 Sep FR  | Capital Expenses               |                     |                            | (4,776)                    | (740,691)                      |
| 501048-6250-1045       | TM Discretionary Traffic Management Program                 | G.12/10/20 Sep FR  | Capital Expenses               |                     | 4,776                      |                            | (735,915)                      |
| 600011-6200-1045       | DR Orion Rd Park Stage 2                                    | G.12/10/20 Sep FR  | Capital Expenses               |                     |                            | (2,901)                    | (738,816)                      |
| 501047-6250-1045       | Pinjarra Road East - Median Stage 3                         | G.12/10/20 Sep FR  | Capital Expenses               |                     | 2,901                      |                            | (735,915)                      |
|                        | Transfer to Unspent Grant Reserve                           | G.12/10/20 Sep FR  | Other: Transfer Into Reserve   |                     |                            | (350,000)                  | (1,085,915)                    |
| 930035-6500-1045-61129 | Restart Mandurah Other                                      | G.12/10/20 Sep FR  | Capital Expenses               |                     | 350,000                    |                            | (735,915)                      |
| 750643-6100-1045       | Falcon Family Centre Upgrade                                | G.12/10/20 Sep FR  | Capital Expenses               |                     |                            | (96,000)                   | (831,915)                      |
|                        | Asset Management Reserve                                    | G.12/10/20 Sep FR  | Other: Transfer Out of Reserve |                     | 96,000                     |                            | (735,915)                      |
| 750644-6100-1045       | Mandurah Visitors Centre Refurbishment                      | G.9/11/20 Oct FR   | Capital Expenses               |                     |                            | (142,145)                  | (878,060)                      |
|                        | Installation of Air Conditioning at Halls Head Parade       |                    |                                |                     |                            |                            |                                |
| 750622-6100-1045       | Community and Sports Facility \$                            | G.9/11/20 Oct FR   | Capital Expenses               |                     | 20,145                     |                            | (857,915)                      |
| 100005-1200-1001-63402 | Mandurah Visitors Centre - Other Operating Costs            | G.9/11/20 Oct FR   | Operating Expenses             |                     | 122,000                    |                            | (735,915)                      |
| 100056-3400-1045-61001 | Australia Day 2021 - Iconic Event Grant                     | G.9/11/20 Oct FR   | Operating Expenses             |                     |                            | (507,360)                  | (1,243,275)                    |
| 100057-3400-1045-61001 | Australia Day 2021 - COVID Safe Grant                       | G.9/11/20 Oct FR   | Operating Expenses             |                     |                            | (20,000)                   | (1,263,275)                    |

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 10  
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)

A positive number in the amended budget running balance represents an estimated closing surplus.

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| GL Code                | Description                                                       | Council Resolution    | Classification                 | Non Cash Adjustment | Increase in Available Cash | Decrease in Available Cash | Amended Budget Running Balance |
|------------------------|-------------------------------------------------------------------|-----------------------|--------------------------------|---------------------|----------------------------|----------------------------|--------------------------------|
| 100058-3400-1045-61001 | Australia Day 2021 - Branding                                     | G.9/11/20 Oct FR      | Operating Expenses             |                     |                            | (1,000)                    | (1,264,275)                    |
| 102203-3400-1568-41400 | Australia Day - Festivals & Events                                | G.9/11/20 Oct FR      | Operating Revenue              |                     | 528,360                    |                            | (735,915)                      |
| 101031-4500-1045-61001 | Mandurah Mental Health Initiative                                 | G.9/11/20 Oct FR      | Operating Expenses             |                     |                            | (100,000)                  | (835,915)                      |
| 101031-4500-1247-41400 | Administration - Grants & Subs Operating                          | G.9/11/20 Oct FR      | Operating Revenue              |                     | 100,000                    |                            | (735,915)                      |
| 100054-4510-1045-61001 | Mandurah Assertive Outreach Trial                                 | G.9/11/20 Oct FR      | Operating Expenses             |                     |                            | (365,000)                  | (1,100,915)                    |
| 100015-4510-1247-41400 | Administration - Grants & Subs Operating - Community Safety       | G.9/11/20 Oct FR      | Operating Revenue              |                     | 350,000                    |                            | (750,915)                      |
| 102600-4510-1045-61001 | Community Safety Programmes - Community Safety                    | G.9/11/20 Oct FR      | Operating Expenses             |                     | 15,000                     |                            | (735,915)                      |
| 100055-4700-1045-61001 | Colours of Mandurah Artwork Project                               | G.9/11/20 Oct FR      | Operating Expenses             |                     |                            | (16,500)                   | (752,415)                      |
| 100015-4700-1247-41400 | Administration - Grants & Subs Operating - City Centre Activation | G.9/11/20 Oct FR      | Operating Revenue              |                     | 9,000                      |                            | (743,415)                      |
| 101902-4700-1045-61001 | Linger Longer Day - City Centre Activation                        | G.9/11/20 Oct FR      | Operating Expenses             |                     | 7,500                      |                            | (735,915)                      |
| 100004-1110-1001-60001 | Payroll Services - Economic Development                           | G.9/11/20 Oct FR      | Operating Expenses             |                     | 50,332                     |                            | (685,583)                      |
| 100004-2100-1001-60001 | Payroll Services - Governance, Procurement and Land               | G.9/11/20 Oct FR      | Operating Expenses             |                     |                            | (50,332)                   | (735,915)                      |
| 750645-6100-1045-61129 | Coodanup Community Centre Upgrade                                 | G.9/11/20 Oct FR      | Capital Expenses               |                     |                            | (50,000)                   | (785,915)                      |
| 930035-6500-1045-61129 | Restart Mandurah Other                                            | G.9/11/20 Oct FR      | Capital Expenses               |                     | 50,000                     |                            | (735,915)                      |
|                        | Transfer to Asset Management Reserve                              | G.9/11/20 Oct FR      | Other: Transfer Into Reserve   |                     |                            | (135,500)                  | (871,415)                      |
| 930035-6500-1045-61129 | Restart Mandurah Other                                            | G.9/11/20 Oct FR      | Capital Expenses               |                     | 135,500                    |                            | (735,915)                      |
| 102200-3400-1045-61001 | New Years Eve                                                     | SP.2/11/20 CoM Events | Operating Expenses             |                     | 93,820                     |                            | (642,095)                      |
| 100059-3405-1014-61001 | COVID Safe Events                                                 | SP.2/11/20 CoM Events | Operating Expenses             |                     |                            | (252,416)                  | (894,511)                      |
| 102305-3405-1045-61001 | Crabfest Infrastructure                                           | SP.2/11/20 CoM Events | Operating Expenses             |                     | 167,063                    |                            | (727,448)                      |
| 102302-3405-1045-61001 | Crabfest - General Entertainment                                  | SP.2/11/20 CoM Events | Operating Expenses             |                     | 101,250                    |                            | (626,198)                      |
| 102303-3405-1045-61001 | Crabfest – Roving & Roadways Entertainment                        | SP.2/11/20 CoM Events | Operating Expenses             |                     | 20,250                     |                            | (605,948)                      |
| 102318-3405-1045-61001 | Crabfest – New Element Support                                    | SP.2/11/20 CoM Events | Operating Expenses             |                     | 35,438                     |                            | (570,510)                      |
| 102314-3405-1045-61001 | Crabfest – Fireworks                                              | SP.2/11/20 CoM Events | Operating Expenses             |                     | 20,250                     |                            | (550,260)                      |
| 102326-3405-1045-61001 | Crabfest – Media Stunt                                            | SP.2/11/20 CoM Events | Operating Expenses             |                     | 8,165                      |                            | (542,095)                      |
| 501083-6250-1045       | RR Mandurah Terrace                                               | G.3/1/21              | Capital Expenses               |                     |                            | (1,358,144)                | (1,900,239)                    |
| 501084-6250-1045       | Peel Street                                                       | G.3/1/21              | Capital Expenses               |                     |                            | (1,500,000)                | (3,400,239)                    |
| 10-0-9000-9000-20030   | LRCI - Phase 2                                                    | G.3/1/21              | Capital Revenue                |                     | 2,858,144                  |                            | (542,095)                      |
| 700465-6600-1045       | Dawesville Channel SE Foreshore Upgrade                           | G.3/1/21              | Capital Expenses               |                     |                            | (277,025)                  | (819,120)                      |
| 600180-6200-1045       | Bortolo Sump - Water Sensitive Urban Design                       | G.3/1/21              | Capital Expenses               |                     |                            | (70,448)                   | (889,568)                      |
|                        | Funds held in trust - Cash in Lieu of Public Open Space           | G.3/1/21              | Capital Revenue                |                     | 347,473                    |                            | (542,095)                      |
| 700450-6600-1045       | San Remo Deck Modifications                                       | G.3/1/21              | Capital Expenses               |                     |                            | (6,000)                    | (548,095)                      |
| 700457-6600-1045       | BMX Track Renewal Program                                         | G.3/1/21              | Capital Expenses               |                     |                            | (27,465)                   | (575,560)                      |
| 700448-6600-1045       | Melaleuca Tce - Replace broken pine fencing                       | G.3/1/21              | Capital Expenses               |                     | 33,465                     |                            | (542,095)                      |
| 100060-3407-1045-61001 | Mandurah Murray Motorcycle Charity Ride                           | G.3/1/21              | Operating Expenses             |                     |                            | (10,000)                   | (552,095)                      |
| 160284-3407-1045-61001 | Event Attraction Fund                                             | G.3/1/21              | Operating Expenses             |                     | 10,000                     |                            | (542,095)                      |
| 700013-6600-1045-61129 | Lakelands Community Garden                                        | G.10/9/20 Report 07   | Capital Expenses               |                     | 30,000                     |                            | (512,095)                      |
| 101011-4570-1045-61001 | Community Assistant Grants over 2,000                             | G.10/9/20 Report 07   | Operating Expenses             |                     |                            | (30,000)                   | (542,095)                      |
| 400021-6100-1045       | Mh Mustangs FC - Facility Development                             | G.8/1/21              | Capital Expenses               |                     |                            | (31,037)                   | (573,132)                      |
|                        | Mh Mustangs FC - Facility Development                             | G.8/1/21              | Community Loan Advance         |                     |                            | (50,000)                   | (623,132)                      |
|                        | Transfer from Interest Free Loans Reserve                         | G.8/1/21              | Other: Transfer Out of Reserve |                     | 50,000                     |                            | (573,132)                      |
| 750619-6100-1045       | CSRRF Program - Small Grants                                      | G.8/1/21              | Capital Expenses               |                     | 31,037                     |                            | (542,095)                      |
| 102661-4500-1045       | Local Youth Alcohol Campaign                                      | G.7/2/21              | Operating Expenses             |                     |                            | (29,458)                   | (571,553)                      |
| 100010-4500-1045-41400 | Community Capacity Building - Grants - Operating                  | G.7/2/21              | Operating Revenue              |                     | 26,050                     |                            | (545,503)                      |
|                        | Unspent Grants & Contributions Reserve                            | G.7/2/21              | Other: Transfer Out of Reserve |                     | 3,408                      |                            | (542,095)                      |

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 10  
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)  
A positive number in the amended budget running balance represents an estimated closing surplus.  
A negative number in the amended budget running balance represents an estimated closing deficit

| GL Code                | Description                                                    | Council Resolution | Classification               | Non Cash Adjustment | Increase in Available Cash | Decrease in Available Cash | Amended Budget Running Balance |
|------------------------|----------------------------------------------------------------|--------------------|------------------------------|---------------------|----------------------------|----------------------------|--------------------------------|
| 700474-6600-1045       | Mandurah Southern Districts BFB Water Tank                     | G.7/2/21           | Capital Expenses             |                     |                            | (11,690)                   | (553,785)                      |
| 100010-4410-1045-41403 | Emergency Management - Grants - Capital Grant                  | G.7/2/21           | Capital Revenue              |                     | 11,690                     |                            | (542,095)                      |
| new-3780-1263-61001    | Mandurah and Peel Aquatic Club Amalgamation                    | G.8/2/21           | Operating Expenses           |                     |                            | (7,000)                    | (549,095)                      |
| 100010-3780-1247-41450 | Recreation Services - Contributions - Operating                | G.8/2/21           | Operating Revenue            |                     | 3,500                      |                            | (545,595)                      |
| 125010-3780-1045-61001 | Recreation Services Strategic Planning Grant                   | G.8/2/21           | Operating Expenses           |                     | 3,500                      |                            | (542,095)                      |
| 101904-4700-1045-61001 | Grow City Business Investment                                  | G.8/2/21           | Operating Expenses           |                     |                            | (120,000)                  | (662,095)                      |
| 101902-4700-1045-61001 | Linger Longer Day                                              | G.8/2/21           | Operating Expenses           |                     | 60,000                     |                            | (602,095)                      |
| 101903-4700-1045-61001 | Linger Longer Evening                                          | G.8/2/21           | Operating Expenses           |                     | 60,000                     |                            | (542,095)                      |
| 910109-6400-1045       | Cambria Island Abutment Wall Repair                            | G.8/2/21           | Capital Expenses             |                     |                            | (27,565)                   | (569,660)                      |
| 900012-6400-1045       | Parkridge Boat Ramp                                            | G.8/2/21           | Capital Expenses             |                     | 27,565                     |                            | (542,095)                      |
| 750646-6100-1045       | MARC Leisure Pool Acoustics                                    | G.8/2/21           | Capital Expenses             |                     |                            | (72,587)                   | (614,682)                      |
| 750634-6100-1045       | MARC - Hardstands for Pool Blankets                            | G.8/2/21           | Capital Expenses             |                     | 10,674                     |                            | (604,008)                      |
| 820175-6700-1045       | MARC Pool Covers Program Pool                                  | G.8/2/21           | Capital Expenses             |                     | 37,361                     |                            | (566,647)                      |
| 820179-6700-1045       | MARC Pool Covers Leisure Exercise Pool                         | G.8/2/21           | Capital Expenses             |                     | 24,552                     |                            | (542,095)                      |
|                        | BR2021 Adjustments Surplus/(Deficit)                           | G.17/3/21          | Opening Surplus/(Deficit)    |                     |                            | (1,002,222)                | (1,544,317)                    |
|                        | BR2021 Adjustments Revenue from Operating Activities           | G.17/3/21          | Operating Revenue            |                     |                            | (242,489)                  | (1,786,806)                    |
|                        | BR2021 Adjustments Expenditure from Operating Activities       | G.17/3/21          | Operating Expenses           |                     | 6,286,609                  |                            | 4,499,803                      |
|                        | BR2021 Adjustments non Cash excluded from Operations           | G.17/3/21          | Non Cash Item                | (10,725,389)        |                            |                            | (6,225,586)                    |
|                        | BR2021 Adjustments Investing Activities                        | G.17/3/21          | Capital Expenses             |                     | 8,208,577                  |                            | 1,982,991                      |
|                        | BR2021 Adjustments Financing Activities                        | G.17/3/21          | Capital Expenses             |                     |                            | (2,142,591)                | (159,600)                      |
|                        | BR2021 Adjustments Rates Revenue                               | G.17/3/21          | Operating Revenue            |                     | 159,600                    |                            | (0)                            |
| 100064-1110-1267-61001 | Transform Mandurah Initiative                                  | G.8/4/21           | Operating Expenses           |                     |                            | (300,000)                  | (300,000)                      |
|                        | Transform Mandurah Initiative Project: Grants - Operating      | G.8/4/21           | Operating Revenue            |                     | 300,000                    |                            | (0)                            |
| 100064-1110-1001-41400 | Restart Mandurah - Other                                       | G.8/4/21           | Capital Expenses             |                     | 1,247,000                  |                            | 1,247,000                      |
| 930035-6500-1045-61129 | Unspent Grants & Contributions Reserve                         | G.8/4/21           | Other: Transfer Into Reserve |                     |                            | (1,247,000)                | (0)                            |
| 100010-4380-1263-41450 | CLAG Contributions                                             | G.8/4/21           | Operating Revenue            |                     | 100,900                    |                            | 100,900                        |
| 100010-4380-1162-63001 | CLAG Operations                                                | G.8/4/21           | Operating Expenses           |                     |                            | (134,846)                  | (33,946)                       |
|                        | Health Sampling Administration Materials Corporate Project     | G.8/4/21           | Operating Expenses           |                     | 8,946                      |                            | (25,000)                       |
| 100010-4360-1169-61001 | Healthy Communities Administration Materials General           | G.8/4/21           | Operating Expenses           |                     | 10,000                     |                            | (15,000)                       |
| 100010-4390-1263-61001 | Operating Costs                                                | G.8/4/21           | Operating Revenue            |                     | 10,000                     |                            | (5,000)                        |
| 100010-4300-1050-41130 | Building Services Administration Fees and Charges              | G.8/4/21           | Operating Revenue            |                     | 5,000                      |                            | (0)                            |
| 100010-4300-1051-41130 | Building Services Administration Fees and Charges              | G.8/4/21           | Operating Expenses           |                     |                            | (5,148)                    | (5,148)                        |
| 100004-5400-1650-60053 | Payroll Services: Asset Management - Training                  | G.8/4/21           | Operating Expenses           |                     | 5,148                      |                            | (0)                            |
| 138712-5400-1045-61001 | Specialist Condition Surveys: Asset Management                 | G.8/4/21           | Operating Expenses           |                     | 74,327                     |                            | 74,327                         |
| 138712-5400-1045-61001 | Specialist Condition Surveys: Asset Management                 | G.8/4/21           | Other: Transfer Into Reserve |                     |                            | (74,327)                   | (0)                            |
|                        | Asset Management Reserve                                       | G.8/4/21           |                              |                     |                            |                            |                                |
| 138756-5430-1045-61001 | Traffic and Transport Modelling Services: Engineering Services | G.8/4/21           | Operating Expenses           |                     | 150,000                    |                            | 150,000                        |
|                        | Asset Management Reserve                                       | G.8/4/21           | Other: Transfer Into Reserve |                     |                            | (150,000)                  | (0)                            |
| 138753-5400-1045-61001 | Video/Laser Road Data Collection: Asset Management             | G.8/4/21           | Operating Expenses           |                     | 120,000                    |                            | 120,000                        |
|                        | Asset Management Reserve                                       | G.8/4/21           | Other: Transfer Into Reserve |                     |                            | (120,000)                  | (0)                            |
| 100010-3780-1247-41450 | Recreation Services: Grants - Capital                          | G.8/4/21           | Capital Revenue              |                     | 50,000                     |                            | 50,000                         |

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 10  
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)  
A positive number in the amended budget running balance represents an estimated closing surplus.  
A negative number in the amended budget running balance represents an estimated closing deficit

| GL Code                | Description                                              | Council Resolution | Classification                 | Non Cash Adjustment | Increase in Available Cash | Decrease in Available Cash | Amended Budget Running Balance |
|------------------------|----------------------------------------------------------|--------------------|--------------------------------|---------------------|----------------------------|----------------------------|--------------------------------|
| 100010-3780-1001-41400 | Recreation Services: Grants - Operating                  | G.8/4/21           | Operating Revenue              |                     | 20,000                     |                            | 70,000                         |
|                        | Contract Liability                                       | G.8/4/21           | Other                          | (70,000)            |                            |                            | (0)                            |
| 501042-6250-1045-61129 | SL Light Pole Replacement                                | G.8/4/21           | Capital Expenses               |                     |                            | (14,832)                   | (14,832)                       |
| 501046-6250-1045-61129 | SL Parks and Reserves LED Program                        | G.8/4/21           | Capital Expenses               |                     | 14,832                     |                            | (0)                            |
| 910107-6400-1045-61129 | Marina Pens Wi-Fi                                        | G.8/4/21           | Capital Expenses               |                     |                            | (20,000)                   | (20,000)                       |
| 910108-6400-1045-61129 | South Harbour Paving Upgrade Stage 2                     | G.8/4/21           | Capital Expenses               |                     | 20,000                     |                            | (0)                            |
| 100082-4200-1247-41400 | The Projection Project : Isolation, Video Art Exhibition | G.8/4/21           | Operating Revenue              |                     | 8,211                      |                            | 8,211                          |
| 100082-4200-1267-60201 | The Projection Project : Isolation, Video Art Exhibition | G.8/4/21           | Operating Expenses             |                     |                            | (8,211)                    | (0)                            |
| 100083-4200-1247-41400 | CASM National Volunteer Week 2021                        | G.8/4/21           | Operating Revenue              |                     | 1,000                      |                            | 1,000                          |
| 100083-4200-1267-61001 | CASM National Volunteer Week 2021                        | G.8/4/21           | Operating Expenses             |                     |                            | (1,000)                    | (0)                            |
| 501031-6250-1045-61001 | RR Catalina Dr/Badgerup Roundabout                       | G.17/5/21          | Capital Expenses               |                     | 95,931                     |                            | 95,931                         |
| 501049-6250-1045-61129 | TM Merlin St/Mistral St Roundabout                       | G.17/5/21          | Capital Expenses               |                     |                            | (95,931)                   | (0)                            |
| 100010-5330-1449-61001 | CityFleet Overheads: Motor Vehicle Operating Costs       | G.17/5/21          | Operating Expenses             |                     | 25,000                     |                            | 25,000                         |
| 770011-6300-1045-61001 | Plant & Machinery Capital: Minor Equipment               | G.17/5/21          | Capital Expenses               |                     |                            | (25,000)                   | (0)                            |
| 100010-4500-1421-41458 | Community Capacity: Miscellaneous Reimbursements         | G.17/5/21          | Operating Revenue              |                     | 5,684                      |                            | 5,683                          |
| 101031-4500-1045-61001 | Mental Health Initiative                                 | G.17/5/21          | Operating Expenses             |                     |                            | (5,684)                    | (0)                            |
| 501067-6250-1045-60201 | RS Mississippi Drive Stage 2                             | G.17/5/21          | Capital Expenses               |                     | 50,000                     |                            | 50,000                         |
| 132001-5280-1699-61129 | Cityworks Maintenance: Senior Citizens Car Park          | G.17/5/21          | Operating Expenses             |                     |                            | (50,000)                   | (0)                            |
| 100010-1110-1169-61001 | Economic Development - Corporate Project                 | G.17/5/21          | Operating Expenses             |                     | 40,000                     |                            | 40,000                         |
|                        | Asset Management Reserve                                 | G.17/5/21          | Other: Transfer Into Reserve   |                     |                            | (40,000)                   | (0)                            |
| 101617-4600-1001-41450 | RYDE Program Youth Development Operating Contribution    | G.17/5/21          | Operating Revenue              |                     | 14,690                     |                            | 14,690                         |
| 770005-6300-1045-61001 | New Light Passenger Vehicles                             | G.17/5/21          | Capital Expenses               |                     |                            | (14,690)                   | (0)                            |
| 150000-3465-1172-61001 | MARC Programs and Promotions                             | G.17/5/21          | Operating Expenses             |                     | 14,751                     |                            | 14,751                         |
| 820183-6700-1045-61001 | MARC Programs and Promotions Inflatable                  | G.17/5/21          | Capital Expenses               |                     |                            | (14,751)                   | (0)                            |
|                        | Asset Management Reserve                                 | G.17/5/21          | Other: Transfer Out of Reserve |                     | 50,000                     |                            | 50,000                         |
| 750638-6100-1045-61129 | Ablution Bortolo Reserve                                 | G.17/5/21          | Capital Expenses               |                     |                            | (50,000)                   | (0)                            |
| 501062-6250-1045-61129 | SP Pinjarra Road Park                                    | G.17/5/21          | Capital Expenses               |                     | 20,000                     |                            | 20,000                         |
| 501025-6250-1045-61129 | SP Halls Head Parade PSP                                 | G.17/5/21          | Capital Expenses               |                     |                            | (20,000)                   | (0)                            |
|                        |                                                          |                    |                                | <b>(10,795,389)</b> | <b>27,734,282</b>          | <b>(16,580,175)</b>        |                                |

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 11  
PROPOSED BUDGET VARIATIONS FOR COUNCIL APPROVAL**

The following are for consideration for Council to approve as budget variations

| GL Code                | Description                                           | Council Resolution | Classification                      | Non Cash<br>Adjustment | Increase in<br>Available Cash | Decrease in<br>Available Cash | Amended<br>Budget Running<br>Balance |
|------------------------|-------------------------------------------------------|--------------------|-------------------------------------|------------------------|-------------------------------|-------------------------------|--------------------------------------|
|                        |                                                       |                    |                                     | \$                     | \$                            | \$                            | \$                                   |
|                        |                                                       |                    | Opening Surplus/(Deficit)           |                        |                               |                               | (0)                                  |
|                        | Capital Works 2020/21 Carryovers                      |                    | Capital Expenses                    |                        | 17,272,641                    |                               | 17,272,641                           |
|                        | Capital Works 2020/21 Carryovers                      |                    | Other: Proceeds from Debentures     |                        |                               | (3,726,754)                   | 13,545,887                           |
|                        | Capital Works 2020/21 Carryovers                      |                    | Other: Proceeds From Sale of Assets |                        |                               | (406,050)                     | 13,139,837                           |
|                        | Capital Works 2020/21 Carryovers                      |                    | Operating Expenses                  |                        |                               | (71,567)                      | 13,068,270                           |
|                        | Capital Works 2020/21 Carryovers                      |                    | Capital Revenue                     |                        |                               | (7,181,015)                   | 5,887,255                            |
|                        | Capital Works 2020/21 Carryovers                      |                    | Other: Transfer Into Reserve        |                        |                               | (10,922,342)                  | (5,035,087)                          |
|                        | Capital Works 2020/21 Carryovers - Contract Liability |                    | Other                               | 5,035,087              |                               |                               | (0)                                  |
| 750635-6100-1045-xxxx  | System                                                |                    | Capital Expenses                    |                        | 5,337                         |                               | 5,337                                |
| 105000-3463-1238-61001 | MARC Dry Operations - Fixtures                        |                    | Operating Expenses                  |                        |                               | (5,337)                       | (0)                                  |
| 100010-1000-1169-61001 | Chief Executive Office - Corporate Project            |                    | Operating Expenses                  |                        | 50,000                        |                               | 50,000                               |
|                        | Asset Management Reserve                              |                    | Other: Transfer Into Reserve        |                        |                               | (50,000)                      | (0)                                  |
|                        | Community Safety Programmes - Community Capacity      |                    |                                     |                        |                               |                               |                                      |
| 102600-4500-1045-61001 | Building                                              |                    | Operating Expenses                  |                        | 13,708                        |                               | 13,708                               |
| New                    | Falcon Skate Park CCTV                                |                    | Capital Expenses                    |                        |                               | (13,708)                      | (0)                                  |
|                        |                                                       |                    |                                     | <b>5,035,087</b>       | <b>17,341,686</b>             | <b>(22,376,773)</b>           |                                      |

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 12**  
**EXPLANATION OF MATERIAL VARIANCES**

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.

The material variance adopted by Council for the 2020-21 year is 10.00%

| Reporting Program                                 | Var. \$     | Var. %    | Timing/ Permanent | Explanation of Variance                                                                                                              |
|---------------------------------------------------|-------------|-----------|-------------------|--------------------------------------------------------------------------------------------------------------------------------------|
|                                                   | \$          | %         |                   |                                                                                                                                      |
| <b>Revenue from operating activities</b>          |             |           |                   |                                                                                                                                      |
| Operating grants, subsidies and contributions     | 639,473     | 13.09%    | ▲ Permanent       | Favourable variance reimbursements received for Working Smarter project.                                                             |
| Interest earnings                                 | (234,485)   | (23.73%)  | ▼ Permanent       | Interest earnings will not eventuate as a result of low interest rates.                                                              |
| Other revenue                                     | 112,659     | 43.98%    | ▲ Permanent       | Variance due to LGIS insurance refund.                                                                                               |
| <b>Expenditure from operating activities</b>      |             |           |                   |                                                                                                                                      |
| Materials and contracts                           | 9,528,647   | 21.37%    | ▲ Permanent       | Expenditure to increase as projects continue in the last quarter.                                                                    |
| Interest expenses                                 | 117,564     | 17.43%    | ▲ Permanent       | Favourable variance an indication of interest savings due to loan offset facility.                                                   |
| Insurance expenses                                | (257,695)   | (27.75%)  | ▼ Permanent       | Work Care prior year claims invoices were higher than expected.                                                                      |
| Loss on disposal of assets                        | (1,069,623) | (302.85%) | ▼ Permanent       | Non-cash variance from disposal of assets to be monitored throughout the year. Variance due to asset write-offs for scrapped assets. |
| <b>Investing Activities</b>                       |             |           |                   |                                                                                                                                      |
| Non-operating Grants, Subsidies and Contributions | (9,028,327) | (46.49%)  | ▼ Timing          | Milestones not met yet for the receipt of capital grants. Will be monitored throughout the remainder of the year.                    |
| Proceeds from Disposal of Assets                  | (361,545)   | (16.05%)  | ▼ Permanent       | Adverse variance mainly due to slow vehicle disposals.                                                                               |
| Capital Acquisitions                              | 21,940,687  | 53.65%    | ▲ Timing          | Refer to note 4.                                                                                                                     |

# ATTACHMENT 4.2

## 2020/21 Capital Works Carryover Projects

| Asset type      | Description                                         | Actuals as at<br>31/05/2021 | Current Budget | Forecasted<br>% Complete | 2020/21<br>Proposed Capital<br>Expenditure<br>Budget | 2020/21 Capital<br>Expenditure<br>Variance | Funding Current Budget             |                                                     | Funding Proposed Budget               |                                                     | COM Funding<br>Variance for<br>Proposed<br>Carryovers | 2021/22<br>Proposed Capital<br>Expenditure<br>Budget |
|-----------------|-----------------------------------------------------|-----------------------------|----------------|--------------------------|------------------------------------------------------|--------------------------------------------|------------------------------------|-----------------------------------------------------|---------------------------------------|-----------------------------------------------------|-------------------------------------------------------|------------------------------------------------------|
|                 |                                                     |                             |                |                          |                                                      |                                            | External Grants<br>& Contributions | COM Funding<br>(incl Sales,<br>Loans &<br>Reserves) | External Grants<br>&<br>Contributions | COM Funding<br>(incl Sales,<br>Loans &<br>Reserves) |                                                       |                                                      |
| Buildings       | Owen Avenue Ablution                                | 19,647                      | 298,889        | 7%                       | 19,647                                               | 279,242                                    | -                                  | 298,889                                             | -                                     | 19,647                                              | 279,242                                               | 279,242                                              |
| Buildings       | Solar Plan                                          | -                           | 64,048         | 0%                       | -                                                    | 64,048                                     | -                                  | 64,048                                              | -                                     | -                                                   | 64,048                                                | 60,000                                               |
| Buildings       | Administration Building - Foyer Security            | 11,779                      | 80,059         | 15%                      | 11,779                                               | 68,280                                     | -                                  | 80,059                                              | -                                     | 11,779                                              | 68,280                                                | 68,280                                               |
| Buildings       | Mandurah Community Museum Roof Replacement.         | 16,719                      | 160,119        | 10%                      | 16,719                                               | 143,400                                    | -                                  | 160,119                                             | -                                     | 16,719                                              | 143,400                                               | 143,400                                              |
| Buildings       | Mandurah Bowling & Recreation Club - Bar Repairs    | -                           | 21,350         | 0%                       | -                                                    | 21,350                                     | -                                  | 21,350                                              | -                                     | -                                                   | 21,350                                                | 20,000                                               |
| Buildings       | Stage 2 of Upgrades to Peelwood Reserve Changerooms | 7,026                       | 106,746        | 7%                       | 7,026                                                | 99,720                                     | -                                  | 106,746                                             | -                                     | 7,026                                               | 99,720                                                | 99,720                                               |
| Buildings       | South Mandurah Football Club Changeroom Project     | 130,080                     | 136,746        | 95%                      | 130,080                                              | 6,666                                      | -                                  | 136,746                                             | -                                     | 130,080                                             | 6,666                                                 | 6,666                                                |
| Buildings       | Ablution Bortolo Reserve                            | 15,952                      | 263,492        | 6%                       | 15,952                                               | 247,540                                    | -                                  | 263,492                                             | -                                     | 15,952                                              | 247,540                                               | 247,540                                              |
| Buildings       | Mh Mustangs FC - Facility Development               | -                           | 207,168        | 0%                       | -                                                    | 207,168                                    | -                                  | 207,168                                             | -                                     | -                                                   | 207,168                                               | 196,037                                              |
| Buildings       | Site Main Switchboards                              | -                           | 95,133         | 0%                       | -                                                    | 95,133                                     | -                                  | 95,133                                              | -                                     | -                                                   | 95,133                                                | 95,133                                               |
| Buildings       | Peel Community Kitchen                              | 180,490                     | 248,200        | 89%                      | 221,585                                              | 26,615                                     | -                                  | 248,200                                             | -                                     | 221,585                                             | 26,615                                                | 26,615                                               |
| Buildings       | Peel Hockey Association - Floodlighting             | -                           | 95,443         | 40%                      | 38,520                                               | 56,923                                     | -                                  | 95,443                                              | -                                     | 38,520                                              | 56,923                                                | 56,923                                               |
| Buildings       | Falcon Family Centre Upgrade                        | -                           | 96,000         | 0%                       | -                                                    | 96,000                                     | -                                  | 96,000                                              | -                                     | -                                                   | 96,000                                                | 96,000                                               |
| Buildings       | Mandurah Visitors Centre Refurbishment              | 13,089                      | 142,145        | 35%                      | 50,000                                               | 92,145                                     | -                                  | 142,145                                             | -                                     | 50,000                                              | 92,145                                                | 92,145                                               |
| Buildings       | MARC Leisure Pool Acoustics                         | -                           | 72,587         | 0%                       | -                                                    | 72,587                                     | -                                  | 72,587                                              | -                                     | -                                                   | 72,587                                                | 68,000                                               |
| Total Buildings |                                                     | 394,783                     | 2,088,125      |                          | 511,308                                              | 1,576,817                                  | -                                  | 2,088,125                                           | -                                     | 511,308                                             | 1,576,817                                             | 1,555,701                                            |
|                 |                                                     |                             |                |                          |                                                      |                                            |                                    |                                                     |                                       |                                                     | -                                                     |                                                      |
| Bridges         | Lakelands-Madora Bay Pedestrian Bridge              | -                           | 350,000        | -                        | -                                                    | 350,000                                    | -                                  | 350,000                                             | -                                     | -                                                   | 350,000                                               | 350,000                                              |
| Total Bridges   |                                                     | -                           | 350,000        |                          | -                                                    | 350,000                                    | -                                  | 350,000                                             | -                                     | -                                                   | 350,000                                               | 350,000                                              |
|                 |                                                     |                             |                |                          |                                                      |                                            |                                    |                                                     |                                       |                                                     |                                                       |                                                      |
| Parks           | Enclosed Dog Park                                   | 29,749                      | 213,492        | 16%                      | 33,643                                               | 179,849                                    | -                                  | 213,492                                             | -                                     | 33,643                                              | 179,849                                               | 179,849                                              |
| Parks           | Major Public Artworks                               | -                           | 125,000        | 0%                       | -                                                    | 125,000                                    | -                                  | 125,000                                             | -                                     | -                                                   | -                                                     | -                                                    |
| Parks           | Bortolo Reserve - Shade Sail                        | -                           | 33,926         | 0%                       | -                                                    | 33,926                                     | -                                  | 33,926                                              | -                                     | -                                                   | 33,926                                                | 30,000                                               |
| Parks           | Hermitage Park - Shade Sail                         | -                           | 45,234         | 0%                       | -                                                    | 45,234                                     | -                                  | 45,234                                              | -                                     | -                                                   | 45,234                                                | 40,000                                               |
| Parks           | Country Club Drive - Shade Sail                     | -                           | 33,926         | 0%                       | -                                                    | 33,926                                     | -                                  | 33,926                                              | -                                     | -                                                   | 33,926                                                | 30,000                                               |
| Parks           | Falcon Bay Upgrade - Stage 4 of 5                   | 255,309                     | 409,261        | 68%                      | 280,000                                              | 129,261                                    | -                                  | 409,261                                             | -                                     | 280,000                                             | 129,261                                               | 129,261                                              |
| Parks           | Novara Foreshore Stage 4                            | 83,911                      | 382,348        | 26%                      | 100,000                                              | 282,348                                    | -                                  | 382,348                                             | -                                     | 100,000                                             | 282,348                                               | 282,348                                              |
| Parks           | Falcon Reserve Activation Plan - Stage 2            | 107,351                     | 226,173        | 44%                      | 98,842                                               | 127,331                                    | -                                  | 226,173                                             | -                                     | 98,842                                              | 127,331                                               | 127,331                                              |
| Parks           | Madora Bay Beach                                    | -                           | 113,087        | 0%                       | -                                                    | 113,087                                    | -                                  | 113,087                                             | -                                     | -                                                   | 113,087                                               | 100,000                                              |
| Parks           | Shade Sails Over Playgrounds                        | 32,046                      | 226,173        | 13%                      | 29,975                                               | 196,198                                    | -                                  | 226,173                                             | -                                     | 29,975                                              | 196,198                                               | 196,198                                              |
| Total Parks     |                                                     | 508,365                     | 1,808,620      |                          | 542,460                                              | 1,266,160                                  | -                                  | 1,808,620                                           | -                                     | 542,460                                             | 1,266,160                                             | 1,114,987                                            |
|                 |                                                     |                             |                |                          |                                                      |                                            |                                    |                                                     |                                       |                                                     |                                                       |                                                      |
| Roads           | RR Pinjarra Road Stage 1                            | 516,456                     | 1,625,578      | 31%                      | 500,000                                              | 1,125,578                                  | 1,000,000                          | 625,578                                             | 374,422                               | 125,578                                             | 500,000                                               | 1,125,578                                            |
| Roads           | RR Catalina Dr/Badgerup Ave Roundabout              | 439,827                     | 454,069        | 97%                      | 440,000                                              | 14,069                                     | 380,232                            | 73,837                                              | 380,232                               | 59,768                                              | 14,069                                                | 14,069                                               |
| Roads           | RR Old Coast Road/Albany Drive                      | 70,134                      | 190,883        | 44%                      | 84,636                                               | 106,247                                    | 170,708                            | 20,175                                              | 73,753                                | 10,883                                              | 9,292                                                 | 106,247                                              |
| Roads           | Mulberry Close PAW                                  | 4,193                       | 62,009         | 16%                      | 10,000                                               | 52,009                                     | -                                  | 62,009                                              | -                                     | 10,000                                              | 52,009                                                | 52,009                                               |
| Roads           | Smart Street Mall                                   | 853,730                     | 2,351,939      | 62%                      | 1,454,104                                            | 897,835                                    | -                                  | 2,351,939                                           | -                                     | 1,454,104                                           | 897,835                                               | 897,835                                              |
| Roads           | Guava Way                                           | 3,868                       | 351,000        | 14%                      | 50,000                                               | 301,000                                    | 351,000                            | -                                                   | 50,000                                | -                                                   | -                                                     | 301,000                                              |
| Roads           | Peel Street - Power Relocation                      | -                           | 1,500,000      | 0%                       | -                                                    | 1,500,000                                  | 1,500,000                          | -                                                   | -                                     | -                                                   | -                                                     | 1,500,000                                            |
| Roads           | WMC Loading Area - Column Protection                | -                           | 35,000         | 0%                       | -                                                    | 35,000                                     | -                                  | 35,000                                              | -                                     | -                                                   | 35,000                                                | -                                                    |
| Roads           | Waste Transfer Station Road Construction            | -                           | 108,371        | 0%                       | -                                                    | 108,371                                    | -                                  | 108,371                                             | -                                     | -                                                   | 108,371                                               | -                                                    |
| Roads           | WMC Recovery Facility Hardstand                     | 1,345                       | 205,907        | 1%                       | 1,345                                                | 204,562                                    | -                                  | 205,907                                             | -                                     | 1,345                                               | 204,562                                               | -                                                    |
| Total Roads     |                                                     | 1,889,552                   | 6,884,756      |                          | 2,540,085                                            | 4,344,671                                  | 3,401,940                          | 3,482,816                                           | 878,407                               | 1,661,678                                           | 1,821,138                                             | 3,996,738                                            |
|                 |                                                     |                             |                |                          |                                                      |                                            |                                    |                                                     |                                       |                                                     | -                                                     |                                                      |
| Drainage        | Bortolo Sump - Water Sensitive Urban Design         | 32,841                      | 395,564        | 8%                       | 32,841                                               | 362,723                                    | 70,448                             | 325,116                                             | 7,725                                 | 25,116                                              | 300,000                                               | 362,723                                              |
| Total Drainage  |                                                     | 32,841                      | 395,564        |                          | 32,841                                               | 362,723                                    | 70,448                             | 325,116                                             | 7,725                                 | 25,116                                              | 300,000                                               | 362,723                                              |

| Asset type                            | Description                                                  | Actuals as at<br>31/05/2021 | Current Budget    | Forecasted<br>% Complete | 2020/21<br>Proposed Capital<br>Expenditure<br>Budget | 2020/21 Capital<br>Expenditure<br>Variance | Funding Current Budget             |                                                     | Funding Proposed Budget            |                                                     | COM Funding<br>Variance for<br>Proposed<br>Carryovers | 2021/22<br>Proposed Capital<br>Expenditure<br>Budget |
|---------------------------------------|--------------------------------------------------------------|-----------------------------|-------------------|--------------------------|------------------------------------------------------|--------------------------------------------|------------------------------------|-----------------------------------------------------|------------------------------------|-----------------------------------------------------|-------------------------------------------------------|------------------------------------------------------|
|                                       |                                                              |                             |                   |                          |                                                      |                                            | External Grants<br>& Contributions | COM Funding<br>(incl Sales,<br>Loans &<br>Reserves) | External Grants<br>& Contributions | COM Funding<br>(incl Sales,<br>Loans &<br>Reserves) |                                                       |                                                      |
| Plant & Machinery                     | Light Passenger Vehicles - Replacement                       | 348,848                     | 491,550           | 81%                      | 396,258                                              | 95,292                                     | -                                  | 491,550                                             | -                                  | 396,258                                             | -                                                     | 95,292                                               |
| Plant & Machinery                     | Light Commercial Vehicles - Replacement                      | 455,499                     | 1,098,180         | 56%                      | 610,303                                              | 487,877                                    | -                                  | 1,098,180                                           | -                                  | 610,303                                             | -                                                     | 487,877                                              |
| Plant & Machinery                     | Trailers                                                     | 90,505                      | 720,347           | 16%                      | 112,878                                              | 607,469                                    | -                                  | 720,347                                             | -                                  | 112,878                                             | -                                                     | 607,469                                              |
| Plant & Machinery                     | Parks & Mowers                                               | 50,662                      | 232,671           | 22%                      | 50,061                                               | 182,610                                    | -                                  | 232,671                                             | -                                  | 50,061                                              | -                                                     | 182,610                                              |
| Plant & Machinery                     | Construction Vehicles                                        | 255,500                     | 637,061           | 40%                      | 255,500                                              | 381,561                                    | -                                  | 637,061                                             | -                                  | 255,500                                             | -                                                     | 381,561                                              |
| <b>Total Plant &amp; Machinery</b>    |                                                              | <b>1,201,013</b>            | <b>3,179,809</b>  |                          | <b>1,425,000</b>                                     | <b>1,754,809</b>                           | <b>-</b>                           | <b>3,179,809</b>                                    | <b>-</b>                           | <b>1,425,000</b>                                    | <b>1,754,809</b>                                      | <b>1,754,809</b>                                     |
| Other                                 | Restart Mandurah - Other                                     | -                           | 202,500           | 0%                       | -                                                    | 202,500                                    | -                                  | 202,500                                             | -                                  | -                                                   | 202,500                                               | 202,500                                              |
| Other                                 | Waste Transfer Station increase hardstand area with concrete | -                           | 100,000           | 0%                       | -                                                    | 100,000                                    | -                                  | 100,000                                             | -                                  | -                                                   | 100,000                                               | -                                                    |
| <b>Total Other</b>                    |                                                              | <b>-</b>                    | <b>302,500</b>    |                          | <b>-</b>                                             | <b>302,500</b>                             | <b>-</b>                           | <b>302,500</b>                                      | <b>-</b>                           | <b>-</b>                                            | <b>302,500</b>                                        | <b>202,500</b>                                       |
| Buildings                             | Lakelands DOS Clubroom Facility                              | 566,052                     | 762,524           | 74%                      | 565,334                                              | 197,190                                    | 50,000                             | 712,524                                             | -                                  | 565,334                                             | 147,190                                               | 152,512                                              |
| Parks                                 | Lakelands DOS Floodlights                                    | 672,522                     | 1,143,257         | 59%                      | 672,068                                              | 471,189                                    | 325,000                            | 818,257                                             | -                                  | 672,068                                             | 146,189                                               | 471,189                                              |
| Parks                                 | Lakelands DOS: Parking                                       | 1,800                       | 3,594             | 50%                      | 1,800                                                | 1,794                                      |                                    | 3,594                                               |                                    | 1,800                                               | 1,794                                                 | 1,794                                                |
| Parks                                 | Lakelands DOS - Irrigation                                   | 4,144                       | 26,125            | 16%                      | 4,144                                                | 21,981                                     |                                    | 26,125                                              |                                    | 4,144                                               | 21,981                                                | 21,981                                               |
| Parks                                 | Lakelands DOS - Sports Specific Infr                         | 48,242                      | 23,763            | 203%                     | 48,242                                               | (24,479)                                   |                                    | 23,763                                              |                                    | 48,242                                              | (24,479)                                              | 20,199                                               |
| Parks                                 | Lakelands DOS - Water Provision Infr                         | 1,785                       | 311,941           | 1%                       | 1,785                                                | 310,156                                    |                                    | 311,941                                             |                                    | 1,785                                               | 310,156                                               | 310,156                                              |
| <b>Total Lakelands DOS</b>            |                                                              | <b>1,294,544</b>            | <b>2,271,204</b>  |                          | <b>1,293,373</b>                                     | <b>977,831</b>                             | <b>375,000</b>                     | <b>1,896,204</b>                                    | <b>-</b>                           | <b>1,293,373</b>                                    | <b>602,831</b>                                        | <b>977,831</b>                                       |
| Other                                 | Eastern Foreshore South Precinct                             | 2,079,031                   | 6,436,603         | 51%                      | 3,307,793                                            | 3,128,810                                  | 3,228,250                          | 3,208,353                                           | 1,791,940                          | 1,515,853                                           | 1,692,500                                             | 3,128,810                                            |
| Other                                 | Western Foreshore Recreation Precinct                        | 2,898,969                   | 8,315,856         | 61%                      | 5,107,536                                            | 3,208,320                                  | 3,771,750                          | 4,544,106                                           | 500,000                            | 4,607,536                                           | (63,430)                                              | 3,208,320                                            |
| <b>Total Waterfront Redevelopment</b> |                                                              | <b>4,978,000</b>            | <b>14,752,459</b> |                          | <b>8,415,329</b>                                     | <b>6,337,130</b>                           | <b>7,000,000</b>                   | <b>7,752,459</b>                                    | <b>2,291,940</b>                   | <b>6,123,389</b>                                    | <b>1,629,070</b>                                      | <b>6,337,130</b>                                     |
| <b>GRAND TOTAL</b>                    |                                                              | <b>10,299,098</b>           | <b>32,033,037</b> |                          | <b>14,760,396</b>                                    | <b>17,272,641</b>                          | <b>10,847,388</b>                  | <b>21,185,649</b>                                   | <b>3,178,072</b>                   | <b>11,582,324</b>                                   | <b>9,603,325</b>                                      | <b>16,652,419</b>                                    |



**CREDITORS SCHEDULE OF  
ACCOUNTS  
AS AT 31 MAY 2021**

**Creditors Schedule of Accounts  
As at 31st May 2021**

| Creditor                                               | Invoice number    | Narration                               | Total            |
|--------------------------------------------------------|-------------------|-----------------------------------------|------------------|
| <b>4 Signs Pty Ltd</b>                                 | <b>11918</b>      | Rectangle Table Covers                  | 627.00           |
|                                                        | <b>11935</b>      | 2 x Pull up Banner                      | 429.00           |
|                                                        | <b>11947</b>      | Rainbow Health Corflute Signs           | 187.00           |
|                                                        | <b>11910</b>      | Bollard Signs for MARC                  | 759.00           |
|                                                        | <b>11980</b>      | Large Roster Signs                      | 352.00           |
|                                                        | <b>11931</b>      | Waterwide Verge Makeover Signs          | 528.00           |
|                                                        | <b>11859</b>      | Youth Development Table Covers & Signs  | 1,501.50         |
| <b>4 Signs Pty Ltd Total</b>                           |                   |                                         | <b>4,383.50</b>  |
| <b>A1 Locksmiths WA Pty Ltd</b>                        | <b>JN7978</b>     | Keys including cutting and stamping     | 495.00           |
|                                                        | <b>JN11476</b>    | Service call to MARC                    | 80.00            |
|                                                        | <b>JN10402</b>    | 10 E Keys                               | 250.00           |
|                                                        | <b>JN10850</b>    | Locks for Warrangup Springs Ablution    | 769.56           |
|                                                        | <b>JN11478</b>    | Abloy Keys, System COM1                 | 72.00            |
|                                                        | <b>JN11237</b>    | Call Out Eastern Foreshore Ablution     | 181.20           |
|                                                        | <b>JN11051</b>    | 20 PDK Keys                             | 660.00           |
|                                                        | <b>JN3135</b>     | 3 Carbine Electronic Leversets          | 1,610.00         |
|                                                        | <b>JN12443</b>    | Abloy Keys                              | 187.00           |
|                                                        | <b>JN12554</b>    | FPK Abloy Keys                          | 90.00            |
|                                                        | <b>JN12555</b>    | Duplicate A Key Blank                   | 5.00             |
|                                                        | <b>JN12495</b>    | Duplicate Key Blank                     | 250.00           |
|                                                        | <b>JN1916</b>     | Recode & Service Padlocks               | 625.00           |
|                                                        | <b>JN12449</b>    | Service Padlocks                        | 55.00            |
|                                                        | <b>MLK1105211</b> | Abloy Keys                              | 72.00            |
|                                                        | <b>JN12113</b>    | Lock Fitting Northport Ablution         | 906.00           |
|                                                        | <b>JN12115</b>    | Lock Fitting at Avalon Point Ablution   | 1,261.50         |
|                                                        | <b>JN11387</b>    | Padlocks                                | 251.50           |
|                                                        | <b>JN12791</b>    | Lock Repairs BDYC                       | 190.00           |
| <b>A1 Locksmiths WA Pty Ltd Total</b>                  |                   |                                         | <b>8,010.76</b>  |
| <b>Accord Security</b>                                 | <b>25765</b>      | Security CBD April 2021                 | 3,564.00         |
|                                                        | <b>25764</b>      | CBD Foot Patrols April 2021             | 7,865.00         |
|                                                        | <b>25766</b>      | Security CBD April 2021                 | 1,188.00         |
|                                                        | <b>25761</b>      | Security Patrols Mandurah Marina        | 4,407.48         |
|                                                        | <b>25729</b>      | Static Guard - Templetonia Reserve      | 256.30           |
|                                                        | <b>25727</b>      | Falcon Skate Park Security              | 5,760.70         |
|                                                        | <b>25762</b>      | Random Patrols - April 2021             | 5,627.82         |
|                                                        | <b>25763</b>      | Static Guard April 2021                 | 4,536.40         |
|                                                        | <b>25767</b>      | Static Guard April 2021                 | 346.50           |
|                                                        | <b>25781</b>      | Static Guard - Boundary Road, Coolibah  | 418.00           |
|                                                        | <b>25782</b>      | Security Milgar Reserve 6/5/21          | 292.60           |
|                                                        | <b>25780</b>      | Static Guard - Templetonia Reserve      | 292.60           |
|                                                        | <b>25718</b>      | Alarm Attendance March 2021             | 1,479.50         |
|                                                        | <b>25717</b>      | Alarm Attendances February 2021         | 1,644.50         |
|                                                        | <b>25793</b>      | Security Lakes Cemetery 13/5/21         | 213.40           |
| <b>Accord Security Total</b>                           |                   |                                         | <b>37,892.80</b> |
| <b>Alan Tormey Brickpaving &amp; Earthmoving</b>       | <b>263</b>        | Smart Street Paving Replacement         | 13,386.89        |
|                                                        | <b>265</b>        | Smart Street Paving                     | 11,277.20        |
|                                                        | <b>264</b>        | Paving at Leslie Street                 | 776.60           |
|                                                        | <b>266</b>        | Smart Street Mall Paving                | 16,216.09        |
|                                                        | <b>267</b>        | Smart Street Mall Paving                | 10,802.88        |
| <b>Alan Tormey Brickpaving &amp; Earthmoving Total</b> |                   |                                         | <b>52,459.66</b> |
| <b>All Pumps and Water Boring</b>                      | <b>1373</b>       | Sail Avenue Reserve Pump Repairs        | 1,781.40         |
|                                                        | <b>1343</b>       | Adjust time at Grandmere Lake Reserve   | 148.50           |
|                                                        | <b>1384</b>       |                                         | 495.00           |
|                                                        | <b>1064</b>       | Repairs to Pump                         | 2,068.53         |
|                                                        | <b>1388</b>       | Bardoc Lake Aeration                    | 22,921.80        |
|                                                        | <b>1407</b>       | Promontory Control Cabinet Repair       | 148.50           |
|                                                        | <b>1419</b>       | Repairs to aerator at Sirrocco Lake     | 3,456.20         |
|                                                        | <b>1411</b>       | Reset timer at Dolphin Pool             | 148.50           |
|                                                        | <b>1444</b>       | Check Southport entry statement         | 198.00           |
|                                                        | <b>1447</b>       | Pump repairs at Grahame Heal Reserve    | 8,321.63         |
|                                                        | <b>1449</b>       | Remove concrete 26 Peel St              | 1,265.00         |
|                                                        | <b>1448</b>       | Pump Repairs at 58 Peel St              | 4,030.95         |
|                                                        | <b>1450</b>       | Remove concrete at 67 Forrest St        | 1,265.00         |
|                                                        | <b>1451</b>       | Install new bore at Peel Street         | 4,030.95         |
|                                                        | <b>1429</b>       | Repairs to back lake at Cemetery        | 1,574.21         |
| <b>All Pumps and Water Boring Total</b>                |                   |                                         | <b>51,854.17</b> |
| <b>Alternative Power Solutions</b>                     | <b>12212</b>      | Install Custom Furniture at Falcon      | 3,751.00         |
|                                                        | <b>12211</b>      | Supply to Kanga Reserve, Progress Claim | 495.00           |
|                                                        | <b>12214</b>      | Kanga Works at Templetonia Reserve      | 924.00           |
|                                                        | <b>12210</b>      | Spray weeds & move logs at Falcon Skate | 2,112.00         |
|                                                        | <b>12216</b>      | Excavator Works at 11 Queen Pde         | 653.40           |
|                                                        | <b>12215</b>      | Remove kerbing at Jane Kennaugh Reserve | 1,639.00         |
|                                                        | <b>12221</b>      | Kanga Works at Milgar Reserve           | 1,039.50         |
|                                                        | <b>12226</b>      | Kanga works at Murdoch Drive            | 2,838.00         |
|                                                        | <b>12224</b>      | Turf removal at Jane Kennaugh Reserve   | 1,958.00         |
|                                                        | <b>12223</b>      | Mainline repairs at Sail Avenue         | 594.00           |
|                                                        | <b>12229</b>      | Mulch garden beds at Mary St Bridge     | 1,122.00         |
|                                                        | <b>12225</b>      | Kanga Works at Falcon Reserve           | 2,310.00         |
|                                                        | <b>12222</b>      | Mulching at Tasman Loop                 | 1,749.00         |
|                                                        | <b>12231</b>      | Mulching at Mary St Bridge              | 1,914.00         |
|                                                        | <b>12227</b>      | Kanga works along Darwin Tce            | 1,320.00         |
|                                                        | <b>12230</b>      | Sand clean up PBSLSC                    | 528.00           |
| <b>Alternative Power Solutions Total</b>               |                   |                                         | <b>24,946.90</b> |
| <b>Arrow Bronze</b>                                    | <b>708690</b>     | Plaque Kevin Rennie                     | 1,216.99         |
|                                                        | <b>708759</b>     | Second Page - Treffone                  | 654.23           |
|                                                        | <b>709050</b>     | Plaque - Thornton                       | 722.87           |
|                                                        | <b>709362</b>     | Plaques - Teather, Hampton, Cochrane    | 1,699.67         |
|                                                        | <b>707148</b>     | True to Life - Smith                    | 311.71           |
| <b>Arrow Bronze Total</b>                              |                   |                                         | <b>4,605.47</b>  |
| <b>Aussie Natural Spring Water</b>                     | <b>1947495</b>    | Bottled Water - Rangers                 | 52.50            |
|                                                        | <b>1952093</b>    | Bottle Rack Rental                      | 16.50            |
|                                                        | <b>1960547</b>    | Bottled Water - Rangers                 | 42.00            |
|                                                        | <b>1875605</b>    | Bottled Water - Rangers                 | 52.50            |
| <b>Aussie Natural Spring Water Total</b>               |                   |                                         | <b>163.50</b>    |
| <b>Australia Post</b>                                  | <b>1010547086</b> | Postage - P/Ending 30/4/21              | 7,118.58         |
| <b>Australia Post Total</b>                            |                   |                                         | <b>7,118.58</b>  |

| Creditor                                              | Invoice number | Narration                                | Total            |
|-------------------------------------------------------|----------------|------------------------------------------|------------------|
| Baileys Fertilisers                                   | 22218          | Soil Matters Clay & Compost              | 821.04           |
|                                                       | 22269          | Soil Improver, Soil Matters              | 1,665.84         |
|                                                       | 22566          | Soil Matters, Soil Improver              | 2,909.28         |
|                                                       | 22567          | G-Grand Gypsum                           | 56.87            |
|                                                       | 22626          | Apply Sure Green Gold                    | 11,409.42        |
| <b>Baileys Fertilisers Total</b>                      |                |                                          | <b>16,862.45</b> |
| Bailey's Marine Fuels Australia                       | 514251410      | Diesel MOM                               | 14.98            |
|                                                       | 514257291      | Premium 95A 33.52L                       | 56.42            |
| <b>Bailey's Marine Fuels Australia Total</b>          |                |                                          | <b>71.40</b>     |
| Ballantyne Plumbing Gas & Electrical                  | 819862         | RCD Annual Injection Testing             | 1,168.54         |
|                                                       | 819860         | RCD Annual Injection Testing             | 741.03           |
|                                                       | 819858         | RCD Annual Injection Testing             | 1,482.05         |
|                                                       | 819678         | RCD Annual Injection Testing             | 798.03           |
|                                                       | 819677         | RCD Annual Injection Testing             | 2,394.08         |
|                                                       | 819675         | RCD Annual Injection Testing             | 627.02           |
|                                                       | 819674         | RCD Annual Injection Testing             | 171.01           |
|                                                       | 819672         | RCD Annual Injection Testing             | 1,083.04         |
|                                                       | 819718         | RCD Annual Injection Testing             | 1,026.04         |
|                                                       | 819673         | RCD Annual Injection Testing             | 2,337.08         |
|                                                       | 819671         | RCD Annual Injection Testing             | 855.03           |
|                                                       | 819670         | RCD Annual Injection Testing             | 1,254.04         |
|                                                       | 819669         | RCD Annual Injection Testing             | 57.00            |
|                                                       | 819668         | RCD Annual Injection Testing             | 342.01           |
|                                                       | 819591         | 12 Monthly RCD Injection testing         | 1,197.04         |
|                                                       | 819479         | RCD Annual Injection Testing             | 566.72           |
|                                                       | 819445         | Investigate New Cabling                  | 1,664.00         |
|                                                       | 817747         | Lighting at Skate Park HH                | 77.00            |
|                                                       | 819749         | Florida Beach Ablution - Attend site     | 1,195.79         |
|                                                       | 819621         | Emergency lights at Depot                | 2,611.66         |
|                                                       | 819755         | Repair Glass Dishwasher & Loose Pipe Wor | 441.58           |
|                                                       | 819723         | Repair War Memorial Light Circuit        | 297.48           |
|                                                       | 811701         | Annual Billing SMS Diallers for Sewer    | 132.00           |
|                                                       | 819689         | Cafe Upgrade Supply To Switchboard       | 1,250.18         |
|                                                       | 819687         | Light Fitting Hanging Down               | 259.88           |
|                                                       | 819981         | Fix LED light and power plug for HWS     | 275.25           |
|                                                       | 818849         | Water leak in floating dock              | 200.08           |
|                                                       | 819320         | Annual Injection Testing                 | 510.05           |
|                                                       | 818997         | Annual Injection Testing                 | 627.02           |
|                                                       | 818978         | Annual Injection Testing                 | 1,881.07         |
|                                                       | 818976         | Annual Injection Testing                 | 28.50            |
|                                                       | 818975         | Annual Injection Testing                 | 57.00            |
|                                                       | 818973         | Annual Injection Testing                 | 142.51           |
|                                                       | 818964         | Annual Injection Testing                 | 28.50            |
|                                                       | 818961         | Annual Injection Testing                 | 199.51           |
|                                                       | 808958         | Annual Injection Testing                 | 114.00           |
|                                                       | 818957         | Annual Injection Testing                 | 57.00            |
|                                                       | 818956         | Annual Injection Testing                 | 28.50            |
|                                                       | 819952         | Install 3 x 40W LWS Solar                | 7,416.18         |
|                                                       | 819913         | Auxiliary Cord Socket needs Replacing    | 431.10           |
|                                                       | 817746         | Investigate Christmas Lights             | 77.00            |
|                                                       | 817887         | Replace Cover on Light on Pole           | 133.65           |
|                                                       | 819900         | Investigate & Repair Lights not Working  | 820.28           |
|                                                       | 819813         | Disconnect & Isolate Power from SMSB     | 316.50           |
|                                                       | 820013         | RCD Testing Fathom Turn Jetty J          | 285.01           |
|                                                       | 820012         | RCD Testing Spinnaker Quays Jetty F      | 1,026.04         |
|                                                       | 820011         | RCD Testing Spinnaker Quays Jetty E      | 481.71           |
|                                                       | 820015         | RCD Testing Lakelands                    | 285.01           |
|                                                       | 820130         | RCD Testing Halls Head                   | 5,253.06         |
|                                                       | 820014         | RCD Testing Commercial Jetty K           | 342.01           |
|                                                       | 813078         | Pedestrian Lighting Project Luckhurst Dr | 4,683.18         |
|                                                       | 819147         | Annual SMS Dialler MSLSC                 | 132.00           |
|                                                       | 819701         | Repair Scoreboard at HHRC                | 168.00           |
|                                                       | 820197         | LED light flashing at Chalet 18          | 130.10           |
|                                                       | 817792         | Bortolo Park Western Power Application   | 1,042.50         |
|                                                       | 820232         | RCD Testing Falcon                       | 1,730.05         |
|                                                       | 820030         | RCD Inspections City Centre              | 3,232.09         |
|                                                       | 819690         | RCD Testing Parklands                    | 1,304.33         |
|                                                       | 820156         | RCD Testing Marina                       | 761.01           |
|                                                       | 820333         | Works at Falcon Bay Foreshore            | 1,628.00         |
| <b>Ballantyne Plumbing Gas &amp; Electrical Total</b> |                |                                          | <b>59,857.13</b> |
| Battery World                                         | 6110109732     | DIN65L MF Power Glide Maintenance Free B | 189.00           |
|                                                       | 6110109678     | 12V High Voltage Alkaline Batteries      | 7.00             |
|                                                       | 6110109667     | Lilon GPS Battery                        | 36.95            |
|                                                       | 6110109662     | MF Century Battery                       | 349.00           |
|                                                       | 6110109598     | MF Yuasa Battery MH8607A                 | 309.00           |
|                                                       | 6110109770     | Century Light Commercial Battery         | 259.00           |
|                                                       | 6110109772     | Yuasa Power Series Auto Battery          | 229.00           |
|                                                       | 6110109800     | Yuasa Battery                            | 49.95            |
| <b>Battery World Total</b>                            |                |                                          | <b>1,428.90</b>  |
| Bidfood                                               | 52252333       | Catering Supplies - Seniors              | 418.07           |
|                                                       | 52331385       | Kitchen Supplies - Seniors               | 550.53           |
|                                                       | 52306875       | Kitchen Supplies - Seniors               | 430.64           |
| <b>Bidfood Total</b>                                  |                |                                          | <b>1,399.24</b>  |
| Blackwoods Electrical Supplies                        | AH9274AZ       | Coleman Cooler Bags                      | 832.83           |
| <b>Blackwoods Electrical Supplies Total</b>           |                |                                          | <b>832.83</b>    |
| BM & RV Waters                                        | 13553          | Yellow Sand                              | 2,308.91         |
|                                                       | 13266          | Block 4WD Access path to White Hills     | 682.00           |
|                                                       | 13263          | Cart Topsoil Leslie St                   | 4,890.00         |
|                                                       | 13290          | Cart Topsoil Catalina Drive              | 4,826.25         |
|                                                       | 13568          | Remove topsoil Novara Foreshore          | 4,915.62         |
|                                                       | 13558          | Spread Mulch Corsican Way                | 4,450.87         |
|                                                       | 13304          | Deliver topsoil Falcon Reserve           | 338.11           |
|                                                       | 13299          | Topsoil from Old Coast Road              | 4,826.26         |
|                                                       | 13298          | Dispose of Topsoil                       | 5,019.30         |
|                                                       | 13300          | Yellow Sand                              | 2,551.59         |
|                                                       | 13303          | Smart St Mall Preparation                | 4,983.00         |
|                                                       | 13302          | Northport Canal Cleaning                 | 1,815.00         |
| <b>BM &amp; RV Waters Total</b>                       |                |                                          | <b>41,606.91</b> |
| BOC Ltd                                               | 4028322523     | Dry Ice Bulk Pellets                     | 25.30            |
|                                                       | 4028322509     | Acetylene, Oxygen                        | 121.20           |

| Creditor                                          | Invoice number | Narration                              | Total            |
|---------------------------------------------------|----------------|----------------------------------------|------------------|
| BOC Ltd                                           | 4028312511     | Oxygen, argon welding, handigas        | 198.09           |
|                                                   | 4028104552     | Dry Ice Pellets                        | 25.30            |
|                                                   | 4027431227     | Dry Ice Pellets                        | 24.98            |
|                                                   | 4027951057     | Dry Ice Pellets                        | 25.30            |
|                                                   | 4027887438     | Dry Ice Pellets                        | 28.68            |
|                                                   | 4028345127     | Argoshield Universal                   | 81.06            |
|                                                   | 4027806084     | Oxygen, Argon Welding E2               | 186.80           |
|                                                   | 4027482491     | Argon Welding E2 Size                  | 60.81            |
|                                                   | 4028388059     | Dry Ice Pellets                        | 25.30            |
| <b>BOC Ltd Total</b>                              |                |                                        | <b>802.82</b>    |
| BP Australia Pty Ltd                              | 11538718       | Fleet Control Report April 2021        | 10,714.15        |
|                                                   | 5005602717     | 4,105L Ultimate Diesel                 | 4,856.69         |
|                                                   | 5005624200     | Diesel 3,101L Unleaded 2,505L          | 6,933.49         |
|                                                   | 5005637248     | Diesel 3,003L 6/5/21                   | 3,577.41         |
|                                                   | 5005647528     | Diesel 4,302L 13/5/21                  | 5,213.93         |
| <b>BP Australia Pty Ltd Total</b>                 |                |                                        | <b>31,295.67</b> |
| Brightwater Care Group (INC)                      | 204408         | Linen 2/4/21 - 30/4/21                 | 2,808.96         |
| <b>Brightwater Care Group (INC) Total</b>         |                |                                        | <b>2,808.96</b>  |
| Brownes Foods Operations Pty Limited              | 15956503       | Milk - Library 3/5/21                  | 3.08             |
|                                                   | 15954441       | Milk Seniors - 3/5/21                  | 46.62            |
|                                                   | 15954465       | Milk Ops Centre 3/5/21                 | 14.29            |
|                                                   | 15958685       | Milk Ops Centre 5/5/21                 | 16.39            |
|                                                   | 15954440       | Milk Southern Ops 3/5/21               | 4.62             |
|                                                   | 15956515       | Milk Ops Centre 4/5/21                 | 11.21            |
|                                                   | 15962727       | Milk, Cheese, Yoghurt                  | 117.38           |
|                                                   | 15966738       | Milk - Depot 9/5/21                    | 14.29            |
|                                                   | 15966707       | Milk - Southern Depot 9/5/21           | 4.62             |
|                                                   | 15966680       | Milk - Council 9/5/21                  | 113.28           |
|                                                   | 15968794       | Milk - Library 10/5/21                 | 3.08             |
|                                                   | 15971278       | Milk - Ops Centre 12/5/21              | 5.18             |
|                                                   | 15971030       | Milk - Ops Centre 12/5/21              | 11.21            |
|                                                   | 15973332       | Milk Ops Centre 13/5/21                | 2.59             |
|                                                   | 15973175       | Milk Ops Centre 13/5/21                | 7.08             |
|                                                   | 15971021       | Juice - MARC 12/5/21                   | 41.92            |
|                                                   | 15968798       | Milk, Coffee, Juice, Cheese            | 165.59           |
|                                                   | 15979623       | Milk - Council 16/5/21                 | 105.58           |
|                                                   | 15982107       | Flavoured Milk, Juice                  | 200.19           |
|                                                   | 15982104       | Milk - Library 17/5/21                 | 3.08             |
|                                                   | 15979676       | Milk - Depot 16/5/21                   | 14.29            |
|                                                   | 15979649       | Milk - Southern Depot 16/5/21          | 4.62             |
|                                                   | 15984385       | Milk - Depot 18/5/21                   | 5.18             |
|                                                   | 15984240       | Milk - Depot 18/5/21                   | 11.21            |
|                                                   | 15979650       | Milk - Seniors 16/5/21                 | 46.62            |
|                                                   | 15966708       | Milk - Seniors 9/5/21                  | 46.62            |
|                                                   | 15986855       | Milk - Depot 19/5/21                   | 9.67             |
|                                                   | 15993043       | Milk - Southern Depot 23/5/21          | 4.62             |
|                                                   | 15993066       | Milk - Depot 23/5/21                   | 14.29            |
|                                                   | 15995507       | Milk - Library 24/5/21                 | 3.08             |
|                                                   | 15995520       | Milk - Depot 24/5/21                   | 11.21            |
|                                                   | 15995510       | Milk, Cheese, Yoghurt                  | 142.93           |
| <b>Brownes Foods Operations Pty Limited Total</b> |                |                                        | <b>1,205.62</b>  |
| Bunnings Building Supplies Pty Ltd                | 1596611        | Saw Blades                             | 84.55            |
|                                                   | 1495697        | Blades, Sealant                        | 210.18           |
|                                                   | 99838047       | Tool Box Checkerplate                  | 589.00           |
|                                                   | 1173520        | Plants                                 | 451.01           |
|                                                   | 1494915        | Garage Hooks, Roller cover             | 72.46            |
|                                                   | 1173515        | Herbicide, Fertilise, Insecticide      | 180.57           |
|                                                   | 1173518        | Osteospermum Plants                    | 219.00           |
|                                                   | 1558729        | Spanner, Socket Sets                   | 151.93           |
|                                                   | 1497113        | Gas, Roller Covers, Screws, Sponge     | 183.92           |
|                                                   | 1400312        | Safety Glasses, Lubricant, Safety Vest | 38.71            |
|                                                   | 1543664        | Jarrah Decking                         | 28.15            |
|                                                   | 1400032        | Screws, Jarrah Decking                 | 93.40            |
|                                                   | 1118686        | Batteries                              | 24.69            |
|                                                   | 1376554        | Drill Bit, Holesaw Set                 | 102.92           |
|                                                   | 1119122        | Hose Fittings, Garden Hose             | 143.34           |
|                                                   | 1375992        | Socket Set                             | 70.23            |
|                                                   | 1118371        | Plants                                 | 636.72           |
|                                                   | 1234770        | Plants                                 | 1,049.84         |
|                                                   | 1234768        |                                        | 39.42            |
|                                                   | 1969578        | Plants                                 | 74.40            |
|                                                   | 1498210        | Trowel, Clamps, Screed, Broom          | 416.55           |
|                                                   | 1599518        | Trowel, Bull Float                     | 111.09           |
|                                                   | 1497755        | Saw Blades, Screwdriver Sets           | 163.59           |
|                                                   | 1545750        | Wheel Cut Off, Drill Bits              | 22.47            |
|                                                   | 1246718        | Hand Trowel                            | 55.60            |
|                                                   | 1246716        | Cable Ties                             | 8.95             |
|                                                   | 1544506        | PVC Gutter, PVC Press, Bracket         | 85.75            |
|                                                   | 1491867        | Butt Hinge                             | 32.01            |
|                                                   | 1238943        | Gift Cards                             | 1,000.00         |
|                                                   | 1365737        | Allen Keys                             | 40.56            |
|                                                   | 1494174        | Danger Tape, Caution Tape              | 14.26            |
|                                                   | 1594679        | Batteries, Paint Strainer, Zip Door    | 128.29           |
|                                                   | 1370885        | Drill Bits                             | 161.24           |
|                                                   | 1495113        | Drive Fastener, Rodent Trap            | 22.63            |
|                                                   | 1495145        | Silicone Remover, Silicone             | 47.24            |
|                                                   | 1595854        | Cable Ties, Powerboard, Extension Lead | 75.24            |
|                                                   | 1598807        | Signs                                  | 47.30            |
|                                                   | 1545167        | Washers, Nuts & Bolts, Drive Fastener  | 38.74            |
|                                                   | 1497770        | Eye Plate, Snap Hook, Screws           | 29.94            |
|                                                   | 1497769        | Batteries                              | 32.05            |
|                                                   | 145259         | Cable Ties, Cloth Screen               | 107.97           |
|                                                   | 1346984        | Rubber Mallet, Plasterer Float         | 17.66            |
|                                                   | 1499817        | Trowel, Float                          | 103.40           |
|                                                   | 1503506        | Copper Straight Length                 | 16.87            |
|                                                   | 1400459        | Holesaw Cobalt                         | 20.52            |
|                                                   | 1502058        | Spray Paint, Towel, Paint Brush        | 19.46            |
|                                                   | 1400273        | Fertiliser Spreader                    | 18.30            |
|                                                   | 1546417        | Welding Wire                           | 21.76            |
|                                                   | 1546354        | Silicone, Sealant                      | 28.62            |

| Creditor                                        | Invoice number | Narration                              | Total             |
|-------------------------------------------------|----------------|----------------------------------------|-------------------|
| Bunnings Building Supplies Pty Ltd              | 1502484        | Cement, Screws, PVC Press              | 32.26             |
|                                                 | 1546783        | Mould Killer, Roller Covers, Grease    | 153.39            |
|                                                 | 1599599        | Ear Muffs, Extension Pole              | 230.91            |
|                                                 | 1599742        | Panic Bolt                             | 34.63             |
|                                                 | 1599743        | Door Stop                              | 21.94             |
|                                                 | 1497765        | Washers                                | 2.10              |
|                                                 | 1599625        | Garage Hooks, Treated Pine             | 179.58            |
|                                                 | 142858         | Garden Shovel                          | 5.48              |
|                                                 | 1401510        | Paint Brush, Adhesive, Drive Impact    | 42.93             |
|                                                 | 99829352       | Hand Trowel                            | 13.90             |
|                                                 | 1122198        | Tiedown Straps, Plants, Screws         | 373.40            |
|                                                 | 1250138        | Cable Ties                             | 70.53             |
|                                                 | 1240181        | Hose Fittings                          | 42.90             |
|                                                 | 1497763        | Saw Horse                              | 36.88             |
|                                                 | 1403536        | Rope Wire, Rivets, Eye Plate           | 26.50             |
|                                                 | 1403440        | Industrial Gas Trade Flame             | 24.75             |
|                                                 | 1547830        | Angle Grinder                          | 305.00            |
|                                                 | 1404275        | Plants, Security Bolts                 | 119.06            |
|                                                 | 1974947        | Plants, Soil Improver                  | 204.53            |
|                                                 | 1815008        | Soil Improver, Plants                  | 207.23            |
|                                                 | 1404113        | Mop/Bucket, Inflator                   | 182.90            |
|                                                 | 1253300        | Shadecloth                             | 136.05            |
|                                                 | 1253302        | Coolaroo cloths                        | 196.88            |
|                                                 | 1127087        | Rake Spreader                          | 36.70             |
|                                                 | 1317700        | Platform Ladder                        | 301.15            |
| <b>Bunnings Building Supplies Pty Ltd Total</b> |                |                                        | <b>10,314.08</b>  |
| Cable Locates & Consulting                      | 9833           | Location Service Waterside Drive       | 2,964.72          |
|                                                 | 9910           | Location Service Ensign Way            | 724.90            |
|                                                 | 9923           | Location Service Pinjarra Rd           | 1,478.13          |
|                                                 | 9924           | Location Service Karinga Rd            | 4,655.20          |
|                                                 | 9915           | Location Service Harbord Ave           | 2,216.50          |
|                                                 | 9927           | Location Service Shanto Ct             | 991.93            |
|                                                 | 9928           | Location Service Halls Head Skate Park | 1,221.00          |
|                                                 | 9926           | Location Service Mandurah Rd           | 1,062.88          |
| <b>Cable Locates &amp; Consulting Total</b>     |                |                                        | <b>15,315.26</b>  |
| Centurion Temporary Fencing                     | 37898          | Temporary Fencing at Yeedong Rd        | 874.50            |
|                                                 | 37965          | Temporary Fencing - Smart Street Mall  | 660.00            |
|                                                 | 37915          | Temporary Fencing - Pinjarra Road      | 957.00            |
|                                                 | 37914          | Temporary Fencing - Pinjarra Road      | 4,950.00          |
|                                                 | 38013          | Smart St Mall Fencing                  | 313.50            |
|                                                 | 37478          | Fencing at Flame St/Old Coast Rd       | 594.00            |
| <b>Centurion Temporary Fencing Total</b>        |                |                                        | <b>8,349.00</b>   |
| Cindy-Anne Wright                               | APRIL 2021     | CASM Gift Shop Sales - April 2021.     | 196.00            |
| <b>Cindy-Anne Wright Total</b>                  |                |                                        | <b>196.00</b>     |
| Cleanaway - Mandurah                            | 53606295       | Bins for Mataya Roof Top Car Park      | 22.00             |
|                                                 | 21627289       | Milgar St Reserve Bin Service          | 13.20             |
|                                                 | 21627159       | Illegal Dumping 30/4/21                | 74.10             |
|                                                 | 21618747       | Care Removal, Illegal Dumping          | 990.00            |
|                                                 | 21625433       | Illegal Dumping 28/2/21                | 108.76            |
|                                                 | 21625670       | Refuse Service                         | 817,083.44        |
|                                                 | 21624706       | Bin Rental Ops Centre April 2021       | 132.00            |
|                                                 | 21627363       | 1 Dolphin Drive April 2021             | 1,906.85          |
|                                                 | 21628721       | Peelwood Reserve Peel School Sports    | 6.60              |
|                                                 | 21628722       | McLennan Park Bin Service              | 13.20             |
|                                                 | 21628722       | Henry Sutton Grove Bin Service         | 13.20             |
|                                                 | 21623794       | Clear 9m Bin - MARC                    | 242.00            |
|                                                 | 21618746       | COM WMC February 2021                  | 1,057.61          |
|                                                 | 21618749       | COM Works February 2021                | 1,771.97          |
|                                                 | 21618748       | COM Parks February 2021                | 5,883.64          |
|                                                 | 21623054       | COM Tims March 2021                    | 19,953.04         |
|                                                 | 21623029       | COM Parks March 2021                   | 5,643.13          |
|                                                 | 21618772       | COM Tims February 2021                 | 13,063.91         |
|                                                 | 21623030       | COM Works March 2021                   | 3,424.17          |
|                                                 | 21622434       | Kanyana Carnival Day at The Lido Beach | 17.60             |
|                                                 | 21622433       | Top of the Terrace Event               | 66.00             |
|                                                 | 21617940       | Waitangi Day Eastern Foreshore         | 33.00             |
|                                                 | 21622953       | Bins for Quarry Park                   | 13.20             |
|                                                 | 21614406       | Bins for Western Foreshore 29/1        | 17.60             |
|                                                 | 21609351       | Bin For Special Event                  | 8.80              |
| <b>Cleanaway - Mandurah Total</b>               |                |                                        | <b>871,559.02</b> |
| Cleanaway Solid Waste Pty Ltd                   | 21627192       | Street Sweepings                       | 14,143.05         |
|                                                 | 21630121       | Street Sweeping 7/5/21                 | 5,143.13          |
| <b>Cleanaway Solid Waste Pty Ltd Total</b>      |                |                                        | <b>19,286.18</b>  |
| Coca-Cola Amatil (Holdings) Ltd                 | 225450994      | Drinks, Water - MARC                   | 858.26            |
|                                                 | 225633492      | Powerade, CocaCola                     | 580.66            |
|                                                 | 225690797      | Soft Drinks, Powerade                  | 386.23            |
| <b>Coca-Cola Amatil (Holdings) Ltd Total</b>    |                |                                        | <b>1,825.15</b>   |
| Compu-Stor                                      | 277402         | Records Retrieval & Storage Costs      | 2,379.67          |
|                                                 | 277401         | Plans Scanning 1/4/21 - 31/5/21        | 1,762.79          |
|                                                 | 276485         | On Demand Imaging                      | 367.70            |
| <b>Compu-Stor Total</b>                         |                |                                        | <b>4,510.16</b>   |
| Connect CCS Pty Ltd                             | 106182         | After Hours Call Centre April 2021     | 2,304.50          |
| <b>Connect CCS Pty Ltd Total</b>                |                |                                        | <b>2,304.50</b>   |
| Consolidated Limestone                          | 2082           | Milgar Reserve                         | 2,362.80          |
| <b>Consolidated Limestone Total</b>             |                |                                        | <b>2,362.80</b>   |
| Construction Training Fund                      | APRIL 2021     | CTF Levy Collection - April 2021.      | 20,309.26         |
| <b>Construction Training Fund Total</b>         |                |                                        | <b>20,309.26</b>  |
| Cookie Barrel                                   | 412099         | Muesli, Smartie Cookie, Spottie Dottie | 182.66            |
|                                                 | 412781         | Assorted Cookies                       | 297.60            |
|                                                 | 412576         | Assorted Cookies                       | 300.58            |
| <b>Cookie Barrel Total</b>                      |                |                                        | <b>780.84</b>     |
| Cookies & More                                  | 774832         | Flourless Muffins                      | 94.71             |
|                                                 | 777241         | Flourless Muffins                      | 67.65             |
|                                                 | 780483         | Flourless Muffins                      | 112.75            |
| <b>Cookies &amp; More Total</b>                 |                |                                        | <b>275.11</b>     |
| CTI Records Management                          | 91476          |                                        | 300.30            |
| <b>CTI Records Management Total</b>             |                |                                        | <b>300.30</b>     |
| D & P Couriers                                  | 3/5/21-145/21  | Courier Service - Libraries            | 960.00            |
|                                                 | 17/5/21        | Courier 17/5/21 - 28/5/21              | 900.00            |
| <b>D &amp; P Couriers Total</b>                 |                |                                        | <b>1,860.00</b>   |

| Creditor                                                           | Invoice number | Narration                                | Total            |
|--------------------------------------------------------------------|----------------|------------------------------------------|------------------|
| Danish Patisserie                                                  | 1774812        | Pies, Sausage Rolls, Pasties, Croissant  | 137.83           |
|                                                                    | 776013         | Assorted Pastries                        | 100.65           |
|                                                                    | 778547         | Assorted Pastries                        | 138.93           |
|                                                                    | 777265         | Assorted Pastries                        | 101.31           |
|                                                                    | 779491         | Assorted Pastries                        | 110.00           |
| <b>Danish Patisserie Total</b>                                     |                |                                          | <b>588.72</b>    |
| Department of Fire & Emergency Services                            | APRIL ESL      | April ESL Collections                    | 15,749.36        |
| <b>Department of Fire &amp; Emergency Services Total</b>           |                |                                          | <b>15,749.36</b> |
| Department of Mines, Industry Regulation & Safety                  | APRIL 2021     | Building Services Levy Collection -      | 54,002.42        |
| <b>Department of Mines, Industry Regulation &amp; Safety Total</b> |                |                                          | <b>54,002.42</b> |
| Department of Transport                                            | 8001786        | Disclosure of Information Fees April     | 370.60           |
| <b>Department of Transport Total</b>                               |                |                                          | <b>370.60</b>    |
| Dirt n Boondies                                                    | POS 1 - V18937 | Pine Bark Mulch                          | 202.50           |
|                                                                    | V22285         | Moss Rock                                | 65.00            |
|                                                                    | V21990         | Moss Rock                                | 115.00           |
|                                                                    | POS 1 - V23143 | Landscape mix                            | 356.50           |
| <b>Dirt n Boondies Total</b>                                       |                |                                          | <b>739.00</b>    |
| Drainflow Services Pty Ltd                                         | 7106           | High Pressure Clean Pinjarra Road        | 11,660.00        |
|                                                                    | 7178           | High Pressure Clean Pinjarra Rd & Lyelta | 2,332.00         |
| <b>Drainflow Services Pty Ltd Total</b>                            |                |                                          | <b>13,992.00</b> |
| Dulux Australia                                                    | 487862648      | Jetdry Nonslip Paint                     | 146.21           |
|                                                                    | 487837451      | Super Enamel                             | 38.12            |
|                                                                    | 488358629      | Microfibre Roll, Face Masks              | 55.02            |
|                                                                    | 488311027      | Unip Pro Strainer                        | 17.40            |
|                                                                    | 487886242      | Jetdry Coat Line Mark Yellow             | 72.57            |
|                                                                    | 488574573      | Protite Pails, Sash Cutter               | 65.86            |
|                                                                    | 488529628      | Sash Cutter, Wall Brush                  | 41.36            |
|                                                                    | 488497787      | Wall Brush                               | 9.86             |
|                                                                    | 488432151      | Matt White                               | 114.43           |
|                                                                    | 488432142      | Tim Miracle Wip                          | 23.36            |
|                                                                    | 488432138      | Paint Supplies                           | 45.00            |
| <b>Dulux Australia Total</b>                                       |                |                                          | <b>629.19</b>    |
| Easisalary                                                         | APRIL 2021 ITC | GST Claimable 1/4/21 - 30/4/21           | 3,507.27         |
| <b>Easisalary Total</b>                                            |                |                                          | <b>3,507.27</b>  |
| Essential Aircor Services Pty Ltd                                  | 53148          | Air Conditioning Maintenance             | 82.50            |
|                                                                    | 53147          | Air Conditioning Maintenance             | 159.50           |
|                                                                    | 53183          | Preventative Maintenance MPAC March 2021 | 874.50           |
|                                                                    | 53182          | Exhaust Fan Dressing Room 4 Not          | 188.24           |
|                                                                    | 53181          | Air Conditioning Maintenance             | 1,463.00         |
|                                                                    | 53177          | Side Panels on Air Con Roof Unit         | 126.50           |
|                                                                    | 53095          | Extraction Fan in Toilet Old Yacht Club  | 165.00           |
|                                                                    | 53125          | Air Conditioner Mandurah Library         | 8,994.67         |
|                                                                    | 53110          | Sports Bar A/C not Working               | 615.76           |
|                                                                    | 53145          | Preventative Maintenance March 2021      | 82.50            |
|                                                                    | 53144          | Preventative Maintenance March 2021      | 154.00           |
|                                                                    | 53143          | Preventative Maintenance March 2021      | 77.00            |
|                                                                    | 53142          | Preventative Maintenance March 2021      | 77.00            |
|                                                                    | 53141          | Preventative Maintenance March 2021      | 27.50            |
|                                                                    | 53140          | Preventative Maintenance March 2021      | 27.50            |
|                                                                    | 53136          | Preventative Maintenance March 2021      | 55.00            |
|                                                                    | 53135          | Preventative Maintenance March 2021      | 418.00           |
|                                                                    | 53094          | Preventative Maintenance                 | 110.00           |
|                                                                    | 53093          | Preventative Maintenance March 2021      | 82.50            |
|                                                                    | 53146          | Air Conditioning Maintenance             | 88.00            |
|                                                                    | 53149          | Air Conditioning Maintenance             | 27.50            |
|                                                                    | 53150          | Air Conditioning Maintenance             | 27.50            |
|                                                                    | 53151          | Air Conditioning Maintenance             | 27.50            |
|                                                                    | 53152          | Air Conditioning Maintenance             | 27.50            |
|                                                                    | 53153          | Air Conditioning Maintenance             | 192.50           |
|                                                                    | 53171          | Air Conditioning Maintenance             | 599.50           |
|                                                                    | 53172          | Air Conditioning Maintenance             | 863.50           |
|                                                                    | 53173          | Air Conditioning Maintenance             | 136.13           |
|                                                                    | 53184          | Air Conditioning Maintenance             | 995.50           |
|                                                                    | 53174          | Air Conditioning Maintenance             | 143.00           |
|                                                                    | 53175          | Air Conditioning Maintenance             | 264.00           |
|                                                                    | 53180          | Air Conditioning Maintenance             | 1,386.00         |
|                                                                    | 53179          | Air Conditioning Maintenance             | 165.00           |
|                                                                    | 53178          | Air Conditioning Maintenance             | 192.50           |
|                                                                    | 53185          | Air Conditioning Maintenance             | 1,034.00         |
|                                                                    | 53165          | Air Conditioning Maintenance             | 189.75           |
|                                                                    | 53166          | Air Conditioning Maintenance             | 154.00           |
|                                                                    | 53167          | Air Conditioning Maintenance             | 335.50           |
|                                                                    | 53168          | Air Conditioning Maintenance             | 291.50           |
|                                                                    | 53169          | Air Conditioning Maintenance             | 220.00           |
|                                                                    | 53170          | Air Conditioning Maintenance             | 374.00           |
|                                                                    | 53158          | Air Conditioning Maintenance             | 66.00            |
|                                                                    | 53159          | Air Conditioning Maintenance             | 55.00            |
|                                                                    | 53160          | Air Conditioning Maintenance             | 115.50           |
|                                                                    | 53161          | Air Conditioning Maintenance             | 77.00            |
|                                                                    | 53162          | Air Conditioning Maintenance             | 594.00           |
|                                                                    | 53163          | Air Conditioning Maintenance             | 154.00           |
|                                                                    | 53164          | Air Conditioning Maintenance             | 49.50            |
|                                                                    | 53187          | Replace Roof Mounted Exhaust Fan         | 3,894.00         |
|                                                                    | 53186          | Air Con Mustangs Change Rooms            | 126.50           |
|                                                                    | 53157          | Investigate Noisy Air Conditioner        | 115.50           |
|                                                                    | 53139          | Aircon Maintenance Falcon Community      | 192.50           |
| <b>Essential Aircor Services Pty Ltd Total</b>                     |                |                                          | <b>26,954.55</b> |
| European Foods Wholesalers Pty Ltd                                 | 253447         | Chai Tea, Coffee, Chocolate              | 419.96           |
| <b>European Foods Wholesalers Pty Ltd Total</b>                    |                |                                          | <b>419.96</b>    |
| Footprint (WA) Pty Ltd                                             | 52950          | Business Cards for W&S                   | 539.00           |
|                                                                    | 53147          | Drop in Flyers                           | 165.00           |
|                                                                    | 53183          | Youth Term 2 Flyers                      | 297.00           |
|                                                                    | 53182          | School Holiday Flyers                    | 110.00           |
|                                                                    | 53181          | Youth School Flyers                      | 143.00           |
|                                                                    | 53177          | CASM Artwork Transitions                 | 55.00            |
|                                                                    | 52943          | CASM Masterpiece Certificates            | 134.60           |
|                                                                    | 53231          | Term 2 Flyers                            | 132.00           |
|                                                                    | 53216          | Pre Start Books                          | 572.00           |
|                                                                    | 53232          | Friday Night Skillz Flyers               | 77.00            |
|                                                                    | 52831          | Organisation Identity Posters            | 220.00           |

| Creditor                                            | Invoice number    | Narration                            | Total           |
|-----------------------------------------------------|-------------------|--------------------------------------|-----------------|
| <b>Footprint (WA) Pty Ltd</b>                       | <b>52399</b>      | Business Cards for Heloise Lorimer   | 77.00           |
|                                                     | <b>53317</b>      | Library Posters                      | 66.00           |
|                                                     | <b>53323</b>      | Events Team Business Cards           | 330.00          |
|                                                     | <b>52819</b>      | Business Cards - Depot               | 154.00          |
|                                                     | <b>53354</b>      | Vinnies Stickers                     | 110.00          |
|                                                     | <b>52981</b>      | Youth Dream Big Flyers               | 132.00          |
|                                                     | <b>53311</b>      | Business Cards for Ben Dreckow       | 77.00           |
|                                                     | <b>53356</b>      | Community Kitchen Flyers and Signs   | 308.00          |
|                                                     | <b>53313</b>      | MARC Swim School Books               | 2,255.00        |
|                                                     | <b>53292</b>      | Sports Awards Posters                | 66.00           |
|                                                     | <b>52893</b>      | Weigh Transacton Flyers              | 400.40          |
| <b>Footprint (WA) Pty Ltd Total</b>                 |                   |                                      | <b>6,420.00</b> |
| <b>Foxtel Business</b>                              | <b>390521376</b>  | Subscription 1/5/21 - 31/5/21        | 1,113.01        |
| <b>Foxtel Business Total</b>                        |                   |                                      | <b>1,113.01</b> |
| <b>GPC Asia Pacific Pty Ltd (Napa)</b>              | <b>1310123784</b> | Aeromax LED Mini                     | 235.40          |
|                                                     | <b>1310135351</b> | CRE Main Seal Exhaust Cement         | 5.28            |
|                                                     | <b>1310135715</b> | Clutch/Brake Pedal                   | 4.35            |
|                                                     | <b>1310135622</b> | Hydraulic Filter                     | 79.20           |
|                                                     | <b>1310135507</b> | Ball Valves                          | 42.91           |
|                                                     | <b>1310135036</b> | Sealing Bonded Washer Kit            | 217.80          |
|                                                     | <b>1310136070</b> | LED Licence Plate                    | 38.48           |
|                                                     | <b>1310136487</b> | Globes                               | 40.16           |
|                                                     | <b>1310136588</b> | Microphone                           | 156.20          |
|                                                     | <b>1310136756</b> | Bendix Pump Spray Bottle             | 44.33           |
|                                                     | <b>1310136810</b> | Fuel Filter                          | 27.23           |
|                                                     | <b>1310136799</b> | Keylite Etch Primer Grey             | 60.50           |
|                                                     | <b>1310136794</b> | Lube Filter                          | 61.22           |
|                                                     | <b>1310136868</b> | DC-A Matt Black Spray                | 48.08           |
|                                                     | <b>1310136869</b> | Welders Helmet, Chlorinated Brakleen | 314.69          |
|                                                     | <b>1310137392</b> | 7Pin Flat Car to Trailer             | 17.90           |
|                                                     | <b>1310137593</b> | Ratchet Loadbinder                   | 94.06           |
|                                                     | <b>1310137537</b> | Load Binder Ratchet                  | 77.83           |
|                                                     | <b>1310137523</b> | Recovery Hitch & Bow Shackle         | 40.70           |
|                                                     | <b>1310137904</b> | 3 LED Black Licence                  | 28.11           |
|                                                     | <b>1310137796</b> | LED Trailer Lamp Kit                 | 54.19           |
|                                                     | <b>1310138599</b> | Battery Charger                      | 383.90          |
|                                                     | <b>1310138346</b> | Solder Acid Core, Electrical Tape    | 136.13          |
|                                                     | <b>1310138956</b> | Brake Controller                     | 231.00          |
|                                                     | <b>1310139109</b> | Tow Pro Insert                       | 32.18           |
|                                                     | <b>1310139509</b> | Filters 4WD Kit                      | 145.75          |
|                                                     | <b>1310139694</b> | Holden Style Switch Beacon           | 99.00           |
|                                                     | <b>1310140094</b> | High Power LED                       | 388.30          |
|                                                     | <b>1310140082</b> | High Power LED                       | 388.30          |
|                                                     | <b>1310140036</b> | Filters                              | 400.95          |
|                                                     | <b>1310140194</b> | LED Work Light                       | 144.10          |
|                                                     | <b>1310140210</b> | 4 Way Deutsch Connector Kit          | 144.72          |
|                                                     | <b>1310140900</b> | Brass Bush                           | 12.10           |
| <b>GPC Asia Pacific Pty Ltd (Napa) Total</b>        |                   |                                      | <b>4,195.05</b> |
| <b>Hamiltons Landscape Supplies</b>                 | <b>19861</b>      | Special Mix, Lawn Mix                | 1,836.00        |
|                                                     | <b>19855</b>      | Soil Conditioner                     | 528.00          |
|                                                     | <b>19857</b>      | Lawn Mix - Montego Way               | 112.00          |
|                                                     | <b>19856</b>      | M3 Limestone Road Base               | 401.00          |
|                                                     | <b>19854</b>      | Lawn Mix                             | 56.00           |
|                                                     | <b>19859</b>      | Lawn Mix                             | 2,340.00        |
|                                                     | <b>19853</b>      | Lawn Mix - Dampier Reserve           | 815.00          |
|                                                     | <b>19852</b>      | Lawn Mix Novara Foreshore            | 468.00          |
|                                                     | <b>19862</b>      | Garden Mix                           | 420.00          |
|                                                     | <b>19858</b>      | Soil Conditioner                     | 528.00          |
| <b>Hamiltons Landscape Supplies Total</b>           |                   |                                      | <b>7,504.00</b> |
| <b>Harry's Asphalt Pty Ltd</b>                      | <b>820</b>        | Asphalt Ramps Northport Boulevard    | 2,805.00        |
| <b>Harry's Asphalt Pty Ltd Total</b>                |                   |                                      | <b>2,805.00</b> |
| <b>Harvey Fresh (1994) Ltd</b>                      | <b>229517659</b>  | Flavoured Milk, Fetta, Yoghurt       | 184.05          |
|                                                     | <b>229233802</b>  | Trim Milk                            | 64.80           |
|                                                     | <b>229935938</b>  | Trim Milk, Lactose Free              | 65.04           |
|                                                     | <b>229936849</b>  | Trim Milk, Flavoured Milk            | 81.27           |
|                                                     | <b>229971764</b>  | Trim/Flavoured Milk                  | 75.04           |
|                                                     | <b>229962747</b>  | Trim/Flavoured Milk, Juice           | 190.16          |
|                                                     | <b>229925543</b>  | Trim/Flavoured Milk                  | 143.37          |
|                                                     | <b>229976667</b>  | Flavoured Milk, Cream                | 129.91          |
|                                                     | <b>229997657</b>  | Flavoured Milk, Juice, Cream         | 107.90          |
|                                                     | <b>230041106</b>  | Cream, Yoghurt                       | 24.87           |
|                                                     | <b>230028529</b>  | Flavoured Milk, Fetta                | 82.67           |
|                                                     | <b>230009290</b>  | Flavoured Milk                       | 92.06           |
|                                                     | <b>230069426</b>  | Flavoured Milk                       | 113.11          |
|                                                     | <b>230062682</b>  | Juice                                | 36.46           |
|                                                     | <b>230062681</b>  | Trim Milk                            | 86.40           |
|                                                     | <b>230030590</b>  | Flavoured Milk                       | 129.58          |
|                                                     | <b>230094196</b>  | Flavoured Milk, Yoghurt              | 113.98          |
| <b>Harvey Fresh (1994) Ltd Total</b>                |                   |                                      | <b>1,720.67</b> |
| <b>Hays Specialist Recruitment (Aust) P/L</b>       | <b>10277797</b>   | Pierre-Charles Morel WE 25/4/21      | 1,771.64        |
|                                                     | <b>10210875</b>   | Pierre-Charles Morel WE 21/3/21      | 1,328.73        |
|                                                     | <b>50001450</b>   | John Dawson WE 2/5/21                | 1,341.35        |
|                                                     | <b>50001449</b>   | Pierre-Charles Morel WE 2/5/21       | 885.82          |
|                                                     | <b>50018438</b>   | John Dawson WE 9/5/21                | 2,335.52        |
|                                                     | <b>50034847</b>   | John Dawson WE 16/5/21               | 1,771.64        |
| <b>Hays Specialist Recruitment (Aust) P/L Total</b> |                   |                                      | <b>9,434.70</b> |
| <b>Hisconfe</b>                                     | <b>1191952</b>    | Snack Box, Chip Box, BioCups         | 463.87          |
|                                                     | <b>1192153</b>    | BioCups                              | 311.81          |
| <b>Hisconfe Total</b>                               |                   |                                      | <b>775.68</b>   |
| <b>Hot Klobba Uniforms</b>                          | <b>334479</b>     | Uniform - Adam Schoeffer             | 112.56          |
|                                                     | <b>329944</b>     | Uniform - Graeme Dunnett             | 354.38          |
|                                                     | <b>330344</b>     | Uniform - Angelique Jooste           | 274.62          |
|                                                     | <b>330768</b>     | Splash Cafe Re-Brand                 | 1,866.84        |
|                                                     | <b>327727</b>     | Uniform - Linda Emery                | 176.60          |
|                                                     | <b>335128</b>     | Hoodies - Lisa Catherall-Barrett     | 522.90          |
|                                                     | <b>328164</b>     | Uniform - Ali Basri                  | 142.64          |
|                                                     | <b>330333</b>     | Uniform - Craig Grandin              | 162.50          |
|                                                     | <b>330140</b>     | Uniform - Elayne Wilson              | 279.24          |
| <b>Hot Klobba Uniforms Total</b>                    |                   |                                      | <b>3,892.28</b> |
| <b>Ilonka Foods</b>                                 | <b>43755</b>      | Pork Crackle, Bacon, Chicken         | 287.53          |

| Creditor                                 | Invoice number    | Narration                                | Total            |
|------------------------------------------|-------------------|------------------------------------------|------------------|
| <b>Ilonka Foods</b>                      | <b>44025</b>      | Lams, Turkey, Mince, Chicken             | 500.42           |
|                                          | <b>44182</b>      | Roast Beef, Bacon, Lambs Fry, Chicken    | 513.33           |
| <b>Ilonka Foods Total</b>                |                   |                                          | <b>1,301.28</b>  |
| <b>Indigenous Managed Services</b>       | <b>2605</b>       | Facility Cleaning April 2021             | 3,791.70         |
|                                          | <b>2371</b>       | Consumables March 2021                   | 4,745.29         |
|                                          | <b>2606</b>       | Sanitary Units April 2021                | 1,007.36         |
|                                          | <b>2607</b>       | Consumables for April 2021               | 4,595.40         |
|                                          | <b>2609</b>       | Falcon Family Centre Celan April 2021    | 597.27           |
|                                          | <b>2604</b>       | Facility Cleaning April 2021             | 49,907.10        |
|                                          | <b>2608</b>       | Facility Cleaning April 2021             | 13,666.13        |
| <b>Indigenous Managed Services Total</b> |                   |                                          | <b>78,310.25</b> |
| <b>Infiniti Group</b>                    | <b>522384</b>     | Supplies for Chalets                     | 334.84           |
|                                          | <b>522861</b>     | Stirrers, Gloves, Detergent, Gravy,      | 688.89           |
|                                          | <b>523005</b>     | Containers & Lids                        | 102.08           |
|                                          | <b>523333</b>     | Wipes, Soap                              | 176.92           |
|                                          | <b>523809</b>     | Tea Bags - Admin                         | 219.00           |
|                                          | <b>515092</b>     | Hand Sanitiser                           | 191.40           |
|                                          | <b>523884</b>     | Lids for Cups                            | 66.88            |
|                                          | <b>522560</b>     | Roll Towels                              | 231.00           |
|                                          | <b>523768</b>     | Roll Towels                              | 248.60           |
|                                          | <b>524385</b>     | MARC Cafe Supplies                       | 717.42           |
|                                          | <b>524373</b>     | Kitchen Supplies - Seniors               | 156.66           |
|                                          | <b>524934</b>     | Cups, Containers, Hot Bags               | 227.87           |
|                                          | <b>525146</b>     | Roll Towels                              | 248.60           |
| <b>Infiniti Group Total</b>              |                   |                                          | <b>3,610.16</b>  |
| <b>Inlogik Pty Ltd</b>                   | <b>49619</b>      | ProMaster User Fees April 2021           | 755.40           |
| <b>Inlogik Pty Ltd Total</b>             |                   |                                          | <b>755.40</b>    |
| <b>Intelife Group</b>                    | <b>42021E</b>     | Litter Collection Minilya Park Way,      | 463.99           |
|                                          | <b>042021I</b>    | Drink Fountain Cleaning April 2021       | 1,056.00         |
|                                          | <b>42021J</b>     | Sump Maintenance - April 2021            | 3,300.02         |
|                                          | <b>042021G</b>    | Litter Collection CBD April 2021         | 5,080.68         |
|                                          | <b>042021F</b>    | Litter Collection Library/Police         | 479.95           |
|                                          | <b>042021C</b>    | Litter Collection Roy Tuckey Reserve     | 99.00            |
|                                          | <b>042021D</b>    | Litter Collection Barragup Bridge        | 239.98           |
|                                          | <b>042021H</b>    | Litter Collection April 2021             | 960.00           |
|                                          | <b>042021B</b>    | Litter Collection April 2021             | 6,825.51         |
|                                          | <b>42021A</b>     | Barbecue Maintenance                     | 12,674.51        |
| <b>Intelife Group Total</b>              |                   |                                          | <b>31,179.64</b> |
| <b>Ixom Operations Pty Ltd</b>           | <b>6380010</b>    | Chlorine - MARC                          | 209.55           |
|                                          | <b>6385405</b>    | Chlorine Gas                             | 4,079.05         |
| <b>Ixom Operations Pty Ltd Total</b>     |                   |                                          | <b>4,288.60</b>  |
| <b>James Bennett Pty Limited</b>         | <b>PSO413360</b>  | Books - Mandurah                         | 63.64            |
|                                          | <b>4746623</b>    | Books - Mandurah                         | 136.30           |
|                                          | <b>4746622</b>    | Books - Mandurah                         | 477.20           |
|                                          | <b>3134954</b>    | Books - Mandurah                         | 523.97           |
|                                          | <b>3134956</b>    | Books - Mandurah                         | 459.78           |
|                                          | <b>3134946</b>    | Books - Mandurah                         | 409.72           |
|                                          | <b>3134943</b>    | Books - Mandurah                         | 404.01           |
|                                          | <b>3134945</b>    | Books - Mandurah                         | 362.83           |
|                                          | <b>3134947</b>    | Books - Mandurah                         | 377.53           |
|                                          | <b>4746626</b>    | Books - Mandurah                         | 528.28           |
|                                          | <b>4746624</b>    | Books - Mandurah                         | 576.26           |
|                                          | <b>3134955</b>    | Books - Mandurah                         | 176.20           |
|                                          | <b>3134957</b>    | Books - Mandurah                         | 373.76           |
|                                          | <b>3134951</b>    | Books - Mandurah                         | 267.88           |
|                                          | <b>3134953</b>    | Books - Mandurah                         | 247.15           |
|                                          | <b>36134944</b>   | Books - Mandurah                         | 510.32           |
|                                          | <b>3134952</b>    | Books - Mandurah                         | 112.24           |
|                                          | <b>4746627</b>    | Books - Mandurah                         | 33.23            |
|                                          | <b>4744577</b>    | Book - Libraries                         | 31.82            |
|                                          | <b>3134948</b>    | Adult & Junior Fiction                   | 494.16           |
|                                          | <b>PSO427747</b>  | Adult & Junior Stock                     | 373.12           |
|                                          | <b>4746625</b>    | Adult & Junior Stock                     | 121.70           |
|                                          | <b>4745065</b>    | Adult & Junior Stock                     | 134.08           |
|                                          | <b>4745059</b>    | Adult & Junior Stock                     | 556.61           |
|                                          | <b>3134950</b>    | Books - Mandurah                         | 345.02           |
|                                          | <b>3134949</b>    | Books - Mandurah                         | 475.62           |
|                                          | <b>PSO413361</b>  | Junior & Adult Fiction                   | 376.25           |
|                                          | <b>3134942</b>    | Adult & Junior Stock                     | 384.26           |
|                                          | <b>3135232</b>    | Adult & Junior Stock                     | 628.63           |
|                                          | <b>PSO413511</b>  | Adult & Junior Stock                     | 48.94            |
|                                          | <b>PSO413510</b>  | Adult & Junior Stock                     | 292.70           |
|                                          | <b>PSO413509</b>  | Adult & Junior Stock                     | 515.43           |
|                                          | <b>3135231</b>    | Junior & Adult Stock                     | 537.01           |
|                                          | <b>3135226</b>    | Junior & Adult Stock                     | 450.20           |
|                                          | <b>3135227</b>    | Junior & Adult Stock                     | 467.00           |
|                                          | <b>3135236</b>    | Books - Mandurah                         | 244.42           |
|                                          | <b>3135230</b>    | Books - Falcon                           | 453.01           |
|                                          | <b>3135235</b>    | Books - Falcon                           | 466.28           |
|                                          | <b>3135238</b>    | Books - Falcon                           | 509.00           |
|                                          | <b>3135237</b>    | Books - Falcon                           | 168.92           |
|                                          | <b>3135239</b>    |                                          | 374.75           |
|                                          | <b>3135233</b>    | Books - Falcon                           | 578.26           |
|                                          | <b>3135234</b>    | Books - Falcon                           | 45.44            |
|                                          | <b>3135228</b>    | Books - Mandurah                         | 529.70           |
|                                          | <b>PSO428671</b>  | Books - Falcon                           | 182.52           |
|                                          | <b>4748285</b>    | Books - Falcon                           | 511.80           |
|                                          | <b>4748288</b>    | Books - Falcon                           | 558.08           |
|                                          | <b>PSO428670</b>  | Books - Falcon                           | 480.44           |
|                                          | <b>4748287</b>    | Books - Falcon                           | 476.48           |
|                                          | <b>4748291</b>    | Books - Falcon                           | 568.91           |
|                                          | <b>4748292</b>    | Books - Falcon                           | 212.18           |
|                                          | <b>PSO428673</b>  | Books - Mandurah                         | 66.44            |
|                                          | <b>4748293</b>    | Books - Mandurah                         | 22.27            |
|                                          | <b>4748282</b>    | Books - Falcon                           | 403.23           |
|                                          | <b>4748284</b>    | Books - Falcon                           | 332.40           |
|                                          | <b>4748283</b>    | Books - Falcon                           | 442.86           |
| <b>James Bennett Pty Limited Total</b>   |                   |                                          | <b>19,900.24</b> |
| <b>JB HI-FI Group Pty Ltd</b>            | <b>0507914548</b> | Gift Card Summer Reading Challenge Prize | 100.00           |
|                                          | <b>BD0426552</b>  | Samsung Galaxy's                         | 4,022.00         |

| Creditor                                      | Invoice number | Narration                              | Total            |
|-----------------------------------------------|----------------|----------------------------------------|------------------|
| JB HI-FI Group Pty Ltd                        | BD0460106      | Samsung Galaxy Tab S6 Lite             | 1,313.00         |
|                                               | BD0459208      | Samsung Galaxy, Case                   | 2,212.00         |
| <b>JB HI-FI Group Pty Ltd Total</b>           |                |                                        | <b>7,647.00</b>  |
| <b>JM Sales</b>                               |                |                                        |                  |
|                                               | 18586#2        | Nylon Head Speed Feed Large            | 318.60           |
|                                               | 18643 #2       | Mowing Heads, Line FC3, Deflector Kit  | 94.45            |
|                                               | 18699          | Honda Starter Rope                     | 30.00            |
|                                               | 18791#3        | Honda GX140/160 Fuel Tank              | 60.75            |
|                                               | 18715          | 12" C/Loop 1/4 Pico Micro              | 60.95            |
|                                               | 18973#2        | Nylon Head Speed Feed Large            | 106.20           |
|                                               | 18560 #2       | Battery, Rapid Charger                 | 396.00           |
|                                               | 19000 #2       | Banjo Bolt Connector                   | 3.15             |
|                                               | 19006 #2       | Hose                                   | 8.65             |
|                                               | 18575#2        | HTA Battery Polesaw                    | 599.25           |
|                                               | 18573#2        | HTA Battery Polesaw                    | 599.25           |
|                                               | 18564#2        | AP300 Battery                          | 396.00           |
|                                               | 18553#2        | Stihl BR700                            | 749.25           |
|                                               | 18993 #2       | PKG Head Cover                         | 6.10             |
|                                               | 18576#2        | Hedge Trimmer                          | 2,547.00         |
|                                               | 19007 #2       | Mini Scabbard, Choke Knob              | 19.25            |
|                                               | 19012#2        | Battery, Rapid Charger                 | 396.00           |
|                                               | 18574#2        | Battery Polesaw                        | 599.25           |
|                                               | 19038#2        | Spark Plug                             | 8.20             |
|                                               | 19031#2        | Throttle Cable                         | 28.70            |
|                                               | 19041#2        | Thrust Washer & Circlip                | 51.45            |
|                                               | 19040#2        | Acc Kit QC Wand 20                     | 61.40            |
|                                               | 19055#2        | C/Loop Mini                            | 27.35            |
|                                               | 19061          | Service SP16720                        | 140.35           |
|                                               | 19050#2        | Helmet Assy                            | 116.10           |
|                                               | 19048#2        | Fuel tank, Deflector                   | 177.45           |
| <b>JM Sales Total</b>                         |                |                                        | <b>7,601.10</b>  |
| <b>K Trans WA</b>                             |                |                                        |                  |
|                                               | 4015           | Servicing & Works Carried Out          | 242.00           |
|                                               | 4016           | Servicing & Works Carried Out VO50/51  | 1,127.60         |
|                                               | 4018           | Service Road Train V060 April 2021     | 2,480.50         |
|                                               | 4017           | Service Road Train V052 April 2021     | 1,942.05         |
|                                               | 4020           | Service Road Train V062 April 2021     | 242.00           |
|                                               | 4019           | Service Road Train V061 April 2021     | 242.00           |
| <b>K Trans WA Total</b>                       |                |                                        | <b>6,276.15</b>  |
| <b>Kailea Holdings Pty Ltd</b>                |                |                                        |                  |
|                                               | 146            | Carpark Rent Sholl St June 2021        | 9,289.60         |
|                                               | 141            | Backcharge Water Corp Sholl St Carpark | 915.70           |
|                                               | 147            | Backcharge Water Sholl Street          | 942.51           |
| <b>Kailea Holdings Pty Ltd Total</b>          |                |                                        | <b>11,147.81</b> |
| <b>KAJ Installations &amp; Services</b>       | 7300           | Check & Replace Batteries              | 330.00           |
| <b>KAJ Installations &amp; Services Total</b> |                |                                        | <b>330.00</b>    |
| <b>Kennards Hire Pty Ltd</b>                  |                |                                        |                  |
|                                               | 22369385       | Ground Cover Pad                       | 72.00            |
|                                               | 22546063       | Hire Fresh Water Toilet                | 224.00           |
|                                               | 22369415       | Message Board Leslie St                | 800.00           |
|                                               | 22586109       | Mini Loader 13/5/21 - 13/5/21          | 282.00           |
|                                               | 22576343       | Toilet Hire 30/4/21 - 5/5/21           | 212.00           |
|                                               | 22553497       | Boomlift Hire 19/4/21 - 3/5/21         | 2,895.00         |
|                                               | 22588003       | Toilet Hire 30/4/21 - 14/5/21          | 644.00           |
|                                               | 22393511       | Message Board 2/3/21 - 10/3/21         | 520.00           |
| <b>Kennards Hire Pty Ltd Total</b>            |                |                                        | <b>5,649.00</b>  |
| <b>Kerb Doctor</b>                            |                |                                        |                  |
|                                               | 20210424       | Kerbing at Oakmont Ave                 | 5,589.10         |
|                                               | 20210423       | Lay Kerbing - Leslie Street            | 12,966.25        |
|                                               | 20210421       | Kerbing at Various Locations           | 1,318.68         |
| <b>Kerb Doctor Total</b>                      |                |                                        | <b>19,874.03</b> |
| <b>Landgate</b>                               |                |                                        |                  |
|                                               | 364081         | Schedules G2021/6 & 7                  | 5,240.21         |
|                                               | 1094062        | Property Searches - April 2021         | 912.30           |
|                                               | 68323771       | Extraction of Rectified Aerial Imagery | 567.60           |
|                                               | 68404806       | Aerial Imagery                         | 567.60           |
|                                               | 364885         | Valuation Roll, Mining Tenements       | 165.70           |
| <b>Landgate Total</b>                         |                |                                        | <b>7,453.41</b>  |
| <b>Lawrence &amp; Hanson</b>                  |                |                                        |                  |
|                                               | 2486086        | LED Bulbs                              | 210.10           |
|                                               | 2319650        | LED Tubes                              | 516.73           |
|                                               | 2495940        | Powerpoint, Cable Ties, Terminal Lugs  | 216.33           |
|                                               | 2504020        | Switches                               | 12.23            |
|                                               | 2559076        | Electrical Supplies                    | 319.99           |
|                                               | 2532188        | Electrical Supplies                    | 309.60           |
|                                               | 2518788        | LED Tubes, Fluor Lamps                 | 352.00           |
| <b>Lawrence &amp; Hanson Total</b>            |                |                                        | <b>1,936.98</b>  |
| <b>Les Mills Aerobics</b>                     | 1132841        | License Fee MARC May 2021              | 488.88           |
| <b>Les Mills Aerobics Total</b>               |                |                                        | <b>488.88</b>    |
| <b>Malaine Services</b>                       |                |                                        |                  |
|                                               | 57             | Retainer MOM Chalets April 2021        | 17,383.62        |
|                                               | 58             | Reimbursement for Expenses             | 3,738.47         |
| <b>Malaine Services Total</b>                 |                |                                        | <b>21,122.09</b> |
| <b>Mandurah Dairy Distributors</b>            |                |                                        |                  |
|                                               | 585498         | Milk Chalets 30/4/21                   | 18.58            |
|                                               | 585504         | Milk - Chalets 6/5/21                  | 27.86            |
|                                               | 585510         | Milk - Chalets 12/5/21                 | 27.86            |
|                                               | 585519         | Milk - Chalets 21/5/21                 | 18.58            |
| <b>Mandurah Dairy Distributors Total</b>      |                |                                        | <b>92.88</b>     |
| <b>Mandurah Indoor Plant Hire</b>             |                |                                        |                  |
|                                               | 9060           | Indoor Plant Maintenance               | 33.00            |
|                                               | 9062           | Indoor Plant Maintenance Mandurah      | 24.20            |
|                                               | 9063           | Maintenance of Indoor Plants           | 11.00            |
|                                               | 9065           | Indoor Plant Maintenance Rangers May   | 15.40            |
| <b>Mandurah Indoor Plant Hire Total</b>       |                |                                        | <b>83.60</b>     |
| <b>Mandurah Performing Arts Centre</b>        |                |                                        |                  |
|                                               | 21483          | Quarter Four Funding May 2021          | 59,694.66        |
|                                               | 21480          | Restart Mandurah Community Grant       | 5,500.00         |
|                                               | 21496          | Access & Inclusion Plan Launch         | 1,215.00         |
|                                               | 21497          | Budget Breakfast 12/5/21               | 825.00           |
| <b>Mandurah Performing Arts Centre Total</b>  |                |                                        | <b>67,234.66</b> |
| <b>Mandurah Sweep</b>                         |                |                                        |                  |
|                                               | 1361           | Street Sweeping Week Ending 2/5/21     | 3,818.10         |
|                                               | 1365           | CBD Sweep 9/5/21                       | 3,818.10         |
|                                               | 1370           | CBD Sweep 16/5/21                      | 3,818.10         |
|                                               | 1374           | CBD Sweep 23/5/21                      | 3,818.10         |
| <b>Mandurah Sweep Total</b>                   |                |                                        | <b>15,272.40</b> |
| <b>Mandurah Tourism Incorporated</b>          | 4912           | Commission on bookings April 2021      | 35.10            |
| <b>Mandurah Tourism Incorporated Total</b>    |                |                                        | <b>35.10</b>     |
| <b>Mandurah Ucart Concrete</b>                |                |                                        |                  |
|                                               | 18374          | Concrete - Shayne St                   | 615.00           |
|                                               | 18285          | Concrete - Albany Way                  | 410.00           |
|                                               | 18291          | Concrete - Baloo Crescent              | 250.00           |

| Creditor                                  | Invoice number    | Narration                                | Total            |
|-------------------------------------------|-------------------|------------------------------------------|------------------|
| <b>Mandurah Ucart Concrete</b>            | <b>18302</b>      | Concrete - Priam Road/Ormsby Terrace     | 500.00           |
|                                           | <b>18297</b>      | Concrete - Darwin Tce                    | 200.00           |
|                                           | <b>18274</b>      | Concrete - Templetonia Reserve           | 840.00           |
|                                           | <b>18296</b>      | Concrete - Boundary Rd                   | 4,715.00         |
|                                           | <b>18303</b>      | Concrete - Boundary Road                 | 4,715.00         |
|                                           | <b>18312</b>      | Concrete - Mary Street Car Park          | 340.00           |
|                                           | <b>18313</b>      | Concrete - Donnybrook Turn               | 320.00           |
|                                           | <b>18311</b>      | Concrete - Portmarnock Reserve           | 280.00           |
|                                           | <b>18298</b>      | Concrete - Yeedong Road                  | 200.00           |
|                                           | <b>18287</b>      | Concrete - Leslie St                     | 984.00           |
|                                           | <b>18279</b>      | Concrete - Leslie St                     | 735.00           |
|                                           | <b>18332</b>      | Concrete - Tankerton Way                 | 410.00           |
|                                           | <b>18333</b>      | Concrete - Mercedes Avenue               | 250.00           |
|                                           | <b>18335</b>      | Concrete - Tankerton Way                 | 230.00           |
|                                           | <b>18316</b>      | Concrete - Caterpillar Park              | 980.00           |
|                                           | <b>18301</b>      | Concrete - 70 Stinton Street             | 200.00           |
|                                           | <b>18310</b>      | Concrete - 30 Terry Crescent             | 180.00           |
|                                           | <b>18318</b>      | Concrete - France Street                 | 200.00           |
|                                           | <b>18309</b>      | Concrete - Northport Blvd                | 200.00           |
|                                           | <b>18324</b>      | Concrete - Park Road                     | 230.00           |
|                                           | <b>18320</b>      | Concrete - Park Road                     | 250.00           |
|                                           | <b>18325</b>      | Concrete - Flinders St                   | 230.00           |
|                                           | <b>18326</b>      | Concrete - Tindale St                    | 200.00           |
|                                           | <b>18323</b>      | Concrete - Pallas Way                    | 3,485.00         |
|                                           | <b>18345</b>      | Concrete - Enterprise Ave                | 200.00           |
|                                           | <b>18344</b>      | Concrete - George/Cooper                 | 220.00           |
|                                           | <b>18347</b>      | Concrete - Shoshone View                 | 200.00           |
|                                           | <b>18354</b>      | Concrete - Queens St                     | 180.00           |
|                                           | <b>18355</b>      | Concrete - Renison Ave                   | 180.00           |
|                                           | <b>18308</b>      | Concrete - Northport Blvd                | 360.00           |
|                                           | <b>18366</b>      | Concrete - Oakleigh Dr                   | 230.00           |
|                                           | <b>18346</b>      | Concrete - King Drive                    | 180.00           |
|                                           | <b>18378</b>      | Concrete - Meadow Springs Drive          | 280.00           |
|                                           | <b>18369</b>      | Concrete - South Mandurah Oval           | 282.00           |
|                                           | <b>18388</b>      | Concrete - Meadow Springs Drive          | 250.00           |
|                                           | <b>18389</b>      | Concrete - Meadow Springs Dr             | 180.00           |
|                                           | <b>18396</b>      | Concrete - Meadow Springs Dr             | 200.00           |
|                                           | <b>18398</b>      | Concrete - Meadow Springs Dr             | 230.00           |
|                                           | <b>18393</b>      | Concrete - Harbord Ave                   | 4,469.00         |
|                                           | <b>18392</b>      | Concrete - Breakwater Pde                | 290.00           |
|                                           | <b>18394</b>      | Concrete - Harbord Ave                   | 200.00           |
| <b>Mandurah Ucart Concrete Total</b>      |                   |                                          | <b>30,280.00</b> |
| <b>Marketforce Pty Ltd</b>                | <b>37841</b>      | New Fees & Charges                       | 483.65           |
|                                           | <b>38349</b>      | Roadworks - Pinjarra Road                | 392.15           |
|                                           | <b>38347</b>      | Pinjarra Road - Roadworks                | 423.28           |
|                                           | <b>37850</b>      | Easter in Mandurah                       | 2,433.82         |
|                                           | <b>38341</b>      | Move Your Body Advertising               | 874.59           |
|                                           | <b>38346</b>      | Lakes lawn Cemetery                      | 867.55           |
|                                           | <b>38344</b>      | Flair It Up                              | 1,887.16         |
|                                           | <b>38345</b>      | Flair It Up                              | 1,103.06         |
|                                           | <b>38342</b>      | Peel Open Studios                        | 860.38           |
|                                           | <b>38343</b>      | Peel Open Studios                        | 1,179.97         |
| <b>Marketforce Pty Ltd Total</b>          |                   |                                          | <b>10,505.61</b> |
| <b>McLeods</b>                            | <b>118714</b>     | Dilapidated dwelling - 3 Milluna St      | 673.59           |
|                                           | <b>118890</b>     | Approval to lodge GPC 182541             | 1,865.33         |
|                                           | <b>118827</b>     |                                          | 1,022.50         |
|                                           | <b>118820</b>     | Claim for Unpaid Rates                   | 206.47           |
|                                           | <b>118716</b>     | Excessive Storage - 1 Veresdale Rt       | 330.26           |
|                                           | <b>118715</b>     | Storage/Hoarder - McMurdo                | 385.31           |
|                                           | <b>118658</b>     | Application for New Titles               | 587.29           |
|                                           | <b>118898</b>     | Dog Act Prosecution - A Tartakowski      | 810.74           |
|                                           | <b>118650</b>     | Road Widening deed L13 Forrest St        | 1,346.53         |
| <b>McLeods Total</b>                      |                   |                                          | <b>7,228.02</b>  |
| <b>Michel Smash Repairs Pty Ltd</b>       | <b>28203</b>      | Tow Audi from Oakmont Ave                | 88.00            |
|                                           | <b>25931</b>      | Towing Charge Sutton Street to           | 88.00            |
|                                           | <b>25932</b>      | Towing Charge 12 Exchequer Avenue to     | 88.00            |
|                                           | <b>27077</b>      | Tow Ford Ranger from Sutton St           | 88.00            |
| <b>Michel Smash Repairs Pty Ltd Total</b> |                   |                                          | <b>352.00</b>    |
| <b>Midalia Steel</b>                      | <b>63204048</b>   | Med Gal Pipe, Square Edge Flats          | 65.85            |
|                                           | <b>63209929</b>   | Duragal Flat Bar                         | 89.66            |
|                                           | <b>63209931</b>   | 3mm Aluminium Sheet, Painted RHS         | 291.19           |
| <b>Midalia Steel Total</b>                |                   |                                          | <b>446.70</b>    |
| <b>MM Electrical Merchandising</b>        | <b>328807</b>     | Motion Detector, Weatherproof Batten     | 666.98           |
|                                           | <b>328114-697</b> | Fluorescent Lamp, Light Sensitive Switch | 287.61           |
| <b>MM Electrical Merchandising Total</b>  |                   |                                          | <b>954.59</b>    |
| <b>Murray District Electrical</b>         | <b>R025269</b>    | Reserve Lighting - 15 Alexis Circle      | 590.27           |
|                                           | <b>R025262</b>    | Lights Out - Various, Meadow Springs     | 10,949.19        |
|                                           | <b>R025261</b>    | Turn on Override for Event               | 194.15           |
|                                           | <b>R025272</b>    | Light Out - #2071 Boardwalk Boulevard    | 584.78           |
|                                           | <b>R025271</b>    | Light Out Opposite 33 Ragamuffin Point   | 703.86           |
|                                           | <b>R025268</b>    | Light Out - Melros Beach Carpark         | 595.86           |
|                                           | <b>R025285</b>    | Lights out at Carpark Vivaldi Dr         | 2,287.10         |
|                                           | <b>R025282</b>    | Repair lights Wannanup & Dawesville      | 17,584.64        |
|                                           | <b>R025280</b>    | Lights Out Seascapes Blvd                | 3,595.08         |
|                                           | <b>R025230</b>    | Repair lights Mandurah Surf Club         | 520.63           |
|                                           | <b>R025286</b>    | Light Vandalised Quarry Park             | 582.45           |
|                                           | <b>R025088</b>    | Globe & Shade 49 Mariners Cove           | 2,313.31         |
|                                           | <b>R025284</b>    | Repair lights Boardwalk & Peelwood Pde   | 6,971.14         |
|                                           | <b>R025050</b>    | Temp Power Smart St Mall                 | 5,340.72         |
|                                           | <b>R025036</b>    | Temp Fencing Vandalism Smart St Mall     | 282.15           |
|                                           | <b>R025038</b>    | Test Poles Tensioner Smart St Mall       | 1,830.40         |
|                                           | <b>R025049</b>    | Application for Power Upgrade Smart St   | 2,535.50         |
|                                           | <b>R024814</b>    | Light Poles Removal Smart St Mall        | 2,363.35         |
|                                           | <b>R025035</b>    | Lockable Hinges for Poles at Smart St    | 6,679.71         |
| <b>Murray District Electrical Total</b>   |                   |                                          | <b>66,504.29</b> |
| <b>Office Cleaning Experts</b>            | <b>143449</b>     | Bio Hazard Clean - Human Excrement       | 165.00           |
|                                           | <b>143438</b>     | Deep Clean Grandstand & Portable Seating | 550.00           |
|                                           | <b>143437</b>     | Scrub Showcourts MARC                    | 253.00           |
|                                           | <b>143397</b>     | Clean Glass Main Foyer HHCRC April 2021  | 522.50           |
|                                           | <b>143400</b>     | Cleaning of MARC April 2021              | 900.45           |

| Creditor                                              | Invoice number | Narration                                | Total             |
|-------------------------------------------------------|----------------|------------------------------------------|-------------------|
| <b>Office Cleaning Experts</b>                        | 143443         | Deep Clean of Kitchen                    | 264.00            |
|                                                       | 143398         | Supply Nappy Bin HHCRC                   | 15.14             |
|                                                       | 143403         | Cleaning of Mandurah Family & Community  | 234.85            |
|                                                       | 143404         | Machine Scrub Flooring & Toilets         | 393.07            |
|                                                       | 143405         | Cleaning of Rushton Park Kiosk           | 182.05            |
|                                                       | 143406         | Cleaning BDYC April 2021                 | 399.99            |
|                                                       | 143407         | Cleaning of Bortolo Pavilion             | 624.50            |
|                                                       | 143408         | Cleaning of Coodanup Community Hall      | 556.04            |
|                                                       | 143409         | Cleaning of Thomson Street Netball       | 462.72            |
|                                                       | 143410         | Sanitary Services Mandurah Library       | 121.08            |
|                                                       | 143435         | Supply Sanitary Bins Mandurah Community  | 30.27             |
|                                                       | 143402         | Cleaning Public Buildings April 2021     | 584.41            |
|                                                       | 143454         | Cleaning Service MARC & HHCRC            | 2,304.78          |
|                                                       | 143401         | Cleaning of Public Buildings April 2021  | 12,033.66         |
|                                                       | 143399         | Cleaning MARC & HHCRC April 2021         | 33,255.74         |
|                                                       | 143434         | Cleaning MARC & HHCRC April 2021         | 6,657.50          |
|                                                       | 143464         | Cleaning MARC & HHCRC March 2021         | 3,005.31          |
| <b>Office Cleaning Experts Total</b>                  |                |                                          | <b>63,516.06</b>  |
| <b>Outsource Business Support Solutions Pty</b>       | 1703           | Data Migration Works                     | 2,388.32          |
|                                                       | 1707           | Rates Transactions Migration             | 2,268.90          |
|                                                       | 1711           | Data Migration                           | 2,127.10          |
|                                                       | 1717           | Data Migration                           | 2,081.72          |
|                                                       | 1722           | Data Migration                           | 2,256.96          |
| <b>Outsource Business Support Solutions Pty Total</b> |                |                                          | <b>11,123.00</b>  |
| <b>Party Plus Mandurah</b>                            | 18381          | Table, Linen - MPAC                      | 329.00            |
| <b>Party Plus Mandurah Total</b>                      |                |                                          | <b>329.00</b>     |
| <b>Peak Traffic Management</b>                        | 19253          | Traffic Management Koolinda Drive        | 880.00            |
|                                                       | 19252          | Traffic Management Plan - Denham Street  | 880.00            |
|                                                       | 19236          | Traffic Management Smart St Mall         | 6,338.52          |
|                                                       | 19249          | Traffic Management Plan Murdoch Dr       | 528.00            |
|                                                       | 19248          | Traffic Management Plan Mississippi Dr   | 880.00            |
|                                                       | 19239          | Traffic Management Leslie Street         | 14,620.74         |
|                                                       | 19251          | Traffic Management Plan Allnut St        | 704.00            |
|                                                       | 19241          | Traffic Management Old Coast Rd          | 7,284.59          |
|                                                       | 19240          | Footpath works Oakmont Ave               | 10,866.30         |
|                                                       | 19250          | Traffic Management Plan Cemetery Road    | 880.00            |
|                                                       | 19141          | Traffic Management Mississippi Drive     | 8,022.65          |
|                                                       | 19142          | Traffic Management Gardening Maintenance | 8,747.10          |
|                                                       | 19111          | Traffic Management Mississippi Drive     | 8,570.90          |
|                                                       | 19114          | Traffic Management Rochester Way         | 1,585.90          |
|                                                       | 19099          | Traffic Management Old Coast Road        | 798.36            |
|                                                       | 19130          | Traffic Management Donnelly Gardens      | 1,756.37          |
|                                                       | 19131          | Traffic Management Perie Banou           | 665.29            |
|                                                       | 19116          | Traffic Management Murdoch Drive         | 1,916.05          |
|                                                       | 19115          | Traffic Management Murdoch Drive         | 425.79            |
|                                                       | 19110          | Traffic Management Drainage Maintenance  | 3,477.20          |
|                                                       | 19229          | Traffic Management Coolibah Ave          | 2,501.05          |
|                                                       | 19109          | Mobile Mowing Mandurah Road              | 8,203.95          |
|                                                       | 19096          | Traffic Management Mandurah Road         | 7,834.34          |
|                                                       | 19108          | Traffic Management Leslie St             | 4,409.85          |
|                                                       | 19231          | Traffic Management Waldron/Mississippi   | 931.41            |
|                                                       | 19233          | Traffic Management Road Closures         | 6,621.05          |
|                                                       | 19232          | Traffic Management Tree Lopping          | 1,163.39          |
|                                                       | 19095          | Traffic Management Various Sites         | 8,994.79          |
|                                                       | 19098          | Traffic Management Leslie St             | 6,587.65          |
|                                                       | 19227          | Electrical Pole Works                    | 2,702.15          |
|                                                       | 19076          | Traffic Management Guava Way             | 880.00            |
|                                                       | 19113          | Traffic Management North Port Blvd       | 5,163.07          |
|                                                       | 19093          | Traffic Management White Hills Road      | 1,623.31          |
|                                                       | 19117          | Traffic Management Various Locations     | 1,295.02          |
|                                                       | 19100          | Traffic Management Catalina Drive        | 876.07            |
|                                                       | 19228          | Traffic Management Various Locations     | 8,146.07          |
|                                                       | 19112          | Traffic Management Garden Maintenance    | 11,541.61         |
|                                                       | 19235          | Traffic Management Montego Way           | 3,218.16          |
|                                                       | 19234          | Traffic Management Northport Blvd        | 2,964.05          |
|                                                       | 19237          | Traffic Management Pinjarra Rd           | 15,658.32         |
|                                                       | 19273          | Road Construction Pinjarra Rd            | 80,368.19         |
| <b>Peak Traffic Management Total</b>                  |                |                                          | <b>261,511.26</b> |
| <b>Peel Bearings Tools &amp; Filters</b>              | 674026         | Lube Spin On                             | 157.48            |
|                                                       | 674121         | Lube Spin On                             | 12.65             |
| <b>Peel Bearings Tools &amp; Filters Total</b>        |                |                                          | <b>170.13</b>     |
| <b>Peel Confectionery</b>                             | 14937          | Confectionery MARC                       | 369.02            |
| <b>Peel Confectionery Total</b>                       |                |                                          | <b>369.02</b>     |
| <b>Peel Engraving &amp; Rubber Stamp Co</b>           | 50865          | Name Badge - Barry                       | 12.65             |
|                                                       | 50444          | Temporary grave marker Colleen Richards  | 16.95             |
|                                                       | 50443          | Temporary grave marker Allan Gater       | 16.95             |
|                                                       | 50606          | Temporary grave marker Gary Stephens     | 16.95             |
|                                                       | 50605          | Temporary grave markers Winifred Cockram | 16.95             |
|                                                       | 50866          | Name Badges - MARC                       | 174.35            |
|                                                       | 50864          | Name Badge - Teena, Keeley               | 25.30             |
|                                                       | 50681          | Name Badges - Jeremy, Benita             | 25.30             |
| <b>Peel Engraving &amp; Rubber Stamp Co Total</b>     |                |                                          | <b>305.40</b>     |
| <b>Peel Fencing</b>                                   | R010338        | Temporary Fence Hire - Boundary Road Res | 2,145.00          |
|                                                       | R010346        | Goal Sleeves Peewood Soccer Oval         | 1,000.00          |
|                                                       | R010350        | Fence repair at Korbel Close             | 770.00            |
|                                                       | R010340        | Temporary Fencing - Dampier Avenue       | 247.50            |
|                                                       | R010365        | Temporary Fencing Skate Park             | 640.02            |
|                                                       | R010367        | Temporary Fencing Skate Park             | 400.02            |
|                                                       | R010366        | Temporary Fencing Skate Park             | 640.02            |
|                                                       | R010364        | Temporary Fencing Old Coast Rd           | 495.00            |
|                                                       | R010359        | Fence Replacement 53B Cobbler St         | 1,859.00          |
|                                                       | R010368        | BMX Track Fence Falcon Oval              | 3,095.40          |
|                                                       | R010371        | Fix barb wire at 31 Eldora Crescent      | 308.00            |
|                                                       | R010382        | Bollard Replacement Lake Valley Drive    | 825.00            |
|                                                       | R010383        | Chaingates Mandurah Garden Estate        | 660.00            |
|                                                       | R010374        | Bollard in Footpath Grandmere Pde        | 330.00            |
|                                                       | R010381        | Asbestos bollard removal Thompson St     | 880.00            |
|                                                       | R010396        | Fence relocation at Mandurah Garden Est  | 299.99            |
| <b>Peel Fencing Total</b>                             |                |                                          | <b>14,594.95</b>  |
| <b>Peel Resource Recovery Pty Ltd</b>                 | P028078        | Mixed Construction Waste                 | 105.60            |

| Creditor                                     | Invoice number   | Narration                                | Total            |
|----------------------------------------------|------------------|------------------------------------------|------------------|
| <b>Peel Resource Recovery Pty Ltd</b>        | <b>P028138</b>   | Mixed Construction Waste Jane Kenagh Rsv | 88.00            |
|                                              | <b>P028159</b>   | Mixed Construction Waste Pinjarra Rd     | 352.00           |
|                                              | <b>P028147</b>   | Mixed Construction Waste Pinjarra Rd     | 352.00           |
|                                              | <b>P028177</b>   | Mixed Construction Waste                 | 352.00           |
|                                              | <b>P028277</b>   | Mixed Construction Waste Mississippi Dr  | 1,056.00         |
|                                              | <b>P028262</b>   | Mixed Construction Waste Mississippi Dr  | 704.00           |
|                                              | <b>P028226</b>   | Mixed Construction Waste Pinjarra Rd     | 985.60           |
|                                              | <b>P028210</b>   | Mixed Construction Waste                 | 704.00           |
|                                              | <b>P028325</b>   | Mixed Construction Waste                 | 704.00           |
|                                              | <b>46532</b>     | Mixed Construction Waste                 | 1,056.00         |
|                                              | <b>P028388</b>   | Mixed Green Waste Mississippi Dr         | 1,056.00         |
|                                              | <b>P028405</b>   | Mixed Construction Waste Mississippi Dr  | 1,056.00         |
| <b>Peel Resource Recovery Pty Ltd Total</b>  |                  |                                          | <b>8,571.20</b>  |
| <b>Perth Energy</b>                          | <b>110229200</b> | Lot 500 Allnutt Street                   | 3,164.04         |
|                                              | <b>110229782</b> | Seniors Centre Ormsby Terrace            | 408.02           |
|                                              | <b>110229779</b> | Visitors Centre 75 Mandurah Terrace      | 234.56           |
|                                              | <b>110229392</b> | MARC                                     | 28,054.43        |
|                                              | <b>110229400</b> | Thomson Street Netball                   | 904.68           |
|                                              | <b>110230730</b> | Unit 1/51 Allnutt Street                 | 272.68           |
|                                              | <b>110231263</b> | Admin Building                           | 348.34           |
|                                              | <b>110231262</b> | 19 Fathom Turn                           | 265.20           |
|                                              | <b>110231408</b> | 20 Dalona Parkway 10/2/21 - 11/5/21      | 240.09           |
|                                              | <b>110231798</b> | 16 Challenger Rd 11/2/21 - 12/5/21       | 265.92           |
|                                              | <b>110231890</b> | 294 Oakmont Ave 12/2/21 - 16/5/21        | 565.04           |
|                                              | <b>110232469</b> | Unit 3/2 Leighton Pl 20/4/21 - 19/5/21   | 819.70           |
|                                              | <b>110232479</b> | 41 Ormsby Terrace 22/4/21 - 24/5/21      | 1,191.46         |
|                                              | <b>110232487</b> | Unit A/Gordon Rd 23/4/21 - 23/5/21       | 3,185.15         |
|                                              | <b>110232491</b> | 63 Ormsby Terrace 23/4/21 - 23/5/21      | 1,339.89         |
|                                              | <b>110232661</b> | 1 Spinnaker Quays 22/4/21 - 24/5/21      | 2,853.40         |
|                                              | <b>110232665</b> | 93 Park Road 22/4/21 - 24/5/21           | 2,510.79         |
|                                              | <b>110232667</b> | Peelwood Pde 23/4/21 - 23/5/21           | 1,908.84         |
|                                              | <b>110232468</b> | Peelwood Pde 20/4/21 - 19/5/21           | 1,084.05         |
|                                              | <b>110232494</b> | Mandurah Rd 22/4/21 - 24/5/21            | 1,426.40         |
|                                              | <b>110232725</b> | 6 The Lido 27/4/21 - 18/5/21             | 174.40           |
|                                              | <b>110232643</b> | U4 Lot 22/187 Breakwater Pde             | 1,911.68         |
|                                              | <b>110232645</b> | Lot 30471/Pinjarra Rd 22/4/21 - 24/5/21  | 75.94            |
|                                              | <b>110232649</b> | Unit A/Pinjarra Rd 22/4/21 - 24/5/21     | 2,901.40         |
|                                              | <b>110232654</b> | 9 James Service Place 23/4/21-23/5/21    | 9,542.42         |
|                                              | <b>110232656</b> | Oakmont Ave 23/4/21 - 23/5/21            | 1,713.47         |
|                                              | <b>110232658</b> | The Lido 22/4/21 - 24/5/21               | 1,575.42         |
|                                              | <b>110232571</b> | Unit 1/102 Southport Bvd 25/4/21-24/5/21 | 996.48           |
|                                              | <b>110232630</b> | 83 Mandurah Tce 23/4/21 - 23/5/21        | 7,083.55         |
|                                              | <b>110232634</b> | Unit 4/Dower St 23/4/21 - 23/5/21        | 869.37           |
|                                              | <b>110232635</b> | Lot 16/2 Dolphin Drive 21/4/21 - 24/5/21 | 843.35           |
|                                              | <b>110232640</b> | 43 Crusader St 23/4/21 - 23/5/21         | 2,106.72         |
|                                              | <b>110232945</b> | 303 Pinjarra Rd 27/4/21 - 18/5/21        | 880.24           |
| <b>Perth Energy Total</b>                    |                  |                                          | <b>81,717.12</b> |
| <b>PFD Food Services Pty Ltd</b>             | <b>KY384391</b>  | Chips, Chicken Tenders, Berries, Cheese  | 741.10           |
|                                              | <b>KY356827</b>  | Chips, Nuggets, Smoothies                | 414.00           |
|                                              | <b>KY326906</b>  | Chips, Basil Pesto                       | 433.90           |
|                                              | <b>KY314948</b>  | Chips, Berries, Smoothies                | 465.35           |
|                                              | <b>KY272217</b>  | Chips, Bread, Berries, Smoothies         | 488.60           |
|                                              | <b>KY395212</b>  | Chips, Nuggets                           | 313.00           |
|                                              | <b>KY412567</b>  | MARC Cafe Supplies                       | 500.00           |
|                                              | <b>KY425228</b>  | Chips, Chicken, Cheese                   | 221.25           |
|                                              | <b>KY438030</b>  | Chicken, Chips, Smoothies                | 674.45           |
|                                              | <b>KX777112</b>  | Smoothies, Chips, Berries                | 741.15           |
|                                              | <b>KY453778</b>  | Chips, Smoothies, Cheese                 | 487.25           |
|                                              | <b>KY464362</b>  | Chips, Chicken Meat                      | 433.00           |
|                                              | <b>KY495632</b>  | Chips, Smoothies, Cheese, Jelly          | 608.90           |
| <b>PFD Food Services Pty Ltd Total</b>       |                  |                                          | <b>6,521.95</b>  |
| <b>Placid Waters Concrete</b>                | <b>99</b>        | Form & Lay Coloured Concrete             | 550.00           |
|                                              | <b>102</b>       | Supply & Lay Exposed Aggregate           | 3,597.00         |
|                                              | <b>98</b>        | Bobcat Hire for Coodanup Community Centr | 2,750.00         |
|                                              | <b>101</b>       | Lay pad at Milgar Reserve                | 880.00           |
|                                              | <b>100</b>       | Form & Lay Footpath Boundary Road        | 6,135.80         |
|                                              | <b>103</b>       | Footpath at Pallas Way                   | 2,926.00         |
|                                              | <b>104</b>       | Bus pad, footpath, pram ramp             | 1,111.00         |
|                                              | <b>93</b>        | Footpath, Pram Ramp Montego Way          | 1,722.60         |
|                                              | <b>108</b>       | BMX at South Mandurah Oval               | 440.00           |
|                                              | <b>105</b>       | Concrete pond and pump                   | 75,240.00        |
| <b>Placid Waters Concrete Total</b>          |                  |                                          | <b>95,352.40</b> |
| <b>Pura Natural Water Distributors</b>       | <b>1545</b>      | Bottled Water - Marina                   | 22.00            |
|                                              | <b>1440</b>      | Bottled Water - Marina                   | 44.00            |
| <b>Pura Natural Water Distributors Total</b> |                  |                                          | <b>66.00</b>     |
| <b>RCA Civil Group Pty Ltd</b>               | <b>3057</b>      | Bobcat Hire Rochester Way Footpath       | 5,923.01         |
|                                              | <b>3056</b>      | Bobcat Hire Rochester Way                | 3,243.37         |
|                                              | <b>3078</b>      | Truck & Trailer Hire Cart Sweeper        | 4,752.00         |
|                                              | <b>3079</b>      | Semi Trailer, Tipper Hire                | 1,804.70         |
|                                              | <b>3076</b>      | Labour Hire Prepare for Kerbing &        | 19,127.83        |
|                                              | <b>3074</b>      | Equipment Hire Northport Blvd            | 18,934.18        |
| <b>RCA Civil Group Pty Ltd Total</b>         |                  |                                          | <b>53,785.09</b> |
| <b>ReadyForce Personnel</b>                  | <b>7195</b>      | Philip Moylan WE 2/5/21                  | 1,768.14         |
|                                              | <b>7194</b>      | Joseph Papesh W/Ending 2/5/21            | 1,265.62         |
|                                              | <b>7228</b>      | Philip Moylan WE 9/5/21                  | 1,923.24         |
|                                              | <b>7227</b>      | Justin Madden WE 9/5/21                  | 2,109.36         |
|                                              | <b>7265</b>      | Philip Moylan WE 16/5/21                 | 1,923.24         |
| <b>ReadyForce Personnel Total</b>            |                  |                                          | <b>8,989.60</b>  |
| <b>Reece Pty Ltd</b>                         | <b>428335219</b> | Rear Pressure Gauge Point                | 110.95           |
|                                              | <b>428338360</b> | Bib Hose T-Head Inverted                 | 252.67           |
|                                              | <b>428338361</b> | Galvin Time Flow Cartridge               | 310.37           |
|                                              | <b>428338359</b> | Hose Bib Male Spln V/Proof               | 11.84            |
|                                              | <b>428338046</b> | Dura Pex Flex Hose Water                 | 10.32            |
|                                              | <b>428338016</b> | Invisi II D/F Rnd Custom Button          | 207.48           |
|                                              | <b>428337955</b> | B-Press Ball Valve Water                 | 57.99            |
|                                              | <b>428337893</b> | B-Press Water End Caps                   | 38.33            |
|                                              | <b>428338166</b> | Stylus Toilet Seat                       | 16.63            |
|                                              | <b>428338078</b> | Hot Water Tap                            | 960.36           |
|                                              | <b>428337940</b> | Compact TT Tool Service                  | 249.00           |
|                                              | <b>428337827</b> | Backflow Cage                            | 656.19           |

| Creditor                                         | Invoice number    | Narration                                | Total            |
|--------------------------------------------------|-------------------|------------------------------------------|------------------|
| <b>Reece Pty Ltd</b>                             | <b>428337828</b>  | Rba 1055-999-030 Long Run                | 1,268.30         |
|                                                  | 428337876         | Stylus Toilet Seat                       | 16.63            |
|                                                  | 428337829         | Stylus Toilet Seat                       | 33.26            |
|                                                  | 428337830         | Stylus Toilet Seat                       | 16.63            |
|                                                  | 428337831         | Stylus Toilet Seat                       | 16.63            |
|                                                  | 428339326         | Repair Coupling                          | 37.05            |
|                                                  | 428339295         | Pan Seal Strip                           | 5.78             |
|                                                  | 428339204         | Extension Button                         | 2.94             |
|                                                  | 428339212         | Laco Pan Seal                            | 39.12            |
|                                                  | 428339166         | Bristol Basin                            | 149.80           |
|                                                  | 428339169         | Caroma Cistern                           | 29.52            |
|                                                  | 428339167         | Tasman Stylus                            | 16.63            |
|                                                  | 428338998         | Bristol Basin                            | 149.80           |
|                                                  | 428339011         | Male Hose Bib, Dura Vacuum Breaker       | 36.41            |
|                                                  | 428338942         | Standard Base, Crystal Sealant           | 50.33            |
|                                                  | 428339606         | Button Top Assembly                      | 196.74           |
|                                                  | 428338807         | Plumbing Supplies                        | 629.25           |
|                                                  | 428339411         | Dura 5 Micron Filter Cartridge           | 113.89           |
|                                                  | 428340030         | Invisi II Rect Metal S/F Plate/Button    | 256.61           |
|                                                  | 428339749         | Plumbing Supplies Dog Pound              | 241.02           |
|                                                  | 428339761         | Garden Tap, White Ptf Tape               | 139.94           |
|                                                  | 428339787         | Time Flow Cartridge                      | 329.01           |
|                                                  | 428339671         | Plumbing Supplies Rushton Park Fire Shed | 63.11            |
|                                                  | 428339948         | Push Std Wall Fcu Cold                   | 310.82           |
|                                                  | 428339953         | Tasman Seat                              | 16.63            |
|                                                  | 428339950         | Plumbing Supplies Orion Rd               | 35.90            |
| <b>Reece Pty Ltd Total</b>                       |                   |                                          | <b>7,083.88</b>  |
| <b>Retro Roads</b>                               | <b>1704863</b>    | Pavement marking at Oakmont Ave          | 1,924.41         |
|                                                  | 1704856           | Pavement Marking at Leslie St            | 2,956.77         |
|                                                  | 1704920           | Pavement marking at Mississippi Dr       | 1,843.57         |
|                                                  | 1704918           | Install wheel stops at Depot             | 535.30           |
|                                                  | 1704788           | Install Omnigrip at Catalina Dr          | 5,304.16         |
|                                                  | 1704624           | Pavement Marking at Catalina Dr          | 1,498.97         |
| <b>Retro Roads Total</b>                         |                   |                                          | <b>14,063.18</b> |
| <b>Royal Life Saving Society</b>                 | <b>126835</b>     | First Aid On Line - MARC                 | 266.20           |
|                                                  | 128257            | Provide First Aid 2/5/21                 | 1,744.00         |
|                                                  | 128533            | First Aid Award Fees                     | 387.20           |
| <b>Royal Life Saving Society Total</b>           |                   |                                          | <b>2,397.40</b>  |
| <b>Satellite Security Services Pty Ltd</b>       | <b>11270</b>      | Smart Door Controllers Offline           | 220.00           |
|                                                  | 11216             | Faulty Internal Texecom Speaker          | 210.00           |
|                                                  | 11269             | Replace Batteries in Zone 42             | 124.00           |
|                                                  | 11228             | Replace Batteries in Zone 10             | 162.14           |
|                                                  | 11176             | Replace Reed Switch North Passage Door   | 294.80           |
|                                                  | 11163             | Install Permaconn GPRS high gain antenn  | 385.00           |
|                                                  | 11268             | Test Alarm System/Staff Entry Dor        | 165.00           |
|                                                  | 11349             | BDYC Replace battery                     | 124.00           |
|                                                  | 11215             | Replace power supply at Bike Shed        | 674.30           |
|                                                  | 11214             | Civic Chambers Auto Front Door           | 547.80           |
|                                                  | 2120011           | Security Monitoring 1/5/21 - 31/8/21     | 135.30           |
|                                                  | 2120015           | Security Monitoring 1/5/21 - 31/8/21     | 5,129.26         |
|                                                  | 11382             | Emergency for gate control               | 275.00           |
|                                                  | 11426             | Replace batteries at Aztec Building      | 279.47           |
| <b>Satellite Security Services Pty Ltd Total</b> |                   |                                          | <b>8,726.07</b>  |
| <b>Schweppes Australia</b>                       | <b>9009311902</b> | Water, Softdrinks, Ice Tea               | 328.53           |
|                                                  | 9009338363        | Soft Drinks, Water, Ice Tea              | 487.45           |
| <b>Schweppes Australia Total</b>                 |                   |                                          | <b>815.98</b>    |
| <b>SG Fleet Pty Ltd</b>                          | <b>GST693505</b>  | Peter Reghenzani 1/4/21 - 30/4/21        | 49.79            |
| <b>SG Fleet Pty Ltd Total</b>                    |                   |                                          | <b>49.79</b>     |
| <b>Signcraft (Aust) Pty Ltd</b>                  | <b>12257</b>      | No Smoking Signs                         | 88.00            |
| <b>Signcraft (Aust) Pty Ltd Total</b>            |                   |                                          | <b>88.00</b>     |
| <b>Southern Sheetmetal Works Pty Ltd</b>         | <b>7495</b>       | Supply & Fabricate 40 Form Work Spikes   | 748.00           |
|                                                  | 7303              | Install ladder access gate               | 605.00           |
|                                                  | 7586              | Supply & Fabricate Chute for Mower       | 1,650.00         |
| <b>Southern Sheetmetal Works Pty Ltd Total</b>   |                   |                                          | <b>3,003.00</b>  |
| <b>Spyker Business Solutions</b>                 | <b>2021295</b>    | Install 4 x CCTV Cameras at              | 11,356.66        |
|                                                  | 2021334           | Alarm Verifications WMC March 2021       | 70.95            |
|                                                  | 2021301           | Alarm Verifications WMC Feb 2021         | 94.05            |
|                                                  | 2021369           | Camera replacement Smart St Mall         | 1,933.53         |
|                                                  | 2021378           | Quarterly CCTV Inspection MSSF           | 534.86           |
|                                                  | 2021377           | Quarterly CCTV Inspection CBD            | 735.44           |
|                                                  | 2021372           | Quarterly CCTV Inspection WMC            | 1,069.73         |
|                                                  | 2021374           | Quarterly CCTV Inspection Marina         | 534.86           |
|                                                  | 2021375           | Quarterly CCTV Inspection Smart St Mall  | 869.15           |
|                                                  | 2021392           | Quarterly CCTV Inspection Seniors        | 200.57           |
|                                                  | 2021393           | Quarterly CCTV Inspection Barracks Lane  | 133.72           |
|                                                  | 2021368           | Skate Park CCTV                          | 10,342.05        |
|                                                  | 2021380           | Quarterly CCTV Inspection Civic Chambers | 468.01           |
|                                                  | 2021397           | Quarterly Alarm Maintenance WMC          | 206.25           |
|                                                  | 2021396           | Quarterly CCTV Inspection CASM           | 200.57           |
|                                                  | 2021395           | Quarterly CCTV Inspection 2 Tuart Ave    | 200.57           |
|                                                  | 2021394           | Quarterly CCTV Inspection Family         | 200.57           |
|                                                  | 2021381           | Quarterly CCTV Inspection Depot          | 468.01           |
|                                                  | 2021382           | Quarterly CCTV Inspection War Memorial   | 468.01           |
|                                                  | 2021383           | Quarterly CCTV Inspection MVC            | 401.15           |
|                                                  | 2021384           | Quarterly CCTV Inspection MPAC           | 334.29           |
|                                                  | 2021379           | Quarterly CCTV Inspection MARC           | 468.01           |
|                                                  | 2021385           | Quarterly CCTV Inspection Mewburn Centre | 334.29           |
|                                                  | 2021386           | Quarterly CCTV Inspection BDYC           | 267.43           |
|                                                  | 2021387           | Quarterly CCTV Inspection Eastern        | 267.43           |
|                                                  | 2021388           | Quarterly CCTV Inspection Rangers        | 267.43           |
|                                                  | 2021389           | Quarterly CCTV Inspection                | 267.43           |
|                                                  | 2021390           | Quarterly CCTV Inspection Cinemas        | 200.57           |
|                                                  | 2021391           | Quarterly CCTV Inspection Taxi Rank      | 200.57           |
| <b>Spyker Business Solutions Total</b>           |                   |                                          | <b>33,096.16</b> |
| <b>StrataGreen</b>                               | <b>13289</b>      | Plastic SDS Box                          | 319.00           |
|                                                  | 133299            | Tree Surrounds, Tree Stakes, Tree Ties   | 15,968.48        |
|                                                  | 133578            | Pulse Penetrant                          | 1,188.00         |
|                                                  | 133655            | Plastic SDS Box, Chemical Measuring Jugs | 410.58           |
| <b>StrataGreen Total</b>                         |                   |                                          | <b>17,886.06</b> |
| <b>Suez Environment Recycling &amp; Waste</b>    | <b>42692519</b>   | Controlled Waste Tracking Fee            | 82.64            |

| Creditor                                            | Invoice number             | Narration                 | Total         |
|-----------------------------------------------------|----------------------------|---------------------------|---------------|
| Suez Environment Recycling & Waste                  | 42692519                   | Medical Waste April 2021  | 224.07        |
| <b>Suez Environment Recycling &amp; Waste Total</b> |                            |                           | <b>306.71</b> |
| Sundry EFT                                          | 31563                      | Karen Cleland             | 56.76         |
|                                                     | 136208                     | Verona Wauchope           | 15.00         |
|                                                     | 410661                     | Christopher Kelso         | 250.00        |
|                                                     | 30934                      | Mason Irving              | 2,441.25      |
|                                                     | 31708                      | Peter Leafe               | 1,375.00      |
|                                                     | 308633                     | J G Sunley                | 124.46        |
|                                                     | 273514                     | C I Daniel                | 116.15        |
|                                                     | 256964                     | P & L Worthington         | 116.32        |
|                                                     | 151728                     | Public Trustee            | 396.14        |
|                                                     | 150738                     | C J & J H Timmens         | 193.96        |
|                                                     | 718708                     | T A D'Ermilio             | 532.61        |
|                                                     | 661114                     | J A Dann & K L Johns      | 1,025.41      |
|                                                     | 520641                     | KW & LJ Dow               | 132.03        |
|                                                     | 500981                     | JK & MA Mckernan          | 1,115.04      |
|                                                     | 354850                     | SG & CM Treg              | 99.06         |
|                                                     | 350064                     | GR & TA Turner            | 98.95         |
|                                                     | OLIVE HORNSBY              | Olive Hornsby             | 65.00         |
|                                                     | TIANA FORREST              | Tiana Forrest             | 65.00         |
|                                                     | THIRD PLACE MASTERPIECES   | Katie Skinner             | 50.00         |
|                                                     | MASTERPIECES THIRD PLACE   | Gem Quinaquin             | 75.00         |
|                                                     | SECOND PLACE MASTERPIECES  | Chanae Dunstan            | 175.00        |
|                                                     |                            | Allanah Glatzel           | 150.00        |
|                                                     | FIRST PLACE AWARD          | Taylor Gollan             | 300.00        |
|                                                     | REFUND SEARCH FEE          | S Jorgensen               | 85.00         |
|                                                     | SECOND PLACE MASTERPIECES* | Chloe West                | 175.00        |
|                                                     | FIRST PLACE MASTERPIECES   | Isabella Richmond         | 250.00        |
|                                                     | FIRST PLACE DIGITAL        | Hiruni Premaratne         | 300.00        |
|                                                     | SECOND PLACE DIGITAL       | Mason Levy                | 175.00        |
|                                                     | REFUND FOR BUS TRIP        | Maureen Merrett           | 12.00         |
|                                                     | CANCELLATION MEMBERSHIP    | Samantha Borg             | 386.82        |
|                                                     | 576098                     | B Augustine & J Lonappan  | 321.30        |
|                                                     | 716504                     | S Kendall & J Naismith    | 163.17        |
|                                                     | 195766                     | DP & MA Raines            | 177.96        |
|                                                     | 191112                     | C & D Van Heerden         | 801.77        |
|                                                     | 208395                     | JC Hartley                | 770.13        |
|                                                     | 144863                     | F E West                  | 1,247.66      |
|                                                     | 254829                     | D & MM Thomas             | 745.58        |
|                                                     | 105500                     | S & R & N Lambert         | 145.12        |
|                                                     | 266755                     | PM & CK Foot              | 240.82        |
|                                                     | 700599                     | S M Riley                 | 292.64        |
|                                                     | 293603                     | JA & AL White             | 214.50        |
|                                                     | 696979                     | D A Still                 | 84.32         |
|                                                     | 294437                     | Kate Gillespie            | 648.78        |
|                                                     | 685352                     | L K & L M Wray            | 247.98        |
|                                                     | 658938                     | L Craig                   | 187.87        |
|                                                     | 299782                     | SD & J Turner             | 887.11        |
|                                                     | 627453                     | T N & L A Harrison        | 280.68        |
|                                                     | 28452                      | Dawesville Embroidery     | 250.00        |
|                                                     | 589398                     | J A Loreto                | 389.26        |
|                                                     | MEMBERSHIP CANCELLATION    | Annette Dodson            | 750.56        |
|                                                     | REIMBURSEMENT FOR FUEL     | Bradley Hawkins           | 50.33         |
|                                                     | 511145                     | A M & R Elphick           | 219.12        |
|                                                     | 367449                     | J & M C Ferraro           | 739.32        |
|                                                     | 355899                     | D & M J Burman            | 137.14        |
|                                                     | 31301                      | Ruby Kaspi                | 250.00        |
|                                                     | 32049                      | Madrasah Darul Maarif Inc | 250.00        |
|                                                     | 29124                      | Church of Christ          | 250.00        |
|                                                     | FIRST PLACE 13-15 YEARS    | Kelani Fauser             | 200.00        |
|                                                     | CANCELLATION OF GYMFIT     | Van Thang Nguyen          | 403.30        |
|                                                     | 120384                     | R A Fox                   | 990.05        |
|                                                     | FUEL REIMBURSEMENT         | Rebecca MacKenzie         | 55.53         |
|                                                     | 95918                      | Rebecca Baryl             | 82.50         |
|                                                     | MEMBERSHIP                 | Emma Bennett              | 73.87         |
|                                                     |                            | Tania Ward                | 459.12        |
|                                                     | FUEL                       | Jayde Sarkadi             | 97.37         |
|                                                     |                            | Eliot Besson              | 73.80         |
|                                                     | 1323248                    | Vanessa Gollner           | 250.00        |
|                                                     | 1335317                    | Kiarn McIntosh            | 250.00        |
|                                                     | 1220697                    | Training Alliance Group   | 250.00        |
|                                                     | 1338062                    | Tamara Johnston           | 250.00        |
|                                                     | 1343385                    | Leesa Harris              | 624.50        |
|                                                     | 1346480                    | Shenai Posa               | 250.00        |
|                                                     | 536720                     | M Smolowitz               | 188.50        |
|                                                     | 182624                     | L M Mladenovic            | 263.70        |
|                                                     | 548675                     | I & S Thorpe              | 343.21        |
|                                                     | 570869                     | N J & B R Johansen        | 138.00        |
|                                                     | 620854                     | K Purser                  | 98.40         |
|                                                     | 705432                     | J R Watson & L J Rees     | 2,015.68      |
|                                                     | 153690                     | C L Hall                  | 131.01        |
|                                                     | 548246                     | D M Flint                 | 487.87        |
|                                                     | 505378                     | A E & R G Reynolds        | 1,347.60      |
|                                                     | 366151                     | G L & P A Rodoreda        | 1,377.83      |
|                                                     | 329449                     | R N & P G MacWilliam      | 285.80        |
|                                                     | 158558                     | R T & K A Pettit          | 254.20        |
|                                                     | YOUTH DREAM                | Mark Ajero                | 500.00        |
|                                                     |                            | Lillyarna Cox             | 349.00        |
|                                                     |                            | Zac Bilby-Lossie          | 350.00        |
|                                                     | 1333449                    | Amanda Hitchins           | 961.84        |
|                                                     | 1346163                    | SRG & MC Walters          | 250.00        |
|                                                     | 1327423                    | Sharon Dawe               | 906.75        |
|                                                     | 1352518                    | Ayza Jade Photography     | 250.00        |
|                                                     | 1331872                    | Brendan Clark             | 1,000.00      |
|                                                     | 1352649                    | Miranda Magalotti         | 250.00        |
|                                                     | 1136745                    | Wise Moves Yoga           | 250.00        |
|                                                     | 1348748                    | Commonwealth Bank         | 250.00        |
|                                                     | GYMFIT - DENNIS            | Corey Dennis              | 167.26        |
|                                                     | SWIMMING - RUBUNICH        | Marla Rubunich            | 90.00         |
|                                                     | 151892                     | P C Hancock & B M Belza   | 202.87        |

| Creditor                | Invoice number                 | Narration                                 | Total            |
|-------------------------|--------------------------------|-------------------------------------------|------------------|
| <b>Sundry EFT</b>       | <b>191609</b>                  | M G Bennier                               | 232.55           |
|                         | <b>680502</b>                  | M & M A Thomas                            | 446.47           |
|                         | <b>193746</b>                  | K L & C A Wilkinson                       | 1,487.64         |
|                         | <b>271310</b>                  | L A Smith                                 | 190.32           |
|                         | <b>361616</b>                  | J M Kirby                                 | 2,754.64         |
|                         | <b>527364</b>                  | E & J M Ryan                              | 257.61           |
|                         | <b>716041</b>                  | Brandon James Penny                       | 321.30           |
|                         | <b>ACTION TOTS</b>             | Jessica Smith                             | 103.50           |
|                         | <b>YD - GIBSON</b>             | Iyla Gibson                               | 500.00           |
|                         | <b>TAPING COURSE - LLOYD</b>   | Debra Lloyd                               | 40.00            |
|                         | <b>TAPING COURSE - FELLOWS</b> | Andrea Fellows                            | 40.00            |
|                         | <b>627271</b>                  | GML Building Services Pty Ltd             | 4,070.00         |
| <b>Sundry EFT Total</b> |                                |                                           | <b>48,558.67</b> |
| <b>Synergy</b>          | <b>2057220483</b>              | Kangaroo Paw Drive, Greenfields           | 118.06           |
|                         | <b>2033231511</b>              | Waldron Boulevard, Greenfields            | 358.18           |
|                         | <b>2005219234</b>              | 22 Kookaburra Drive                       | 172.06           |
|                         | <b>2053215092</b>              | 50 Bennett Brook Circle                   | 147.35           |
|                         | <b>2057221553</b>              | Loc 3091 Bardoc Wat                       | 286.51           |
|                         | <b>2081222386</b>              | Lot 164 Canelo Loop                       | 383.26           |
|                         | <b>2041221441</b>              | Power Watch 1/4/21-30/4/21                | 173.37           |
|                         | <b>2077221792</b>              | Lot 225 Fraser Entrance                   | 621.68           |
|                         | <b>2001250727</b>              | Cambridge Drive, Greenfields              | 270.75           |
|                         | <b>2041221428</b>              | Lot 4169 Kookaburra Drive                 | 176.89           |
|                         | <b>2097208360</b>              | Lot 7 Queeda Dr 2/3/21 - 3/5/21           | 286.29           |
|                         | <b>2053217163</b>              | Wanda Road, Greenfields                   | 202.51           |
|                         | <b>2057222761</b>              | Lot 379 Amazon Dr 26/2/21 - 3/5/21        | 187.50           |
|                         | <b>2049226105</b>              | Street Lighting                           | 175,982.25       |
|                         | <b>2065220694</b>              | Auxiliary Lighting 1/4/21 - 3/5/21        | 13,368.29        |
|                         | <b>2089221223</b>              | 36 Mississippi Drive                      | 181.39           |
|                         | <b>2001252418</b>              | Marungi Way 26/2/21 - 3/5/21              | 155.68           |
|                         | <b>2089920135</b>              | 34 Amazon Dr 26/2/21 - 3/5/21             | 234.04           |
|                         | <b>2001255335</b>              | Lot 65 Doongin Road                       | 194.98           |
|                         | <b>2017228547</b>              | Redcliffe Road, Greenfields               | 263.11           |
|                         | <b>2029227704</b>              | UA 75 Mandurah Terrace                    | 135.72           |
|                         | <b>2065224179</b>              | Lot 978 Glenelg Way, Meadow Springs       | 1,024.34         |
|                         | <b>2073221297</b>              | 31 Education Drive, Greenfields           | 630.83           |
|                         | <b>2009230338</b>              | U3, 187 Breakwater Parade                 | 861.11           |
|                         | <b>2025231496</b>              | 50 Karon Vista, Halls Head                | 1,872.07         |
|                         | <b>2009230363</b>              | 1 Bortolo Drive, Greenfields              | 1,084.85         |
|                         | <b>2029227645</b>              | 54 Ocean Road, Dawesville                 | 1,409.34         |
|                         | <b>2033232779</b>              | 34 Murdoch Drive                          | 768.68           |
|                         | <b>2085227346</b>              | Loc 4005 Wanjeep Street, Coodanup         | 684.21           |
|                         | <b>2057227309</b>              | Ninda Street, Coodanup                    | 156.70           |
|                         | <b>2033241131</b>              | 21 Elmore Way 12/3/21 - 11/5/21           | 127.84           |
|                         | <b>2009233617</b>              | Elmore Way 12/3/21 - 11/5/21              | 130.33           |
|                         | <b>2001259819</b>              | Lot 0 Naim Road                           | 116.22           |
|                         | <b>2089227627</b>              | 15 Wanjeep St 9/3/21 - 11/5/21            | 577.82           |
|                         | <b>2053222899</b>              | 2 Tuart Ave 12/3/21 - 11/5/21             | 654.19           |
|                         | <b>2049232477</b>              | Radiata Street                            | 249.04           |
|                         | <b>2017234216</b>              | 76 Darwin Terrace                         | 894.50           |
|                         | <b>2081231023</b>              | 75 Mandurah Terrace                       | 292.39           |
|                         | <b>2065228576</b>              | Lot 8017 Europa Place                     | 157.84           |
|                         | <b>2045228209</b>              | Lot 4002 Revesby Place                    | 119.75           |
|                         | <b>2049233938</b>              | Ranceby Ave 10/3/21 - 12/5/21             | 158.32           |
|                         | <b>2013237641</b>              | Lot 2002 Waterlily Drive                  | 138.90           |
|                         | <b>2085230869</b>              | Loc 2806 Steerforth Ave 10/3/21 - 12/5/21 | 217.55           |
|                         | <b>2065228409</b>              | Lot 596 Darwin Tce 10/3/21 - 12/5/21      | 130.57           |
|                         | <b>2093228714</b>              | 1 Lapwing Road                            | 658.89           |
|                         | <b>2041230426</b>              | Lot 11 Blossom Pl 9/3/21 - 12/5/21        | 191.68           |
|                         | <b>2021234761</b>              | 12 Mariners Cove Drive                    | 139.68           |
|                         | <b>2025236529</b>              | Cygni Street                              | 468.45           |
|                         | <b>2021235332</b>              | 16 Balranald Street                       | 223.58           |
|                         | <b>2021236125</b>              | Fourth Avenue                             | 121.03           |
|                         | <b>2037231933</b>              | Lot 3047 UC Pinjarra Road                 | 759.00           |
|                         | <b>2021237419</b>              | Hermitage St 9/3/21 - 14/5/21             | 116.22           |
|                         | <b>2089230795</b>              | 10 Leighton Pl 14/4/21 - 14/5/21          | 295.04           |
|                         | <b>2073228134</b>              | Maria Pl 12/3/21 - 14/5/21                | 120.65           |
|                         | <b>2017237712</b>              | 4 Leslie St 12/3/21 - 14/5/21             | 837.22           |
|                         | <b>2061225379</b>              | Lot 500 Leighton Pl 14/4/21 - 14/5/21     | 595.23           |
|                         | <b>2045231865</b>              | 5 Pinjarra Rd 15/3/21 - 17/5/21           | 852.34           |
|                         | <b>2013242458</b>              | 3 Pinjarra Rd 15/3/21 - 17/5/21           | 952.72           |
|                         | <b>2009238693</b>              | Lot 306 Waterside Dr 15/3/21-17/5/21      | 481.62           |
|                         | <b>2041234985</b>              | Waterside Dr 15/3/21 - 17/5/21            | 190.39           |
|                         | <b>2053227649</b>              | Winjan Pl 15/3/21 - 17/5/21               | 124.83           |
|                         | <b>2089231119</b>              | 103 Waterside Dr 15/3/21 - 17/5/21        | 162.73           |
|                         | <b>2005235791</b>              | 1 Leslie St 15/3/21 - 17/5/21             | 167.60           |
|                         | <b>2005235662</b>              | 1 Pinjarra Rd 15/3/21 - 17/5/21           | 179.54           |
|                         | <b>2029236902</b>              | 106 Waterside Dr 15/3/21 - 17/5/21        | 146.19           |
|                         | <b>2097220561</b>              | Lot 901 Bridgewater Bvd 16/3/21-18/5/21   | 863.65           |
|                         | <b>2029238551</b>              | 79F Sticks Blvd 17/3/21 - 19/5/21         | 1,236.79         |
|                         | <b>2097221933</b>              | Lot 123 Flinders St 17/3/21 - 19/5/21     | 142.25           |
|                         | <b>2033248447</b>              | Dampier Ave 17/3/21 - 19/5/21             | 190.47           |
|                         | <b>2089233648</b>              | 53 Dampier Ave 17/3/21 - 19/5/21          | 132.87           |
|                         | <b>2013245357</b>              | Sticks Blvd 17/3/21 - 19/5/21             | 884.40           |
|                         | <b>2061231480</b>              | 945 Old Coast Rd 19/3/21 - 21/5/21        | 143.54           |
|                         | <b>2045236451</b>              | 80 Mary St 23/4/21 - 21/5/21              | 263.21           |
|                         | <b>2041239912</b>              | Lot 2166 U 1 Dower St 10/5/21-21/5/21     | 2,295.78         |
|                         | <b>2005239690</b>              | 13 Fathom Turn 21/4/21 - 21/5/21          | 876.05           |
|                         | <b>2061231474</b>              | 100 Dunkeld Dr 19/3/21 - 21/5/21          | 119.67           |
|                         | <b>2013246459</b>              | Estuary Rd 18/3/21 - 20/5/21              | 186.54           |
|                         | <b>2057237226</b>              | Lot 1570 Estuary Rd 18/3/21 - 20/5/21     | 443.31           |
|                         | <b>2017242099</b>              | 124 Estuary Rd 18/3/21 - 20/5/21          | 354.65           |
|                         | <b>2097222734</b>              | Lot 1069 Peppermint Dr 18/3/21 - 20/5/21  | 149.23           |
|                         | <b>2017242614</b>              | L1561 U 4 Leighton Rd                     | 592.47           |
|                         | <b>2021242188</b>              | Lot 67 Olive Rd 18/3/21 - 20/5/21         | 243.83           |
|                         | <b>2093235143</b>              | Lot 820 Olive Rd 18/3/21 - 20/5/21        | 138.61           |
|                         | <b>2025242493</b>              | Lot 2192 McLarty Rd 15/4/21 - 20/5/21     | 170.26           |
|                         | <b>2093235138</b>              | 60 Pleasant Grove Cir 18/3/21-20/5/21     | 116.22           |
|                         | <b>2025241955</b>              | Lot 1011 Willoughbridge Cres              | 277.39           |
|                         | <b>2061230005</b>              | Estuary Rd 18/3/21 - 20/5/21              | 128.99           |

| Creditor                                        | Invoice number | Narration                                | Total             |
|-------------------------------------------------|----------------|------------------------------------------|-------------------|
| Synergy                                         | 2053231261     | Lot 400 Bluemanna Dr 18/3/21 - 20/5/21   | 141.19            |
|                                                 | 2085236751     | Lot 8002 Queen Pde 18/3/21 - 20/5/21     | 126.54            |
|                                                 | 2013247778     | Ashley Tce 19/3/21 - 21/5/21             | 156.63            |
|                                                 | 2049244863     | Spinaway Pde 23/3/21 - 25/5/21           | 341.41            |
|                                                 | 2037240427     | Lot 312 Dawesville Rd 22/3/21 - 24/5/21  | 179.78            |
|                                                 | 2045237428     | 60 Linville St 22/3/21 - 24/5/21         | 361.11            |
|                                                 | 2005242090     | Melros Beach Rd 20/5/21 - 24/5/21        | 182.55            |
|                                                 | 2017244510     | Lot 14 Wilderness Dr 19/3/21 - 24/5/21   | 379.17            |
|                                                 | 2069235319     | 2204 Old Coast Rd 22/3/21 - 24/5/21      | 384.33            |
|                                                 | 2033252362     | Lot 29 Mount John Rd 22/3/21-24/5/21     | 119.11            |
|                                                 | 2081240197     | 19 Lambrook Mews 17/3/21 - 24/5/21       | 877.64            |
|                                                 | 2065229785     | Lot 30471 UB Pinjarra Road               | 540.78            |
| <b>Synergy Total</b>                            |                |                                          | <b>227,882.31</b> |
| Taldara Industries Pty Ltd                      | 418316         | Shower Gel, Shampoo, Seal Bags           | 303.97            |
| <b>Taldara Industries Pty Ltd Total</b>         |                |                                          | <b>303.97</b>     |
| Tip Top Bakeries                                | 8015580500     | Bread - MARC                             | 72.66             |
|                                                 | 8015610878     | Bread WE 16/5/21                         | 91.02             |
| <b>Tip Top Bakeries Total</b>                   |                |                                          | <b>163.68</b>     |
| TJ Depiazzi & Sons                              | 114691         | Mulch Delivery                           | 3,073.95          |
| <b>TJ Depiazzi &amp; Sons Total</b>             |                |                                          | <b>3,073.95</b>   |
| Toll Transport Pty Ltd                          | 461            | Freight February 2020                    | 178.73            |
|                                                 | 471            | Freight April 2020                       | 220.95            |
|                                                 | 472            | Freight May 2020                         | 180.40            |
|                                                 | 475            | Freight June 2020                        | 65.23             |
|                                                 | 484            | Freight August 2020                      | 346.32            |
|                                                 | 520            | Freight April 2021                       | 62.99             |
|                                                 | 521            | Freight May 2021                         | 89.34             |
|                                                 | 488            | Freight April 2020                       | 157.63            |
|                                                 | 432            | Freight July 2019                        | 286.43            |
|                                                 | 420            | Freight April 2019                       | 282.82            |
| <b>Toll Transport Pty Ltd Total</b>             |                |                                          | <b>1,870.84</b>   |
| Total Eden Pty Ltd                              | 411494492      | Poly Cap                                 | 6.63              |
|                                                 | 411492612      | Gear drive Sprinkler                     | 218.68            |
|                                                 | 411503608      | Retic Fittings                           | 114.18            |
|                                                 | 411509900      | Coupling, Slipfix, Tee                   | 28.70             |
|                                                 | 411510273      | 25 Diaphragm Bonnets                     | 4,795.18          |
|                                                 | 411510047      | Stake Wire                               | 20.79             |
|                                                 | 411510044      | Retic Parts                              | 221.18            |
|                                                 | 411509473      | Cable Pit Lid                            | 32.90             |
|                                                 | 411507997      | Retic Supplies                           | 377.01            |
|                                                 | 411509011      | Valve Box                                | 72.96             |
|                                                 | 411509118      | Retic Supplies                           | 17.19             |
|                                                 | 411515695      | Retic Supplies                           | 432.84            |
|                                                 | 411520758      | Solenoid Coil                            | 90.51             |
|                                                 | 411518627      | Retic Fittings                           | 1,098.40          |
|                                                 | 411517746      | Coil, Valve, Valve Box                   | 125.72            |
|                                                 | 411520401      | Flexi Tube, TEE, Bush                    | 109.53            |
|                                                 | 411525529      | PVC Cap                                  | 1.30              |
|                                                 | 411527756      | Sprinkler Geardrive                      | 157.31            |
|                                                 | 411371480      | Poly Cap                                 | 14.06             |
|                                                 | 411363494      | Elbow, Poly Cap                          | 35.77             |
|                                                 | 411523930      | Retic Supplies                           | 590.98            |
|                                                 | 411522690      | Poly Adaptor                             | 57.75             |
|                                                 | 411522697      | Poly Adaptor                             | 80.19             |
|                                                 | 411522262      | Retic Supplies                           | 40.15             |
|                                                 | 411431193      | Valve Socket, Threadtape, Elbow          | 9.71              |
|                                                 | 411396358      | Valve Solenoid                           | 668.87            |
|                                                 | 411390763      | Connector Wire                           | 48.84             |
|                                                 | 411445477      | Retic Supplies                           | 556.51            |
|                                                 | 411521390      | Retic Supplies                           | 19.41             |
|                                                 | 411521110      | Solvent RHBG Red Hot Blue                | 25.70             |
|                                                 | 411529532      | PVC Tee                                  | 2.90              |
|                                                 | 411527502      | UPVC Pipe                                | 41.78             |
|                                                 | 411530372      | Sprinkler Geardrive                      | 269.83            |
|                                                 | 411540754      | Flag Marker                              | 23.10             |
|                                                 | 411539838      | PVC Cap                                  | 3.25              |
|                                                 | 411407876      | PVC Faucet                               | 4.18              |
|                                                 | 411391085      | Retic Supplies                           | 1,383.36          |
|                                                 | 411540520      | Retic Supplies                           | 224.25            |
|                                                 | 411537573      | Stake Wire                               | 138.60            |
|                                                 | 411537558      | Retic Supplies                           | 186.43            |
|                                                 | 411537920      | Flexi Tube, Slipfix PVC                  | 62.02             |
|                                                 | 411536262      | SDS Signal Relay Cube                    | 1,290.11          |
|                                                 | 411536707      | Retic Supplies                           | 203.01            |
|                                                 | 411536333      | Valve Line Flush, Joiner                 | 15.78             |
| <b>Total Eden Pty Ltd Total</b>                 |                |                                          | <b>13,917.55</b>  |
| Tuckey's Tree & Garden Service                  | 1876           | Tree Pruning or Removal, Area9           | 7,020.20          |
|                                                 | 1909           | Tree Pruning or Removal - Various        | 11,737.00         |
|                                                 | 1877           | Tree Pruning or Removal                  | 2,618.00          |
|                                                 | 1875           | Tree Pruning or Removal                  | 5,877.30          |
|                                                 | 1903           | Tree Removal or Pruning                  | 16,786.00         |
|                                                 | 1882           | Tree Pruning or Removal - Various        | 17,534.00         |
|                                                 | 1881           | Tree Pruning or Removal - Various        | 12,364.00         |
|                                                 | 1907           | Tree Pruning or Removal                  | 2,156.00          |
|                                                 | 1906           | Tree Pruning Northport Blvd              | 924.00            |
|                                                 | 1864           | Tree Pruning or Removal                  | 5,236.00          |
|                                                 | 1910           | Tree Pruning or Removal                  | 22,777.70         |
|                                                 | 1911           | Tree Pruning or Removal                  | 21,439.00         |
|                                                 | 1912           | Tree Removal & Pruning - Westbury Way    | 2,464.00          |
|                                                 | 1908           | Tree Pruning or Removal - Various        | 14,779.60         |
|                                                 | 1914           | Drainage Sump Maintenance                | 12,628.00         |
|                                                 | 1913           | Tree Pruning or Removal Sutton Street    | 3,696.00          |
|                                                 | 1917           | Tree Pruning Tindale Reserve             | 3,696.00          |
|                                                 | 1915           | Tree Pruning Oaklands Reserve            | 5,764.00          |
| <b>Tuckey's Tree &amp; Garden Service Total</b> |                |                                          | <b>169,496.80</b> |
| Tunnel Vision                                   | 53093          | Clear Blocked Toilets                    | 280.50            |
|                                                 | 53096          | Repairs/Install Tap Caterpillar          | 445.50            |
|                                                 | 50464          | South Mandurah Football Club Sewer       | 70,950.00         |
|                                                 | 52998          | Attend to Burst Pipe in Bin Yard         | 4,421.29          |
|                                                 | 52611          | Remove Septic Tanks, Dispose of Effluent | 16,962.00         |

| Creditor                                      | Invoice number     | Narration                               | Total             |
|-----------------------------------------------|--------------------|-----------------------------------------|-------------------|
| Tunnel Vision                                 | 52960              | Replace Water Tap in Kitchenette        | 366.87            |
| <b>Tunnel Vision Total</b>                    |                    |                                         | <b>93,426.16</b>  |
| Turf Developments (WA) Pty Ltd                | 13206              | Apply GT Green to HH Yacht Club         | 324.50            |
|                                               | 13107              | Fertiliser Program Pre Winter           | 7,830.90          |
| <b>Turf Developments (WA) Pty Ltd Total</b>   |                    |                                         | <b>8,155.40</b>   |
| Water Corporation                             | 9008290349 30/4/21 | Toilets at 1706L Estuary Road           | 95.83             |
|                                               | 9023055494 29/4/21 | 150 Spinaway Parade                     | 15.97             |
|                                               | 9021247687 3/5/21  | Plant at Old Coast Road, Dawesville     | 247.40            |
|                                               | 9011081759 29/4/21 | Lot 380 Paradise Cct 30/3/21 - 28/4/21/ | 205.00            |
|                                               | 9023696486 4/5/21  | 39 Dragonfly Boulevard                  | 46.60             |
|                                               | 9012647021 13/5/21 | House - 20 Dalona Parkway               | 950.74            |
|                                               | 9011641402 14/5/21 | Lot 4726 Abeona Pde 12/3/21 - 13/5/21   | 31.94             |
|                                               | 9008652549 14/5/21 | Lot 1983 Sabina Dr 15/3/21 - 13/5/21    | 31.94             |
|                                               | 9008653621 14/5/21 | L2045 Sabina Dr 12/3/21 - 13/5/21       | 66.55             |
|                                               | 9023377127 13/5/21 | Lot 8000 Mandurah Rd 16/3/21-12/5/21    | 399.15            |
|                                               | 9007974714 18/5/21 | 331 Pinjarra Rd 15/3/21 - 17/5/21       | 88.98             |
|                                               | 9007972006 18/5/21 | 28 Cemetery Rd 15/3/21 - 17/5/21        | 5.32              |
|                                               | 9007970924 18/5/21 | Lot 300 Third Ave 15/3/21 - 17/5/21     | 185.00            |
|                                               | 9007970940 18/5/21 | 331 Pinjarra Rd 15/3/21 - 17/5/21       | 193.52            |
|                                               | 9007970916 18/5/21 | Library Pinjarra Rd 15/3/21 - 17/5/21   | 324.07            |
|                                               | 9018070163 14/5/21 | Amenities Sabina Dr 12/3/21 - 13/5/21   | 5.32              |
|                                               | 9007972030 20/5/21 | 303 Pinjarra Rd 15/3/21 - 18/5/21       | 9,263.25          |
|                                               | 9009987703 20/5/21 | 87 Dower St 18/3/21 - 19/5/21           | 480.44            |
|                                               | 9007992808 20/5/21 | 87 Dower St 18/3/21 - 19/5/21           | 716.58            |
|                                               | 9007993157 20/5/21 | Lot 503 Thomson St                      | 389.73            |
|                                               | 9007992787 20/5/21 | 20 Dower St 18/3/21 - 19/5/21           | 4,172.70          |
|                                               | 9007988964 19/5/21 | 93 Park Rd 18/3/21 - 18/5/21            | 2,201.47          |
|                                               | 9008260537 19/5/21 | Lot 1873 Wanjeep St 15/3/21 - 18/5/21   | 31.94             |
|                                               | 9007988913 19/5/21 | 34 Reserve Dr 18/3/21 - 18/5/21         | 237.48            |
|                                               | 9022903068 19/5/21 | Milgar St Reserve 18/3/21 - 18/5/21     | 37.27             |
|                                               | 9007988956 19/5/21 | 95A Park Rd 18/3/21 - 18/5/21           | 15.97             |
|                                               | 9011164810 19/5/21 | 59 Reserve Dr 15/3/21 - 18/5/21         | 209.57            |
|                                               | 9008066048 24/5/21 | 106 Waterside Dr 19/3/21 - 21/5/21      | 67.68             |
|                                               | 9008263770 24/5/21 | 54 Peel Pde 16/3/21 - 21/5/21           | 206.29            |
|                                               | 9008064894 24/5/21 | 94 Leslie St 19/3/21 - 21/5/21          | 37.27             |
|                                               | 9017213476 21/5/21 | 89 Allnutt St 16/3/21 - 20/5/21         | 526.22            |
| <b>Water Corporation Total</b>                |                    |                                         | <b>21,487.19</b>  |
| Waterman Irrigation Pty Ltd                   | 14285-1            | Controller Repairs at Various Locations | 2,679.60          |
| <b>Waterman Irrigation Pty Ltd Total</b>      |                    |                                         | <b>2,679.60</b>   |
| Website Weed and Pest WA Pty Ltd              | 5288               | Treat Vegetation at Tims Thicket        | 4,400.00          |
| <b>Website Weed and Pest WA Pty Ltd Total</b> |                    |                                         | <b>4,400.00</b>   |
| Western Diagnostic Pathology                  | 33368438 ES        | Drug & Alcohol Testing 29/1/21          | 1,705.55          |
|                                               | 33235346 CS        | Investigation 21/12/20                  | 55.00             |
|                                               | 33368458 ES        | Drug & Alcohol Testing 29/1/21          | 892.10            |
| <b>Western Diagnostic Pathology Total</b>     |                    |                                         | <b>2,652.65</b>   |
| Westpac Banking Corporation                   | LOAN #1            | Loan Repayment #1 Due 6 May 2021        | 404,796.00        |
|                                               | LOAN #2            | Loan Repayment #2                       | 42,500.00         |
|                                               | 7447752            | Swap Transaction Rate Set Advice        | 57,579.49         |
|                                               | LOAN #3            | Westpac Loan Repayment #3               | 26,926.00         |
| <b>Westpac Banking Corporation Total</b>      |                    |                                         | <b>531,801.49</b> |
| West-Sure Group                               | 23315              | Cash in Transit - April 2021            | 1,484.18          |
| <b>West-Sure Group Total</b>                  |                    |                                         | <b>1,484.18</b>   |
| Winc Australia Pty Limited                    | 9035785690         | Stationery - Rates                      | 239.17            |
|                                               | 9035773927         | Stationery - Rates                      | 133.03            |
|                                               | 9035744937         | Winc Order - CEO's Section              | 129.85            |
|                                               | 9035452892         | Stationery -IT                          | 92.08             |
|                                               | 9035868870         | Stationery - CEO Section                | 31.09             |
|                                               | 9035815442         | Copy Paper                              | 115.28            |
|                                               | 830807471          | Stationery - MARC                       | 25.50             |
|                                               | 9035549862         | Stationery - Customer Services          | 219.89            |
|                                               | 9035651709         | Stationery - W&S                        | 185.50            |
|                                               | 9035282469         | Stationery - W&S                        | 229.31            |
|                                               | 9035665970         | Stationery - W&S                        | 20.94             |
|                                               | 9035660661         | Stationery - W&S                        | 162.70            |
|                                               | 9035395408         | Stationery - W&S                        | 3.76              |
|                                               | 9035906378         | A4 White Paper - Museum                 | 23.06             |
|                                               | 9035950896         | Stationery - MARC                       | 235.92            |
|                                               | 9035932043         | Copy Paper                              | 115.28            |
|                                               | 9036057592         | Stationery - Library                    | 377.12            |
|                                               | 9036012719         | Stationery - Economic Development       | 31.31             |
|                                               | 9036049735         | Stationery - Depot                      | 47.18             |
|                                               | 9036042827         | Stationery - Depot                      | 175.67            |
|                                               | 9036051362         | Stationery - Depot                      | 68.05             |
|                                               | 9035989929         | Stationery - Rec Services               | 120.56            |
|                                               | 9035999413         | Copy Paper                              | 115.28            |
| <b>Winc Australia Pty Limited Total</b>       |                    |                                         | <b>2,897.53</b>   |
| WINconnect                                    | 1556925            | 49 Banksiadale Gate                     | 622.76            |
| <b>WINconnect Total</b>                       |                    |                                         | <b>622.76</b>     |
| Work Clobber                                  | 56114-21           | Polos for Management Challenge          | 127.05            |
|                                               | 56063-21           | Uniforms - Depot                        | 1,459.30          |
|                                               | 56060-21           | Uniforms - Depot                        | 2,113.15          |
|                                               | 56092-21           | Uniforms - Depot                        | 1,589.50          |
|                                               | 56048-21           | Uniforms - Depot                        | 2,066.20          |
|                                               | 56086-21           | Safety Clothing - Depot                 | 330.00            |
|                                               | 56154-21           | Hivis Jacket                            | 82.50             |
|                                               | 56202-21           | Uniform - Retic Team                    | 1,131.30          |
|                                               | 56191-21           | Uniform - Doug Sterry                   | 185.70            |
|                                               | 56027-21           | Baseball Caps                           | 35.10             |
|                                               | 56233-21           | Safety Boots for Works & Parks          | 2,829.49          |
|                                               | 56269-21           | Bulk Uniform Orders                     | 6,519.34          |
|                                               | 56234-21           | Slip on Hospitality Shoes               | 71.34             |
|                                               | 56085-21           | Handi Glove Clips                       | 66.00             |
|                                               | 56081-21           | Hivis Shirt - Depot                     | 242.25            |
|                                               | 56080-21           | Hivis Shirts - Depot                    | 1,165.80          |
|                                               | 56285-21           | Stealth Gloves                          | 402.60            |
|                                               | 56193-21           | Safety Pants - Cityparks                | 180.60            |
|                                               | 56298-21           | Safety Pants - Mark Pearson             | 92.85             |
|                                               | 56210-21           | Safety Clothing - Depot                 | 2,622.85          |
|                                               | 56192-21           | Safety Clothing - Depot                 | 226.10            |
|                                               | 56246-21           | Safety Boots - Marilyn Wickee           | 170.10            |

| Creditor                                          | Invoice number   | Narration                              | Total            |
|---------------------------------------------------|------------------|----------------------------------------|------------------|
| <b>Work Clobber</b>                               | <b>56194-21</b>  | Safety Clothing - Citybuild            | 818.35           |
|                                                   | <b>56245-21</b>  | Latex Foam Gloves                      | 432.00           |
|                                                   | <b>56300-21</b>  | Uniforms - Cityparks                   | 2,163.20         |
|                                                   | <b>56299-21</b>  | Uniforms - Citybuild                   | 1,396.00         |
|                                                   | <b>56371-21</b>  | Uniform - Wendy M Murphy               | 126.72           |
|                                                   | <b>56374-21</b>  | Uniform - Shayna Burton                | 66.60            |
|                                                   | <b>56397-21</b>  | Uniform - Amanda Warren                | 87.23            |
| <b>Work Clobber Total</b>                         |                  |                                        | <b>28,799.22</b> |
| <b>Zamoblend Pty Ltd</b>                          | <b>15694</b>     | Change Oil & Clean Fryers, Oil         | 202.00           |
|                                                   | <b>15705</b>     | Change Oil & Clean Fryers              | 229.50           |
|                                                   | <b>15680</b>     | Clean Fryer, Alba Canola               | 93.50            |
|                                                   | <b>15702</b>     | Clean Fryer, Alba Canola               | 93.50            |
|                                                   | <b>15718</b>     | Clean Fryers, Health Farm Oil          | 202.00           |
|                                                   | <b>15714</b>     | Clean Fryers, Health Farm Oil          | 202.00           |
| <b>Zamoblend Pty Ltd Total</b>                    |                  |                                        | <b>1,022.50</b>  |
| <b>Docushred Company</b>                          | <b>54258</b>     | Security Bin Exchange Southern Depot   | 46.20            |
| <b>Docushred Company Total</b>                    |                  |                                        | <b>46.20</b>     |
| <b>Falcon Firebreaks</b>                          | <b>2380</b>      | Mow & Whippersnip Front                | 2,552.00         |
| <b>Falcon Firebreaks Total</b>                    |                  |                                        | <b>2,552.00</b>  |
| <b>Bouvard Marine</b>                             | <b>19099</b>     | Install handrail at San Remo           | 1,898.60         |
|                                                   | <b>19080</b>     | Hand Rails, Falcon Skate Park          | 4,495.15         |
|                                                   | <b>8687</b>      | Western Foreshore Swimming Platform    | 2,640.00         |
| <b>Bouvard Marine Total</b>                       |                  |                                        | <b>9,033.75</b>  |
| <b>PSI Audio</b>                                  | <b>4000</b>      | Audio system for event on 12/5/21      | 880.00           |
| <b>PSI Audio Total</b>                            |                  |                                        | <b>880.00</b>    |
| <b>Scavenger Supplies</b>                         | <b>12792</b>     | 19mm Standard Fire Hose Reel           | 253.00           |
|                                                   | <b>12693</b>     | Fire Testing MARC April 2021           | 99.00            |
|                                                   | <b>12711</b>     | Battery Replacement Civic Building     | 275.00           |
|                                                   | <b>12724</b>     | Fire Testing MPAC                      | 209.00           |
|                                                   | <b>12783</b>     | Monthly Service - Seniors              | 93.50            |
|                                                   | <b>12875</b>     | Reset Indicator in Fire Panel          | 104.50           |
|                                                   | <b>12776</b>     | Install Replacement Panel Batteries    | 317.90           |
|                                                   | <b>12699</b>     | Repairs to Fire Panel                  | 1,050.50         |
|                                                   | <b>12990</b>     | FIP Test Ocean Road Sports             | 33.00            |
|                                                   | <b>12519</b>     | Evacuation Alarm Call Point            | 14,096.50        |
|                                                   | <b>12654</b>     | Extra Evacuation Unit for Depot Gate   | 1,314.50         |
|                                                   | <b>12950</b>     | FIP Test W&S                           | 33.00            |
|                                                   | <b>12944</b>     | FIP Test MPAC                          | 66.00            |
|                                                   | <b>12934</b>     | May Service Civic Building             | 104.50           |
|                                                   | <b>12935</b>     | FIP Test Seniors                       | 33.00            |
|                                                   | <b>12936</b>     | FIP Test Mandurah Library              | 33.00            |
|                                                   | <b>12938</b>     | FIP Test Falcon Library                | 66.00            |
|                                                   | <b>12932</b>     | FIP Test David Grays Arena             | 171.40           |
|                                                   | <b>12930</b>     | FIP Test Mandurah Bowling Club         | 33.00            |
|                                                   | <b>12933</b>     | FIP Test Admin Building                | 66.00            |
|                                                   | <b>12367</b>     | FIP Fault Civic Centre                 | 418.00           |
|                                                   | <b>12836</b>     | Fire Blanket MARC Cafe                 | 93.50            |
|                                                   | <b>12777</b>     | Relocate Fire Extinguisher at Admin    | 115.50           |
|                                                   | <b>12947</b>     | FIP Test MARC                          | 297.00           |
|                                                   | <b>12931</b>     | FIP Test BDYC                          | 33.00            |
|                                                   | <b>12775</b>     | Doddies Beach Boardwalk Repairs        | 1,353.00         |
| <b>Scavenger Supplies Total</b>                   |                  |                                        | <b>20,762.30</b> |
| <b>C Knight</b>                                   | <b>ALLOWANCE</b> | Attendance Fee 1/6/21 - 30/6/21        | 4,801.33         |
| <b>C Knight Total</b>                             |                  |                                        | <b>4,801.33</b>  |
| <b>Sunlong Fresh Foods Pty Ltd</b>                | <b>981969</b>    | Fresh Produce - Seniors                | 196.40           |
|                                                   | <b>981339</b>    | Fresh Produce - Seniors                | 120.55           |
|                                                   | <b>985619</b>    | Fresh Produce - Seniors                | 197.90           |
|                                                   | <b>985035</b>    | Fresh Produce - Seniors                | 168.70           |
|                                                   | <b>984344</b>    | Fresh Produce - Seniors                | 107.95           |
|                                                   | <b>983833</b>    | Fresh Produce - Seniors                | 153.60           |
|                                                   | <b>983254</b>    | Fresh Produce - Seniors                | 74.60            |
|                                                   | <b>982636</b>    | Fresh Produce - Seniors                | 152.90           |
| <b>Sunlong Fresh Foods Pty Ltd Total</b>          |                  |                                        | <b>1,172.60</b>  |
| <b>Western Resource Recovery</b>                  | <b>79999</b>     | Disposal Charge Bortolo Pavilion       | 418.00           |
|                                                   | <b>79316</b>     | Disposal Charge BDYC                   | 123.31           |
|                                                   | <b>81630</b>     | Disposal Charge Warrangup Springs      | 380.00           |
|                                                   | <b>82278</b>     | Collection, Pump Out Grease Trap Waste | 418.00           |
|                                                   | <b>82279</b>     | Collection Pump Out, Septage Wastes    | 380.00           |
|                                                   | <b>82908</b>     | Collection/Pump Out Septage Waste      | 380.00           |
|                                                   | <b>82584</b>     | Collection/Pump Out Septage Wastes     | 380.00           |
|                                                   | <b>82583</b>     | Collection/Pump Out Grease Trap        | 418.00           |
|                                                   | <b>82582</b>     | Waste Disposal MSSF                    | 271.70           |
| <b>Western Resource Recovery Total</b>            |                  |                                        | <b>3,169.01</b>  |
| <b>Secure Pay Pty Ltd</b>                         | <b>550050</b>    | Web Payments Monthly Fee April         | 167.20           |
| <b>Secure Pay Pty Ltd Total</b>                   |                  |                                        | <b>167.20</b>    |
| <b>Access Icon Pty Ltd</b>                        | <b>11907</b>     | Drainage Covers                        | 11,332.20        |
|                                                   | <b>11946</b>     | Cover Wave Gate                        | 5,778.30         |
|                                                   | <b>11982</b>     | Spacer Rings                           | 1,042.36         |
|                                                   | <b>11986</b>     | Wave Gate Standard                     | 6,442.04         |
|                                                   | <b>12074</b>     | Liners                                 | 4,928.55         |
|                                                   | <b>12060</b>     | Base 1300x150                          | 1,811.74         |
|                                                   | <b>12118</b>     | Knock In Step Irons Plastic Encased    | 3,696.00         |
| <b>Access Icon Pty Ltd Total</b>                  |                  |                                        | <b>35,031.19</b> |
| <b>West Coast Shade Pty Ltd</b>                   | <b>11152</b>     | Remove columns at Smart Street         | 4,631.00         |
|                                                   | <b>11064</b>     | Dismantle Shade Sails for Winter 2021  | 11,440.00        |
| <b>West Coast Shade Pty Ltd Total</b>             |                  |                                        | <b>16,071.00</b> |
| <b>Direct Communications Pty Ltd</b>              | <b>112063</b>    |                                        | 4,273.50         |
| <b>Direct Communications Pty Ltd Total</b>        |                  |                                        | <b>4,273.50</b>  |
| <b>Urban Outlook Landscape Construction</b>       | <b>1447</b>      | Excavator to Oakleigh Drive            | 1,916.75         |
|                                                   | <b>1512</b>      | Paver Removal from Smart Street Mall   | 792.00           |
|                                                   | <b>1511</b>      | Excavator Hire Bortolo/Murdoch Dr      | 1,336.50         |
|                                                   | <b>1516</b>      | Truck and bobcat hire Smart St Mall    | 792.00           |
|                                                   | <b>1514</b>      | Scraping and Mulching at Westbury Way  | 20,383.28        |
| <b>Urban Outlook Landscape Construction Total</b> |                  |                                        | <b>25,220.53</b> |
| <b>HR OD Solutions</b>                            | <b>8</b>         | Discussions, Debriefs, Facilitation    | 4,800.00         |
| <b>HR OD Solutions Total</b>                      |                  |                                        | <b>4,800.00</b>  |
| <b>Aussie Broadband Pty Ltd</b>                   | <b>11846747</b>  | NBN 28/4/21 - 27/5/21                  | 4,695.70         |
| <b>Aussie Broadband Pty Ltd Total</b>             |                  |                                        | <b>4,695.70</b>  |
| <b>Diamond Hiab Service</b>                       | <b>4897</b>      | Assist with Installation of Sign       | 176.00           |
|                                                   | <b>4901</b>      | Transport Swimming Pontoons            | 572.00           |

| Creditor                                            | Invoice number     | Narration                                | Total            |
|-----------------------------------------------------|--------------------|------------------------------------------|------------------|
| Diamond Hiab Service                                | 4906               | Set up fences around pitches             | 264.00           |
| <b>Diamond Hiab Service Total</b>                   |                    |                                          | <b>1,012.00</b>  |
| Elliott Peel Paints Pty Ltd                         | 261435             | Haynes Ceiling White                     | 89.95            |
|                                                     | 261855             | Paint Supplies                           | 28.72            |
|                                                     | 264053             | Wooden Paint Stirrer, Paddle Mixer       | 15.86            |
|                                                     | 264116             | Thinners                                 | 61.16            |
|                                                     | 263982             | Rust Guard                               | 32.31            |
| <b>Elliott Peel Paints Pty Ltd Total</b>            |                    |                                          | <b>228.00</b>    |
| West Coast Radio Pty Ltd                            | 36618-1            | Advertising - Peel Open Studios          | 2,227.50         |
|                                                     | 36620-1            | Advertising - Flair It Up Weekend        | 2,227.50         |
|                                                     | 36621-1            | Mozzie Messaging                         | 1,188.00         |
|                                                     | 36562-1            | Easter in Mandurah                       | 2,200.00         |
| <b>West Coast Radio Pty Ltd Total</b>               |                    |                                          | <b>7,843.00</b>  |
| M & B Sales                                         | 1402308            | Green Sawn Structural Jarrah             | 8,632.25         |
|                                                     | 1425527            | Durocote Solid UpTo                      | 449.63           |
| <b>M &amp; B Sales Total</b>                        |                    |                                          | <b>9,081.88</b>  |
| South Metropolitan TAFE                             | 49464              | Course Fees - Taliah Driver              | 83.50            |
|                                                     | 50574              | Course Fees - Taliah Driver              | 228.50           |
|                                                     | 51714              | Course Fees - Mathew Burton              | 445.07           |
|                                                     | 51926              | Course Fees - Alisha Grey                | 338.28           |
| <b>South Metropolitan TAFE Total</b>                |                    |                                          | <b>1,095.35</b>  |
| St John Ambulance Australia WA                      | MSOAGI00001149     | Defibrillator Battery                    | 249.99           |
| <b>St John Ambulance Australia WA Total</b>         |                    |                                          | <b>249.99</b>    |
| Telstra (ID3360)                                    | 2473787972 2/4/21  | Mobile SMS March 2021                    | 1,039.35         |
|                                                     | 2473787907 10/4/21 | Mobile March 2021                        | 22,411.30        |
|                                                     | K180658540-2       | Service & Equipment to 9/4/21            | 375.00           |
|                                                     | K182703640-2       | Landline March 2021                      | 5,144.19         |
|                                                     | 2473787972 2/5/21  | Mobile SMS to 01 May                     | 1,818.30         |
|                                                     | 2473787907 10/5/21 | Mobile Account April 2021                | 22,206.43        |
|                                                     | K355121450-1       | Service & Equipment to 9 May             | 375.00           |
| <b>Telstra (ID3360) Total</b>                       |                    |                                          | <b>53,369.57</b> |
| Downer EDI Works Pty Ltd (Civil Works)              | 6010860            | Asphalt Northport Blvd                   | 13,860.51        |
|                                                     | 6010920            | Pinjarra Rd Trucks                       | 12,535.88        |
|                                                     | 6010921            | Pinjarra Road Profiler                   | 10,579.53        |
| <b>Downer EDI Works Pty Ltd (Civil Works) Total</b> |                    |                                          | <b>36,975.92</b> |
| Dunbar Services (WA) Pty Ltd                        | 58117              | Filter Exchange - Seniors                | 35.75            |
| <b>Dunbar Services (WA) Pty Ltd Total</b>           |                    |                                          | <b>35.75</b>     |
| Jason Signmakers                                    | 219103             | Roads to Recovery Signage                | 625.35           |
| <b>Jason Signmakers Total</b>                       |                    |                                          | <b>625.35</b>    |
| T-Quip                                              | 99604 #5           | Switch Traction Control                  | 286.00           |
| <b>T-Quip Total</b>                                 |                    |                                          | <b>286.00</b>    |
| Waynes Windscreens                                  | 91007              | Fit Windscreen to MH2348B                | 398.50           |
|                                                     | 91160              | Fit Windscreen to MH7691A                | 1,785.00         |
|                                                     | 92115              | Repair stone chip to windscreen          | 93.50            |
|                                                     | 92079              | Supply & Fit Front Windscreen            | 598.50           |
|                                                     | 92165              | Window Tint Admin Building               | 800.00           |
| <b>Waynes Windscreens Total</b>                     |                    |                                          | <b>3,675.50</b>  |
| Tyres4U Pty Limited                                 | XX821443           | Fit Tyres & Tubes. Replace Valve, Wheel  | 584.34           |
|                                                     | XX822226           | 2 Tyres, Balancing, Valve Replacement    | 807.82           |
|                                                     | XX823012           | Yokohama Geolander G98GV                 | 1,231.30         |
|                                                     | XX824131           | Tyres for Fleet Number 5065              | 268.14           |
|                                                     | XX824123           | 123/122L All Position; Steer On Rigid    | 551.25           |
|                                                     | XX824138           | 123/122L All Position; Steer On Rigid    | 551.25           |
|                                                     | XX825452           | Tyres V06316                             | 312.10           |
|                                                     | XX826690           | 8PR Wanda P332 Turf/Mower                | 742.94           |
|                                                     | XX827692           | Tyres V052                               | 356.95           |
|                                                     | XX827689           | Tyres V062                               | 732.05           |
|                                                     | XX827932           | Tyres T02919                             | 1,573.00         |
|                                                     | XX829121           | Tyres MH9162A                            | 555.90           |
| <b>Tyres4U Pty Limited Total</b>                    |                    |                                          | <b>8,267.04</b>  |
| Steelcor Constructions                              | 20445              | Fabricate 4 x Table Stand Brackets       | 352.00           |
|                                                     | 20537              | Repair mat trolley                       | 220.00           |
|                                                     | 20544              | Camera platform for Rushton Park         | 660.00           |
|                                                     | 20498              | Mary Street Bridge Platform              | 418.00           |
| <b>Steelcor Constructions Total</b>                 |                    |                                          | <b>1,650.00</b>  |
| Human Synergistics Australia                        | INVA043775         | Report Reproduction                      | 110.00           |
|                                                     | INVA043600         | Complete Debrief Kit                     | 571.00           |
| <b>Human Synergistics Australia Total</b>           |                    |                                          | <b>681.00</b>    |
| Go 2 Storage                                        | 87153290           | Storage Rent                             | 2,208.00         |
|                                                     | 87153289           | Storage Rent                             | 2,502.00         |
|                                                     | 87153347           | Offsite Storage Rent                     | 2,178.00         |
| <b>Go 2 Storage Total</b>                           |                    |                                          | <b>6,888.00</b>  |
| Ergolink                                            | SI-00073527        | Adjustable Desks for Museum              | 3,994.78         |
|                                                     | SI-00073846        | Dual Monitor Poles - stock               | 3,190.00         |
|                                                     | SI-00073931        | Lift Electric Dual Monitor Sit Stand     | 3,792.53         |
|                                                     | SI-00073753        | Height Adjustable Desk                   | 1,388.09         |
|                                                     | SI-00073669        | Height Adjustable Desk for Finance       | 2,754.18         |
| <b>Ergolink Total</b>                               |                    |                                          | <b>15,119.58</b> |
| Online Safety Systems                               | 113512             | Plant Assessor Fee                       | 852.50           |
|                                                     | 115483             | Safety Labels                            | 197.45           |
| <b>Online Safety Systems Total</b>                  |                    |                                          | <b>1,049.95</b>  |
| Elliotts Irrigation Pty Ltd                         | B21924             | February Filter Service                  | 286.00           |
|                                                     | B22671             | Service Iron Filter - Santalum Park      | 286.00           |
| <b>Elliotts Irrigation Pty Ltd Total</b>            |                    |                                          | <b>572.00</b>    |
| James Russell Walker                                | 207                | RT Kids WE 21/5/21                       | 562.00           |
|                                                     | 198                | RT Kids Duties 23/4/21                   | 562.00           |
|                                                     | 201                | RT Kids Duties - CASM 7/5/21             | 562.00           |
|                                                     | 203                | RT Kids ending 14/5/21                   | 562.00           |
| <b>James Russell Walker Total</b>                   |                    |                                          | <b>2,248.00</b>  |
| ADS Automation Pty Ltd                              | 7909               | Temporary Repair to Smashed Exit Button  | 258.50           |
|                                                     | 7984               | New arm for Door at Depot                | 481.80           |
|                                                     | 7940               | Disabled Toilet Door Mewburn Centre      | 1,947.00         |
|                                                     | 8027               | Change over 422 Swing Gate Operator      | 297.00           |
| <b>ADS Automation Pty Ltd Total</b>                 |                    |                                          | <b>2,984.30</b>  |
| Peel Bus Hire & Charters                            | 5601               | Bus Hire for Seniors Trip                | 203.50           |
|                                                     | 5643               | Bus Hire for Seniors Trip                | 318.00           |
| <b>Peel Bus Hire &amp; Charters Total</b>           |                    |                                          | <b>521.50</b>    |
| Go2 Group Pty Ltd                                   | 1915               | Peel Community Kitchen Claim 6           | 25,766.29        |
|                                                     | 1942               | Progress Claim 1 - Mandurah Visitor Cent | 3,675.36         |
|                                                     | 1940               | Progress Claim 7 - Peel Community        | 22,988.94        |

| Creditor                                              | Invoice number | Narration                                | Total             |
|-------------------------------------------------------|----------------|------------------------------------------|-------------------|
| Go2 Group Pty Ltd                                     | 1941           | Progress Claim 1 Ocean Marina Chalets    | 38,188.22         |
|                                                       | 1952           | Peel Community Kitchen Claim 8           | 23,520.50         |
|                                                       | 1953           | Marina Chalets Claim 2                   | 9,143.18          |
|                                                       | 1955           | MVC Refurbishment Claim 2                | 5,142.50          |
| <b>Go2 Group Pty Ltd Total</b>                        |                |                                          | <b>128,424.99</b> |
| Riverside Bobcat & Truck Hire                         | 1184           | Wet Hire of Bobcat and Truck             | 2,029.50          |
|                                                       | 1202           | Footpath Oakmont Ave                     | 792.00            |
|                                                       | 1203           | Footpath Discovery Cove & Montego Bay    | 841.50            |
|                                                       | 1201           | Clean up limestone rocks at Falcon Rsv   | 445.50            |
|                                                       | 1147           | Clean Up Spoils from Kerbing             | 495.00            |
|                                                       | 1160           | Demolition works Mississippi Drive       | 792.00            |
|                                                       | 1159           | Demolition works at Mississippi Drive    | 841.50            |
| <b>Riverside Bobcat &amp; Truck Hire Total</b>        |                |                                          | <b>6,237.00</b>   |
| Swell Fine Food Catering                              | 53             | Breakfast MPAC                           | 1,410.20          |
|                                                       | 52             | Buffet 11/5/21                           | 632.50            |
| <b>Swell Fine Food Catering Total</b>                 |                |                                          | <b>2,042.70</b>   |
| Advanteering Civil Engineers                          | 2162           | Estuary Pool Seawalls Claim 5            | 212,759.08        |
| <b>Advanteering Civil Engineers Total</b>             |                |                                          | <b>212,759.08</b> |
| Halls Head Small Animal Clinic                        | 526791         | After Hours Consult Kelpie 3/4/21        | 225.00            |
| <b>Halls Head Small Animal Clinic Total</b>           |                |                                          | <b>225.00</b>     |
| Australian Laboratory Services                        | 1151282484     | Groundwater Bore Analysis                | 797.50            |
|                                                       | 1151271787     | Water Quality Monitoring - Bridgewater   | 1,098.90          |
|                                                       | 1151284244     | Groundwater Bore Analysis                | 1,701.70          |
| <b>Australian Laboratory Services Total</b>           |                |                                          | <b>3,598.10</b>   |
| Lane Ford                                             | 1445129        | 45,000km Service MH6525A                 | 465.00            |
|                                                       | 1445185        | Service 45,000km MH4447A                 | 465.00            |
|                                                       | 1445499        | Service 75,000km MH4983A                 | 380.00            |
|                                                       | 1444153        | Check & Report Engine Light on Dash      | 860.00            |
|                                                       | 1446699        | Check washer and wipers MH4537A          | 780.00            |
| <b>Lane Ford Total</b>                                |                |                                          | <b>2,950.00</b>   |
| Midstream Hardware & Marine                           | 12251871       | Pave N Lock Gel Sand                     | 851.80            |
|                                                       | 12252313       | Deck Spikes                              | 215.87            |
|                                                       | 12252876       | Gripple Tensioner                        | 1,398.50          |
| <b>Midstream Hardware &amp; Marine Total</b>          |                |                                          | <b>2,466.17</b>   |
| Local Government Professionals Australia              | 29819          | Registration Richard King                | 400.00            |
| <b>Local Government Professionals Australia Total</b> |                |                                          | <b>400.00</b>     |
| Merlin Cabinets                                       | 2539           | Supply & Install Cupboards for Seniors   | 1,124.75          |
| <b>Merlin Cabinets Total</b>                          |                |                                          | <b>1,124.75</b>   |
| A A Green                                             | ATTENDANCE FEE | Attendance Fee 1/6/21 - 30/6/21          | 2,639.83          |
| <b>A A Green Total</b>                                |                |                                          | <b>2,639.83</b>   |
| B & B Home Improvements                               | 13582          | Replace tiling on office balcony         | 477.95            |
| <b>B &amp; B Home Improvements Total</b>              |                |                                          | <b>477.95</b>     |
| Marinella Piccirillo                                  | APRIL 2021     | CASM Gift Shop Sales - April 2021.       | 67.20             |
| <b>Marinella Piccirillo Total</b>                     |                |                                          | <b>67.20</b>      |
| Superstock Food Services                              | 40453082       | Meat, Peppermint Slice, Tortillas        | 533.98            |
| <b>Superstock Food Services Total</b>                 |                |                                          | <b>533.98</b>     |
| Solomons Flooring                                     | 101681         | Relay Carpet in Upstairs Office          | 1,100.00          |
|                                                       | 101724         | Carpet for Admin Building First Floor    | 4,250.00          |
|                                                       | 101833         | Carpet for Admin First Floor             | 1,700.00          |
| <b>Solomons Flooring Total</b>                        |                |                                          | <b>7,050.00</b>   |
| Asbestos Masters                                      | 3463           | Check mulching at Corsican Place         | 880.00            |
|                                                       | 3472           | Sample storm water pipe                  | 132.00            |
|                                                       | 3474           | Remove asbestos from Pinjarra Rd Park    | 440.00            |
|                                                       | 3475           | Asbestos Removal from Old Coast Rd       | 440.00            |
|                                                       | 3476           | Remove Water Pip from Yeedong Rd         | 550.00            |
| <b>Asbestos Masters Total</b>                         |                |                                          | <b>2,442.00</b>   |
| Managed System Services                               | 6565           | Nessus Professional - On Premise -Annual | 3,964.52          |
|                                                       | 6786           | Dell C Series Touch Screen               | 4,246.75          |
|                                                       | 6687           | HP E223 21.5 IPS 16:91920x1080           | 5,398.90          |
|                                                       | 6854           | Action Tec SBWD750W                      | 701.05            |
|                                                       | 6853           | ActionTec SBWD750W                       | 372.53            |
|                                                       | 6787           | Mimecast Renewal Bundle                  | 53,471.09         |
|                                                       | 6877           | HP E223 21.5 IPS 16:91920x1080           | 1,110.34          |
| <b>Managed System Services Total</b>                  |                |                                          | <b>69,265.18</b>  |
| Three Chillies Trails                                 | 1502           | Completion of Extra Section              | 27,500.00         |
| <b>Three Chillies Trails Total</b>                    |                |                                          | <b>27,500.00</b>  |
| NFC Products & Services                               | 74             | Attendance to Injured Kangaroos          | 290.06            |
| <b>NFC Products &amp; Services Total</b>              |                |                                          | <b>290.06</b>     |
| Sunwest Removals                                      | 2108           | Furniture Removal                        | 500.00            |
| <b>Sunwest Removals Total</b>                         |                |                                          | <b>500.00</b>     |
| Fines Enforcement Registry                            | 9129742        | FER 9129722 Prosecuting Fees 21124       | 2,233.00          |
|                                                       | FER9172873     | FER9172873 Prosecuting Fees 21133        | 1,540.00          |
|                                                       | FER9225873     | FER9225873 Prosecuting Fees 21145        | 1,463.00          |
|                                                       | FER9225902     | FER9225902 Prosecuting Fees              | 77.00             |
| <b>Fines Enforcement Registry Total</b>               |                |                                          | <b>5,313.00</b>   |
| Tanya Karen Cummins                                   | APRIL 2021     | CASM Gift Shop Sales - April 2021.       | 22.40             |
| <b>Tanya Karen Cummins Total</b>                      |                |                                          | <b>22.40</b>      |
| Mandurah Safety & Training                            | 46517          | Confined Space Training 28/4/21          | 275.00            |
|                                                       | 45836          | Elevated Work Platform Course            | 345.00            |
| <b>Mandurah Safety &amp; Training Total</b>           |                |                                          | <b>620.00</b>     |
| SAI Global                                            | 1117993        | Fraud and Corruption AS8001-2008         | 127.68            |
| <b>SAI Global Total</b>                               |                |                                          | <b>127.68</b>     |
| Natsync Environmental                                 | 3179           | Pest Control at Various Sites            | 695.00            |
|                                                       | 3190           | Removal of bees at Halls Head            | 350.00            |
|                                                       | 3191           | Removal of bees at Estuary Rd            | 365.00            |
| <b>Natsync Environmental Total</b>                    |                |                                          | <b>1,410.00</b>   |
| Graphic Art Mart                                      | 743940         | 3M Scotchlite 4090 Diamond Grade White   | 2,520.05          |
| <b>Graphic Art Mart Total</b>                         |                |                                          | <b>2,520.05</b>   |
| A H Zilani                                            | ALLOWANCE      | Attendance Fee 1/6/21 - 30/6/21          | 2,931.50          |
| <b>A H Zilani Total</b>                               |                |                                          | <b>2,931.50</b>   |
| Judith Anne Gardiner                                  | APRIL 2021     | CASM Gift Shop Sales - April 2021.       | 6.80              |
| <b>Judith Anne Gardiner Total</b>                     |                |                                          | <b>6.80</b>       |
| Peel Multicultural Association Inc.                   | 202106         | Phillipines Independence                 | 100.00            |
| <b>Peel Multicultural Association Inc. Total</b>      |                |                                          | <b>100.00</b>     |
| West Australian Newspapers                            | 809285 5/5/21  | West Australian Delivery 5/5/21- 28/7/21 | 106.80            |
| <b>West Australian Newspapers Total</b>               |                |                                          | <b>106.80</b>     |
| Mandurah Isuzu Ute                                    | IASS77128      | Service 60,000km MH7872A                 | 655.10            |
|                                                       | IASS77341      | Service 3,000km MH3056B                  | 481.90            |
|                                                       | IASS77340      | Service 3,000km MH3052B                  | 481.90            |
|                                                       | 12468          | Isuzu Ute MH5376B                        | 43,237.25         |

| Creditor                                | Invoice number | Narration                                | Total            |
|-----------------------------------------|----------------|------------------------------------------|------------------|
| <b>Mandurah Isuzu Ute Total</b>         |                |                                          | <b>44,856.15</b> |
| Peel Motors Pty Ltd                     | 14252936       | Nissan Xtrail MH4677B                    | 31,125.05        |
|                                         | 1425293        | New X-trail 4wd Auto MH4678B             | 31,125.05        |
|                                         | 1425293A       | Invoice short paid in error              | 175.00           |
| <b>Peel Motors Pty Ltd Total</b>        |                |                                          | <b>62,425.10</b> |
| Walker Signs and Graphics               | 197            | Install Masterpieces and Resident signs  | 160.00           |
|                                         | 206            | Transition Exhibition Signs              | 180.00           |
| <b>Walker Signs and Graphics Total</b>  |                |                                          | <b>340.00</b>    |
| Green Skills Inc                        | P2474          | Hire of personnel 26/4/21 - 7/5/21       | 5,885.78         |
| <b>Green Skills Inc Total</b>           |                |                                          | <b>5,885.78</b>  |
| Workscreen Medical                      | 29964          | Pre Employment Medical                   | 151.25           |
|                                         | 29907          | Pre Employment Medical                   | 151.25           |
|                                         | 29924          | Pre Employment Medical                   | 151.25           |
|                                         | 29962          | Drug & Alcohol Screen                    | 60.61            |
|                                         | 29925          | Functional Assessment Level 2            | 115.23           |
|                                         | 29912          | Drug & Alcohol Screen                    | 60.61            |
|                                         | 29909          | Drug & Alcohol Screen                    | 60.61            |
|                                         | 29911          | Functional Assessment                    | 115.23           |
|                                         | 29908          | Functional Assessment                    | 115.23           |
|                                         | 29910          | Pre Employment Medical                   | 151.25           |
|                                         | 30376          | Pre Employment Medical                   | 151.25           |
|                                         | 30365          | Pre Employment Medical                   | 151.25           |
|                                         | 30367          | Drug & Alcohol Screen, Audio             | 117.65           |
|                                         | 30377          | Functional Assessment Level 2            | 115.23           |
|                                         | 30359          | Pre Employment Medical                   | 151.25           |
|                                         | 30366          | Functional Assessment Level 2            | 115.23           |
|                                         | 30361          | Drug & Alcohol Screen, Audio             | 117.65           |
|                                         | 30360          | Functional Assessment Level 2            | 115.23           |
|                                         | 30643          | Functional Assessment Vanessa McAuliffe  | 121.00           |
|                                         | 30645          | PreEmployment Medical Anthony Curtis     | 156.75           |
|                                         | 30646          | Functional Assessment AnthonyCurtis      | 121.00           |
|                                         | 30392          | Drug & Alcohol, Audio                    | 117.65           |
|                                         | 30428          | PreEmployment Medical Jason Beckett      | 175.84           |
|                                         | 30393          | Functional Assessment                    | 115.23           |
|                                         | 30394          | PreEmployment Medical                    | 151.25           |
|                                         | 30430          | Drug & Alcohol, Audio - Jason Beckett    | 117.65           |
|                                         | 30429          | Functional Assessment Jason Beckett      | 115.23           |
|                                         | 30441          | Functional Assessment Christopher Ruland | 115.23           |
|                                         | 30442          | PreEmployment Medical Christopher Ruland | 151.25           |
|                                         | 30440          | Drug & Alcohol Screen Christopher Ruland | 60.61            |
|                                         | 30531          | PreEmployment Medical Lenys Teaia        | 156.75           |
|                                         | 30533          | Drug & Alcohol Screen Lenys Teaia        | 63.25            |
|                                         | 30532          | Functional Assessment Lenys Teaia        | 121.00           |
|                                         | 30642          | PreEmployment Medical Vanessa McAuliffe  | 156.75           |
|                                         | 30644          | Drug & Alcohol Screen Vanessa McAuliffe  | 63.25            |
|                                         | 30647          | Drug & Alcohol, Audio - Anthony Curtis   | 123.75           |
| <b>Workscreen Medical Total</b>         |                |                                          | <b>4,370.70</b>  |
| Just Pizza Company                      | 98629          | Foccacia Base-sauce                      | 142.20           |
| <b>Just Pizza Company Total</b>         |                |                                          | <b>142.20</b>    |
| Simply Rustic Food                      | 30             | Catering EMELT 4/5/21                    | 305.87           |
| <b>Simply Rustic Food Total</b>         |                |                                          | <b>305.87</b>    |
| Valuations Pty Ltd                      | 2103057984.1   | Valuation Report - The Stage Door        | 2,200.00         |
|                                         | 2105002711.1   | Rent Review Lot 33 Peel St               | 1,650.00         |
| <b>Valuations Pty Ltd Total</b>         |                |                                          | <b>3,850.00</b>  |
| Commissioner of Police                  | 127083087      | Volunteer Police Check                   | 16.70            |
| <b>Commissioner of Police Total</b>     |                |                                          | <b>16.70</b>     |
| Equifax                                 |                | Enquiries - April 2021                   | 201.70           |
| <b>Equifax Total</b>                    |                |                                          | <b>201.70</b>    |
| BrightMark Group Pty Ltd                | 983            | Extra Event Cleaning April 2021          | 572.00           |
|                                         | 982            | Consumables April 2021                   | 4,692.73         |
|                                         | 981            | Ablution cleaning April 2021             | 34,748.09        |
| <b>BrightMark Group Pty Ltd Total</b>   |                |                                          | <b>40,012.82</b> |
| Aslab Pty Ltd                           | 23749          | Sub Surface Drainage Testing             | 6,520.80         |
|                                         | 23774          | Base Course Testing Cossack Way          | 651.75           |
|                                         | 23773          | Base course - Northport Drive            | 613.25           |
| <b>Aslab Pty Ltd Total</b>              |                |                                          | <b>7,785.80</b>  |
| Landscape Kerbing                       | 7811           | Kerbing at Pebble Beach                  | 1,897.50         |
|                                         | 7817           | Kerbing at Falcon BMX Track              | 314.60           |
|                                         | 7820           | Kerbing Lakelands                        | 2,200.00         |
| <b>Landscape Kerbing Total</b>          |                |                                          | <b>4,412.10</b>  |
| Mandurah Bolt Supplies                  | 10050941       | Nuts, Washers                            | 22.12            |
|                                         | 10051228       | Nuts, Washers, Ratchet                   | 153.14           |
|                                         | 10051226       | Rope Wire                                | 2.71             |
|                                         | 10051009       | Coach Screws, Washers, Plugs             | 371.80           |
|                                         | 10049391       | Set Screws                               | 11.43            |
|                                         | 10049392       | Nuts, Bolts, Washers                     | 241.23           |
| <b>Mandurah Bolt Supplies Total</b>     |                |                                          | <b>802.43</b>    |
| Phoenix Foundry Pty Ltd                 | 453147         | Plaque - Jim Maskell                     | 170.34           |
|                                         | 444608         | Plaque - Rotraut Gerbert                 | 170.34           |
|                                         | 450866         | Plaque - Valma More                      | 1,194.44         |
|                                         | 453549         | Plaque - Petrovic Alois                  | 248.99           |
| <b>Phoenix Foundry Pty Ltd Total</b>    |                |                                          | <b>1,784.11</b>  |
| Impact Sign Co                          | 145            | Honours board Update - E Etheve          | 55.00            |
|                                         | 66             | Gold Lettering for Staff Board           | 55.00            |
| <b>Impact Sign Co Total</b>             |                |                                          | <b>110.00</b>    |
| MAIA Financial Pty Limited              |                | E6N0163612 Lease 6/5/2021-30/6/2021      | 15,222.02        |
| <b>MAIA Financial Pty Limited Total</b> |                |                                          | <b>15,222.02</b> |
| Boya Equipment                          | 93406/01       | Dust Covers                              | 276.71           |
| <b>Boya Equipment Total</b>             |                |                                          | <b>276.71</b>    |
| Carramar Coastal Nursery                | 1143           | Assorted Plants                          | 892.10           |
| <b>Carramar Coastal Nursery Total</b>   |                |                                          | <b>892.10</b>    |
| Sunbreakers Restaurant                  | 5813           | Catering Junior Council                  | 247.50           |
|                                         | 5826           | Catering SES Facility                    | 205.00           |
| <b>Sunbreakers Restaurant Total</b>     |                |                                          | <b>452.50</b>    |
| Western Power                           | CORPB0545471   | Feasibility Study - Peninsula Entrance   | 1,500.00         |
|                                         | CORPB0546011   | MP196634 2 Warup Street                  | 4,862.00         |
|                                         | CORPB0546000   | Street Light Installation                | 15,454.00        |
|                                         | CORPB0550209   | MP195616 Catalina Drive                  | 550.00           |
|                                         | CORPB0550215   | Streetlight Installation Catalina Dr     | 36,673.00        |
| <b>Western Power Total</b>              |                |                                          | <b>59,039.00</b> |

| Creditor                                                | Invoice number   | Narration                                | Total             |
|---------------------------------------------------------|------------------|------------------------------------------|-------------------|
| WA Bluemetal                                            | BY5462/02        | Road Base - Ops Centre                   | 6,271.43          |
|                                                         | BY5462/03        | Road Base - Ops Centre                   | 6,929.43          |
|                                                         | BY5462/01        | Bluemetal                                | 8,174.62          |
| <b>WA Bluemetal Total</b>                               |                  |                                          | <b>21,375.48</b>  |
| HP Financial Services                                   | 100001308886     | 4553051777AUSS14 1/6/21 - 30/6/21        | 2,640.00          |
|                                                         | 100001308887     | 4553051777AUSS15 1/6/21 - 30/6/21        | 587.40            |
|                                                         | 100001302815     | 4553051777AUSS13 FTR Rental              | 309.20            |
|                                                         | 100001302813     | 4553051777AUSS10 1/7/21 - 31/7/21        | 794.95            |
|                                                         | 100001302814     | 4553051777AUSS8 FTR Rental               | 249.98            |
|                                                         | 100001294226     | 4553051777AUSS8 FTR Rental               | 249.98            |
|                                                         | 100001308885     | 4553051777AUSS12 1/6/21 - 30/6/21        | 4,606.71          |
|                                                         | 100001308884     | 4553051777AUSS11 1/6/21 - 30/6/21        | 3,010.18          |
| <b>HP Financial Services Total</b>                      |                  |                                          | <b>12,448.40</b>  |
| Technology One Ltd                                      | 198915           | Project Implementation Service - April   | 12,113.75         |
| <b>Technology One Ltd Total</b>                         |                  |                                          | <b>12,113.75</b>  |
| Learning Seat                                           | 6477008765       | Software Subscriptions April 2021        | 3,079.27          |
|                                                         | 6477008934       | Software Subscriptions May 2021          | 3,079.27          |
| <b>Learning Seat Total</b>                              |                  |                                          | <b>6,158.54</b>   |
| Greenacres Turf Group                                   | 60434            | Install kikuyu turf to Halls Head        | 14,932.50         |
|                                                         | 60433            | Install turf at Westbury Way             | 10,493.94         |
|                                                         | 60463            | Turf at Rushton Park                     | 2,682.57          |
|                                                         | 60429            | Washed Grand Prix Turf -Cricket Wicket   | 1,100.00          |
| <b>Greenacres Turf Group Total</b>                      |                  |                                          | <b>29,209.01</b>  |
| Growing Towards Wellness Pty Ltd                        | 9132724          | Revegetation Maintenance                 | 3,960.00          |
| <b>Growing Towards Wellness Pty Ltd Total</b>           |                  |                                          | <b>3,960.00</b>   |
| Esri Australia Pty Ltd                                  | 90079962         | Project Services Consultant              | 3,520.00          |
| <b>Esri Australia Pty Ltd Total</b>                     |                  |                                          | <b>3,520.00</b>   |
| SMC Marine Pty Ltd                                      | 8159             | Waterfront Project - Mandurah Estuary    | 215,801.45        |
| <b>SMC Marine Pty Ltd Total</b>                         |                  |                                          | <b>215,801.45</b> |
| Perth Traffic Training                                  | 2870             | AWTM Refresher Course                    | 880.00            |
| <b>Perth Traffic Training Total</b>                     |                  |                                          | <b>880.00</b>     |
| NEC Australia Pty Ltd                                   | 9180223836       | Handset                                  | 88.00             |
| <b>NEC Australia Pty Ltd Total</b>                      |                  |                                          | <b>88.00</b>      |
| The Makers Community Development Inc                    | 2037             | Tedx Mandurah Sponsorship                | 2,200.00          |
|                                                         | 2025             | YOH Fest Sponsorship Year 2              | 8,800.00          |
| <b>The Makers Community Development Inc Total</b>       |                  |                                          | <b>11,000.00</b>  |
| Universal Marina Systems WA Pty Ltd                     | 886              | Swimming Pontoon Storage Inspection      | 1,905.75          |
| <b>Universal Marina Systems WA Pty Ltd Total</b>        |                  |                                          | <b>1,905.75</b>   |
| CB Traffic Solutions Pty Ltd                            | 6157             | Yeedong Road Traffic Management          | 495.00            |
| <b>CB Traffic Solutions Pty Ltd Total</b>               |                  |                                          | <b>495.00</b>     |
| Winjan Aboriginal Corporation                           | 92521            | Partnership Grant Year 1 2021            | 34,513.60         |
| <b>Winjan Aboriginal Corporation Total</b>              |                  |                                          | <b>34,513.60</b>  |
| Tactile Indicators Pty Ltd                              | 10719            | Ramps - Roundabout Catalina/Badgerup     | 2,592.00          |
| <b>Tactile Indicators Pty Ltd Total</b>                 |                  |                                          | <b>2,592.00</b>   |
| Arbor Logic                                             | 4666             | 3/4 Westwood Grove                       | 506.00            |
|                                                         | 4655             | Assessment of Norfolk Pine 2 Alexis Cir  | 506.00            |
|                                                         | 4654             | Reassessment of Tree 46 Encourage Loop   | 506.00            |
| <b>Arbor Logic Total</b>                                |                  |                                          | <b>1,518.00</b>   |
| Colas WA Pty Ltd                                        | SIN2104302100113 | Supply 1000 Litres IBC Emulsion          | 2,728.00          |
| <b>Colas WA Pty Ltd Total</b>                           |                  |                                          | <b>2,728.00</b>   |
| Matilda Coufreur                                        | APRIL 2021       | CASM Gift Shop Sales - April 2021.       | 4.80              |
| <b>Matilda Coufreur Total</b>                           |                  |                                          | <b>4.80</b>       |
| The Trustee for Andrew Puljar Family Trust              | 21-459           | Hire Bobcat, Posi - Leslie Street        | 3,326.40          |
|                                                         | 21-463           | Bobcat Posi track Hire - Leslie Street   | 804.10            |
|                                                         | 21-462           | Bobcat Posi Track Hire                   | 804.10            |
|                                                         | 21-461           | Bobcat Posi Hire - Leslie Street         | 804.10            |
|                                                         | 21-460           | Bobcat Posi Track Hire                   | 804.10            |
|                                                         | 21-464           | Bobcat Hire Leslie Street                | 2,412.30          |
|                                                         | 21-466           | Drainage Maintenance                     | 1,713.25          |
|                                                         | 21-465           | Bobcat Hire at Pinjarra Rd               | 4,020.50          |
| <b>The Trustee for Andrew Puljar Family Trust Total</b> |                  |                                          | <b>14,688.85</b>  |
| Sparrow Communications                                  | 28               | Waterfront Project Communication Support | 2,000.00          |
|                                                         | 26               | Communications Support                   | 2,000.00          |
| <b>Sparrow Communications Total</b>                     |                  |                                          | <b>4,000.00</b>   |
| Halls Head College                                      | 17360            | Electricity Recoup 16/3/21 - 27/4/21     | 1,859.87          |
|                                                         | 17370            | Student Aspiration Incentive Program     | 2,500.00          |
| <b>Halls Head College Total</b>                         |                  |                                          | <b>4,359.87</b>   |
| Vertiv (Australia) Pty Ltd                              | 65151678         | Preventative Maintenance Power           | 5,335.00          |
| <b>Vertiv (Australia) Pty Ltd Total</b>                 |                  |                                          | <b>5,335.00</b>   |
| Hi Def Installations                                    | HDI21190401      | Install 49" Monitor at MARC              | 1,050.00          |
|                                                         | HDI21210401      | Install Lamp Assy at Museum              | 639.00            |
| <b>Hi Def Installations Total</b>                       |                  |                                          | <b>1,689.00</b>   |
| Mandurah Drainage & Excavations                         | 1                | Excavator Hire Pinjarra Road             | 811.25            |
|                                                         | 6                | Kerbing & Footpaths Pinjarra Rd          | 701.25            |
|                                                         | 260              | Excavator hire Leslie St                 | 811.25            |
|                                                         | 262              | Excavator hire Leslie St                 | 701.25            |
|                                                         | 261              | Excavator hire Leslie St                 | 701.25            |
|                                                         | 5                | Footpaths & Kerbing Pinjarra Rd          | 811.25            |
|                                                         | 2                | Excavator Hire Pinjarra Road             | 811.25            |
|                                                         | 263              | Excavator hire Leslie St                 | 701.25            |
|                                                         | 264              | Driveway, Prep, Backfill, Footpath &     | 811.25            |
|                                                         | 3                | Excavator Hire Pinjarra Road             | 811.25            |
|                                                         | 9                | Road Maintenance Leslie St               | 976.25            |
| <b>Mandurah Drainage &amp; Excavations Total</b>        |                  |                                          | <b>8,648.75</b>   |
| The Good Guys                                           | D0730992216      | 8L Domestic Urn                          | 89.00             |
| <b>The Good Guys Total</b>                              |                  |                                          | <b>89.00</b>      |
| EPSA                                                    | PSI901144        | Recycling Charges March 2021             | 1,246.52          |
| <b>EPSA Total</b>                                       |                  |                                          | <b>1,246.52</b>   |
| Amanda Susan Harris                                     | BEASTIE          | Masterpiece Workshop - Beastie           | 445.75            |
| <b>Amanda Susan Harris Total</b>                        |                  |                                          | <b>445.75</b>     |
| BGC Residential Pty Ltd                                 | REFUND MAY 2021  | Refund: Duplicate payment of Invoices    | 4,561.79          |
| <b>BGC Residential Pty Ltd Total</b>                    |                  |                                          | <b>4,561.79</b>   |
| City of Gosnells                                        | 23762            | FOGO Feasibility Study                   | 21,733.70         |
|                                                         |                  | FOGO Feasibility Study for Perth         | 21,733.70         |
| <b>City of Gosnells Total</b>                           |                  |                                          | <b>43,467.40</b>  |
| Wheeler Books                                           | 1861493          | Adult Fiction E Books                    | 334.74            |
| <b>Wheeler Books Total</b>                              |                  |                                          | <b>334.74</b>     |
| Peel Weed & Pest Control                                | 1873             | Treat Termites at 35 Mariners Cove       | 220.00            |
|                                                         | 1872             | Treat Termites at Tertarose Park         | 220.00            |
| <b>Peel Weed &amp; Pest Control Total</b>               |                  |                                          | <b>440.00</b>     |

| Creditor                                             | Invoice number | Narration                               | Total             |
|------------------------------------------------------|----------------|-----------------------------------------|-------------------|
| Speedo Australia Pty Ltd                             | 97262992       | Futura Classic Goggles                  | 118.80            |
| <b>Speedo Australia Pty Ltd Total</b>                |                |                                         | <b>118.80</b>     |
| Cottoncrete                                          | 520            | Reinstate pathways at Marco Polo        | 17,710.00         |
| <b>Cottoncrete Total</b>                             |                |                                         | <b>17,710.00</b>  |
| Arbor Centre Pty Ltd                                 | 27936          | Western Foreshore Play Space            | 23,430.00         |
| <b>Arbor Centre Pty Ltd Total</b>                    |                |                                         | <b>23,430.00</b>  |
| NRP Electrical Services                              | 89634          | Replace Level Tank Sensor               | 1,801.80          |
| <b>NRP Electrical Services Total</b>                 |                |                                         | <b>1,801.80</b>   |
| Kanyana Engineering Pty Ltd                          | 20918          | Drain Grate Covers                      | 1,005.97          |
| <b>Kanyana Engineering Pty Ltd Total</b>             |                |                                         | <b>1,005.97</b>   |
| Caltex Australia Petroleum Pty Ltd                   | 108264034      | Fuel Card April 2021                    | 13,910.33         |
| <b>Caltex Australia Petroleum Pty Ltd Total</b>      |                |                                         | <b>13,910.33</b>  |
| Arts Hub Australia                                   | 2678741        | Premium Job Advert                      | 217.80            |
| <b>Arts Hub Australia Total</b>                      |                |                                         | <b>217.80</b>     |
| Industrial Recruitment Partners                      | 17801          | Tiarna Jetson WE 25/4/21                | 1,225.79          |
|                                                      | 17814          | Tiana Jetson WE 2/5/21                  | 1,634.38          |
|                                                      | 17875          | Tiarna Jetson                           | 1,538.24          |
|                                                      | 17929          | Tiarna Jetson WE 16/5/21                | 1,538.24          |
|                                                      | 17983          | Tiarna Jetson WE 23/5/21                | 1,538.24          |
| <b>Industrial Recruitment Partners Total</b>         |                |                                         | <b>7,474.89</b>   |
| Peel Design Drafting                                 | 1607           | DoH Falcon Library Office               | 1,320.00          |
|                                                      | 1616           | Peelwood Changeroom Upgrade             | 1,100.00          |
| <b>Peel Design Drafting Total</b>                    |                |                                         | <b>2,420.00</b>   |
| Plantrite                                            | 36463          | Falcon Reserve Plants                   | 1,233.10          |
|                                                      | 36602          | Plants                                  | 1,133.50          |
|                                                      | 36460          | Plants, Shrubs & Ground Covers          | 441.10            |
|                                                      | 36901          | Assorted Plants                         | 2,630.26          |
| <b>Plantrite Total</b>                               |                |                                         | <b>5,437.96</b>   |
| Sunnyvale Plants                                     | 197321         | True Colours Flower Seedlings           | 427.35            |
| <b>Sunnyvale Plants Total</b>                        |                |                                         | <b>427.35</b>     |
| Growise                                              | 1518           | Cocoon Plant Incubator                  | 2,068.00          |
| <b>Growise Total</b>                                 |                |                                         | <b>2,068.00</b>   |
| Ellenby Tree Farm Pty Ltd                            | 27951          | Assorted Plants Falcon Reserve          | 1,749.00          |
|                                                      | 27952          | Trees - Various                         | 1,562.00          |
|                                                      | 27953          | Trees - Various                         | 1,826.00          |
|                                                      | 28103          | Banksia integrifolia                    | 693.00            |
| <b>Ellenby Tree Farm Pty Ltd Total</b>               |                |                                         | <b>5,830.00</b>   |
| Prestige Products                                    | 83664          | Small Carry Bags                        | 25.74             |
|                                                      | 84159          | Biscuits                                | 105.66            |
| <b>Prestige Products Total</b>                       |                |                                         | <b>131.40</b>     |
| Zipform                                              | 203425         | 4th Instalment Rates Notices 2020/21    | 4,011.10          |
| <b>Zipform Total</b>                                 |                |                                         | <b>4,011.10</b>   |
| Rosmech Sales & Service Pty Ltd                      | 109547         | Suction Hose to Nozzle Box              | 646.45            |
|                                                      | 109618         | Door Pod                                | 337.28            |
| <b>Rosmech Sales &amp; Service Pty Ltd Total</b>     |                |                                         | <b>983.73</b>     |
| Lockdown Security Solutions                          | 6439           | Remove reed switched at San Remo Surf   | 290.00            |
| <b>Lockdown Security Solutions Total</b>             |                |                                         | <b>290.00</b>     |
| Dew's Berry Catering                                 | 450            | Catering 2 Course Meal                  | 360.00            |
|                                                      | 452            | Standard 2 Course Meal                  | 300.00            |
|                                                      | 453            | Individual High Tea                     | 1,800.00          |
| <b>Dew's Berry Catering Total</b>                    |                |                                         | <b>2,460.00</b>   |
| Exteria Street & Park Outfitters                     | 9668           | James Fernandez De Viana Memorial Seat  | 1,496.00          |
| <b>Exteria Street &amp; Park Outfitters Total</b>    |                |                                         | <b>1,496.00</b>   |
| Mandurah Taxis Pty Ltd                               | 107173         | Account Fee                             | 15.00             |
|                                                      | 107921         | Councillors Deliveries                  | 40.40             |
|                                                      | 101544         | Deliveries to Councillors 8/4/21        | 20.00             |
|                                                      | 90049          | Deliveries to Councillors 1/4/21        | 34.15             |
| <b>Mandurah Taxis Pty Ltd Total</b>                  |                |                                         | <b>109.55</b>     |
| Hosemasters                                          | HA617216684    | Repair pressure cleaner hose            | 124.48            |
|                                                      | HA617216683    | Supply fittings                         | 168.43            |
| <b>Hosemasters Total</b>                             |                |                                         | <b>292.91</b>     |
| Mandurah Mazda                                       | JC24511689     | Service 10,000km MH3442B                | 330.00            |
|                                                      | JC24511041     | Service 90,000km MH3283A                | 419.00            |
|                                                      | JC24511947     | Service 60,000km MH7550A                | 820.00            |
| <b>Mandurah Mazda Total</b>                          |                |                                         | <b>1,569.00</b>   |
| Powerlyt Group Pty Ltd                               | 2207           | Lighting Assessment Bortolo Dr          | 2,092.20          |
| <b>Powerlyt Group Pty Ltd Total</b>                  |                |                                         | <b>2,092.20</b>   |
| Komatsu Australia Pty Ltd                            | 85052653       | 8 Wheel Loader                          | 281,050.00        |
| <b>Komatsu Australia Pty Ltd Total</b>               |                |                                         | <b>281,050.00</b> |
| RBS Transport (WA) Pty Ltd                           | 4207           | Paving Relocation - Smart Street Mall   | 990.00            |
| <b>RBS Transport (WA) Pty Ltd Total</b>              |                |                                         | <b>990.00</b>     |
| Asset Infrastructure Management Pty Ltd              | 585            | Assistance with Spatial Mapping of Kerb | 5,000.00          |
|                                                      | 588            | Road Network Works Programme Meeting    | 746.64            |
| <b>Asset Infrastructure Management Pty Ltd Total</b> |                |                                         | <b>5,746.64</b>   |
| Kompan Playscape Pty Ltd                             | SI219133       | Spring                                  | 264.00            |
| <b>Kompan Playscape Pty Ltd Total</b>                |                |                                         | <b>264.00</b>     |
| Mandurah Triathlon Club Inc                          | 1341474        | Refund Bond for HHPCSF                  | 750.00            |
| <b>Mandurah Triathlon Club Inc Total</b>             |                |                                         | <b>750.00</b>     |
| Platinum Service Catering                            | 661            | Council Dinner 25/5/21                  | 630.00            |
| <b>Platinum Service Catering Total</b>               |                |                                         | <b>630.00</b>     |
| Peel Thunder Football Club                           | 9533           | Strategy Launch Catering                | 1,683.00          |
| <b>Peel Thunder Football Club Total</b>              |                |                                         | <b>1,683.00</b>   |
| Catalyse Pty Ltd                                     | 1173           | Final 50% of 2020 MARKYT Community      | 8,151.00          |
| <b>Catalyse Pty Ltd Total</b>                        |                |                                         | <b>8,151.00</b>   |
| Wavesound Pty Ltd                                    | 143283         | Adult Fiction                           | 422.40            |
|                                                      | 143284         | Adult Fiction                           | 211.20            |
|                                                      | 143285         | Adult Fiction                           | 600.60            |
|                                                      | 143286         | Adult Fiction                           | 585.20            |
|                                                      | 143288         | Processing - Large Print, MARC Records  | 330.72            |
|                                                      | 143390         | Adult Fiction                           | 277.20            |
|                                                      | 143391         | MARC Records, Cataloguing               | 54.45             |
|                                                      | 144142         | Adult Fiction                           | 211.20            |
|                                                      | 144143         | Order Records, Cataloguing Service      | 91.08             |
|                                                      | 144141         | Adult Fiction                           | 422.40            |
| <b>Wavesound Pty Ltd Total</b>                       |                |                                         | <b>3,206.45</b>   |
| Martins Environmental Services                       | 2507           | Scheduled maintenance February 2021     | 3,344.00          |
|                                                      | 2540           | Slash 10m Buffer Along Fence Line       | 13,640.00         |
|                                                      | 2541           | Install Slashed Buffer Behind Homes,    | 15,400.00         |
|                                                      | 2542           | Scheduled Maintenance Various Sites     | 23,760.00         |
|                                                      | 2543           | Scheduled maintenance April 2021        | 14,168.00         |

| Creditor                                                  | Invoice number | Narration                                | Total             |
|-----------------------------------------------------------|----------------|------------------------------------------|-------------------|
| Martins Environmental Services                            | 2476           | Scheduled maintenance December 2020      | 3,696.00          |
|                                                           | 2472           | Scheduled maintenance August 2020        | 880.00            |
|                                                           | 2475           | Scheduled maintenance November 2020      | 5,637.50          |
|                                                           | 2473           | Scheduled maintenance September 2020     | 5,808.00          |
|                                                           | 2474           | Scheduled Maintenance October 2020       | 17,072.00         |
|                                                           | 2508           | Scheduled maintenance March 2021         | 6,512.00          |
|                                                           | 2554           | Deadwood removal at Daydream Plaza       | 1,408.00          |
|                                                           | 2547           | Erosion Control Sirrocco Drive           | 7,948.60          |
|                                                           | 2549           | Erosion Control at Sirrocco Drive        | 3,971.00          |
|                                                           | 2555           | Weed Control                             | 1,985.50          |
|                                                           | 2553           | Novara Foreshore Spray areas             | 352.00            |
|                                                           | 2551           | Novara Foreshore Remove Grass and Soil   | 4,510.00          |
|                                                           | 2548           | Erosion Control at Sirrocco Drive        | 16,077.60         |
|                                                           | 2556           | Herbicide treatment to various parks     | 1,056.00          |
|                                                           | 2509           | February 2021 Scheduled Maintenance      | 14,256.00         |
|                                                           | 2469           | December Scheduled Maintenance           | 5,984.00          |
|                                                           | 2442           | October Scheduled Maintenance            | 12,496.00         |
|                                                           | 2558           | Kellerberrin Turn/Dandaragan Drive       | 5,280.00          |
|                                                           | 2557           | Ocean Road Dawesville Treatment 5731     | 7,920.00          |
|                                                           | 2561           | Len Howard Reserve Treatment 5722        | 2,816.00          |
|                                                           | 2560           | Enchantress Lane Dawesville              | 3,432.00          |
|                                                           | 2552           | Novara Foreshore Limestone track         | 3,366.00          |
| <b>Martins Environmental Services Total</b>               |                |                                          | <b>202,776.20</b> |
| Fuji Xerox Australia                                      | CU196671       | Contract Reference 130661                | 11,042.69         |
|                                                           | CU196672       | Contract Reference 130683                | 19,332.63         |
|                                                           | CU252935       | Contract Reference 130683                | 4,060.23          |
| <b>Fuji Xerox Australia Total</b>                         |                |                                          | <b>34,435.55</b>  |
| GHD Pty Ltd                                               | 112-0078011    | Mandurah CHRMAP                          | 3,220.80          |
| <b>GHD Pty Ltd Total</b>                                  |                |                                          | <b>3,220.80</b>   |
| Bolinda Publishing Pty Ltd                                | 90197          | Adult E Audio Books                      | 849.63            |
| <b>Bolinda Publishing Pty Ltd Total</b>                   |                |                                          | <b>849.63</b>     |
| Mataya                                                    | 218            | Wine and Wonder Events                   | 465.00            |
| <b>Mataya Total</b>                                       |                |                                          | <b>465.00</b>     |
| Mandurah City Hire Cars                                   | 9589           | Vehicle Rental 22/3/21-7/4/21            | 880.00            |
|                                                           | 39             | Damage to Xtrail                         | 1,127.50          |
|                                                           | 9467           | Vehicle Rental from 3/3/21-22/3/21       | 1,045.00          |
| <b>Mandurah City Hire Cars Total</b>                      |                |                                          | <b>3,052.50</b>   |
| Mediaworx                                                 | 18339E         | Update Website, Remove Mandurah Logos    | 91.30             |
| <b>Mediaworx Total</b>                                    |                |                                          | <b>91.30</b>      |
| Jaram Fleet Equipment                                     | 69553/02       | Roof Rack & Internal Racking             | 4,277.00          |
| <b>Jaram Fleet Equipment Total</b>                        |                |                                          | <b>4,277.00</b>   |
| Manta Rays Swim Team                                      | 2              | Club Connect Grant                       | 500.00            |
| <b>Manta Rays Swim Team Total</b>                         |                |                                          | <b>500.00</b>     |
| Australian Institute Of Management                        | 7129424        | Advanced Management Program              | 7,700.00          |
| <b>Australian Institute Of Management Total</b>           |                |                                          | <b>7,700.00</b>   |
| Netball WA Inc                                            | 962398         | Refund Bond for Thomson St Pavilion      | 250.00            |
| <b>Netball WA Inc Total</b>                               |                |                                          | <b>250.00</b>     |
| Sexual Health Quarters                                    | 23335          | STARS - Sexual Health Training           | 396.00            |
|                                                           | 23334          | Reschedule Fee - STARS                   | 55.00             |
| <b>Sexual Health Quarters Total</b>                       |                |                                          | <b>451.00</b>     |
| WaterGroup Pty Ltd                                        | 3022           | Smart Water Metering Subscription 21/22  | 1,485.00          |
| <b>WaterGroup Pty Ltd Total</b>                           |                |                                          | <b>1,485.00</b>   |
| Uniting Outreach Mandurah                                 | 2821           | Partnership Funding                      | 5,500.00          |
| <b>Uniting Outreach Mandurah Total</b>                    |                |                                          | <b>5,500.00</b>   |
| Aflex Technology (NZ) Ltd                                 | 12084          | Water Inflatable for MARC                | 16,226.38         |
| <b>Aflex Technology (NZ) Ltd Total</b>                    |                |                                          | <b>16,226.38</b>  |
| Artrage Inc                                               | 512            | Fringe World Tickets                     | 3,420.00          |
| <b>Artrage Inc Total</b>                                  |                |                                          | <b>3,420.00</b>   |
| James Clement Girling                                     | 2698343        | Bond Return: Cat Trap Hire.              | 120.00            |
| <b>James Clement Girling Total</b>                        |                |                                          | <b>120.00</b>     |
| Sigma Chemicals Pty Ltd                                   | 147440/01      | Repairs to Robotic Cleaner MARC          | 834.68            |
|                                                           | 147584/01      | 3 x Super Tensioners                     | 412.50            |
| <b>Sigma Chemicals Pty Ltd Total</b>                      |                |                                          | <b>1,247.18</b>   |
| Relationships Australia WA Inc                            | 371100         | Employee Assistance Program              | 7,425.00          |
| <b>Relationships Australia WA Inc Total</b>               |                |                                          | <b>7,425.00</b>   |
| Wastech Engineering Pty Ltd                               | 66197517       | Breakdown residential walking floor      | 772.20            |
| <b>Wastech Engineering Pty Ltd Total</b>                  |                |                                          | <b>772.20</b>     |
| Dingo Dave                                                | 192049         | Backfill to kerbing                      | 1,330.00          |
| <b>Dingo Dave Total</b>                                   |                |                                          | <b>1,330.00</b>   |
| Total Tools Mandurah                                      | 106639         | Ladder Step Platform                     | 279.00            |
| <b>Total Tools Mandurah Total</b>                         |                |                                          | <b>279.00</b>     |
| Western Australia Local Government                        | 13087050       | WALGA's Procurement Services             | 110.00            |
|                                                           | 13087049       | WALGA's Procurement Services             | 110.00            |
|                                                           | 13087094       | Field Tour of Bushfire Preparedness      | 99.00             |
|                                                           | 13087092       | Field Tour of Bushfire Preparedness      | 99.00             |
|                                                           | 13087216       | Officers Course - Ashleigh McGlinchey    | 578.00            |
|                                                           | 13087210       | Development Specifications for Excellenc | 578.00            |
|                                                           | 13087211       | Procurement Training Sue Taylor          | 2,200.00          |
| <b>Western Australia Local Government Total</b>           |                |                                          | <b>3,774.00</b>   |
| Mandurah Offshore Fishing & Sailing Club                  | 495829         | Hire of Restaurant 25/5/21               | 250.00            |
|                                                           | 496979         | Catering 25/5/21                         | 535.00            |
| <b>Mandurah Offshore Fishing &amp; Sailing Club Total</b> |                |                                          | <b>785.00</b>     |
| Metro Filters                                             | 168990         | Filter Cleaning Service MARC             | 33.00             |
| <b>Metro Filters Total</b>                                |                |                                          | <b>33.00</b>      |
| Office of State Revenue                                   | 228823         | Assessment 228823 N & V Hewitt           | 122.57            |
| <b>Office of State Revenue Total</b>                      |                |                                          | <b>122.57</b>     |
| Keep Australia Beautiful                                  | RI000356       | Road Side Litter Bags                    | 1,000.00          |
| <b>Keep Australia Beautiful Total</b>                     |                |                                          | <b>1,000.00</b>   |
| Head Set Era                                              | 10815          | Wireless Headset                         | 616.00            |
| <b>Head Set Era Total</b>                                 |                |                                          | <b>616.00</b>     |
| Pumps N Pipes Supplies                                    | 84             | Works at War Memorial                    | 4,269.15          |
|                                                           | 83             | Upgrade system at Grahame Heale Reserve  | 468.90            |
|                                                           | 82             | Repairs to Western Foreshore Skate Park  | 2,061.06          |
| <b>Pumps N Pipes Supplies Total</b>                       |                |                                          | <b>6,799.11</b>   |
| Estuary Lawn Mowing                                       | 212001         | MPAC Lawn Mowing April 2021              | 660.00            |
| <b>Estuary Lawn Mowing Total</b>                          |                |                                          | <b>660.00</b>     |
| Mr Hung Cook                                              | 10985107       | Home Internet March-May 2021             | 287.00            |
| <b>Mr Hung Cook Total</b>                                 |                |                                          | <b>287.00</b>     |
| Civic Legal                                               | 507887         | Advice on Funding Agreement              | 4,400.00          |
| <b>Civic Legal Total</b>                                  |                |                                          | <b>4,400.00</b>   |

| Creditor                                               | Invoice number | Narration                              | Total            |
|--------------------------------------------------------|----------------|----------------------------------------|------------------|
| Mandurah Marine Trimmers                               | 10511          | Resew only truck tarp T022             | 150.00           |
|                                                        | 10517          | Repairs to Tarp T022                   | 80.00            |
|                                                        | 10500          | Make Up Tarp for T016                  | 210.00           |
| <b>Mandurah Marine Trimmers Total</b>                  |                |                                        | <b>440.00</b>    |
| NRM Consultants Pty Ltd                                | 2020_1031      | Engineer assessment of Skate Park      | 346.50           |
| <b>NRM Consultants Pty Ltd Total</b>                   |                |                                        | <b>346.50</b>    |
| Seashells Resort Mandurah                              | 213520         | Room Hire and Catering                 | 837.50           |
| <b>Seashells Resort Mandurah Total</b>                 |                |                                        | <b>837.50</b>    |
| Quality Press                                          | 46249          | Homelessness Strategy Document 20pp    | 1,320.00         |
|                                                        | 46250          | Access & Inclusion Plan                | 792.00           |
|                                                        | 44872          | Reconciliation Action Plan             | 653.40           |
|                                                        | 46248          | Access & Inclusion Plan                | 1,320.00         |
|                                                        | 46772          | Families Guide                         | 616.00           |
| <b>Quality Press Total</b>                             |                |                                        | <b>4,701.40</b>  |
| Nom Nom Cupcakes                                       | 1140           | 75 Cupcakes                            | 328.00           |
| <b>Nom Nom Cupcakes Total</b>                          |                |                                        | <b>328.00</b>    |
| Neverfail Springwater                                  | 356565         | Bottled Water - Tuat Ave               | 123.04           |
| <b>Neverfail Springwater Total</b>                     |                |                                        | <b>123.04</b>    |
| Australian Medical Supplies Pty Ltd                    | 95647          | Wrist Bands - MARC                     | 455.95           |
| <b>Australian Medical Supplies Pty Ltd Total</b>       |                |                                        | <b>455.95</b>    |
| Greenfields Family & Community Centre                  | 3610           | Restart Mandurah Grant                 | 1,749.00         |
| <b>Greenfields Family &amp; Community Centre Total</b> |                |                                        | <b>1,749.00</b>  |
| Tom's Pumps & Waterboring                              | A3390          | Superficial monitoring bores           | 4,774.00         |
| <b>Tom's Pumps &amp; Waterboring Total</b>             |                |                                        | <b>4,774.00</b>  |
| Parks & Leisure Australia                              | W15578         | Corporate Membership to 30/6/22        | 825.00           |
| <b>Parks &amp; Leisure Australia Total</b>             |                |                                        | <b>825.00</b>    |
| Phillip Andrew Batger                                  | 2692777        | Bond Return: Cat Trap Hire.            | 120.00           |
| <b>Phillip Andrew Batger Total</b>                     |                |                                        | <b>120.00</b>    |
| Lions Club of Falcon                                   | 2021/01        | Restart Mandurah Grant                 | 2,937.00         |
| <b>Lions Club of Falcon Total</b>                      |                |                                        | <b>2,937.00</b>  |
| South West Group                                       | 2021015        | Visual Fuel Load Assessment Training   | 575.00           |
|                                                        | 2021008        | Fuel Load Assessment Training          | 575.00           |
| <b>South West Group Total</b>                          |                |                                        | <b>1,150.00</b>  |
| Allan James Cooper                                     | 2675663        | Bond Return: Hire of BDYC Bus, Tuesday | 250.00           |
| <b>Allan James Cooper Total</b>                        |                |                                        | <b>250.00</b>    |
| Al's Mini Excavator Hire                               | 2511           | Earthworks - South Mandurah Football   | 46,711.50        |
| <b>Al's Mini Excavator Hire Total</b>                  |                |                                        | <b>46,711.50</b> |
| Poolshop On Line Pty Ltd                               | 496            | Pool Chemical - Testing Equipment      | 2,667.68         |
| <b>Poolshop On Line Pty Ltd Total</b>                  |                |                                        | <b>2,667.68</b>  |
| Serco Australia Pty Ltd                                | 91755843       | 24hr Smartrider Cards                  | 108.00           |
| <b>Serco Australia Pty Ltd Total</b>                   |                |                                        | <b>108.00</b>    |
| ANTAR Incorporated                                     | HIRE FEES      | Hire Fees Sea of Hands                 | 2,200.00         |
| <b>ANTAR Incorporated Total</b>                        |                |                                        | <b>2,200.00</b>  |
| Robyn Lila Brown                                       | 2684197        | Bond Return: Cat Trap Hire.            | 120.00           |
| <b>Robyn Lila Brown Total</b>                          |                |                                        | <b>120.00</b>    |
| Raul Mecisamente Galindo                               | 2693703        | Bond Return: Mandurah Seniors.         | 300.00           |
| <b>Raul Mecisamente Galindo Total</b>                  |                |                                        | <b>300.00</b>    |
| Ulverscroft Large Print Aust Pty Ltd                   | I137670AUC     | Adult Fiction & Audio Books            | 28.89            |
|                                                        | I135298AUC     | Adult Fiction                          | 151.76           |
|                                                        | I135297AUC     | Adult Fiction                          | 151.76           |
|                                                        | I135297AU      | Adult Fiction                          | 1,208.70         |
|                                                        | I135298AU      | Adult Fiction                          | 1,208.70         |
|                                                        | I136832AU      | Adult Fiction                          | 52.79            |
|                                                        | I136832AUC     | Adult Fiction                          | 4.62             |
|                                                        | I137670AU      | Adult Fiction & Audio Books            | 489.18           |
|                                                        | I1138208AUC    | Adult Fiction                          | 8.58             |
|                                                        | I138208AU      | Adult Fiction                          | 237.56           |
|                                                        | I138058AUC     | Large Print Books                      | 149.28           |
|                                                        | I138058AU      | Large Print Books                      | 1,048.48         |
|                                                        | I138057AU      | Large Print Books                      | 1,208.56         |
|                                                        | I138057AUC     | Large Print Books                      | 174.16           |
|                                                        | I138059AUC     | Large Print Books                      | 37.32            |
|                                                        | I138208AUC     | Large Print Books                      | 8.58             |
|                                                        | I138059AU      | Large Print Books                      | 295.56           |
| <b>Ulverscroft Large Print Aust Pty Ltd Total</b>      |                |                                        | <b>6,464.48</b>  |
| JR & A Hersey                                          | 47044          | Oates Pikstiks                         | 1,584.00         |
| <b>JR &amp; A Hersey Total</b>                         |                |                                        | <b>1,584.00</b>  |
| Domus Nursery                                          | 148386         | Assorted Plants                        | 11,304.70        |
|                                                        | 151455         | Assorted Plants                        | 8,517.52         |
| <b>Domus Nursery Total</b>                             |                |                                        | <b>19,822.22</b> |
| Site Safe Traffic Plans                                | 1178           | Traffic Management Plan for            | 6,765.00         |
| <b>Site Safe Traffic Plans Total</b>                   |                |                                        | <b>6,765.00</b>  |
| Jones Lang Lasalle WA                                  | 6173645        | Lakelands Rent 1/5/21 - 31/5/21        | 23,662.70        |
| <b>Jones Lang Lasalle WA Total</b>                     |                |                                        | <b>23,662.70</b> |
| D & G Catering Party Ltd                               | 309            | SEAF Meeting Catering                  | 230.00           |
| <b>D &amp; G Catering Party Ltd Total</b>              |                |                                        | <b>230.00</b>    |
| Riteq Pty Limited                                      | 34414          | Riteq User Fee April 2021              | 1,835.04         |
|                                                        | 34182          | Service Fee March 2021                 | 1,882.36         |
| <b>Riteq Pty Limited Total</b>                         |                |                                        | <b>3,717.40</b>  |
| Puglia Family Trust                                    | 10540          | Earthmoving at Marco Polo Drive        | 8,424.90         |
| <b>Puglia Family Trust Total</b>                       |                |                                        | <b>8,424.90</b>  |
| Terrace Art Framers                                    | 29762          | Gallery hanging system                 | 304.00           |
|                                                        | 29626          | Framed Monthly Certificate             | 75.00            |
| <b>Terrace Art Framers Total</b>                       |                |                                        | <b>379.00</b>    |
| Carol Dawn Nicolson                                    | APRIL 2021     | CASM Gift Shop Sales - April 2021.     | 32.00            |
| <b>Carol Dawn Nicolson Total</b>                       |                |                                        | <b>32.00</b>     |
| Database Consultants Australia                         | 36424          | Upgrade to Production and Test Server  | 1,760.00         |
|                                                        | 37045          | LPR Software Support May 21 - April 22 | 16,947.70        |
| <b>Database Consultants Australia Total</b>            |                |                                        | <b>18,707.70</b> |
| Datacom Systems (AU) Pty Ltd                           | 1084492        | CSP Billings 1/5/21 - 31/5/21          | 6,662.50         |
|                                                        | 1085356        | Meraki Licence Renewal                 | 21,398.45        |
| <b>Datacom Systems (AU) Pty Ltd Total</b>              |                |                                        | <b>28,060.95</b> |
| Southpoint Star                                        | SMCSS385788    | Check & Replace Pads & Discs           | 1,042.70         |
| <b>Southpoint Star Total</b>                           |                |                                        | <b>1,042.70</b>  |
| Galvins Plumbing Supplies                              | 1129490        | Saddle Clips & Pipe                    | 157.46           |
| <b>Galvins Plumbing Supplies Total</b>                 |                |                                        | <b>157.46</b>    |
| Bay Electrical Service                                 | 21547          | Change wiring at Lakelands Clubroom    | 789.80           |
| <b>Bay Electrical Service Total</b>                    |                |                                        | <b>789.80</b>    |
| Subaru Mandurah                                        | SUSS75818      | Service 25,000km MH8534A               | 588.30           |
|                                                        | SUSS76345      | Service 12,500km MH3595B               | 350.25           |

| Creditor                                                    | Invoice number | Narration                                | Total            |
|-------------------------------------------------------------|----------------|------------------------------------------|------------------|
| <b>Subaru Mandurah Total</b>                                |                |                                          | <b>938.55</b>    |
| Bindjareb Middars                                           | 5/12/20        | Raquisha Kearing work at Adventure World | 400.00           |
|                                                             | 200521         | Welcome to Country                       | 800.00           |
| <b>Bindjareb Middars Total</b>                              |                |                                          | <b>1,200.00</b>  |
| Julie Diane Smith                                           | APRIL 2021     | CASM Gift Shop Sales - April 2021.       | 32.00            |
| <b>Julie Diane Smith Total</b>                              |                |                                          | <b>32.00</b>     |
| Planning Institute Australia                                | 123689         | Registration Ben Dreckow -               | 225.00           |
| <b>Planning Institute Australia Total</b>                   |                |                                          | <b>225.00</b>    |
| DA Christie Pty Ltd                                         | 5307875        | A Series Double Cabinet with             | 13,243.67        |
| <b>DA Christie Pty Ltd Total</b>                            |                |                                          | <b>13,243.67</b> |
| Kits for Cars                                               | 15207          | Supply 4K camera system                  | 902.00           |
| <b>Kits for Cars Total</b>                                  |                |                                          | <b>902.00</b>    |
| Men Of The Trees Peel Branch                                | 32             | 50 Agonis flexuosa for Arbor Day         | 82.50            |
| <b>Men Of The Trees Peel Branch Total</b>                   |                |                                          | <b>82.50</b>     |
| Valerie Emmerson                                            | APRIL 2021     | CASM Gift Shop Sales - April 2021.       | 28.00            |
| <b>Valerie Emmerson Total</b>                               |                |                                          | <b>28.00</b>     |
| Xanthe Turner                                               | APRIL 2021     | Sale of Artwork: Masterpieces 2K21       | 80.00            |
| <b>Xanthe Turner Total</b>                                  |                |                                          | <b>80.00</b>     |
| Hufcor Pty Ltd                                              | 70788          | Service & Minor Repair                   | 748.00           |
| <b>Hufcor Pty Ltd Total</b>                                 |                |                                          | <b>748.00</b>    |
| Nightlife Music Pty Ltd                                     | 578900         | Music License 1/6/21 - 30/6/21           | 401.15           |
| <b>Nightlife Music Pty Ltd Total</b>                        |                |                                          | <b>401.15</b>    |
| Zonta Club of Peel Inc                                      | 2021-10        | Partnership Funding February 2021        | 6,000.00         |
| <b>Zonta Club of Peel Inc Total</b>                         |                |                                          | <b>6,000.00</b>  |
| The Trustee for Allister Gardiner Family Trust 1836         |                | New Stainless Ladder to Fishing Jetty    | 1,771.00         |
| <b>The Trustee for Allister Gardiner Family Trust Total</b> |                |                                          | <b>1,771.00</b>  |
| Captivate Connect                                           | 12543          | Messages On Hold                         | 1,049.40         |
| <b>Captivate Connect Total</b>                              |                |                                          | <b>1,049.40</b>  |
| David John Bowen                                            | 2658772        | Bond Return: Cat Trap Hire.              | 120.00           |
| <b>David John Bowen Total</b>                               |                |                                          | <b>120.00</b>    |
| ASA Access Consultancy                                      | MAN20204       | Access & Inclusion Plan                  | 1,320.00         |
|                                                             | MAN20203       | Edits to Easy English AIP                | 120.00           |
|                                                             | MAN20202       | Audio Translation AIP                    | 650.00           |
|                                                             | MAN20201       | Easy English Translation                 | 2,400.00         |
| <b>ASA Access Consultancy Total</b>                         |                |                                          | <b>4,490.00</b>  |
| CCS Strategic                                               | 322021         | Facilitate Yalgorup Park Workshop        | 5,500.00         |
| <b>CCS Strategic Total</b>                                  |                |                                          | <b>5,500.00</b>  |
| Adaptive Strongarm Academy                                  | 5/5/21         | Panel Member Access & Inclusion Plan     | 150.00           |
| <b>Adaptive Strongarm Academy Total</b>                     |                |                                          | <b>150.00</b>    |
| Peel Tinting & Windscreens                                  | 2005           | Replace tinting to Chalets               | 2,610.00         |
| <b>Peel Tinting &amp; Windscreens Total</b>                 |                |                                          | <b>2,610.00</b>  |
| Australasian Fleet Managers Association                     | 295029         | Corporate Membership                     | 795.00           |
| <b>Australasian Fleet Managers Association Total</b>        |                |                                          | <b>795.00</b>    |
| Geoffrey David Forman                                       | 2692727        | Bond Return: Cat Trap Hire.              | 120.00           |
| <b>Geoffrey David Forman Total</b>                          |                |                                          | <b>120.00</b>    |
| Giaan Bartley                                               | APRIL 2021     | Sale of Artwork: Masterpieces 2K21       | 80.00            |
| <b>Giaan Bartley Total</b>                                  |                |                                          | <b>80.00</b>     |
| Urbanstone                                                  | 15791931       | Paving Smart St Mall                     | 23,960.64        |
|                                                             | 15800277       | Pavers Smart St Mall                     | 23,247.84        |
|                                                             | 15796115       | Pavers Smart St Mall                     | 23,010.24        |
|                                                             | 15810878       | Smart Street Mall Pavers                 | 5,338.08         |
| <b>Urbanstone Total</b>                                     |                |                                          | <b>75,556.80</b> |
| Nomos One Pty Ltd                                           | 20210401-3194  | Overage for March 2021                   | 121.00           |
| <b>Nomos One Pty Ltd Total</b>                              |                |                                          | <b>121.00</b>    |
| Mandurah City FC (Inc)                                      | 8              | Sports Awards - Junior Team of the Year  | 500.00           |
| <b>Mandurah City FC (Inc) Total</b>                         |                |                                          | <b>500.00</b>    |
| Daimler Trucks Perth                                        | 6222679D       | Drivers Seat Belt                        | 733.24           |
| <b>Daimler Trucks Perth Total</b>                           |                |                                          | <b>733.24</b>    |
| EmbroidMe                                                   | SE 25050       | Project SMART Merchandise                | 5,373.50         |
|                                                             | 24811          | Youth Development Merchandise            | 4,995.65         |
| <b>EmbroidMe Total</b>                                      |                |                                          | <b>10,369.15</b> |
| Mandurah Plein Air Artists Plus (Inc)                       | 180420211      | Mandurah Flair Up Weekend                | 700.00           |
|                                                             | 2101           | Restart Mandurah Grant                   | 5,000.00         |
| <b>Mandurah Plein Air Artists Plus (Inc) Total</b>          |                |                                          | <b>5,700.00</b>  |
| Bowden Tree Consultancy                                     | 1989           | Sonic Tomography Test 46 Aldgate St      | 451.00           |
|                                                             | 1987           | PiCUS Testing 10 Encourage Loop          | 396.00           |
| <b>Bowden Tree Consultancy Total</b>                        |                |                                          | <b>847.00</b>    |
| Mrs Stacy Dhu                                               | 125453963      | ADSL Reimbursement Apr-June 2021         | 299.97           |
| <b>Mrs Stacy Dhu Total</b>                                  |                |                                          | <b>299.97</b>    |
| Mrs Jacqueline Norris                                       | EBAY           | Reimbursement for Purchase of            | 58.64            |
| <b>Mrs Jacqueline Norris Total</b>                          |                |                                          | <b>58.64</b>     |
| Miracle Recreation Equipment                                | 42047          | Seahorse Rocker Spring                   | 495.00           |
| <b>Miracle Recreation Equipment Total</b>                   |                |                                          | <b>495.00</b>    |
| Mandurah Chandlery                                          | O5676          | Pacific 150 Auto Inflatable              | 534.60           |
| <b>Mandurah Chandlery Total</b>                             |                |                                          | <b>534.60</b>    |
| Leaf Bean Machine Pty Ltd                                   | 89694          | Barista Training Course                  | 160.00           |
| <b>Leaf Bean Machine Pty Ltd Total</b>                      |                |                                          | <b>160.00</b>    |
| F J Nannup                                                  | 5/5/21         | Welcome to Country                       | 500.00           |
|                                                             | 19/5/21        | Welcome to Country Homelessness Launch   | 500.00           |
| <b>F J Nannup Total</b>                                     |                |                                          | <b>1,000.00</b>  |
| A J Stanton                                                 | 20000033890110 | Phone reimbursement Feb-April 2021       | 100.00           |
| <b>A J Stanton Total</b>                                    |                |                                          | <b>100.00</b>    |
| Studio Kraze                                                | 460            | Research & Project Management            | 400.00           |
| <b>Studio Kraze Total</b>                                   |                |                                          | <b>400.00</b>    |
| Overseas Bank Transfer - Westpac                            | 367575         | Smartsheet x 45 Lic. annual              | 13,500.00        |
| <b>Overseas Bank Transfer - Westpac Total</b>               |                |                                          | <b>13,500.00</b> |
| Mandurah Patios and Sheds                                   | 2557           | Garden Shed Progress Payment             | 5,291.00         |
| <b>Mandurah Patios and Sheds Total</b>                      |                |                                          | <b>5,291.00</b>  |
| Council On The Ageing WA                                    | 6762           | Instructor Training Course               | 500.00           |
| <b>Council On The Ageing WA Total</b>                       |                |                                          | <b>500.00</b>    |
| Mandurah Boardriders Club Inc                               | 300            | Sponsorship - Wedge Foamy Bash Surfing   | 7,210.00         |
| <b>Mandurah Boardriders Club Inc Total</b>                  |                |                                          | <b>7,210.00</b>  |
| Citizens Advice Bureau of WA (Inc)                          | 10405          | Partnership Funding Grant                | 6,000.00         |
| <b>Citizens Advice Bureau of WA (Inc) Total</b>             |                |                                          | <b>6,000.00</b>  |
| Mining and Civil Geotest                                    | 3781           | Waste Transfer Station                   | 1,479.50         |
| <b>Mining and Civil Geotest Total</b>                       |                |                                          | <b>1,479.50</b>  |
| Speak for Life Pty Ltd                                      | 820            | Accent Treatment Cr Zilani               | 270.00           |
|                                                             | 819            | Accent Treatment Cr Zilani               | 270.00           |
|                                                             | 818            | Accent Initial Consult Cr Zilani         | 180.00           |
|                                                             | 815            | Accent Treatment for Cr Zilani           | 135.00           |

| Creditor                                                | Invoice number   | Narration                                | Total             |
|---------------------------------------------------------|------------------|------------------------------------------|-------------------|
| <b>Speak for Life Pty Ltd Total</b>                     |                  |                                          | <b>855.00</b>     |
| The trustee for Go Golfing Unit Trust                   | 21318            | Event Funding Mandurah Masters Golf      | 22,000.00         |
| <b>The trustee for Go Golfing Unit Trust Total</b>      |                  |                                          | <b>22,000.00</b>  |
| <b>RMF FABRICATION</b>                                  | <b>10-011404</b> | Western Foreshore Play Structures        | 237,058.52        |
| <b>RMF FABRICATION Total</b>                            |                  |                                          | <b>237,058.52</b> |
| Susan Edge                                              | 29/4/21          | Panel Member Access & Inclusion Plan     | 150.00            |
| <b>Susan Edge Total</b>                                 |                  |                                          | <b>150.00</b>     |
| North Mandurah Football Club                            | 220              | Club Grant                               | 500.00            |
| <b>North Mandurah Football Club Total</b>               |                  |                                          | <b>500.00</b>     |
| Kleen Slate Services                                    | 4913A            | 50% Deposit Bio Hazard Removal/Disposal  | 4,400.00          |
| <b>Kleen Slate Services Total</b>                       |                  |                                          | <b>4,400.00</b>   |
| Iris Consulting Group Pty Ltd                           | 1887             | Registration for Jude Thomas             | 1,590.00          |
| <b>Iris Consulting Group Pty Ltd Total</b>              |                  |                                          | <b>1,590.00</b>   |
| Jackson Ratunigalao                                     | 105947           | Return of payments received for          | 378.00            |
| <b>Jackson Ratunigalao Total</b>                        |                  |                                          | <b>378.00</b>     |
| Huckleberry Tank and Water Service                      | 101056           | Install Pioneer Water Tank at Herron     | 8,302.00          |
|                                                         | 101060           | Water Delivery                           | 1,110.00          |
| <b>Huckleberry Tank and Water Service Total</b>         |                  |                                          | <b>9,412.00</b>   |
| Swanlandia Inc                                          | 1                | Restart Mandurah Grant                   | 3,667.00          |
| <b>Swanlandia Inc Total</b>                             |                  |                                          | <b>3,667.00</b>   |
| Phoenix Fury Netball Club                               | 1                | Club Grant                               | 500.00            |
| <b>Phoenix Fury Netball Club Total</b>                  |                  |                                          | <b>500.00</b>     |
| Hayley Bracknell                                        | 12/5/21          | Panel Member Access & Inclusion Plan     | 150.00            |
| <b>Hayley Bracknell Total</b>                           |                  |                                          | <b>150.00</b>     |
| Firat Senol                                             | 2688142          | Bond Return: Cat Trap Hire.              | 120.00            |
| <b>Firat Senol Total</b>                                |                  |                                          | <b>120.00</b>     |
| Kibs Delivery Services Pty Ltd                          | 14572            | Package Delivered to Floreat             | 38.50             |
| <b>Kibs Delivery Services Pty Ltd Total</b>             |                  |                                          | <b>38.50</b>      |
| City of Kwinana                                         | 66486            | LSL Adam Psaila                          | 3,820.01          |
| <b>City of Kwinana Total</b>                            |                  |                                          | <b>3,820.01</b>   |
| Andersen Auto Body Repairs                              | 6161             | Panel Repairs Rav 4 MH3816A              | 1,123.10          |
|                                                         | 6351             | Excess Quote#2560 Hyundai Santa Fe MH76  | 1,500.00          |
|                                                         | 6381             | Payment for Quote#2515 Ford Ranger       | 1,583.18          |
| <b>Andersen Auto Body Repairs Total</b>                 |                  |                                          | <b>4,206.28</b>   |
| MPL Laboratories                                        | 663506           | Analysis Mandurah Street Sweepings       | 355.30            |
| <b>MPL Laboratories Total</b>                           |                  |                                          | <b>355.30</b>     |
| Mandurah Bowling & Recreation Club Inc                  | 2534             | Partnership Fund                         | 5,500.00          |
| <b>Mandurah Bowling &amp; Recreation Club Inc Total</b> |                  |                                          | <b>5,500.00</b>   |
| Hydraulic Solutions & Sales                             | 74912            | Hydraulic Conversion Kit                 | 1,287.90          |
| <b>Hydraulic Solutions &amp; Sales Total</b>            |                  |                                          | <b>1,287.90</b>   |
| Retech Rubber Pty Ltd                                   | 3102             | Tree Surrounds 10-12 Mandurah Terrace    | 1,416.49          |
|                                                         |                  | 2 Tree Surrounds Mandurah Terrace        | 3,507.50          |
| <b>Retech Rubber Pty Ltd Total</b>                      |                  |                                          | <b>4,923.99</b>   |
| CINEads Australia                                       | 91657            | Scheduled Media Screenings               | 1,833.33          |
| <b>CINEads Australia Total</b>                          |                  |                                          | <b>1,833.33</b>   |
| Mr Sean Hutton                                          | DEC-MAY 2021     | Internet Reimbursement Dec 20 - May 21   | 539.94            |
| <b>Mr Sean Hutton Total</b>                             |                  |                                          | <b>539.94</b>     |
| Mrs Karen Hocking                                       | OFFICEWORKS      | Stationery Reimbursement                 | 39.95             |
| <b>Mrs Karen Hocking Total</b>                          |                  |                                          | <b>39.95</b>      |
| Mr Daniel Moore                                         | 8011413          | EA Professional Membership Renewal 20/21 | 574.00            |
| <b>Mr Daniel Moore Total</b>                            |                  |                                          | <b>574.00</b>     |
| Ms Casey Mihovilovich                                   | REIMBURSEMENT    | Reimbursement for Study Fees             | 2,137.50          |
| <b>Ms Casey Mihovilovich Total</b>                      |                  |                                          | <b>2,137.50</b>   |
| Coates Hire                                             | 20336440         | Hire Skid Steer Loader, Ripper Tine      | 10,361.78         |
| <b>Coates Hire Total</b>                                |                  |                                          | <b>10,361.78</b>  |
| Sunny Sign Co Pty Ltd                                   | 456346           | 100 Quad Stand Worker Symbols            | 8,167.50          |
| <b>Sunny Sign Co Pty Ltd Total</b>                      |                  |                                          | <b>8,167.50</b>   |
| Daniel Ralph Wilkins                                    | 20/5/21          | Homeless Event Photography               | 400.00            |
| <b>Daniel Ralph Wilkins Total</b>                       |                  |                                          | <b>400.00</b>     |
| Susan Lee Edge                                          | APRIL 2021       | CASM Gift Shop Sales - April 2021.       | 48.80             |
| <b>Susan Lee Edge Total</b>                             |                  |                                          | <b>48.80</b>      |
| Marlbroh Bingo Enterprises                              | 39719            | Bingo Ticket Books, Pads & Pens          | 811.80            |
| <b>Marlbroh Bingo Enterprises Total</b>                 |                  |                                          | <b>811.80</b>     |
| Cleanaway Equipment Services Pty Ltd                    | 2106052          | Disposal of Waste Oily Rags, Used Oil    | 495.00            |
| <b>Cleanaway Equipment Services Pty Ltd Total</b>       |                  |                                          | <b>495.00</b>     |
| UDIA                                                    | 1261             | Membership Subscription                  | 2,625.00          |
| <b>UDIA Total</b>                                       |                  |                                          | <b>2,625.00</b>   |
| Axicom Pty Ltd                                          | 11718302         | Florida Site Rental May-June             | 2,891.28          |
| <b>Axicom Pty Ltd Total</b>                             |                  |                                          | <b>2,891.28</b>   |
| Visibility Limited                                      | 9100-93          | AIS Alternative Format Conversion        | 688.00            |
| <b>Visibility Limited Total</b>                         |                  |                                          | <b>688.00</b>     |
| Peel Hockey Association (Inc)                           | 1133             | Interest Free Loan Agreement             | 100,000.00        |
| <b>Peel Hockey Association (Inc) Total</b>              |                  |                                          | <b>100,000.00</b> |
| Catch Music Inc                                         | 250              | Performance at Access & Inclusion Plan   | 275.00            |
| <b>Catch Music Inc Total</b>                            |                  |                                          | <b>275.00</b>     |
| Peel Community Legal Services                           | 711303           | Restart Mandurah Grant                   | 5,500.00          |
| <b>Peel Community Legal Services Total</b>              |                  |                                          | <b>5,500.00</b>   |
| Thyssen Elevator Australia Pty Ltd                      | 8067129990       | PBSLSC Lift Repairs                      | 873.95            |
| <b>Thyssen Elevator Australia Pty Ltd Total</b>         |                  |                                          | <b>873.95</b>     |
| All Fence U Rent Pty Ltd                                | 34877            | Temporary Fence Hire                     | 1,044.34          |
| <b>All Fence U Rent Pty Ltd Total</b>                   |                  |                                          | <b>1,044.34</b>   |
| Colonial Sandstone Products Pty Ltd                     | 31729            | Limestone Capping                        | 171.60            |
| <b>Colonial Sandstone Products Pty Ltd Total</b>        |                  |                                          | <b>171.60</b>     |
| The Foreshore Cafe Mandurah                             | 1                | Grant for parklet area                   | 3,066.89          |
| <b>The Foreshore Cafe Mandurah Total</b>                |                  |                                          | <b>3,066.89</b>   |
| Arbor Carbon Pty Ltd                                    | 101516           | Phoscap 0-50-30                          | 298.94            |
| <b>Arbor Carbon Pty Ltd Total</b>                       |                  |                                          | <b>298.94</b>     |
| Emma del Pino                                           | EXPENSES         | Catering for Liquor Accord               | 75.69             |
| <b>Emma del Pino Total</b>                              |                  |                                          | <b>75.69</b>      |
| Matthew Sims                                            | 2021-2026        | MC for Access and Inclusion Plan         | 150.00            |
| <b>Matthew Sims Total</b>                               |                  |                                          | <b>150.00</b>     |
| Eric Philip Weston                                      | 2693172          | Bond Return: Cat Trap Hire.              | 120.00            |
| <b>Eric Philip Weston Total</b>                         |                  |                                          | <b>120.00</b>     |
| Human Link Consulting Pty Ltd                           | 36               | Strategy Sessions for Elected Members    | 8,250.00          |
| <b>Human Link Consulting Pty Ltd Total</b>              |                  |                                          | <b>8,250.00</b>   |
| Vashti Ann Halden                                       | 2707635          | Bond Return: Cat Trap Hire.              | 120.00            |
| <b>Vashti Ann Halden Total</b>                          |                  |                                          | <b>120.00</b>     |
| Isabella Richmond                                       | APRIL 2021       | Sale of Artwork: Masterpieces 2K21       | 440.00            |
| <b>Isabella Richmond Total</b>                          |                  |                                          | <b>440.00</b>     |
| Urbaqua                                                 | 2960             | Strategic Prioritisation of Water        | 5,500.00          |

| Creditor                                                     | Invoice number           | Narration                                | Total            |
|--------------------------------------------------------------|--------------------------|------------------------------------------|------------------|
| <b>Urbaqua Total</b>                                         |                          |                                          | <b>5,500.00</b>  |
| HP PPS Australia Pty Ltd                                     | 8101202                  | Onsite HW Technical Support              | 938.62           |
| <b>HP PPS Australia Pty Ltd Total</b>                        |                          |                                          | <b>938.62</b>    |
| Nicolette Simone Tichelaar                                   | APRIL 2021               | CASM Gift Shop Sales - April 2021.       | 60.00            |
| <b>Nicolette Simone Tichelaar Total</b>                      |                          |                                          | <b>60.00</b>     |
| Occuhealth Pty Ltd                                           | 5158                     | Occupational Hygiene Technician          | 1,925.00         |
|                                                              | 6739                     | Respirator Fit Test                      | 90.00            |
|                                                              | 6737                     | Respirator Fit Test                      | 90.00            |
|                                                              | 6772                     | Remote onsite Fit Testing                | 729.30           |
|                                                              | 6798                     | Respirator Fit Test - Caelan Hurley      | 90.00            |
|                                                              | 6807                     | Respirator Fit Test - Tamara Nicolson    | 90.00            |
|                                                              | 6834                     | Respirator Fit Test                      | 90.00            |
|                                                              | 6990                     | Respirator Fit Test Christopher Ruland   | 90.00            |
|                                                              | 7004                     | Respirator Fit Test                      | 90.00            |
|                                                              | 7017                     | GrowNow Grant                            | 23,281.78        |
|                                                              | 7144                     | Respirator Fit Test                      | 90.00            |
|                                                              | 7159                     | Respirator Fit Test                      | 90.00            |
| <b>Occuhealth Pty Ltd Total</b>                              |                          |                                          | <b>26,746.08</b> |
| Belgravia Sports Community Pty Ltd                           | B000052                  | Club Spot Contract Extension             | 3,300.00         |
|                                                              | B000051                  | 30 Volunteer Webinar Training            | 1,138.58         |
| <b>Belgravia Sports Community Pty Ltd Total</b>              |                          |                                          | <b>4,438.58</b>  |
| Vermeer Equipment WA                                         | 117048                   | Valve Unloader Green Spring              | 541.71           |
| <b>Vermeer Equipment WA Total</b>                            |                          |                                          | <b>541.71</b>    |
| Mandurah Florist                                             | 2376                     | Anzac Wreath                             | 485.00           |
| <b>Mandurah Florist Total</b>                                |                          |                                          | <b>485.00</b>    |
| Records & Information Management                             | 295797                   | Membership Renewal 2021-2022             | 630.00           |
| <b>Records &amp; Information Management Total</b>            |                          |                                          | <b>630.00</b>    |
| Mandurah Volleyball Association Inc                          | 16                       | Sponsorship 70%                          | 1,400.00         |
| <b>Mandurah Volleyball Association Inc Total</b>             |                          |                                          | <b>1,400.00</b>  |
| Auslan Stage Left                                            | 1914                     | Interpreter Services Auslan Video        | 495.00           |
| <b>Auslan Stage Left Total</b>                               |                          |                                          | <b>495.00</b>    |
| Beyond Bricks                                                | 11007                    | Deliver Brick Packs Leslie Street        | 3,895.00         |
| <b>Beyond Bricks Total</b>                                   |                          |                                          | <b>3,895.00</b>  |
| Orchids of South-West Australia                              | 1457                     | Orchids of South West Australia          | 65.00            |
| <b>Orchids of South-West Australia Total</b>                 |                          |                                          | <b>65.00</b>     |
| Wood Turners Association of WA                               | 1325659                  | Refund Bond for Falcon Pavilion          | 250.00           |
| <b>Wood Turners Association of WA Total</b>                  |                          |                                          | <b>250.00</b>    |
| Story Dogs                                                   | 1050                     | Partnership Funding                      | 3,773.00         |
| <b>Story Dogs Total</b>                                      |                          |                                          | <b>3,773.00</b>  |
| Peel Photographic Group                                      | 1                        | Restart Community Grant                  | 4,921.00         |
| <b>Peel Photographic Group Total</b>                         |                          |                                          | <b>4,921.00</b>  |
| QureMed Pty Ltd                                              | QIN26646                 | Service Oxygen and Defibs                | 668.85           |
|                                                              | QIN26697                 | Ferno Oxygen Bag                         | 403.77           |
| <b>QureMed Pty Ltd Total</b>                                 |                          |                                          | <b>1,072.62</b>  |
| Port Bouvard Recreation & Sporting Club                      | 517                      | Club Grant - Volunteer Training          | 500.00           |
| <b>Port Bouvard Recreation &amp; Sporting Club Total</b>     |                          |                                          | <b>500.00</b>    |
| Occy Design                                                  | 90                       | Design 3 Shelters - Western Foreshore    | 3,400.00         |
| <b>Occy Design Total</b>                                     |                          |                                          | <b>3,400.00</b>  |
| SongFest Inc                                                 | SF2103COM                | Restart Community Grant                  | 5,000.00         |
| <b>SongFest Inc Total</b>                                    |                          |                                          | <b>5,000.00</b>  |
| Paxon Group                                                  | 46803                    | Operational Review - MARC                | 7,687.65         |
| <b>Paxon Group Total</b>                                     |                          |                                          | <b>7,687.65</b>  |
| Aaron Hillbrick                                              | 28/4/21                  | Panel Member for Access & Inclusion Plan | 150.00           |
| <b>Aaron Hillbrick Total</b>                                 |                          |                                          | <b>150.00</b>    |
| The Inner Wheel Club of Mandurah                             | RESTART FUNDING FEB 2021 | Restart Mandurah Funding                 | 2,000.00         |
| <b>The Inner Wheel Club of Mandurah Total</b>                |                          |                                          | <b>2,000.00</b>  |
| The Butcher Shop                                             | D01627                   | 60 x Blank Skate Decks                   | 1,044.00         |
| <b>The Butcher Shop Total</b>                                |                          |                                          | <b>1,044.00</b>  |
| Carol Anne Colson                                            | 2685250                  | Bond Return: Cat Trap Hire.              | 120.00           |
| <b>Carol Anne Colson Total</b>                               |                          |                                          | <b>120.00</b>    |
| UBWH Australia                                               | UBWH-23886               | Network Equipment for Marina Project     | 4,287.29         |
| <b>UBWH Australia Total</b>                                  |                          |                                          | <b>4,287.29</b>  |
| Ty Berthelsen                                                | APRIL 2021               | Sale of Artwork: Masterpieces 2K21       | 440.00           |
| <b>Ty Berthelsen Total</b>                                   |                          |                                          | <b>440.00</b>    |
| AMPAC Debt Recovery (WA) Pty Ltd                             | 75196                    | Rates Debt Recovery April                | 165.00           |
| <b>AMPAC Debt Recovery (WA) Pty Ltd Total</b>                |                          |                                          | <b>165.00</b>    |
| Toolmart Mandurah                                            | MH-097818                | Power Bit Tri-Lobular                    | 25.00            |
| <b>Toolmart Mandurah Total</b>                               |                          |                                          | <b>25.00</b>     |
| 5 Star Marine Australia Pty Ltd                              | RR04032021               | Remove Existing Barge Boards             | 5,429.49         |
| <b>5 Star Marine Australia Pty Ltd Total</b>                 |                          |                                          | <b>5,429.49</b>  |
| Vida Entertainment                                           | 309                      | Performance at Seniors                   | 270.00           |
| <b>Vida Entertainment Total</b>                              |                          |                                          | <b>270.00</b>    |
| Forpark Australia                                            | 47842                    | Tornado with Ropes                       | 9,889.00         |
| <b>Forpark Australia Total</b>                               |                          |                                          | <b>9,889.00</b>  |
| Australia Post (Agency Commission)                           | 1010527499               | Commission/Supply P/Ending 30/4/21       | 1,097.44         |
| <b>Australia Post (Agency Commission) Total</b>              |                          |                                          | <b>1,097.44</b>  |
| Samudera Artisan Food & Bakehouse                            | 2466                     | 50% Musicians for Acoustic Mondays       | 3,125.00         |
| <b>Samudera Artisan Food &amp; Bakehouse Total</b>           |                          |                                          | <b>3,125.00</b>  |
| Nationwide Oil Pty Ltd                                       | 2097212                  | Waste Oil Collection                     | 294.13           |
| <b>Nationwide Oil Pty Ltd Total</b>                          |                          |                                          | <b>294.13</b>    |
| PickStar                                                     | 7611                     | Olivia Vivian Guest Speaker              | 1,650.00         |
| <b>PickStar Total</b>                                        |                          |                                          | <b>1,650.00</b>  |
| McGees Property                                              | 28827                    | Maket valuation advice                   | 3,025.00         |
| <b>McGees Property Total</b>                                 |                          |                                          | <b>3,025.00</b>  |
| Indianic Diving Services Pty Ltd                             | 2358                     | Pontoon Retrieval                        | 4,406.60         |
| <b>Indianic Diving Services Pty Ltd Total</b>                |                          |                                          | <b>4,406.60</b>  |
| Mandurah Environmental & Heritage Group In 14                |                          | Pull Up Banner                           | 367.40           |
| <b>Mandurah Environmental &amp; Heritage Group Inc Total</b> |                          |                                          | <b>367.40</b>    |
| Mandurah Graphics                                            | 8397                     | Transitions Catalogue                    | 4,389.00         |
| <b>Mandurah Graphics Total</b>                               |                          |                                          | <b>4,389.00</b>  |
| Bent Logic                                                   | 34662                    | RFID Fob                                 | 2,442.00         |
| <b>Bent Logic Total</b>                                      |                          |                                          | <b>2,442.00</b>  |
| Aust Communications & Media Authority                        | 502481002                | Communication License Renewal            | 1,247.00         |
| <b>Aust Communications &amp; Media Authority Total</b>       |                          |                                          | <b>1,247.00</b>  |
| Sluggers Softball Club Inc                                   | 946837                   | Refund Bond for Hire of Coote Reserve    | 250.00           |
| <b>Sluggers Softball Club Inc Total</b>                      |                          |                                          | <b>250.00</b>    |
| The Cut Golf Course                                          | 231                      | Club Grant 2021                          | 500.00           |
| <b>The Cut Golf Course Total</b>                             |                          |                                          | <b>500.00</b>    |
| Louise Towler                                                | 221                      | Big Purple Undies Comedy Show            | 275.00           |
| <b>Louise Towler Total</b>                                   |                          |                                          | <b>275.00</b>    |

| Creditor                                         | Invoice number | Narration                          | Total               |
|--------------------------------------------------|----------------|------------------------------------|---------------------|
| Coastal Waste Warriors Inc                       | CWW202100001   | Restart Mandurah Grant             | 2,750.00            |
| Coastal Waste Warriors Inc Total                 |                |                                    | <b>2,750.00</b>     |
| The Knowledge Company of Australia Pty Ltd       | SI0117682      | ISEB Software Testing Foundation   | 2,495.00            |
| The Knowledge Company of Australia Pty Ltd Total |                |                                    | <b>2,495.00</b>     |
| Shire of Katanning                               | 43490          | Long Service Leave Shane Chambers  | 8,562.71            |
| Shire of Katanning Total                         |                |                                    | <b>8,562.71</b>     |
| Lynnette Faye Twiggs                             | 2697478        | Bond Return: Cat Trap Hire.        | 120.00              |
| Lynnette Faye Twiggs Total                       |                |                                    | <b>120.00</b>       |
| Shire of Serpentine Jarrahdale                   | 11993          | LSL Entitlements Cindy Elder       | 6,625.83            |
| Shire of Serpentine Jarrahdale Total             |                |                                    | <b>6,625.83</b>     |
| Allanah Glatzel                                  | APRIL 2021     | Sale of Artwork: Masterpieces 2K21 | 300.00              |
| Allanah Glatzel Total                            |                |                                    | <b>300.00</b>       |
| (blank)                                          | (blank)        | (blank)                            |                     |
| (blank) Total                                    |                |                                    |                     |
| Grand Total                                      |                |                                    | <b>6,892,026.86</b> |

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|          |                      |                                            |
|----------|----------------------|--------------------------------------------|
| <b>5</b> | <b>SUBJECT:</b>      | CEO Annual Review Process                  |
|          | <b>DIRECTOR:</b>     | Director Strategy and Economic Development |
|          | <b>MEETING:</b>      | Council Meeting                            |
|          | <b>MEETING DATE:</b> | 22 June 2021                               |

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## Summary

In May 2021, the City of Mandurah (the City) sought quotations from three appropriately qualified and experienced consultants to conduct an Annual Performance Review for the Chief Executive Officer (CEO) of the City of Mandurah for the 2020/21 review period.

Consultants were provided with the Council's Annual Performance Review Policy POL-HRM-06 to enable compliant submissions.

Council is requested to approve the performance criteria and select a consultant to assist in undertaking the annual review of the Chief Executive Officer's performance.

## Disclosure of Interest

Nil

## Previous Relevant Documentation

- G.21/9/20      22 September 2020      2019/20 Chief Executive Officer Performance Review

## Background

Each year Council is required to undertake a review of the performance of the Chief Executive Officer.

## Comment

Section 5.38 of the *Local Government Act 1995* (the Act) provides that, for a CEO who is employed for a term of more than one year, the performance of a CEO is to be reviewed formally at least once in every year of their employment.

The Department of Local Government, Sport and Cultural Industries released Guidelines on the Recruitment and Selection, Performance Review and Termination in March 2021 to support local government meet the requirement of the Act and *Local Government (Administration) Regulations 1996*. These are outlined in the Statutory Environment section.

The recommended appointment of an independent consultant will enable the 2020/2021 Annual Performance Review report to be delivered by August 2021. All key dates will be circulated to Elected Members once the appointment has been made.

Proposals were sent to three consultants. In evaluating the submissions all had qualifications, capability and experience to be considered for this assignment.

Price Consulting is the consultant recommended to carry out this review. The principal consultant will be Natalie Lincolne.

In support of this recommendation, the key reasons for this appointment include:

- Significantly greater experience in completing similar assignments for Councils and in particular for larger City and Regional Councils.
- Strong references from Council's who have used this consultant previously.

- 
- Previous experience with the City of Mandurah in delivering the 2019/2020 CEO annual performance review.
- Pricing at or below peer applicants.
- Able to deliver within available timeframes.

## **Statutory Environment**

### *Local Government Act 1995*

Section 5.39A Model standards for CEO recruitment, performance and termination

### *Local Government (Administration) Regulations 1996*

Division 3 — Standards for review of performance of CEOs

#### *16. Performance review process to be agreed between local government and CEO*

*(1) The local government and the CEO must agree on —*

*(a) the process by which the CEO's performance will be reviewed; and*

*(b) any performance criteria to be met by the CEO that are in addition to the contractual performance criteria.*

The minimum standards for performance review are listed below:

- S2.1 Performance criteria is specific, relevant, measurable, achievable and time-based.
- S2.2 The performance criteria and the performance process are recorded in a written document, negotiated with and agreed upon by the CEO and council.
- S2.3 The CEO is informed about how their performance will be assessed and managed and the results of their performance assessment.
- S2.4 The collection of evidence regarding performance outcomes is thorough and comprehensive.
- S2.5 Assessment is made free from bias and based on the CEO's achievements against documented performance criteria, and decisions and actions are impartial and transparent.
- S2.6 The council has endorsed the performance review assessment by absolute majority.

## **Policy Implications**

Annual Performance Review Policy POL-HRM-06

## **Risk Implications**

N/A

## **Financial Implications**

The proposed cost of the review is \$ 6,656.10 inclusive of GST. This will be met through the existing Human Resources consultancy budget.

## **Strategic Implications**

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

### Organisational Excellence:

- Demonstrate regional leadership and advocate for the needs of our community.
- Listen to and engage with our community in the decision-making process.
- Build and retain a skilled, agile, motivated and healthy workforce.

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.
- Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.

## **Conclusion**

Council is required to conduct an annual review of the performance of the Chief Executive Officer. Council is requested to accept the recommendation to approve the performance criteria and appoint Natalie Lincolne of Price Consulting as an independent consultant to report on the 2020/2021 CEO performance and 2021/2022 Key Performance Indicators.

### **NOTE:**

- Refer ***Confidential Attachment 5.1      Performance Criteria Document***

## **RECOMMENDATION**

### **That Council:**

1. **Approve the performance criteria as detailed in Confidential Attachment 5.1**
2. **Accept the appointment of Natalie Lincolne from Price Consulting to conduct the 2020/2021 Chief Executive Officer Annual Performance Review.**

## CITY OF MANDURAH

# NOTICE OF MOTION

**COUNCIL MEETING OF 22 JUNE 2021**

**COUNCILLOR AHMED ZILANI**

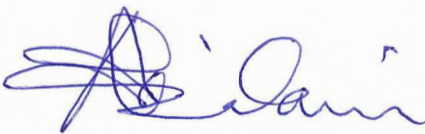
### **DESIGN OF MANDURAH ESTUARY BRIDGE DUPLICATION PROJECT**

I hereby give notice that I intend to move the following Motion at the Council meeting of 22 June 2021.

**That Council direct the Chief Executive Officer to write a letter to the Minister for Transport to support improved access to fishing amenities, as well as pedestrians and cycling access being incorporated into the final design of the Mandurah Estuary Bridge duplication project.**

#### Reason for the Motion:

The reason for this Motion is given the ongoing community concerns in relation to the Mandurah Estuary Bridge duplication. The City is supportive of the published intent by the State Government to incorporate all access fishing amenities, as well as providing for pedestrians and cyclists as part of the final design of the Mandurah Estuary Bridge duplication project. The City promotes itself as being a pedestrian and cycling friendly community and therefore the provision of such infrastructure is very important.



Councillor Ahmed Zilani  
North Ward

15 June 2021